FINANCIALTIMES

BUSINESS LAW

Insider dealer's global dimension

Thursday July 27 1989

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World News

'Kingpin' of heroin trade Surrenders in Pakistan

The man described by Pakistani narcotics officials as the "kingpin" of the interna-tional heroin trade, Hafi Mirza Iqbal Baig, has given himself up in Islamabad after three months on the run. His surrender is a coup for Prime Minister Benazir Bhutto who has vowed to fight the drug trade. Page 4

Japanese struggie A bitter internal struggle for Japan's ruling Liberal Demo-cratic Party (LDP) has broken out following the party's defeat in parliamentary elections.

Polish decision Decisions on food price rises which could spark major industrial unrest in Poland are due to to be taken by the Government. Page 2

Delors insistent Jacques Delors, European insisted there can be no turning back on the road to European monetary union.

Action on Paris The French Government announced an emergency action programme aimed at taking control of urban development in the Paris region.

Mafia pledge Prime Minister Giulio Andreotti promised his Government would wage all-out war on the Mafia. Page 2

Aircraft sabotage Four new passenger aircraft waiting to be flight-tested have been sabotaged at McDonnell glas's Californian as

Khomeini appeal The son of the Ayatoliah Khomeini urged franians to make Friday's presidential polls a show of support for the Islan

republic his father founded.

Green US tour

plant. Page 6

A leading West German Green has been touring the US pres-enting a Green view on disarmament, Nato, Eastern Europe and the possibility of a Social Democrat-Green coalition in Germany. Page 2

Khashoggi millions Saudi arms dealer Adnan Khashoggi's current net worth was revealed at \$53.8m as a court ordered his imprison. nent to prevent him using his seets to flee the US.

Chinese round up China rounded up more than 3,000 people in a recent sweep against political dissidents and common criminals.

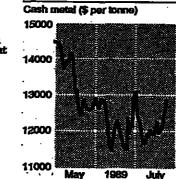
Graduate kidnaps The graduate labour market in Japan is so tight that unscrupulous employers have taken to kidnapping recruits to keep them out of the hands of competitors. Page 8

QAU election Tanzania's Deputy Prime Min-ister Salim Ahmed Salim was elected secretary-general of the Organisation of African

Unity. Page 4 Heroin smuggler A Canadian woman who arrived at Rome airport in a coma had 80 heroin capsules

Dutch bank plans to buy Bancorp in \$420m deal

gain ground on the London Metal Exchange until the advance was pared back by



profit-taking near the close.

following Government unease over handling of recent industrial unrest. Page 8.

Monetary System if it threat-ens inflation policy. Page 16 BAYERISCHE Hypothenken-und Wechsel-Bank (Hypo-Bank), West Germany bank, is taking a 50 per cent interest in Foreign & Colonial Manage-ment, UK fund management

tor after termination of a moratorium by credifor banks, Page 17

RRFTAIN's trade deficit was arrested. Page 8

MEXICANO de Cobre, Mexican copper concern, borrowed \$210m through group of inter-national banks, first voluntary foreign currency borrowing for a Mexican private sector company since 1962. Page 22 **BOKING**, US aircraft manufac

EUROPEAN Commission and

DEUTSCHE Bank, West Ger-many's biggest bank, plans to buy Antoni Hacker, Vien-

nese bank. Page 22

nents maker. Page 21 AUSTRALIA'S annual inflation rate rose to 7.6 per cent for the year to June. Page 4

owned oil company, has lost \$400m on sales of imported oil products. Page 6

JAPAN'S Finance Ministry is studying the possibility of imposing new regulations on the use of private share place-

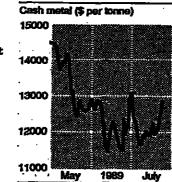
NEW Zealand Steel, the country's only integrated steelmaker, has come under control of a consortium led by Broken Hill Proprietary (BHP) of Australia is the leading shareholder. Page 21

Business Summary

Algemene Bank Nederland (ABN), leading Dutch bank, amounced plans to acquire Exchange Bancorp, Chicago-based bank holding company, in a cash deal valued at \$420m.

NICKEL prices continued to

Nickel



The cash position closed at \$12,850 a tonne.

BRITISH Rail, UK state rail-way system, looks set for senior management shake-up

RANK of England Governor Robin Leigh Pemberton said UK should not join European

group. Page 17 HOOKER Corporation, Australian property group with \$1.4hn debts, appointed a provisional

\$2.40m in June amid signs that deterioration of current account deficit had been

turer, reported further surge in sales and profits but warned demand was straining plants.

Switzerland signed an accord giving Swiss and EC insurance companies reciprocal access to markets. Page 3

KYOCERA, Japanese electronics group, is paying \$250m for Eleo Group, California compo-

PRTROBRAS, Brazil's state-

ISRAKLI Finance Minister Shimon Peres is to sell off a profit-able subsidiary of Bank Leumi.

ments to fend off hostile take-overs. Page 22

chev has pron

ised in the report had done their job properly, none of this would have happened. It is as simple as that."

Lord Boardman's resignathe door of two men who were not even censured in the not even censured in the
Department of Trade and
Industry inspectors' report into
the affair.

Mr Jonathan Cohen, former
chief executive of County NatWest, the investment banking
subsidiary at the heart of the
scandal, and Mr Charles VilHers. its former chairman.

By Richard Waters in Lodon

LORD BOARDMAN, who resigned on Tuesday as chair-man of National Westminster Benk, yesterday laid the hame

for the Blue Arrow scandal at

tion, along with that of three NatWest directors - Mr Charles Green, Mr Terry Green and Mr John Plastow - fol-lowed the criticisms of the liers, its former chairman, should bear responsibility for bank over its handling of the Blue Arrow £837m (\$1.355bn)

the operations of the subsidiary at the time, he indicated.

Alluding to the two, he said

in an interview with the Finan-cial Times: "If those not critic-

rights issue two years ago. The DTI inspectors claimed that it had failed to comply with the Companies Act and had misled the market when trying to disguise the fact that the issue had been a failure. Lord Alexander who suc-

NatWest chairman blames scandal on former staff

ceeds Lord Boardman as Nat-West's chairman in October said yesterday that the Group had launched an immediate review of County NatWest's operations. He said he did not expect that the bank would withdraw from any of its activities, but the possibility could He said that the bank was considering whether or not it should recruit outsiders to fill some senior posts, including the three places on the group board vacant after Tuesday's

Lord Alexander also called for changes in the way the DTI Inspectors operate, saying their role should be confined to identifying facts rather than commenting on them.

Lord Boardman's comments came in a wide-ranging interview. Outlining the bank's

said that the board had relied on the expertise of managers at lower levels. "You can't have experience of every aspect of the bank at the top. One must rely on the specialist skills of management at various levels," he said.

management philosophy, he

ets." he said.

The technical knowledge of what the bank was obliged by law to disclose about its holding of Blue Arrow shares was a matter for those other than the three main board directors who resigned, he said - "those who were in the operations.

named - Wells and Reed of course, who were immediately course, who were immediately responsible - and then of course there is a clear link up to Cohen, who had the chief executive responsibility, and although he was away at that particular time, the chairman, villiers, who was of course a main board director."

Speaking of Mr Cohen and Mr Villiers, he said: "They had a considerable amount of exea considerable amount of exe-perience and we had no reason Continued on Page 16 Details, Page 10

GEC, Siemens poised to make renewed bid for Plessey group

By Terry Dodsworth, Industrial Editor, in London

the brink of making a renewed bid for the Plessey electronics group next week after clearing the terms for a fresh offer with Britain's Ministry of Defence. The agreement, after a gruel-ling three months of negotiations, means that the Anglo-German consortium can proceed with its takeover attempt if Mr Nicholas Ridley, the new UK Trade and Industry Secre-tary, does not object to the

According to Government officials, Mr Ridley will be examining the issue over the next few days.

He is likely to make a decision in time for GEC and Sie-

mens to move ahead with a bid next week if they choose, Neither GEC nor Siemens were answering telephone calls

last night.

However, it is believed that
Lord Webstock, GRC managing director, and the main driving force behind the takeover
attempt, is anxious to relemneh the hid as soon as possisey's shares moved up . Ple

by 2n to 271p (84.3) yesterday on the expectation that a deal on the takeover, which was first launched last November,

was drawing close.
The negotiations between the bidding consortium and the

THE General Klectric Government have set a prece-company of the UK and Sie-mens of West Germany are on tory by establishing a detailed set of negotiated conditions as

a basis for making an offer.

The framework of those terms was set out in a UK Monopolies and Mergers Commission report in April that instructed the Anglo-German partners to agree undertakings with the Government on competition and security issues before renewing the offer for

Plessey.

Reaching an agreement on those terms has proved much more difficult than the partners originally expected. The MoD, which has broadly opposed the takeover proposal because of its commitment to a diversity of supply of military equipment, has taken a partic-ularly tough line in the talks. But at the same time the security issues have required extensive discussion with the

Cabinet Office Three main points are covered in the accord. • The consortium has agreed to transfer technology and promanufacturers to make equip-ment for Nato's JTIDS project. JTIDS is a applishment new communications system to enable ground forces and aircraft to exchange information, and the MoD has been auxious to ensure dual supplies within

• The partners and the MoD have agreed a formula for keeping UK military secrets out of West German hands if Plessey is taken over. The undertaking covers

issues such as the nationality of board members, and arrangements for ensuring continued security if any of the relevant operations change hands in the future. A bar on GEC acquiring any interest in Plessey's radar or military communications bosi-

Those businesses are destined to go to Siemens, and GEC had originally hoped to take a 35 per cent stake in

Mr Ridley holds the key to the renewal of the bid. It is extremely unlikely that he would overturn the conclusions of an agreement which has taken three months of tor-

tuous negotiations to complete, and which has also involved the Cabinet Office.

If he approves, GEC and Sigments should be released from a commitment given to the Comment and to accomment not to accomment. more than 15 per cent of Pies-sey's shares. At present, the two compa-

mies own a little under 15 per cent, and the stock market believes they are anxious to increase this stake as a plat-form for a renewed offer. UK stock market, Page 29

Hong Kong office site sold for HK\$2.7bn

By John Elliott in Hong Kong

A SIGNIFICANT indicator of confidence in Hong Kong came yesterday when a prime office development site in the terri-tory was sold by the Government for HK\$2.7bn (\$346m), well below predictions made before the crackdown on student protest in China. The tender for the last prom-

The tender for the last prominent vacant plot in Hong Kong's financial district was originally expected to set new records before the rocketing property boom took a knock last month as the events in Tiananmen Square in Peking seriously shook Hong Kong, which is destined to return to Chinese control in 1997.

Early estimates for the property were some HK\$4bn, After

riy were some HK\$4im. After the Peking crisis, however, the Government, which put the site on the market, had Jow-ered its aim to HK\$3bm. It was arguing yesterday that the outcome represented a "vote of confidence" in Hong Kong's

future.
Great Eagle, a local property
and construction company, hid
in the name of Shines Hill
Development, a wholly-owned
subsidiary. It is setting up a toh, the Japanese trading

The winning bid was the highest of five which ranged upwards from some HK\$2hn in a public tender for the 92,000se ft site at 0sq ft site, adjacent to a acular new Bank of China Most bids indicated a sub

stantially greater slide in property market prices than the 20 per cent fall forecast in recent weeks. Earlier indica-tions of the price falls had come in an auction of smaller Continued on Page 16

Brussels reviews subsidies made to state industry

By William Dawkins in Brussels

THE EUROPEAN Commission yesterday announced plans for a wide-tanging clampdown on the Ecu82bn (\$88.5bn) of annual subsidies that European Community governments use to support industry.

The Commission will now

review existing state-aid schemes rather than restrict-ing itself to controlling new public subsidies that might give the beneficiaries unfair advantages. This is a major review of EC state aid policy, though still well within the Commission's legal powers, said Sir Leon Brittan, the Commissioner for competition pol-

icy.
"There is a clear danger that member states will revert to state aids as other instruments of protectionism cease to become available, and that simply must not be allowed to

happen," be added.

Brussels will first focus on the largest schemes, especially on national export subsidies for trade with non-EC countries and general investment assistance. It plans to issue the first decisions on which national schemes must be scrapped or cut by October, said officials: Commission state aid rulings are final, subject only to appeal to the European Court of Justice in Luxembourg. While Brussels has always had the power to review existing state subsidies, it has never tried to trim them

This is the latest and strongest signal of the Commission's fears that the planned scrap-ping of internal trade barriers in 1992 will greatly intensify the distortions of competition created by any unjustified state aids remaining by then.

Computer makers oppose price plan

Computer manufacturers in Computer manufacturers in Europe are campaigning against an agreement between the European Community and Japan which they claim will result in big increases in costs and could force them to move overseas. The plan, due to be unveiled soon, would set a floor price for DRAMS. Page 16

Among the new state aids awaiting an imminent decision from Sir Leon are the French Government's plans to write off FFr12bn (\$1.8bn) of Renanlt's debts and a British Gov-ernment request for clearance for a £524.75m (\$328m) package for Harland and Wolff, the state owned shipyard being bought by its managers and

The crackdown, signalled in the Commission's annual report on competition policy published yesterday, will enormously increase its control over state aids, where it national governments' spending decisions. Officials estimate that around 80 per cent of annual state aid payments come from around 1,000 existing schames, mostly cleared by the Commission in the past, "We are starting to deal with said one official, who said EC investigators would initially be studying the 20 largest schemes in each member state. The aim is to check whether aid projects which which received Commission approval

Continued on Page 16

Soviet chiefs clash over plan for Baltic economic autonomy

PLANS FOR sweeping economic autonomy in the Soviet Baltic republics of Estonia and Lithuania yester-day caused an extraordinary clash in public between two Deputy Prime Ministers, sug-gesting a deep division within

The draft law under debate in the Supreme Soviet, the country's new parliament, would allow the Baltic repub-lics to run independent budgets, level their own taxation, set local prices and control for-eign trade relations. Most controversially, the plans would give the republics full control over their natural resources zinst the provisions of the Soviet constitution.

Some 100,000 people demon-strated last night in Riga, capistrated less high in high cape-tal of the Baltic republic of Lat-via, to press demands that their territory be included in the plan. The Latvian parlia-ment is due to consider the issue today.

The autonomy plan goes to the heart of the decentralisation process Mr Mikhail Gorbaed to introduce to revive the Soviet economy. But it also contains strong undertones of the growing movements for national inde-

The heated debate coincided with the first successful strike by Russian migrant workers in Estonia, protesting at new laws which insist on strict residence requirements for voters and election candidates, and require government employees to learn the Estonian language. Ethnic tension between Russian immigrants and the native populations in the Baltic have been rising for more than a year, since Popular Front organisations mobilised nationalist sentiment and ever more sweeping demands for local

The Baltic plan for economic autonomy won strong support from Dr Leonid Abalkin, the leading economic reformer who has just been brought into the government as Deputy Premier and chairman or the mittee on economic reform.

He called for rapid implement of the plan. "The mier and chairman of the commentation of the plan. "The pyramid must be built from below," he said. "We must not lose any time. We cannot fall behind the 1990 deadline for Estoma and Lithuania." As soon as he had spoken, Mr Yuri Maslyukov, the chair-man of the all-powerful State Planning Committee, Gosplan, First Deputy Premier and a candidate member of the Polit.

candidate member of the Polit-

buro, said the opposite. Principles should be worked out for all the republics, not just for two alone, he said. "A separate law damages the rights of other republics, and we cannot do this to them," he said. Approval of the plans would be premature and could, in present conditions, lead to unforeseen conse quences . . . for our union as a whole." He denounced "hasty decisions dictated by considerations of political tactics rather than the real economic situa

The startling division between the Government's two top economic spokesmen confirms a clash over the power of the centre, and Gosplan in particular, over the rest of the Soviet economy, which observers feared ever since Dr Abalkin was appointed.
One key question is simply the extent of decentralisation.

Another is the control over natural resources. Reformers believe that far-reaching decentralisation could see the Baltic republics provide a model of market economy for the rest of the Soviet Union, and also a foot-bold for foreign investors seek-ing access to the Socialist mar-ket.

CONTENTS

Sudan's new regime hints at fundamentalist sympathics

Gen Bashir (left) heads a 15 man milithe civilian government last month. But that the regime will to resolve the country's economic crisis.

Prusecia: Chip pricing plan floors compute untz Car rental takes Soviet road . 11 **Cinema:** Boil on the brain Editorial Comments The politics of US defence; Trade, wages and the EMS ______14 **Sock Herieu:** A healthy scepticism **Middle East**: Dodging the Arab blacklist ... Lext Markets; Mountfeligh; Hong Kong ... __ 36 Raw Mate 22 37 40 29

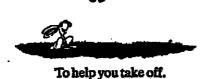
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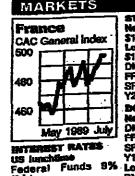


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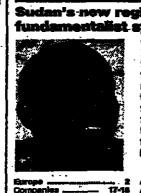
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34,515.83 (-23.07) Frankfurt 1,928.9 (+25.0) Brent 15-day (Argus) \$17,225 (-0.275) (Aug) West Tex Grude \$18.545 (-0.28) (Sept)



tary junta that toppled there is little indication take the steps needed

Editorial Co

_ 12 38-33 Unit Trusts

EUROPEAN NEWS

SOVIET COAL INDUSTRY COUNTS THE COST OF THE STRIKES

Losses set to top £100m and 4.5m tonnes of output

THE IMMEDIATE losses caused by the Soviet coal strike total more than Roubles 100m (£100m), and production lost is almost 4.5m tonnes, according to the latest reported statistics. In addition, 155 coal faces are out of action, 62 of

faces are out of action, 62 of them largely automated, according to the trade union newspaper, Trud.

However, the full cost of the settlement, in which the Soviet authorities have conceded virtually every demand of the striking miners, has not yet even begun to be calculated.

By far the most costly ele-By far the most costly ele-ment will be an increase in the

cent, although the figure is not power, although the Governspecified in the formal agree-ments signed with the strike

An official at Goskomtsen. the state prices committee, said yesterday that the current wholesale price was Roubles 30 a tonne, although union leaders say some grades earn as little as Roubles 20. An increase of the order promised would therefore cost at least Roubles 7.6bn on annual production of almost 760m tonnes. and possibly as much as Rou-bles 11.4bn.

Union officials are convinced that the price rise will have to be passed on to other indus-tries, including steel and

ment is committed to freezing retail prices.

The end result seems certain to be increased retail price sub-sidies, at the expense of the government budget, financed by tax rises for enterprises payable on their higher turnover thanks to the price increase. Mine industry officials say Roubles 70m have already been set aside for the wage increases granted, in the shape of higher allowances for night and evening shifts, and guaranteed Sundays off. No figure can yet be put on the cost of pumping extra food supplies and consumer goods into the coal fields. Mr Mikhail

Gorbachev announced last week that Roubles 10bn had been found for extra imports of consumer goods. He did not consumer grous. He am not say where the money would come from, but it is clearly not intended solely for the miners, but to satisfy some of the nationwide unrest over shortages in the shops.

The greatest unknown factor

of all is whether the strike settlement will encourage other industrial workers to seek similar special treatment, given the speed with which the authorities caved in to the

It emerged yesterday that the Government had conceded

economic demands. The miners from the Donbas in the Ukraine have been promised new elections for their trade unions and work collectives within two weeks. In the Kuz-bas, in western Siberia, the strike committees have also reportedly been promised that their local elections (for the regional and district councils) will be held in November, ad of next year. They were postponed from the autumn until next spring by Mr Gorba-chev himself, apparently bow-ing to the demands of Commu-nist party officials terrified at

the prospect of being resound-ingly defeated.

Industry's problems strike familiar note in West

MORE THAN any other industrial group, the coalminers of the Soviet Union are the Heroes of Labour who drive its Socialist economy. The alarm that was felt in the Kremlin over their strike reflects the sector's huge size and

importance.

After the 1.4m workers in the iron and steel industries, its 1.3m coalminers, including 850,000 underground workers are its biggest industrial workforce. But, while articulating wider national problems, the miners' outbursts also reflect their own industry's special problems, which in some respects resemble those in other coalmoduring countries. producing countries.

Despite coal's importance in the economy, it has for years been challenged by nuclear power as the prime fuel for electricity production. Coal's share in the country's fuel "mix" has declined. Between 1975 and 1985, it fell from 30 per cent to 22 per cent, while the share of gas rose from 21 per cent to 35 per

The biggest producer after China and the US, the Soviet Union last year mined 772m tonnes of coal. But only a small proportion, 38m tonnes, is exported, and two thirds of that to other Communist countries. Even if the strike had continued, there would have been little immediate adverse impact on

By Tim Dickson in Strasbourg

THERE CAN be no turning back on the road to European

monetary union, Mr Jacques

Delors, the European Commission president, insisted yesterday – but he admitted that the

situation was "far more com-

plex" than a battle between Britain and the rest of the EC.

of the new European Parlia-

ment in Strasbourg on the out-

come of last month's Madrid summit, he also predicted that

the "moment of truth" was

approaching for Brussels' pro-posed "social charter" - the

controversial list of worker rights fiercely opposed by Mrs Mangaret Thatcher but which

appears broadly acceptable to the rest of the EC.

In a speech which touched on many of his favourite

themes and contained the

usual veiled references to one of his least favourite prime ministers, Mr Delors said the

Commission had drawn three

main conclusions from the

Addressing the first session

Western customers, such as Finland and Sweden.

Most Soviet coal, some 425m tomes. was produced in the Russian federation, which embraces the Kuznetsky Basin (Kuzbas) of Western Siberia. The more mature mines of the Ukrainian Donets basin (the Donbas) produced 192m tonnes, and the large opencast sites in Kazakhstan, one of the fastest growing

coalfields, produced 143m tonnes.
Within the industry, older coal regions are fighting hard to maintain their position against newer areas with bigger resources. Some of the latter feel they are being discriminated against in favour of older centres which still attract a high level of investment.

The rivalry echoes that between the mature industries of Britain and Western Europe and per cell production.

ern Europe and new coal producers in other parts of the world. Like energy planners in the West, their Soviet counterparts need to bel-ance the cheaper production costs of rich, remote coalfields against the high cost either of transporting coal by rail or of transmitting the power it gener-

Mirroring similar trends in the West, the Soviet authorities are keen to develop open-cast reserves more rapidly than the labour intensive traditional underground mines,

In addition to its 521 underground mines it now has 92 open-cast sites, some of which deliver sub-bituminous coals, such as lignite, on conveyors into specially built power stations. By the end of the century open-cast sites could account for about half total Soviet output compared with less than 40 per cent

That will compare with the situation in the US, where more than 60 per cent is produced from surface mines, and 16 per cent in Britain.

Open-cast production is being concentrated on the eastern parts of the Soviet Union and the Kuzbas. The higgest single project is a series of coal and power complexes at Ekibastuz in Kazakhstan and at Kansk-Achinsk in eastern Sib-

The twin complexes, not due for com-pletion before the end of the century, were originally due to have 13 new power stations with a total capacity of 71,200 MW (nearly 50 per cent more than the total in England and Wales.

As in Britain the nuclear option has not yet been ahandoned. There have been suggestions that because of the problems of long-distance power transmission, it would be simpler to replace some of the eastern power plants by nuclear stations in the western Soviet

However, anti-nuclear feeling in the Soviet Union is said to be even more passionate than in West Germany, which has the West's strongest anti-nu

clear lobby.

Meanwhile, the Donbas and Kuzba regions are suffering from declining capacity and failure to replace old mines quickly enough by new capacity. Three years ago, a report* by the Economist Intelligence Unit warned of falling morale and discipline in these mines because of their age, dwindling reserves, their failure to cover costs and inability to pay bonuses to their work-

Its author, Dr David Wilson, a Leeds University geography lecturer, noted that a third of Soviet coal investment went into the declining Donbas mines. The aim was to "stabilise" them but the effect was like throwing "good money

In the Kuzbas, where productivity is three times higher than in the Donbas, return on investment would be three times higher and there was enough coal to raise output from the current 150m tonnes to more than 500m tonnes a year. But no deep mine had been started there since the 1960s. *Soviet Energy to 2000, by Dr David Wilson, EIU, 40, Duke St., London WIA

HUNGARY IS counting the

high cost of allowing its citizens to travel freely to the West since last January.

According to preliminary fig-ures, the nation's \$971m bal-ance of payments deficit in the

first six months was virtually

double that for the same period

ence between private Hungarian spending on travel to the

West and spending by Western

tourists in Hungary. The original deficit target for

the first six months was \$696m.

and \$400m for the entire year.

The revised target for this year

Mr Istvan Racz of the Hun-

garian National Bank said the widening payments gap was not expected to affect Hunga-

ry's credit rating. The unfa-

vourable tourist balance, despite record spending by

Western visitors, had been

made up for by an intangible asset — President George Bush's visit to Budapest earlier

this month. This had given a signal of support for Hungary's

economic and political reforms

which was vital for its interna-

is now \$600m.

Some \$346m of the increased

for Paris By George Graham in THE FRENCH Government

Emergency

action plan

yesterday announced an emer-gency action programme aimed at taking control of urban development in the Paris region and restoring a balance between the different segments of the ile-de-France.

Mr Michel Rocard, the Prime Minister, will himself take direct responsibility for the programme, which will include an effort to boost housing construction, especially for low income families, major invest-ments in public transport, a new urban development plan and an attempt to smoothe out tax revenue between the richer and poorer municipalities in the region.

The plan has already run into opposition from the right, who control the Paris council itself, as well as a majority of the surrounding boroughs and the Re-de-France regional

Government officials believe, however, that the programme could come to represent one of the most far-reaching attempts to come to grips with the devel-opment problems of the capital and its hinterland since 1961, when General Charles de Gaulle appointed Mr Paul Delouvrier as head of a new Paris district, with instructions to "put some order into this

Besides measures to prevent inflated rent increases in Paris, the government plans to accel-erate low income housing construction, and to even out the imbalance between the weal-thier west and the less developed east.

A working party will be named to produce by the end of the year a "white book" to serve as the basis for a new regional development plan, replacing the current plan which dates back to

markets," he said yesterday. Hungary's gross debt stood at \$16.8bn at the end of May, unchanged from the previous September. But this was dis-

torted by the change in the value of the dollar. The net

Hard currency trade to the

end of June was in surplus by

\$146m as exports rose by 8.4

cent. The target was for a \$650m trade surplus this year.

Mr Racz admitted that "some

disagreement" remained with

the International Monetary

Fund after discussions on

releasing the fifth tranche of a

\$350m standby credit. It was suspended by the IMF because Hungary had failed to meet

budget and balance of pay-

ments targets in the first quar-

ter. In response the Govern-ment last month slashed

projected spending by Forints

The Fund subsequently

argued that the National

Bank's plan to raise interest

rates by up to two points was

not enough and recommended

an increase of four points. The bank pointed out the difficulty

of doing this under current

conditions, and the discussions are to be continued at the end

36bn (£367m)

debt was \$14.8bn.

Lifting travel curbs costs

Hungarian economy dear

Poland faces tough move on food prices amid rising unrest

By Christopher Bobinski in Warsaw

DECISIONS ON food price rises which could spark major industrial unrest are due to be taken today at one of its last meetings by Poland's outgoing government.
The decision comes amid a

search by President Wojciech Jaruzelski for a new prime minister, and as strike threats minister, and as strike threats in the country begin to mount.
Yesterday a number of departments at the Lenin steelworks in Krakow, Poland's largest industrial plant, threatened to strike in support of demands for higher wages. Solidarity sources said warnings of strikes were coming in daily.
The food prices issue came up at a stormy meeting of the

up at a stormy meeting of the Communist Party's parhamen-tary group on Tuesday which demanded that the rises be brought in on August 1 and criticised Mr Wladyslaw Baka, the party's economic secretary, for seeking to postpone them until September. The attack on Mr Baka, who has been a front runner for the top government post, and his subsequent with-drawal at a Politburo meeting of his reservations about the timing of the move, have weakened his chances of becoming

the next prime minister.
The Government, in the peron of Mr Ireneusz Sekula the Deputy Premier responsible for the economy and another contender for the post of premier, is arguing that the rises are essential if farmers' demands for higher food procurement prices are to be met and the growth of the budget deficit

On Tuesday too the official Peasant Party (ZSL), led by Mr Roman Malinowski who is also a candidate for prime minister, came out strongly for an imme-diate increase in food prices. While the official farmers unions have begun to organise protests in support of their

protests in support of their demands for higher incomes.

The government plans foresee the lifting of both retail price controls on food and meat rationing at the beginning of August which means that prices of meat could go up by 200-300 per cent or more as a result. Workers would get compensation payments amounting to between Zi 7,000 and Zi 14,000 a month to make up for the rise in the cost of living while subsidies on a small number of food items

would be kept in place. The Solidarity leadership is to meet in Gdansk on Friday to adopt a position on the move while the OPZZ official unions have already accepted the price rises while continuing to insist on 100 per cent compensation in the form of wage

Andreotti promises action on Mafia

By John Wyles in Rome

THE FIGHT against the Mafia will be of "central importance" for the new Italian Government, according to Mr Giulio Andreotti, Prime Minister for the sixth time in 17 years.

Presenting his programme yesterday to the Senate - condemned by opposition mem-bers as "pallid" and "conserva-tive" – the 70-year-old Premier laid predictable emphasis on the need for swifter progress in preparing Italy's institutions and public finances for the challenges posed by comple-tion of the European Community's internal market.

But in an apparent attempt to underline his priorities, his speech dealt with the adminis-tration of justice and the threat of organised crime and as the public deficit and the nation's growing environmental crisis.

He said the "Mafia emergency" had to be given priority attention in order to reaffirm the rules of a democratic state in areas of the country in need of fugitives, together with a strengthening of co-ordination between police forces and a clampdown on the recycling of drug money. Having experienced more

than most the fragility of Italian governments, Mr Andreotti said his administration had to said his administration had to avoid "all-embracing pro-grammes destined to remain only on paper." As a result, its immediate priority for the pub-



Andreotti spells out priorities

lic administration was a much directives.

To give more dynamism to the process, the Council of Ministers would devote at least one meeting a month to the matter. At the same time, he urged Parliament to get on with reforming its procedures

He reaffirmed as "almost obligatory" the previous Gov-ernment's commitment to stabilising the growth of public debt in relation to gross domes-tic product by 1992, and put emphasis on the need to restructure spending, rationalise direct taxation and curb tax evasion as the means to

of reassurance. Necessary iniso that the general body of legislation would no longer have to be passed by both the lower iatives included action against kidnapping and on the capture House, the Camera, and the

Mace

inth E

By John Wyles

THE ITALIAN state's fight against the Mafia – given a renewed priority by Mr Giulio Andreotti yesterday – has in fact been brought to its knees in the Sicilian capital of Palermo over the past three weeks by an anonymous letter campaign which suggests new and bitter dissensions between magistrates and policemen.

Contorno, a leading "pentito" who had turned state's evidence against the Mafia.

The letters suggested that to three men knew that Contorno wanted to return to Sicily to settle some old scores on behalf of his Mafia clan which has lost out in the region's anending and murder ous battle for power between

President Francesco Cossiga, Mr Ciriaco De Mita, the then Prime Minister, sentor parlia-mentarians and some newspapers. The allege that Sicily's most famous anti-Maila magis-trate, Mr Giovanni Falcone, had conspired with the national heads of Criminalpol (the criminal investigation division) and the police service to encourage the return to Italy from the US of Salvatore

ous battle for power between criminal groups. Under Italian law this could make them

Letter campaign spikes the authorities' guns

and bitter dissensions between magistrates and policemen. Letters were sent in June to

law this could make them associates in any crime proved against Contorno, who was arrested at the end of May. Initially, authorship of the letters was attributed by the Italian press — obviously inspired by someone — to a colleague of Mr Falcone's. The colleague has professed his innocence while reportedly offering support for some of the allegations in the letters.

Strasbourg music stops as new MEPs find seats and groupings

summit; the important link pared to share sovereignty.

Delors takes firm strides up

the road to monetary union

between the internal market

and economic and social cohe-

sion: the need to concentrate

part of the EC's energies on

the "social dimension"; and the new priority which has been accorded the environment.

He devoted a substantial

the key question of eco-

part of his comments, however,

nomic and monetary union

(EMU), which he described, in line with the conclusions of his

own central bankers' report on

the subject, as "one single pro-cess" on which "we need to have the clear political com-mitment of all member states".

The Spanish Presidency of

the EC had opted for compro-mise at Madrid - decisions on

closer co-operation within the

present European Monetary

System to be taken before 1 July 1990 - "and who am I to

say they were wrong?"
Among difficulties he acknowledged were the demo-

cratic accountability of new

institutions and the extent to

which member states were pre-

By Tim Dickson in Strasbourg

THE SPECULATION, intrigue and behind-the-scenes bargain-ing which traditionally accompany the formation of transnational political groups after European elections was all but over last night, midway through the new Parliament's first full session.

Some 10 groups have emerged, two more than in the previous assembly but straddling an equally wide spectrum from conservative nationalists to pro-Ligachev Communists.

Despite this diversity, the influence which Strasbourg wields over EC decision-making will depend even more than before on two groups: the 180 Socialists and the 121 centre-right Christian Democrats, known as the EPP. For the first time both these blocs have members from all 12 countries

of the Community: the EPP claims a Briton in Ulster Unionist Jim Nicholson.

The third biggest group is the Liberals with 50 members and a new leader, ex-French President Valery Giscard d'Estaing. He is believed to want to rally the disparate non-Christian Democrat centre-right something which may become possible if he is right in pre-dicting that the informal pact between the Socialists and the EPP will collapse.

The other groups, which are not nearly as cobesive as national political parties but which tend to vote together on the main issues, include the European Democratic Group, tually all 32 British Tories. There was speculation last night that the Tories' Mr Ben

Patterson will be joining the EPP in a gesture to symbolise the two groups' willingness to

The Greens, now 30 strong, had hoped to draw regionalists, like Scotland's Ms Winifred Ewing, into co-operation; but the nationalists will in fact have their own alliance, the Rainbow Group - a term pre-viously used by a leftist and

On plans for the social char-ter, which he claimed respects different national traditions, Mr Delors urged member states

not to "turn a blind eye" to the social dimension at a time when trade unions were sup-

porting an internal market pro-

gramme to a large extent inspired by the principle of der-

If the Commission, which

proposes all Community laws,

presents directives to be

adopted by majority vote rather than unanimity, London would find it hard to block

Officials said an outline of such proposals should be ready in September.

support for the new European

Environmental Agency -adding that he would be the

first to support moves to make

it an international body - and emphasised his desire to forge

a new relationship between the

EC and the countries of the European Free Trade Associa-

He welcomed member state

The line-up is completed by 28 Eurocommunists who make up the European United Left, having broken away from their 14 Moscow leaning colleagues, 20 French Gaullists and Irish Fianna Fail in the European Democratic Alliance (EDA); 17 far rightists (including the French National Front and the newly elected German Republicans) in the European Right (ER), and 12 Independents.

Norway may suspend its 1990 herring quotas

By Karen Fossil in Oslo

NORWAY may be forced to suspend next year's quota agreement with the European Community (EC) on harvesting North Sea herring because of alleged over fishing.

the over-fishing of the stocks by Denmark is expected to have an adverse effect on the potential for next year's catch, according to Mr Jon Lauritzen, a Norwegian Ministry of Fisheries spokesman.

According to Mr Lauritzen, Mr Lars Gammelgaard, the Danish Minister of Agriculture and Fisheries, this spring boasted of a 160,000 tonne over-catch of herring by Dan-ish fishermen whose annual quota is roughly the same as

that of Norway.

An investigation this May by Copenhagen-based International Council for Exploration of the Sea (ICES) into North Sea herring stocks revealed evidence that supports the and ring have been over-fished and that next year's stocks could be reduced, according to Mr Lauritzen.

Norway appealed to the EC in June to investigate the matin June to investigate the mat-ter but was spurned in a ters-reply which noted that evi-dence by ICES could not be considered by the EC because of ICES' lack of formal power and that the Commission "pre-ferred" to rely on its own sta-

If next year's herring stocks are reduced because of overfishing by Danish fishermen, Norway's harvest quota will be reduced accordingly.

Norway warns that unless the EC satisfactorily addresses the issue it will suspend its agreement for next year or the agreement for next year or me EC will have to transfer a reduction on next year's quo-tas for its members to other species in order to make up for the difference in low herring

This year's EC herring quota is 348,000 tonnes, of which Denmark is allotted about one-half. Norway's quota is

tional financial standing. conditions, "We have good signs from the US and Japanese money of August. West German Greens put views in Washington

By David Goodhart in Bonn A LEADING official of the

West German Green Party has just completed an official tour of Washington, presenting to US congressmen and Adminis-tration officials his party's views on disarmament, Nato, low-flying, Eastern Europe and the possibility of a Social Dem-ocrat-Green coalition in Germany. Mr Helmut Lippelt's best-

known interlocutor was Mr Lee Hamilton, a leading foreign affairs spokesmen of the Democratic Party. He also met Mr Tim Wirth of the Senate Armed Services Committee and Mr Paul Nitze, a senior arms control adviser to Presi-dent Reagan, as well as offi-cials in the Pentagon and the

The meetings, arranged at the initiative of the Greens, are further evidence of the party's quest for political respectabil-ity. The US visit comes soon

National Security Council.

after the revelation that the Greens and the Social Democrat Party (SPD) had begun informal talks on foreign pol-Mr Franz Staenner, spokesman for the Green faction in

the Budestag (Parliament), confirmed yesterday that a continuing series of talks had been arranged with the SPD. Mr Lippelt, leader of the fac-

tion, said he was surprised how warmly he was received in Washington.



Genscher: Alpine retreat

Genscher's illness gives rise to speculation about a successor By David Marsh in Bonn

A FEW weeks ago, Mr Hans-Dietrich Genscher, the West German Foreign Minister, was trying to persuade Sir Geoffrey Howe, his British opposite number, to join him at Bayreuth for the Wagner

Now, both men's prospects have changed. Sir Geoffrey who had anyway declined the musical jaunt – has been deposed, and Mr Genscher, recovering in hospital from a heart attack last week, will be spending the next weeks tak-ing enforced rest in the Alpine

retreat of Berchteseaden The West German minister, who is 62 and has a history of heart and circulatory problems, is making a quick recovery, and he will be out of hospital at the weekend. But despite advice to Mr Genscher from friends and colleagues to take life more easily, his aides are brushing aside any question that his political capacity will be impaired. Any idea that he would have his offer that he would have his offer that he could leave his office after 15 years is treated with derision at his ministry.

All the same, his sudden

delivery to a hospital bed has brought near the surface a question which many Bonn politicians are loath to answer what will happen after

Mr Genscher, from the Free Democratic Party (FDP), has become semi-institutionalised as Foreign Minister under both Social Democrat and Christian Democrat-led governments. He is the West's longest-serving Foreign Minister. He is a restless man born near Halle in what is now East Germany and both his visionary quality and his emotional susceptibility seem to have increased with

age. He is the main exponent of West Germany's desire to use superpower detente and Com-munist reforms to build a lasting bridge with Eastern Europe. His departure would deal a severe blow to West Ger-many's policy-making — and to its weight in the world. If Mr. Genscher, were If Mr Genscher were to retire, there would be flerce in lighting. The Christian Dem-

little doubt that they would claim the job if he were to go. "The battle for succession would be terrible," the official said, adding that Mr Genscher could not bear the thought of his post falling into the hands of someone less competent.
Mr Genscher's main two priorities are further Western European integration and paving the way for rapprochement with the East - a highly deli-

cate balancing act.

Both Chancellor Helmut
Kohl and Mr Genscher believe ocrats, who have not run the ministry for 20 years, have left in the idea of setting up a

future European central bank -although Mr Genscher is

arthough Mr Genscher is accused by some government officials, and by the Bundesbank, of being overhasty.

As things look from Bonn, any Foreign Minister will face a taxing task in keeping up the pace of disarmament in the face of scepticism from the US, Britain and France over Soviet intentions. Even for a minister intentions. Even for a minister in perfect health, the challenge is likely to be daunting. As Mr Genscher reposes at Berchtes-gaden, he will have a lot on his

PINANCIAL TIMES

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PRESIDENT George Bush's proposal to extend US steel import restrictions for a further 2% years met yesterday with a cool response around the world while in the Senate there were moves to seek a five

there were moves to seek a five year extension of the curbs.

Mr Jay Rockefeller, chairman of the US Senate steel caucus, was said to be "seriously considering" taking the fight for a five year extension to the floor of the Senate.

President George Bush wants a 2½ year extension of the current five year programme, which limits imports from 29 countries to 18.4 per cent of the US market. The quotas will be raised by 1 per cent a year while the US seeks an international agreement to an international agreement to eliminate unfair practices in

eliminate unfair practices in the steel trade.

Senator Rockefeller and the steel industry expressed sharp disappointment in the Bush decision. The President had promised to seek an extension of the quota during the elec-tion campaign when it was smeetain whether or not he would carry Pennsylvania, a

uncertain whether or not he would carry Pennsylvania, a key steel producing state.

President Bush needs authorising legislation in order to negotiate an extension of the "voluntary restraint" agreements. Congressman Bob Michel, the House Republican leader, expressed support for the President's stand, and Senate Republicans are likely to fall in line unless — as some analysts are now predicting — the industry's fortunes take a sharp downturn.

A European diplomat in Washington said the decision favours the consumers more than most expected." But many details must still be explained, he said. The 1 per cent annual quota increase to be allocated to those countries supporting an international

supporting an international agreement on a "first come, first serve" basis. No one knows what that means, and it is not clear if the Bush Admin-

istration knows either, he said. The decision drew an unfayourable response yesterday from the European Commu-nity, America's higgest foreign steel supplier.

The heavily restructured US steel industry was now in such a healthy situation that there voluntary controls, said the European Commission.
Under the present system, the EC is entitled to sell 5.9m

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tomes of steel of all categories to the US, representing 5.6 per cent of US steel consumption and and 27 per cent of all US steel imports, say Commission

This is an extremely impor-tant market for European steel-makers, still burdened with long-term overcapacity at home, despite the current strength in demand. Last year, Community producers churned out 137.4m tonnes of crude steel, well over EC consump- 20.4m tonnes to all destina-tions last year - more than make up the difference, but European steelmakers are uncomfortably aware that their own market could

weaken at any time.
In Tokyo, Japanese industry officials, while agreeing with the Ministry of Trade and Industry that they would co-operate with the extension of the quotas, also privately wondered whether the US really needed to project its size! make dered whether the US really needed to protect its steel makers for another 2½ years. They all believed, however, that Japan deserved special consideration for its co-operation and market opening measures when bilateral talks on extending the acceptance of the protect of the US really all the US really all the US really the US really all the US really a

ing the quotas begin.

Mr Seiroku Kajiyama, the
Minister of Trade and Industry,
said that, while Japan's co-operative attitude would be maintained, there were some vital issues "that must be specifi-cally and constructively discussed in government to gov-ernment consultations."

These include problems with the way the quotas for different types of steel are set and carried over from year to year. The Japan Iron and Steel Federation said that, under the present agreement, Japan was allowed about 5.8 per cent of the US steel market, but had not exported that much in any not exported that much in any There is better money in

"There is better money in the domestic market," he said, and, for some products, such as steel plate, "domestic demand is so strong that, frankly, there isn't enough extra capacity to export much."

South Korea denounced the move, saying it might slow efforts to redress the bilateral trade imbalance.

trade imbalance.

negative effects on our continwider," Mr Han Seung-soo,
Trade Minister, said.
Nevertheless, rising domestic demand along with an
increasing involvement in

increasing involvement in North American steel production, is likely to blunt the importance of the ruling for South Korean producers.

South Korea has recently bear of the US and Control into the US and Control

moved into the US and Canadian markets, with the estab-lishment of a joint venture between Posco and USX in 1985. The joint, venture may be hit by the extension of the voluntary restraint agreement, as Posco was expecting to supply the mill with tariff-free hot coil from South Korea when the

In specialty steels, the Sammi group's recent pur-chase of a Canadian mill for 250m Canadian dollars has made it one of the largest world producers. Some of the production is likely to be sold domestically, especially to the South Korean car plant in Que-bec recently opened by Hyun-dai Motor, also from South tion of 125m tonnes. Exports

Japanese

lead power

plant race

By Jim Bodgener in

CONSTRUCTION repayment guarantees from participating Japanese corporations have

Japanese corporations have boosted a consortium led by Japan's Electric Power Development Company (EPDC) into lead position in the lengthy competition for "build-operate-transfer" (BOT) power plants in Turkey.

The consortium's proposal for a \$1bn, 1,000-MW plant at

Aliaganear Izmir has over-taken a \$1.5bn scheme for a 1,400-MW project at Yumurta-lik in the south-east proposed by a consortium headed by

Japan's Chiyoda and the US Westinghouse Electric Corpo-

The government's patience was exhausted recently in

exclusive negotiations since last summer with the Yumur-

talik group when it became mired in finalising complex interlocking contractual agree-

ments.
Included in the EPDC group are Mitsubishi, Ishikawajima-Harima Heavy Industries (IHI) and Hitachi. How far the

Yumurtalik group and another

rival led by Rurope's Asea Brown Boveri (ABB) for a similar sized plant near Istanbul are prepared to put up similar guarantees is now the main

Hammering out an equitable structure of financial guarantees will also be the aim of a meeting today in Ankara between Turkish officials and

financiers for the Canadian-led consortium negotiating to build the first, \$430m stage of the Ankara metro. Ankara's

new social democrat mayor, Mr Murat Karayalcin, has threatened to drop the bid

from the consortium led by Urban Transport Development Company (UTDC) if no prog-ress can be made.

Ankara .

Swiss agree insurance deal with EC

By David Buchan in

THE European Commission and Switzerland concluded 15 years of negotiations yesterday by initialling an accord giving Swiss and EC insurance companies access to each other's

markets.
The agreement, which has yet to be formally confirmed by the Commission and EC governments, is the first of its kind negotiated by the Community with a third country in services and, officials here say, could serve as a model for the corrent multilateral bargaining

contract multilateral bargaining on services in Gatt.
Under the accord, which cov-ers non-life risks, Switzerland and the EC would give each other's insurance companies equal right of establishment and, to the extent that this is already possible among EC states, allow them to underwrite cross-border insurance

business.

The agreement is likely to be of greater benefit to Switzerland, given its sizeable insurance industry and relatively saturated home market. Of the 25 foreign insurance companies established in Switzerland, 21 are from the EC. For their part, Switze insurance companies Swiss insurance companies last year collected SFr 32.9bn (£12.6bn) in non-life premiums,

SFr 14hn of it from the EC. Agreement was initially reached in the early 1980s, but the Community then wanted it renegotiated to ensure that Switzerland would not have an Switzerland would not have an effective veto over changes in EC insurance rules. This Community worry was overcome by insertion of a "self-destruct" clause, by which Switzerland's guarantee of free access to the EC insurance market would automatically end if the Swiss fell to adapt their insurance fail to adapt their insurance laws to those of the EC within a certain period.

more acute in recent years than that of semiconductors, now widely regarded around the world as a strate-gic industry.

Just as it was compelled to attack the US/Japan semiconductor according the US/Japan semiconductor according the General Agreement on Tariffs and Trade for its effect of raising prices to consumers, the European Commission has also been wrestling for more than two years with a commission of the com aken at any time. for more than two years with a com-plaint from its own semiconductor producers against dumping by their competitors in Japan. Soon the awkward contradictions

involved in this position will be fully exposed when the Commission itself unveils a new arrangement to set a floor price on imported Japanese dynamic random access memory chips (DRAMS). The arrangement is bound to be seen in some trade policy circles, at least, as the EC's own version of the now notorious US/Japan The decision will come at a particularly sensitive moment for the Com-

arry sensitive moment for the com-mission which recently agreed to con-tribute towards the \$4bn cost of Jessi, a joint research project which repre-sents Europe's most ambitious attempt to capture a leading role in world semiconductor production. Commission officials are still reti-cent in public about the details of the urice agreement with Japan which is

price agreement with Japan which is

ALANCING the interests of consumers, who demand low prices, and producers, who demand protection against cheap imports, has always been one of the biggest challenges facing trade politicians. In few areas has it become straight into the pockets of Japanese and used to strangther. They say the agreement will cost them money which will be transferred straight into the pockets of Japanese producers and used to strengthen their market position even further.

Industry experts who have been following the negotiations closely say it is expected to involve a floor wice

lowing the negotiations closely say it is expected to involve a floor price undertaking by Japanese firms based on their cost of production. This mechanism will be held in place until the mid-1990s and will cover all DRAMs, including those such as 4-Megabit memories which have yet to come on stream and which were by definition not included in the original dumping complaint.

Not surprisingly users say this will simply push up their costs and make it harder to compete in a world where profit margins are already slim.

it harder to compete in a world where profit margins are already slim.

They say there simply are no alternative sources of supply of DRAMs and the EC is offering Japanese producers a cartel arrangement on a plate. Adding to their worry is the fact that the Commission itself will determine the floor price based on figures supplied by Japanese compa-nies, a process which risks becoming arbitrary and obscure because the true cost of production of semiconduc-

tors is aimost impossible to calculate.
"This will create an artificial market and price situation where Japanese suppliers will gain profit and control the market," says Dr Bruno Lamborghini, vice-president for corpo-rate strategic analysis and planning



Brussels chip pricing plan floors computer makers

Bruno Lamborghini: Japanese will control the market

A senior executive of the UK's STC is even blumter. "We really are going to hold ourselves up to ridicule. The Japanese must think we are the best thing since sliced bread," he says. "It's not as if they are going to fritter away this money

Defenders of the proposed arrangement see it more as a safety net which will protect European produc-ers against predatory pricing. The proposed arrangement contrasts with the controversial US/Japan agreement, they say, because it does not aim to ensure market access in Japan for European producers and avoids the trap of seeking to influence prices in third country markets as well.

in third country markets as well.

A price undertaking covering new products as well as the 256 kilobit DRAMs which were the original object of complaint is a necessary development, they add, because the semiconductor business is such a fast moving industry. Dumping enquiries take so long to complete that the damage to home producers is often irrenage to home producers is often irrenage. age to home producers is often irreparable by the time action is taken.

Commission officials say one of the reasons why the European arrangement has taken so long to materialise has been that they have tried to factor user interests into this equation, while creating conditions that would allow the European industry to invest and secure its own future in a strate-gic and highly competitive sector where Japanese firms have clawed their way to dominance. "If in the whole world, we had a fair

"If in the whole world, we had a fair market price, protection wouldn't be necessary," says Mr Johanes Haserer of Siemens, one of Europe's few producers of DRAMs. "But what happened recently was that the competition was unfair." According to Mr Kenneth Flamm, an economist with the Brookings Institution in Washington who specialises in this industry, the current proposals are "innocuous enough" in the short term because ugh" in the short term because the shortage of 256 kilobit DRAMs has inflated prices above the likely floor. But he says that the arrangement could begin to bite when the floor

price is applied to new, more advanced products. The situation might be exacerbated if there was a recession or if the US allowed its semiconductor agreement with Japan to lapse on expiry in 1991. The Europe could become a high-price island for DRAMs.

Mr Flamm believes that if Europe mr riamin believes that it Europe really wanted to promote its semiconductor industry a better solution would be to subsidise it directly out of the taxpayers' purse rather than impose costs on consumers which are credited directly to Japan. The notion of subsidy is already well-entrenched in the research and development area as the example of Jessi shows, he says.

Though they say they want a strong European semiconductor industry, users remain sceptical of the chances that the price undertaking

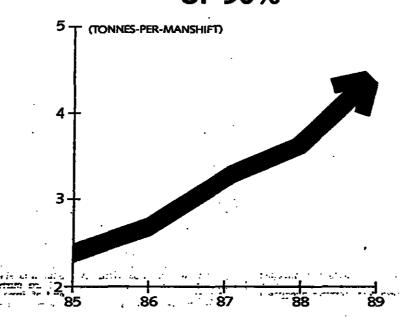
will prompt European producers to invest in new capacity.

The supply situation in Europe is likely to change slowly in the next few years but it will be because more few years but it will be because more Japanese manufacturers set up plants inside the Community to help their country's companies comply with local content requirements on electronic products, they say.

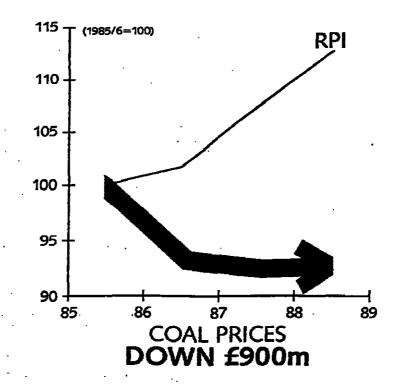
At that point, however, a new problem could arise as this newly established industry faces external competition from South Korea a small but

tition from South Korea, a small but rapidly growing producer of semiconductors. Irony of ironies, the Commission could then find itself asked to protect Japanese companies in Europe against predatory pricing from another Far Eastern source.

PRODUCTIVITY UP 90%



Britis



BRITISH COAL'S RESULTS FOR 1988/9:

- Operating profit of £498 million almost double the previous year. The best financial performance for at least 20 years, despite ever-increasing competition.
- Interest charges of £432 million (a £64 million increase) mainly paid to the Government - highlighting the urgent need for a financial reconstruction.
- Financial break-even was well within our grasp. But yet again we had to accelerate the closure of high-cost capacity. Perversely, this necessary action resulted in exceptional restructuring costs of £269 million.
- These interest charges and restructuring costs converted a healthy operating profit into a bottom-line loss of £203 million.
- Price concessions to our customers since 1986, amounting to £900 million this year in real terms, have required sustained productivity growth and rigorous cost-cutting.

· ·	£ million	1987/8 £ million 4,389	
TURNOVER	4,297		
Operating costs .	(3,799)	(4,128)	
OPERATING PROFIT	498	261	
Interest charges	(432)	(368)	
PROFIT/(LOSS) after interest	66	(107)	
Exceptional restructuring costs	(269)	(388)	
TOTAL (LOSS)	(203)	(495)	

PERFORMANCE OVER FOUR YEARS

- Now producing almost the same coal tonnage: with less than half the workforce and from less than half the number of pits.
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- Colliery costs down by a third.

Announcing the Corporation's results, British Coal Chairman Sir Robert Haslam said:

66All this represents a restructuring unmatched in depth and speed in any UK major industry in recent

With the ever-intensifying competitive market pressures, allied to the added uncertainties created by the privatisation of the electricity supply industry, we face two more exacting years.

I believe, however, that the major restructuring and reshaping exercise we have been vigorously pursuing, will be largely accomplished in this period and we will face the future with confidence."



THE NEW FACE OF COAL

Bitter power struggle breaks out for leadership of Japanese LDP

By lan Rodger in Tokyo

A BITTER internal struggle for the future leadership of Japan's ruling Liberal Demoratic Party has broken out following the party's crushing defeat in last Sunday's parliamentary elections, and political analysts say the outcome may decide the LDP's very survival

Mr Sousuke Uno, announced on Monday his desire to resign as party president and prime minister after less than two months in office, and an election among LDP parliamentarians to select a successor is likely to be held within the

next two weeks. The struggle for the succession this time involves much more than the usual dealmaking among the party's power-ful factional bosses. It also pits these bosses, still surprisingly determined to preserve their control of top party and government posts despite public outrage at their corruption, against younger members who feel the party can win back public support only with a young, reform-minded leader.
The first sign of the emerging struggle came on Tuesday when party bosses called meet-

ings of their factions to begin the traditional backroom horse-trading. The LDP's fac-tion system has been severely criticised in recent months as a key factor in causing the cor-ruption that has devastated the party's standing with the public. Many within and out-side the party have called for the next leader to be selected democratically. democratically.

Then lists of potential candi-

dates began circulating, with two of the most senior back-room operators, Mr Shin Kaneand Mr Masahara Gotoda, figuring prominently.

Although neither was implicated in the Recruit bribery scandal they have both long been associated with other murky activities and have great influence within their factions. Mr Kanemaru, in par-ticular, is reputed to raise pro-digions sums for the party from the construction industry in return for his influence over the allocation of government contracts. Known as the mentor of former prime minister Noboru Takeshita, he is con-sidered the dominant figure in the Takeshita faction, the

If Mr Kanemara were to become the new party leader the reaction in the media and the public is likely to be very adverse and many younger LDP members would leave the LIPP members would leave the party. His chances are not rated highly, precisely for this reason, but his presence on the list suggests he wants to influence the ultimate decision.

Party leaders tried yesterday to overcome public suspicions about the selection process by announcing that the new leader would be chosen by the votes of LDP parliamentarians and proscribing factional

activities during the campaign period. However, these moves dow dressing. The vote will be open rather than secret so the faction bosses will be able to pressure their members to toe the offi-cial line. Still, independent candidates are likely to emerge. Last mouth, a group of young LDP Dietmen, angered by the cavalier way in which a few faction bosses selected Mr Uno to become prime minister, put up their own candidate in a token show

The timing of the leadership vote and the convening of an extraordinary session of the Diet to confirm the new prime minister and the winners of Sunday's election remains uncertain LDP leaders are nervous about convening the Diet because they know the opposition will immediately try to introduce a bill to abol-ish the unpopular consumption tax.

The LDP would have to

block such a bill, but party leaders fear such a move would further antagonise pub-



'Kingpin' of heroin trade surrenders in Pakistan

By Christina Lamb in Islamabad

THE MAN described by Pakistani narcotics officials as the kingpin of the international heroin trade, has given himself up in Islamabad.

The surrender of Haji Mirza Iqbal Baig after three months on the run is the biggest coup of the government of Ms Benazir Bhutto since it began its war on drug barons earlier this year. Mr Yusuf Lodhi, adviser to the new Narcotics Ministry, said "this is the biggest break-through this decade."

He believes it will lead to many more arrests and possi-bly the uncovering of one of the world's biggest heroin

According to Western nar-cotics officers, Pakistan is now the world's main supplier of high grade heroin. Last year 200 tonnes were processed in Pakistan's tribal areas from poppy grown mostly in Afghanistan, earning an esti-mated \$4bn. They fear the problem will escalate with refugees returning to Afghan-istan, seeing poppy as an easy

cash crop.

Mr Baig first came into the limelight in a BBC Panorama documentary in 1986 on a Japanese courier arrested in Amsterdam, who, disguised as a boy scout, carried heroin and ran a bogus paediatric clinic in Karachi from where he treated the retarded daughter of late President Zia. The "Japanese Boy Scout" identified the head

of the syndicate as Mr Baig. For some years Mr Baig has European narcotics agencies and the US Drug Enforcement Agency tried several times to lure him abroad to make an arrest. Pakistani intelligence officials say he was not arrested earlier because "the hands of the police were tied

the Bhutto government began a crackdown on drug barons, partly under pressure from the US administration which describes it as "a major problem area between the two countries." The 55-year-old Mr Baig was named as the most wanted man in Pakistan's enormous heroin mafia and went into hiding.

He faces more than 50

Rangoon drops all pretensions to democracy

Burma's army is adopting methods of even greater repression, writes Roger Matthews



Continuing martial law, ever more rigorously enforced. makes kissing the military's feet a most sensible action

EN months ago it seemed improbable that the Burmese military regime, despite all its protesta-tions, would fulfil its pledge to introduce genuine multi-party democracy and liberalise its economy. But some small mar-gin of hope remained, primar-ily because there seemed no

lerable alternative. The argument for change was overwhelming. The regime which had ruled the country for 26 years had clearly lost whatever popular support it might once have enjoyed. The massive street demonstrations demanding the right of the Burmese people to choose their own government had been brutally suppressed leaving thou-sands dead and wounded.

Foreign exchange reserves were down to about \$20m (£12.3m); nothing had been exported for three months and virtually all foreign aid was suspended. No regime, even one as isolated as that in Ran-goon, could surely fail to appreciate the need for something more substantial than cosmetic change.
Yet that is precisely what many of the changes now

still, the Government is, if anything, turning the clock back. "Because the Burmese regime has been isolated from the rest of the world for such a long time it has lost the ability to understand the linkage between words, their meanings and action," explained a diplo-mat, "It uses words like democracy, liberalisation, market economy, and foreign investment, because last year that was what aid donors were telling them had to be done. But they had no intention of implementing such policies, and even if they wanted to, they do not have the capacity actually to do it.

The consequences are becoming both clear and alarming. The leadership of the one political party to have spoken out strongly in support of democracy has been locked up. Aung San Suu Kyi, the secre-tary general of the National League for Democracy, and General Tin Oo, its chairman, are both under house arrest. Two other members of the party executive are in jail. They and the party are under daily attack by the regime, accused of crimes ranging from sowing doubts in the minds of soldlers to forcing up the price of rice to record levels. The army has taken frighten-

ing new powers to deal with anyone who violates martial law regulations, such as being part of a street gathering of more than four people or fail-ing to observe curfew. Five three-man military tribunals have been set up in the Rangoon area to try offenders.

nesses, there is no provision for a defence, the minimum sentence they can impose is three years' jail with hard labour and the maximum is leath. Once the death sentence has been passed, all that is required before execution is the approval of the local mili-

These military courts will probably operate in complete secrecy. The regime tightly controls the media: the most recent foreign correspondent to enter Burma legally was thrown out after 36 hours, no more are being admitted, and all phone links and telex lines

week. The only chance the Burmese people have of knowing what is happening in their country is by listening to the BBC or the Voice of America. These harsh measures may anticipate the impact of a worsening economic situation. The regime announced at the end of last week that it would end of last week that it would not export any rice this year because of the sharp increase in local prices and shortages of supply. Earlier it had said optimistically that it expected to sell about 100,000 tonnes

week. The only chance the

lowest level since General Ne Win seized power in 1962. Farmers have been increasingly reluctant to sell rice to the Government because of the low price offered, the risk that the regime will again de mone-tise high denomination bank notes and because much more attractive deals can be struck

abroad, 60,000 tonnes more

than last year, which was the

on the black market. The regime is also believed to have again run down its hard currency reserves to a very low level, mainly as a result of equipment and ammuto the outside world have been cut since the middle of last it won some respite from the

international suspension of aid last autumn by selling off its natural resources, particularly teak concessions to That logging companies.
Some foreign aid has been restored this year. Japan, by far the largest contributor with

an annual allocation of \$250m, says it will disperse funds in the pipeline but make no new commitments until the condi-tions it set for political and economic reform are met.

Economic leverage is one of the few weapons the industriaheed countries have against a regime which has so few other links with the outside world, but only if developing countries such as Thailand can be persuaded to participate. West Germany might show the way by suspending the only foreign joint venture in Burma; this manufactures bullets for the army, among other things.

Unless the message can somehow be got through to General Ne Win and to the rest of the army, Burma is likely to remain teetering on the edge of disaster. Old dictators who do not know when the game is most dangerous species.

Australia's annual inflation rate increases to 7.6%

By Chris Sherwell in Sydney

AUSTRALIA'S annual inflation rate rose to 7.6 per cent for the ear to June, according to statistics released yesterday, but nervous domestic markets reacted with relief because the figure, though high, was

The statistics showed that the consumer price index rose 2.4 per cent over the three months to June, reflecting a strong increase in housing costs, seasonal food price rises and higher petrol prices. The resulting 7.6 per cent

higher than the March level,

ALLEGATIONS about police violence in a number of Hong

Kong camps housing Vietnam

ese boat people built up yester-day as the local office of the

United Nations High Commis

sioner for Refugees completed a detailed report for submis-

the camps where there are

around 50,000 boat people, with

100 or more arriving every day. One man died while clashes

were taking place between boat people and police at Sek Kong camp on Sunday night.

Despite police denials that

their officers were involved in any brutalities, it is now believed that the 52-year-old

man died of wounds that have been officially described as

The UNHRC is accusing the

sion to the government. Tension is running high in but comparisons are difficult A\$1.1bn in Treasury notes because of a change to the treatment of mortgage costs at

Both the government and independent economists said yesterday that the rate remained too high, signalling policy would continue tight at least until domestic demand eased.

Despite this, bill and bond yields weakened on the money markets. Analysts said there was some short covering, and pointed also to yesterday's Reserve Bank tender of

police of using violence over a period of weeks to keep order

in the camp. It is also alleging

police assaults in other camps. Sek Kong was hurriedly

opened last month to accomo-

date the growing tide of new arrivals from Vietnam. It now

houses 3,500 people in crowded conditions. These people know that most of them are likely to

face some form of compulsory

repatriation to Vietnam. Last night about 30 boat peo-

ple broke out from Sek Kong to

meet visitors from other camps and to receive food parcels.

• Members of Hong Kong's

executive and legislative councils last night called on the

Government to speed up the introduction of democracy in the colony in two stages before

China regains sovereignty in

HK boat people claims grow

which managed to produce lower bids than the previous

On the foreign exchanges the Australian dollar showed no reaction, finishing at 58.2 on a trade weighted basis (May 1970=100), unchanged from the previous two days.

But on the stock market, where the widely-watched All Ordinaries index pushed through the 1,600 barrier last Friday, prices were generally firmer and the index finished

This is a reaction to the

Tiananmen Square massacre and is aimed at rebuilding the

confidence of people in Hong Kong. It could cause problems

for the British and Hong Kong

governments if China resists the idea and insists on slower

plans for democratic develop-ment in the Basic Law which it is to draft soon as the post-1997

The legislators want the number of directly elected seats to the legislative council

in 1991 doubled to 20, which would be one-third of a 60-

member house. At present there are no directly elected members. It wants this propor-

tion to rise to not less than 50

per cent in 1995 in elections for the council which will con-

time in power for two years

Cambodian talks likely to resume

By George Graham in

CAMBODIA'S warring factions are expected to resume talks today in an attempt to find a compromise to allow an inter-national conference on their country to open next Monday. The Phnom Penh govern-cent and the three-party resistance coalition broke off discussions on Tuesday, saying that they were in total dis-

Yesterday, Prince Norodom Sihanouk, leader of the resis-tance coalition who has made conflicting statements during the negotiations, said the parties would again try to reach agreement on how the factions should be represented at the

conference.

French officials were unsure last night if the talks would resume. Mr Roland Dumas, the French Foreign Minister who has been hosting the talks, will be in Strasbourg and no assurance had been received from the Phnom Penh government that it would attend ment that it would attend.

The three opposition groups have insisted on a single delenave insisted on a single dele-gation regrouping all four par-ties. The Cambodian govern-ment, led by Mr Hun Sen, the Prime Minister, wants two separate delegations for itself and the opposition. Underlying the disagree-

ment is the fierce antipathy between Mr Hun Sen and the Khmer Rouge, which con-trolled Cambodia for four bloody years under the regime of Pol Pot. The Khmer Rouge forms part of the opposition coalition alongside the Sihan-oukists and the pro-American Khmer People's Liberation Front led by Mr Son Sann.

India unveils investment budget

By K.K. Sharma in New Delhi

INDIA'S eighth five-year plan for the country's development, covering 1990-95, will entail investments worth Rs3,500bn (£132.6bn) in the public sector. according to a tentative deci-sion taken by the Planning

The size of the Government's investment is to be endorsed by a full meeting of the commission to be held under the Gandhi. India's Prime Minister. in the next few days. The meeting was postponed twice this month because, according to his aides, Mr Gandhi wanted a higher growth rate than the annual 6 per cent set as the target by the commission.

yesterday by Mr Madhavsinh Solanki, Minister of Planning, in a meeting with economists. If the eighth plan is on the pattern of the seventh plan for the 1985-90, there will be a private sector investment of roughly the same figure.

Estimates are that the growth rate achieved in the seventh plan will be just over an average of 5 per cent a year, which is a considerable improvement over the annual average of 3.5 per cent achieved in the past three decades. This has encouraged planners to consider setting higher targets in future.

nnual 6 per cent set as the Mr Solanki said that the pro-arget by the commission. posed investment of Rs 3,500bn to have the co The plan was announced at current prices worked out to Mr Pant said.

about the same percentage of GDP as the Rs1,800bn at 1984-85 prices which was fixed as the outlay on the seventh plan. • India's ruling Congress-l party yesterday tried to switch the blame for the controversial Sibn contract for howitzers with Bofors of Sweden on to Mr V.P. Singh, leader of the Janata Dal opposition party. Mr K.C. Pant, Minister of who was Minister of Finance and a member of the Cabinet committee which approved the Bofors contract in 1986, would have to accept responsibility. When Mr Singh was made Min-

ister of Defence he did not try to have the contract cancelled,

Pretoria warns of renewed violence

By Anthony Robinson in Johannesburg

THE "swaart gevaar," as Afrikaners call the so-called "black threat," has popped up once again as the hardy peren-nial of South African election

In an electioneering speech in the small Western Transvaal town of Fochville, Mr Adriaan Vlok, the Minister of Law and order, warned that the "mass democratic movement" was

planning a defiant campaign to disrupt the coming elections. He also pledged that the gov-ernment would take a tough line against those he accused of trying to re-create the "unrest" which rocked the country between 1984-86 and in which over 2,500 black people were killed.

With the traditional scenario overturned by President P.W. Botha's historic "Tuynhuys tea party" with Mr Nelson Mandela, the jailed African National Congress leader, earlier this month, political observers had been waiting to see how the National Party would simultaneously talk with a jailed "terrorist" and pursuade the average white voter that the National Party was still the best guarantor of

last whites only election in votes in the process.

"law and order." It was much easier at the

May 1987 when President Botha swept back into power with 125 out of 166 elected seats by blasting the "liberal" opposition for being "soft on communism and the ANC." picking up nervous white "lib-eral" and undecided right wing This year it is not so simple. First Mr F.W. de Klerk, the heir apparent, drew a distinc-tion at the party's Cape con-

talking to Mr Mandela, which he approved of, and dealing with an ANC which had not declared in favour of peace. Now Mr Vlok has come along with the traditional warning to black radicals in the trade unions, church and community organisations and what he described as the "30 radical generals" identified as ringleaders by the security

gress last weekend between

He told them to desist from their planned defiance campaign or face restrictions, ban-nings or re-detention under the

emergency laws.

• Mr Gerald Kaufman, the shadow Foreign secretary of Britain's opposition Labour Party ended a visit "more con-vinced than ever of the correctness of the Labour Party's policy of mandatory sanctions."

by higher authorities." However, earlier this year

charges of smuggling consignments between 1,000-2,000 kilos of heroin to Europe, India and the US over the last 10 years. Officials of Pakistan's narcotics Control Board say they have been negotiating Mr Baig's surrender for sometime. Close associates say he finally gave himself up because he was "under tremendous pressure." His assets had been seized, his family and col-leagues interrogated and the government had begun pro-ceedings to freeze his bank account. Mr Baig hopes to escape lightly by revealing information on others, including political figures.

Tanzanian elected to head OAU

TANZANIA'S Deputy Prime Minister Salim Abmed Salim was elected secretary-general of the Organisation of African Unity yesterday, Reuter reports from Addis Ababa.

He received 38 votes in a secret ballot at the end of the OAU's annual summit meeting, more than the two-thirds majority among the 49 mem-ber-states he needed to win the

post. Mr Salim, 47, who is also Defence Minister and a one-time foreign minister, had been widely expected to win the con-test against the incumbent, Mr

ide Oumarou of Niger.
Political analysts said Salim's election showed that African states wanted to focus their attention on white-ruled South Africa, which they accuse of destabilising its black-ruled neighbours. The Tanzanian has been an outspoken critic of South Africa, taking command over the years of key anti-apartheid committees at the UN and the OAU.

Sudan's new regime hints at fundamentalist sympathies Julian Ozanne, recently in Khartoum, says the junta's Islamic leanings may prevent peace with the Christian south OPES that last month's coup which toppled Sudan's civillan government might mark a fresh initiative to end the coun-try's six-year civil war are fading as the country's new military rulers

the country's new minitary rulers consolidate power.

The 15-man military junta led by Lt Gen Omar Hassan Ahmed el Bashir soon established its authority, suspending the constitution, banning political parties, trade unions and newspapers, and arresting leading politicians.

But neither on the economic nor political front is there any indication.

political front is there any indication that the regime is ready to take the steps most observers believe are necessary if the country's crists is to be resolved.

Instead there appears to be a revival in government ranks of sympathy with Islamic fundamentalists and a stress on the country's ties with the Arab world, factors which do not augur well for reconciliation with the Christian and animist

President Mubarak of Egypt, however, has backed the regime and has not been deterred from pursuing dip-

lomatic efforts to bring peace to Sudan. He met Gen Bashir during a surprise visit to Khartoum at the weekend.

Sudan's post-coup economic mea-sures have so far been simplistic, little more than military diktats aimed at the symptoms of the country's malaise, rather than the roots.

Economic measures since the coup have failed to address the roots of the malaise

The sale of some essential com-modities is being carried out by sol-diers, price controls are being enforced rigidly at gun point and several traders have been arrested for hoarding and speculation.

Although the military claims that the state of the economy was one of the main reasons for the coup, there

have been no pronouncements on

how it intends to deal with the fun-

damental problems - servicing a

potential of the south - agriculture and oil - will not be realised. So far prospects for an early end to the onflict appear remote. One of the main issues in the war,

between the predominantly Moslem Arab north and the mainly non-Mos-Arab north and the mainly non-Mos-lem African south, is Islamic sharia law, applicable to all Sudanese and bitterly opposed by southerners. The laws, which specify limb amputations as punishment for theft, were suspended after former President Jaafar Nimeiri was over-thereton in 1005.

will win the support of the Interna-tional Monetary Fund and donors.

But at the heart of the economic crisis is the war; until it ends, the

thrown in 1985. Their continued suspension was a Their continued suspension was a key element in a peace accord negotiated last November between the rebel Sudan People's Liberation Army (SPLA) and the northern-based Democratic Unionist Party, which was part of the government of Prime Minister Sadiq el-Mahdi toppled by Con Rachir. pled by Gen Bashir. The accord, which also called for

abrogation of defence pacts with Libya and Egypt, was endorsed by Mr el-Mahdi, the Cabinet and parliament. Despite government vaciliation, some progress was being made. On June 30, the day of the coup, the council of ministers was due to meet in emergency session to debate a document which, if adopted, would have effectively abolished sharia. That document, apparently accepted in principle by Mr el-Mahdi, was to be considered with three

other proposals:

Abrogation of the defence pact with Egypt, demanded by the SPLA, was to be tabled in parliament.

Cancellation of a defence protocol

with Libya. An amnesty for all those convicted of a crime under the sharia laws and who were waiting in prison for a decision on whether they should be given an Islamic punish-

ment.

The timing of the coup, coming as it did at the peak of the peace process, made many people in Khartoum suspicious about the soldiers'

Those suspicions hardened within

clear that several members of the new regime were sympathetic to the Front, which is bent on building an Islamic state in Sudan. Although Gen Bashir has said he has no party affiliation he is believed to be a

Initial support for the army is giving way to nostalgia for the civilian era

of his family are openly sympathetic to the Front. The fundamentalist leanings of the military government have been reflected in its pronouncements on

the peace plan. The November initiative has been scrapped. Gen Bashir's comments on sharia have at best been ambiguous, sometimes unrealistic. His offer of a referendum on the issue is unlikely to satisfy the south, given the fact that Sudan has a Moslem majority.
Ominously, the new government appears to be preparing for an intensification of the war, announcing plans for nationwide conscription, while promising more supplies for

At the same time, Sudan has been At the same time, Sudan has been portrayed as predominantly Arab in its political leanings, with talk of unity between Sudan, Egypt and Libya. All these statements have allenated the south and the SPLA. These developments are also changing the mood in Khartoum, at least among the moderate Moslems. The cautious welcome the coup initially received is giving way to nostaigla for the civilian era.

The experiment with democracy may not have been perfect, the moderates acknowledge, plagued as it was by weak coalition governments, corruption, sectarianism and power grabbing.

grabbing.

But with a free press and unfettered trade union movement, vigorous public debate and pluralistic politics it may be looked back upon as a machine led but wall incoming attention. weakly led but well-meaning attempt to escape dictatorship.

FINANCIAL TIMES THURSDAY JULY 27 1989

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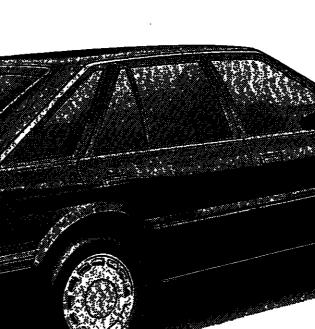
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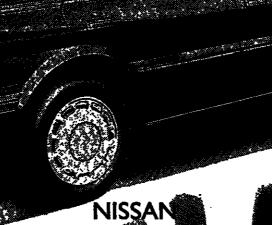
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ROYAL AIR FORCE

Stealthily into the glare

Lionel Barber examines the selling of the B-2 bomber to keep Congressional cuts at bay

NCE it was America's most secret weapon. Now the B-2 Stealth bomber is paraded in newspa-per advertisments and TV commercials, while reporters have taken a first-hand look at the radar-dodging plane during its maiden flight in California. Going public is part of a

high-pressure sales-pitch by the Bush administration and Northrop Corporation, the project's prime contractor, to main-tain funding of the bat-shaped bomber which uses advanced composite materials to absorb radar and subtle geometry to

Its success is by no means assured. In a defence budget which is shrinking in real terms, Congress has spotted that saving money on Stealth creates more money for pro-longing their pet programmes, even ones which the Pentagon has deemed no longer neces-sary to the nation's defence. The B-2 is also part of a

wider debate about America's military posture toward an outwardly benign Soviet Union: unlike President Reagan, Mr Bush, in 1989, cannot intimidate Congress into spending big money on weapons programmes simply by resorting

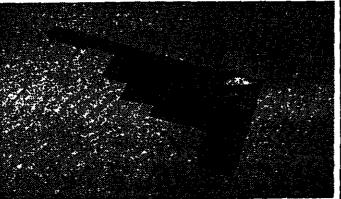
to Cold War rhetoric.

The B-2 has already absorbed \$22bn in research and development. The total programme, covering 132 bombers, works out at \$70bn - which amounts to just under \$600m per plane (\$300m, if one strips out research costs). Critics like to point out that this compares to a price of \$125m for a Boeing

Mr Bush, of course, prides himself on his ability to co-op-erate with, rather than confront a Democratic majority in the Congress. Mr Richard Che-ney, his Defence Secretary, a former Republican Congres man from Wyoming, was delib-erately chosen in the hope that he could forge a consensus with his former colleagues on how to manage a Defence Bud-get which at best is likely to be frozen in real terms in the next

three years.

Mr Cheney says the B-2 programme matches successive dministrations' commitment to modernise America's strategic triad (air, sea and landased nuclear missiles). Second, this modernisation programme forms the basis for



"Star Wars" programme, which the House of Representatives cut by almost \$2bn this week in order to boost the military's

anti-drug smuggling budget and other domestic pro-

A House bill on the B-2 proposes a cut of \$800m in the president's request for \$4.7bm;

the Senate version cuts pro-

poses a cut of \$300m, which would put aside \$2 billion for

testing and the rest for produc-

tion of three planes. But this could not be spent unless the

plane completes initial air-wor-

Undoubtedly, one of the chief problems facing the B-2 is

that it was for so many years cloaked in secrecy, the result of pressure from Mr Thomas Jones, Northrop's chief execu-

The programme was so "black" (the code-word for

secret) that Pentagon officials were threatened with 20-year

gaol sentences if information

leaked. Some believe this helped Northrop to make the

government a captive of the

project; others argue that excessive secrecy led to abuse. The Washington Post

reported yesterday that the Justice Department's criminal division is investigating possi-ble fraud in the way Northrop

billed the Pentagon for its

This follows a series of other

civil and criminal investiga-tions against the company on other major defence projects.

In this negative climate, the recent fancy advertising on behalf of Stealth is unlikely to

prevent Congress from cutting spending on the B-2 - whatever its strategic merits.

(the code-word for

The Stealth bomber on a flight yesterday

Washington's bargaining posi-tion with the Soviet Union at the Strategic Arms Limitation Talks (START).

The US Air Force has already warned Congress that it could not support a START agreement cutting offensive ballistic missiles by 50 per cent, if the B-2 were jeopardised. Third, Mr Cheney and others like to describe the others like to describe the Stealth Bomber as the weapon of the future, the bomber that could make \$200bii of Soviet air defences obsolete.

Another argument is that the plane – which is supposed to be able to fly 10,000 with only one refuelling – could be used to stage a punitive bomb-ing raid on the lines of the 1986 US attack on Col Gadary of Libya, without the need to use allied air bases. allied air bases.

Such a use of the B-2 would be like using a Rolls-Royce to pick up groceries, quipped Republican Senator William Cohen of Maine. But support-ers still argue that a single Stealth bomber could project power without the risk of involving US troops (a major domestic political consideration in a country which, after Vietnam, still finds it difficult to sell the case for using force

Despite the administration's best efforts, the strategic debate is taking second place to Congress's desire to reallocate funds for their own domestic, job-preserving programmes such as as Bell-Boeries's V2 Corpus prior tilt circumstates. ing's V-2 Osprey rotor-tilt air-craft and the Grumman Corporation's F-14.

The B-2 is a major source of reusable funds, just like the Strategic Defence Initiative or

New aircraft sabotaged at **McDonnell Douglas**

By Roderick Oram in New York

FOUR new airliners waiting to be flight-tested have been sabo-taged at McDonnell Douglas's Californian assembly plant, the aerospace group has reported. The company, straining to

step up production rates of the MD-80 aircraft, said it did not know who had inflicted the damage. "It would definitely have to be someone inside the company because of the secu-

rity," a spokesman said. McDonnell Douglas has responded by tightening secu-rity in the flight test area of its

rivy in the night test area of its crowded plant at Long Beach, a Los Angeles suburb. Employees will need special clearance from supervisors to enter the area; they must sign in and out when they board and leave an aircraft, and they cannot work alone.

Damage to the four aircraft

included severed tail hydraulic lines, nose-wheel steering cables and brake lines, and smashed windscreens. The company's problems showed in the company's sec-

ond-quarter results. It reported losses on many of its civilian and military aircraft manufacturing pro-grammes. The MD-80 pro-grammes lost \$34m.

Eastern changes tack on contracts

EASTERN Airlines has with-drawn its request to break the contracts of pilots who walked out in March in sympathy with striking machinists, writes Roderick Oram in New York.

The carrier had asked the bankruptcy court to nullify the contract so it could impose lower pay and longer hours on the pilots it is hiring to rebuild

Striking employees said Eastern was trying to use bankruptcy to break the union, as it had at Continental Airlines, a carrier also owned by Texas Air. Court-ordered talks between Bastern and the pilots broke down last week.

New pilots were hired under the old contract but at the entry level pay rate so East-ern's overall cost of pilots had

Mosbacher urges anti-trust changes

By Peter Riddell, US Editor, in Washington

MR Robert Mosbacher, the US Commerce Secretary, yester-day stepped up his call for an early relaxation of anti-trust laws to permit the formation of joint production ventures for

new developments. In testimony to the House Judiciary Committee, Mr Mos-bacher went further than pre-viously in urging Congress to adopt legislation along these lines. Until now he has floated these ideas as options.

Moreover, he also argued that any change in anti-trust legislation should apply to all

industries rather than a nar-rowly defined category of high technology sectors.

Mr Mosbacher argued that joint production ventures would enable US companies to develop innovative products and processes such as high def-inition television, robotics and super-conductivity, all of which are being developed

The future economic security of the US, he argued, "depends on our ability to compete in industries such as these and other key emerging indus-

tries".
He said the threat of antitrust legal actions might deter companies from forming co-op-

The only relaxation of antitrust laws on joint ventures applies to research and development and the main effect of current proposals would be to extend this to production.

Mr Moshacher said that if the US could "clarify the way our anti-trust laws will affect particular business ventures, we can remove this impedi-

ment to the ability of companies to compete".

He stressed that any change in anti-trust laws should apply to all industrial sectors. generic approach would enable any worthwhile joint venture to be considered for anti-trust protection."

Parallel proposals for relaxing anti-trust laws are being considered by Congressional committees and have broad bipartisan support. Mr Mos-bacher has declined to back any specific measure.

Hope of capital flow to Mexico

By Richard Johns in Mexico City

THE DEAL agreed by Mexico and its 15-member advisory committee of creditor banks this week has raised hopes of a reversal of capital flight and a significant flow of private capi-

Financial markets have wel-comed the deal, with interest rates on Cetes (28-day Treasury bonds, the predominant money market instrument and main source of state finance) falling precipitately in the weekly auc-tion on Tuesday. This is seen as a clear vote of confidence in the deal's outcome.

Rates fell 11 to 12 points, to between 34.5 and 35.5 per cent, compared with a rate of 55.75 per cent at the start of July. This should also ease the problems of financing the Gov-ernment's rising domestic debt, now seen as the main financial

and economic problem.

The domestic public debt at the end of July reached 104,700

end-1988 level - figures released last week by the Bank of Mexico showed. About 56 per cent of this is in Cetes - a rise of 36.7 per cent over the six-month period. The fall in interest rates will lead to a great saving in the high costs of servicing this debt, which has long exceeded the cost of servicing the foreign debt.

This summer, rates have reached more than 57 per cent, giving a monthly real rate of return of 3 per cent, as the Government has tried to pre-vent capital flight and a drain on foreign exchange reserves. The administration's aim is to bring them down to a level of 25 to 30 per cent.

Western bankers and diplomats here are confident that Mexico will be able to cut the net outflow of resources by more than \$3bn as a result of the outline agreement.

Mr Pedro Aspé, Finance Min-

would lower the net transfer of funds in the first year of the agreement from more than 6 per cent to 2.7 per cent of GDP. The agreement is backdated to July 1. In 1991-92, this would fail to 2.5 per cent, and to 2.3 per cent in 1994-95, he esti-

mates.
Some details of the "recapture" terms of the agreement, by which Mexico will pay more to its bankers if oil revenues rise, have emerged. If, from a base of \$14 a barrel, oil prices rise more than the US consumer price index by 1996, the banks will be able to claw back 30 per cent of the benefits obtained by Mexico.

if, however, the oil price falls below \$10 per barrel, Mexico would be entitled to \$800m in extra credits.

Mexican officials acknowldge that the expectation of \$3bn annually over the next four years in new finance is based on approximations.

Brazil oil company loses on import sales

By Ivo Dawnay in Rio de Janeiro

PETROBRAS, Brazil's state-owned oil company, has lost \$400m on sales of imported oil products since January, as a result of government efforts to hold down fuel

Mr Carlos Sant'Anna, company president, revealed the pany president, revealed the figure when rejecting as unvi-able a suggestion from Mr Mailson da Nobrega, Finance Minister, that Petrobras relieve its cash flow problems by selling assets.

According to Mr Sant'Anna, imports of oil at \$19 a barrel are being sold at prices equivalent to \$15.14 at the pumps. Diesel, which dominates regist transport consumption freight transport consumption, is also sold at a discount under prices fixed at the National Petroleum Council.

The disparities are a direct consequence of efforts by the Brazilian government to keep fuel prices low so as to put a break on inflation, now above 25 per cent a month.

Last year, fuel price rises totalled about 650 per cent, well behind official inflation of 933 per cent. Eccent increases, including two rises totalling 49 per cent this month alone, have still left a

while the company makes good margins on its home-pro-duced oil (its first quarter revealed a profit), the management has been in constant disnute with Brasilia over price policy since the start of the

year. Brazil imports 40-50 per cent of its oil requirements, the rest being produced domestically, largely from the offshore Campos Basin near Rio de

Mr Sant'Anna's comments came in an interview with O Globo, a Rio-based newspaper, yesterday in response to a proposal from Mr Nobrega that the company sell holdings in the chemical industry to improve its cash position.

The president said that, while it was ready to dispose of several stakes in chemical companies, held under its subsidiary, Petroquisa, this could only be achieved in the longer term. He pointed out it has

ister, has predicted that a reduction in debt service bn pesos (about \$43bn) - an increase of 44 per cent over the

Three charged in Brazilian scandal

By John Barham in São Paulo

BRAZILIAN federal police have charged three more prom-inent members of the financial community in connection with the stock market scandal last month, sparked by the failure of Mr Naji Robert Nahas, a speculator, to meet his debts. Mr Sergio Barcellos, former president of the Rio de Janeiro Stock Exchange, and Mr Breno

Salomao, former superinten-

dent, were accused late on Tuesday of "fraudulent management of a financial institu-

Mr Fernando Carvalho, the third to be charged, was presi-dent of one of the first brokerages to collapse in the wake of the market crisis. Police accused him of fradulently

issuing securities.

Mr Barcellos had encouraged

speculators to transfer their operations to the Rio exchange, after a dispute with the Sac Paulo authorities. Other exchange officials have been charged in connection with comfort letters they issued to banks which were financing speculators' positions in the

Mr Nahas, the key figure in the scandal, remains at large.

Foreign debt talks make little headway

By Ivo Dawnay in Rio de Janeiro

BRAZIL'S foreign debt \$2.3bn repayment due to bank public sector deficit. negotiators appear to have made little headway in their efforts this week to persuade the International Monetary Fund (IMF) to accept less vig orous targets for the country's economy.

Without an agreement on softening the refinancing terms signed last September. Brazil looks certain to forfeit a \$600m tranche of commercial bank finance and up to \$2.2bn in loan from the IMF, the World Bank and Japan's aid programme.

Moreover, if an accord is not reached rapidly, the country will almost certainly fail to meet its interest payment com-mitments which include a

But talks held in New York and Washington over the past six days appear to have made

Debt negotiators had hoped that a new nine month interim deal could be reached giving the country breathing space before presidential elections in November and the inaugura-tion of a new head of state in March.

However, while commercial banks have expressed sympathy for the country's plight, the IMF has apparently ruled out any accord without specific new proposals from Brazil on such issues as targets for its

Under last year's rescheduling of the country's \$112.5bn

foreign debts, Brazil had to reduce its deficit to a level equal to 2 per cent of Gross Domestic Product (GDP). Finance Ministry economists now calculate the likely outcome at about 5.5 per cent of

Despite the impasse, the talks have at least kept doors open. Independent debt watchers in Brazil believe that the consultations at least are likely to reduce the dangers of a seri-ous confrontation if, as expected, Brasilia announces in September that the \$2.3bn payment cannot be made.

taken two years for the government to authorise the issu-ing of \$300m in shares in

Testing Ottawa's genius for compromise David Owen looks at pressures to produce a Canadian abortion law

O THE palpable discomfort of the government, abortion has returned to the newspaper front pages and to something approaching the head of the Canadian political

This follows a series of requests in the provincial courts by prospective fathers for injunctions to prevent women from terminating preg-nancies. Over the past few weeks, such injunctions have been denied in Manitoba, granted in Ontario but overturned on appeal, and granted in Quebec where an appeal is also pending.
This confused situation has

increased pressure on the government to promulgate new legislation on a subject which is perhaps the least amenable of any to the Canadian genius

for compromise.

Canada has been without an abortion law since January 1988 when the Supreme Court struck down the old one as unconstitutional, hence effectively removing the procedure from Canada's criminal code. The old law prohibited abortions except in cases where the pregnancy was deemed likely to endanger the mother's life or health. It was administered by hospital-based "therapeutic abortion committees", which interpreted their mandate lib-

to permit operations to be per-formed at the rate of 60,000-65,000 per annum. It was this cumbersome and arbitrary approval process, the Supreme Court ruled, that infringed a woman's constitutionally guaranteed security of

erally enough in recent years

Since the law's removal,

available on demand in hospitals and dedicated abortion clinics, much to the anguish of the increasingly militant prolife movement

The recent spate of injunc-tion requests, which appeal to provincially administered principles of civil law rather than the country's criminal code, probably heralds the end of this brief spell of liberalism by

It has certainly brought home to previously jubilant pro-choice advocates the difference between a legislative vac-uum and a guaranteed right. It has also confronted the government of Prime Minister rian Mulroney with a formi-

Aware that the formulation of a new abortion law can hardly fail to be electorally harmful to the originator, the government had been content hitherto simply to let sleeping dogs lie, without formally abdicating responsibility to the courts or to each individual's

The abortion issue has confronted the government of Prime Minister Brian Mulroney with a formidable dilemma. Whatever line the government takes, it risks alienating a potentially significant portion of the electorate. Canada has been without an abortion law since January 1988 but the issue is now top of the political agenda.

Its only move of substance in the 18 months since the old legislation was struck down was to ask parliament last July to vote on certain specified abortion options. This approach was described by one columnist as "akin to a general giving his subalterns licence to carry the battle forward as each saw fit."

In the event, it served only to underline the fundamental split on the issue within the government's own ranks: a proposal that legislation be passed giving blanket clear-ance to abortions performed by a qualified medical practitioner was supported by the ministers for justice, employment and immigration, and Indian and northern affairs; another advocating that the procedure be outlawed except when the woman's life was deemed to be endangered received the backing of the deputy prime minis-ter and the ministers of health

and welfare, transport, energy and defence. With the matter now back at the forefront of the public (and opposition) consciousness, Mr Mulroney has seen fit publicly to reiterate the government's responsibility by pledging to address the issue with legisla-

risk losing more votes through their perceived spinelessness in not acting than they would by promulgating a new law that cannot fail to be deeply offensive to some Quite what the legislation will say remains a matter for

In doing so he was perhaps mindful that the Tories now

tion in the autumn.

the deepest conjecture. No con-sensus exists or even seems possible among leading Conservative policy-makers. And no matter what line the

government takes, it risks alienating perhaps for good-a potentially significant portion of the electorate.

of the electorate.

Last November's general election provided a salutary warning of the possible impact that the defection of comparatively small numbers of committed voters might have.

In a nutshell, a three-way split in the right-of-centre vote between the Conservatives themselves, the Reform party and the Christian Heritage Party (CHP), enabled the moderately socialist New Democratic Party (NDP) substantially to increase its western Canadian representation.

The Reform party and the The Reform party and the CHP would clearly be the main beneficiaries of any further haemorrhaging of Tory support should the party not take sufficiently hard a line on the abortion issue. Mr Mulroney must tread carpfully tread carefully.



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UK NEWS

Top level changes likely at British Rail after strikes

By Kevin Brown and Flona Thompson

A BIG shake-up at the top of British Rail has become inevitable due to Government unease over the corporation's handling of recent industrial unrest, senior railway manag-

Morale among BR's executive directors is so low that both of the corporation's vice-chairmen, Mr David Kirby and Mr Derek Fowler, are now expected to follow Sir Robert Reid, the current chairman, into retirement early next

year.
Meanwhile, BR and the National Union of Railwaymen continued their war of words yesterday with claims and counterclaims over how many NUR members reported for work despite the sixth 24-hour

BR said that a total of 12,500 NUR staff came in during the day's three shifts and that it managed to run just less than 400 train services out of its normal 16,000. The union claimed the attendance figures were "utter fabrication" and said BR was "engaged in a hyping up exercise." Its reports showed that 4,000 members turned up

But despite the discrepancy in figures, yesterday was a

clear sign that many NUR members want the stoppages to end. BR said it hoped the NUR would soon accept its 8.8 per cent pay offer as the two other rail unions had done.

The union's executive is meeting this morning when it will consider suspending the action pending further talks with BR at the conciliation service, Acas. BR managers believe that

the Government is determined to bring in a "rough, tough" outsider to replace Sir Robert who is due to retire at the end of March, when he will be 69. They say there is no hope that an internal candidate will get the job, and the widespread expectation is that it will be offered to Mr David Simon, managing director of British

Several headhunting firms in London confirmed yesterday that they had been approached to find a suitable candidate to follow Sir Robert should Mr Simon refuse the appointment. The contract is believed to have been awarded to Tyzack, one of the UK's largest headhunting firms.

In the light of these developments, Mr Kirby has let it be

Improvement in prospect for trade figures remain with BR if he is not

By Simon Holberton, **Economics Staff**

BRITAIN's current account deficit widened to £1.5bn in June from £1.3bn in May, but there are signs that the deteri-oration has been arrested and an improvement is in prospect

The Department of Trade and Industry (DTI) which released the figures yesterday said interpretation of the June figure was clouded by an unof-ficial docks strike during the

The pound rallied strongly on foreign exchange markets, after the figures were released and closed at it highest level for two months. Money market interest rates fell. The threemonth interbank rate eased to below 14 per cent, although analysts regard the chances of an imminent cut in official interest rates as extremely

Of the trade figures, Mr Gavyn Davies, chief UK econo-mist at Goldman Sachs international, the US securities house, said: "The corner has been turned. But it is still going to be a very slow and painful improvement."

The Treasury adopted a cau tions stance towards the figures and said it was particu-larly difficult to draw conclusions from the June figures because of the docks

It said, however, that it expected the deficit on the current account - which includes trade in goods and "invisible" items, such as financial services - to diminish over the rest of the year. This expecta-tion was built into its forecast for the deficit and there were signs that it was already hap-

Taken over a longer period, it appears that the worsening in the deficit in 1988 has stopped. The current account deficit in the April to June period was £4.7bn, compared with £4.8bn in the first quarte of the year and £5.6bn in the fourth quarter of 1988.

In London, the pound closed % pfennigs higher at DM3.0925 and nearly 21/4 cents up at \$1.650. On the Bank of England trade-weighted sterling index the pound rose 0.6 to

Companies fight for the right stuff

David Thomas reports on the

search for qualified graduates

well-qualified graduates is emerging as a new factor in the rivalry between companies and even nations. Until recently, the annual trawl by employers through

the new crop of graduates was a run-of-the mill affair. While top managers acknowledged the importance of recruiting a steady flow of young talent, they could safely dismiss the issue as a routine exercise for middle-ranking executives.

This is changing because employers are caught in a vice between the unrelenting pressures of supply and demand.

On the supply side, there can be few senior businessmen now unaware that the industrialised world is entering a period of severe demographic disruption as the number of

young people goes into sharp decline. The phenomenon is Europe-wide, hitting the four major economies of West Germany, France, Britain and Italy. The fall in the number of 15-19 year olds is predicted to be as steep as 45 per cent in the 10 years to 1995 in the case of West Ger-

Studies at Sussex University. many. Only some of Europe's The problem is, if anything, more severe than these bald figures suggest because the graduate population is not smaller economies, such as Ireland, are expected to escape. Perversely, demand for qualified graduates is spiralling just as the supply of young There is a growing mismatch in many countries between the people is drying up. A structural shift away from manual jobs with low skill content graduates emerging from uni-versities and colleges and the young people which employers towards white collar work with

manpower by sectors which traditionally employed few graduates, such as retailing and hotels, are adding to already buoyant demand for specialists such as engineers and accountants. Intake of new graduates by British benting graduates by British banking and insurance companies jumped threefold during the

This growing disparity between supply and demand is resulting in an ever more des-

perate annual scramble for

In Britain this year, almost one in eight graduate vacan-cies is likely to remain unfil-

led. UK demand for graduates

will rise by 30 per cent by the end of the 1990s, while gradu-ate numbers will stagnate,

according to predictions from the Institute of Manpower

of much worse to come.

aduates and dire predictions

demand co-existing with significant pockets of graduate unemployment. In West Germany, unemploy-

ment among qualified teachers and doctors sits side-by-side with shortages of engineers, while in Britain the already chronic under-supply of graduates in most engineering disci-plines is set to get worse thanks to the reluctance of stu-dents to tackle these subjects.

Faced with these pressures, the recruitment of an adequate

supply of graduates will increasingly become a priority

matter for many employers

Closer links with universities and colleges will have to be

forged and more resources

devoted to graduate recruit-

A broader response will also be demanded of employers.

be demanded of employers. Jobs will have to be scrutinised afresh to see if they really require graduate level skills. Strategies to retain graduates once they have been recruited will be at a premium. Companies which react most creatively to the era of graduate

atively to the era of graduate shortage could gain a signifi-cant business advantage over

One possible response, at

their competitors.

While there are significant drawbacks to pan-European recruitment, it has the clear spin-off of promoting a more European corporate culture in the run-up to the completion of the internal market in 1992. Pan-European recruitment is likely to focus attention on the

lish

economic advantage – or disadvantage – which countries gain from their differing patterns of higher education.

It has long been conventional wisdom that Japan's economic success is underpineconomic success is underpul-ned by the high percentage of its young people staying on into higher education. In Europe, too, there are signifi-cant disparities, with West

Germany notably strong in the production of engineers. Britain's overall output of graduates ranks with that of France and West Germany. Yet this figure is misleading, since it largely reflects the low dro-pout rate from British universi-ties. It disguises the fact that a much smaller percentage of people undergo sustained study post-18 than in most other leading industrial coun-

In other words, Britain lacks a pool of young people edu-cated to just below degree level, the sort of education found in junior colleges in the

These structural educational flaws, as much as the gross output of graduates, are set to become a major issue in the 1990s when the demographic

known that he will not want to Government voices inflation fears over big rises in pay

salaries.

By Financial Times Reporters

THE Government yesterday repeated its concern about the size of recent salary increases to senior industrialists following the disclosure that payments to the board of FKI Babcock, the boilers and electricals

group, had risen from £768,000 to £2.3m this year. Downing Street said that Prime Minister Margaret Thatcher regarded the scale of many of the recent increases as totally unjustified on the basis of company performances and believed that company directors should "set an example" to their workforces.

She, along with senior Minis-ters like Mr Nigel Lawson, the Chancellor, was also concerned that they would undermine the Government's attempts to prevent a new wage-price spiral. Lord King, chairman of Brit-ish Airways, is at the centre of a growing row about directors'

He received a £150,000 bonus and a salary of £237,333 last year for his services as chair-man of FKI Babcock, in addition to a 116.6 per cent increase from British Airways boosting

his salary to £385,791.

Lord King, who yesterday was in Seattle to receive two new aircraft for the British Airways fleet, declined to comment on the salary increase from FKI Babeock.

However, he is understood to feel strongly that he has been paid the going rate for the job

at British Airways and could earn more by moving else-

appointed chairman. Mr Kirby was the leading internal candi-date to succeed Sir Robert.

Mr Fowler, who is 61, is approaching the end of his

four-year contract, and has

also let it be known within BR

that he intends to take early

This will leave the three ton

BR jobs vacant as the corporation moves towards privatisa-tion, expected in the next Par-

liament if the Conservatives win the next general election. 'The two vice-chairmen's jobs

are likely to be filled from

within the corporation, proba-bly by Mr John Welsby, the

international services director, and Mr David Rayner, the

However, there is some hope at BR's headquarters that the

new chairman might adopt a largely public relations role and appoint a chief executive

to run the railway.

The most likely candidate for this job would be Mr Welsby, who has attracted some criticism for his handling

of the Channel Tunnel high

known to Ministers as a former

senior civil servant and private

line project, but is

managing director, railways.

Mr John Banham, Director General of the employers' federation, the Confederation of British Industry, yesterday defended the recent pay increases but emphasised that they must be justified by perference and their pays. formance and that there should be no artificial inflation of top management's pre-retirement pay.

A recent survey found that five of the top 100 company directors had pay increases of 50 per cent and 91 had an avere rise of 28 per cent. age rise of 28 per cent.
CBI plans 'green' programme,
Page 10; Snouts in the trough,

least in Europe, is for compa-nies to start recruiting gradu-ates outside their home terriare seeking. This explains the apparent paradox of intense high skill content is a defining Desperate measures in desperate times

THE GRADUATE labour market in Japan is so tight that unscrupulous employers have taken to kiduapping potential recruits to keep them out of the hands of competitors, writes our foreign staff.

competitors, writes our foreign staff.

This desperate measure is a last resort in dodging a gentleman's agreement between companies that they do not begin recruiting new graduates until a designated date – this year, August 20.

Precluded in this way from making formal appointments, companies offer "naines of employ-

tei", an informal guarantee of employ-ment, in June and July.

With these informal agreements under their belt, many companies then send the students to hot spring resorts to stop them having any contact with other employers. Students who try to return

home are often physically restrained, a practice known in Japan as "kosoku."
Nikkiren, the Japanese employers' federation, has set up a hotline to help students suffering kosoku. So far this year

they have received 530 calls and 157 companies are reported to have resorted to detaining students.
This state of affairs reflects the Japa-

nese market for graduates. Companies are hoping to hire 700,000 graduates out of a pool of only 320,000 looking for jobs, according to the Tokyo office of accountants Arthur Anderson.

Although the change is still in its infancy, the tight graduate labour market is also encouraging a gradual turnround in companies' attitudes towards hiring romen, as the number of college students is expected to peak in 1992. This has resulted in more Japanese companies hir-ing women for jobs traditionally performed by men. In West Germany, the shortage of quali-

fied graduates – especially in electronic engineering, information technology and management - is serious enough to have rated a Cabinet discussion

Yet, paradoxically, West Germany's

universities have never been so overcrow-ded. But many are studying medicine or the arts rather than engineering. Doctors and teachers, faced with high unemploy-ment, have begun to take jobs in Britain and other EC countries.

Bonn has announced a special grant of DM2bn (2666m) to the universities to deal with the overcrowding, but also to pro-vide more places for those students who want to study information technology or

This grant is supposed to create 11,000 new places for information technology alone but there is scepticism about

aione but there is scepticism about whether enough university level teachers can be found.

French companies are also preoccupied with the problem of obtaining graduates, especially in the engineering and technical fields. Specialised engineering schools produce about 14,000 graduates a year, companyed with a national requirement. compared with a national requirement estimated at 20,000.

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BRITISH COAL expects the Government to write off more than £1hn of its £4.5bn debts that the is 24.50m debts next year as the first stage in the financial reconstruction promised on Monday by Mr Cecil Parkinson in his last statement as Energy Secretary. British Coal officials gave the figure restated at 1 and 1.

british Coal officials gave the figure yesterday at a Lon-don press conference at which Sir Robert Haslam, the chair-man, reported the industry's best financial results for 20 years in spite of rising costs. He said British Coal was well placed to remain the dominant supplier of coal to the electric-ity industry and shapeved off

ity industry and shrugged off threats that power stations would import up to 15m tonnes of their requirements after pri-vatisation next year.

Nevertheless, with 25,000 miners having accepted redundancy in the past 18 months, he warned of "two more exacting years" and conceded that more jobs could be at stake if collieries closed due to lower orders from the new generat-

ing companies. Coal industry officials say that if the electricity producers use more oil or gas and switch to foreign coal, that will reduce deliveries from Midlands collieries to the less efficient inland power stations.

Reporting the Corporation's results for the last financial year, Sir Robert said that operating profit had almost doubled to £498m and prices had been kept below inflation for the fourth successive year. But debt repayments and the cost of an accelerated closure pro-gramme transformed the oper-ating profit into a bottom line loss of £203m, against a loss of

£495m the previous year. Sir Robert said: "This again highlights the real and urgent need for a financial reconstruction. The Government are giv-ing the situation active consid-eration and I hope this pressing issue will be resolved."



Sir Robert Haslam: need for financial reconstruction

He said the financial reconhe said the mancial reconstruction was justified by the industry's improvements in performance, which were "unmatched" by those of any other industry.

British Coal was now producting nearly the formation of the coal was now producting nearly the formation.

cing nearly the same amount of coal as before the 1984.5 miners' strike with fewer than half the workforce, from fewer than half the pits, and fewer than half the coalfaces.

By the end of Angust, com-pared with March 1985 the industry would have 78 pits, a fall of 94, and its workforce would be down from 221,000 to 92,000, all achieved without compulsory redundancies.
In the four years since the strike there had been a 90 per

strike there had been a 90 per cent improvement in produc-tivity, with a 14.4 per cent increase for the past year.

This had been achieved in spite of higher than expected wage settlements and low off prices which forced the corpo-ration.

ration to forego a price increase for the Central Elec-tricity Generating Board, its

Magnox ruling 'not caused by investors'

By David Green .

this week to keep the Magnox nuclear power stations in pub lic ownership was not the result of indications from financial institutions that the plants would be unattractive to investors, Mr Christopher Wil-cock, a senior Department of Energy official, said yesterday. He told the Hinkley Point C inquiry that the Government

had not asked potential investors which parts of the nuclear industry they found attractive. Mr Wilcock, an under-secretary in charge of one of the electricity divisions, dismissed suggestions from opponents of the Hinkley Point project that the decision to exclude the Magnox plants from privatisa-tion had been based on the result of consultations between

the Government and institutions which were potential investors. The decision had been taken because the costs of de-commissioning the Magnox stations were larger than had been estimated.

Mr Crispin Auhrey, advocate for Stop Hinkley Expansion, the regional opposition group, suggested that calculation of the costs had been possible for some time and that the priva-tised electricity industry might eventually be faced with sharp rises in the costs of de-commissioning the advanced gas-cooled reactors and pressurised water reactors.

Mr Wilcock said the increase

costs felt become apparent in the scrutiny given to prices in the run-up to privatisation. Until this year none of the Magnox plants had been closed and de-commissioning had not been imminent Translated into the prospec-

tive balance sheet of the new privatised generating company, the new cost figures had looked "less encouraging," Mr Wilcock said. A similar situation was

unlikely to occur with the more modern reactors because the amount of radioactive waste they would create was considerably smaller. He disclosed that the amount

of electricity required to be generated from non-fossil fuel sources might be set every two or three years, rather than annually as widely expected. The Government intends to require the new area distribu-

tion companies to contract for a minimum amount of electricity from non-fossil fuel sources to avoid increased reliance on coal, which presently meets 80 per cent of demand.

The amount from non-fossil fuel the distribution companies may be required to contract is likely to be 15 per cent to 20 per cent of electricity they buy. Mr Wilcock disclosed that the same non-fossil fuel quota would not be given to each of the area distribution compa-

First-half car production is highest since 1978

By John Griffiths

UK CAR production in the first half of this year – at 718,381 – was the highest for any six-month period since 1978. Provisional statistics from the Department of Trade and

Industry show that output was up by 14.34 per cent compared with the first half of last year. In percentage terms produc-tion for export grew most sharply, mainly as a result of Peugeot Talbot and Nissan increasing exports to the Continent. Export output for the half reached 146,702, up 50.68 per cent on the 97,358 produced in the first half of last year.

Production for the domestic market in the half was up only 7.68 per cent, to 571,679 from 530,879.

The month of June also saw a high level of output as manufacturers worked flat-out to fill the pipeline for the traditional August new-car sales bonanza inspired by the annual change of registration prefix letter. Some industry observers expect 500,000 sales to be exceeded this August for the

first time.
The DTI's statistics record

June output at 127,660, up 22,85 per cent on the same month a year ago.

If the current level of output is maintained, UK car produc-tion is on course to reach L4m units this year, the highest level since 1974.

Commercial vehicle output in the first half of the year was also up sharply compared with the same period of 1988: 20.84 per cent to 180.281 (149,194), reflecting mainly increased sales of Leyland Daf vans and trucks on the Continent.

Production for export jumped by 81.45 per cent com-pared with the first half of last year to reach 58,701 (40,854). Output for the domestic market rose by 17.67 per cent, to reach 127,490 from 108,840.

Output in June, while still up on the same month a year ago, was only 7.49 per cent higher at 30,508, reinforcing industry suspicions that the revival in the UK commercial yehicle market, which has seen sales records set for the past two years in a row, may at last he running out of steam.

UK NEWS

British Coal says Pedalling furiously to keep up with surging demand

Nick Garnett on the predicament which confronts UK cycle makers in the face of a flood of imports

"Sorry, no cycle repairs on the premises due to our heavy work load... A mountain bike with that specification, sir? Wouldn't have a clue when we'll get mare in ... That model, madam, is English-made. We'll be getting some more, but it might be quite a few months."

Bike shops - grottos of gleaming machinery, busted, smelly inner tubes and tatty oil-smeared boxes holding rubber widgets of uncertain origin — are frenatic places these days.

Riding the fitness wave, given a push by the Greens and helped along this year by rail strikes and three months of musery weather, the UK's

of muggy weather, the UK's cycle market has staged a remarkable comeback from the doldrums of the mid-1960s. Sales backpedalled from 2.15m bikes in 1983 to little more than 1.5m in 1985 and the more than Lam in 1985 and the following year. The market then leapt to 2m in 1987 and to 2.2m last year. Sales of two-wheelers in the first five months of this year are up a further 10 per cent on the same period in 1988 and the British

public might buy as many as 2.4m cycles before next Christ-mas is over. "The European market is good but the British market is the best," says Mr Laurent Rin-oche, head of UK operations for

The one thing above all else that has got the sales pulse

racing is the mountain or all-terrain bike (ATB). With tough but lightweight frames, grippy but soft-riding tyres, slick 21-speed smooth-changing index gears and ritzy paintwork, they are as much a fashion acces-sory as a vehicle.

"The ATB? Well, that's really cangin people's imagination. Getting adults on to bikes has falled dismally until now," says Mr John Moore, head of a says Mr John Moore, head of a large cycle importing business. How the much-shrunken British bike industry has coped with this market growth, though, is a classic example of the weaknesses of the UK as a maker of consumer goods.

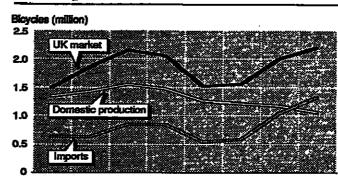
On the one hand, output from the UK's bike assemblers has increased this year. This has benefited Raleigh industries, the only British mass producer, as well as three

producer, as well as three much smaller companies, Fal-con, Dawes and British Eagle as well as the maker of fold-up bikes, Bickerton.

At the same time Raleigh, purchased from TI in 1987 by a group of financial backers and managers working through a new company, Derby International, appears to have gone through a healthy transforma-

It has also been expending again and recently bought Kalkhof, a leading German bike maker. Derby has re-purchased the Raleigh name in the US from its licensee there as





well as a production plant from a subsidiary of US bike supplier, Huffy.

On the other hand, there is a gloomy aspect to this boom for the UK economy. A tide of imports, mainly from the Far East and some from eastern Europe, has flooded the market. Imports of complete bikes were at a low point of \$40,000 in 1985, one third of the marrocketed to just more than Im 1867, more than \$50 per cent of UK sales, then to 1.3m last were at a low point of 540,000 in 1985, one third of the market. They rose in 1986 and then rocketed to just more than 1m in 1987, more than 50 per cent of UK sales, then to 1.3m last year, with projections that it could rise to 1.6m this year.

That surge partly reflects the That surge partly reflects the inability of the UK cycle makers to expand volume. Ral-

in the constant of the consta

at its plant in Brigg, Humber-

Dawes, part of MY Holdings since 1978 when it severed links with the Dawes family

produce 40,000, up from 33,000. British Eagle, which has also changed hands recently and is now owned by businessman Mr Alan Bartlett, will assemble 10,000 bikes in 1989. Bickerton assembled just 2,700 bikes last year, importing another 2,300.

To put all that in perspective, China makes 45m bikes a year and Taiwan about 12m. year and Taiwan about 12m.
Another factor is that the UK's bicycle components industry, much of it wrecked in the 1960s and 70s, has not been able to stage any real recovery. A worldwide shift has taken place towards component sourcing from Taiwan, China, Japan and elsewhere in the Far East. This has been particularly marked for UK

particularly marked for UK bike makers. The five cycle assemblers take tubing from TI Reynolds which, along with Colombus of Italy and Tange of Japan, remains a top class cycle tube

British-badged bikes tend, however, to be a mass of for-eign components. Some come from the Continent: saddles from Selle Italia or Iscaselli in Italy, for example and tyres from France (Michelin and Hutchinson) or from Germany (Continental).

Taiwan remains the biggest centre of component making and Shimano of Japan the outstanding brand name. Shi-mano, which produces brake and gear sets - including supersmooth index gears with "hyperglide" — had world sales last year of £250m.
"Shimano is increasingly dictating and controlling the technology of the bike," says one bike company manager. This

bike company manager. This year, Shimano is introducing "piano touch" gears which are touch activated by the cyclist.

The British bike industry has been companying historical bits. has been complaining bitterly to Government ministers that Chinese bikes with Taiwanese components carry no import duty but British companies must pay 8 per cent duty on Taiwanese components they

Taiwanese components they import.

Price pressures from China are forcing UK bike suppliers up market. Falcon has been particularly affected by low prices of imports and has been rumoured as a potential candidate for sale, but it says it will make a profit this year for the first time in many years. Dawes is also in profit, its last reported figure being £406,000 pre-tax on sales of £4.1m.

Some believe that Derby

Some believe that Derby International would like Raleigh to recover all its past glories. Suggestions that it has tried to buy Cycles Peugeot have been categorically denied by the French company.

However the UK industry changes, it seems destined to remain another consumer sec-tor that makes a negative contribution to the country's balance of payments.



Measure for measure, you can pay 40% less for spirits at the Duty Free shop than you'll be charged in the High Street. That's on at least two dozen brands selected from the greatest national and international brand names — not just the five shown here. And because we regularly monitor prices, with an independent survey, you'll always be sure to find savings of at least 20% on all our wines and spirits — plus a minimum 40% saving on all leading international cigarette brands.

HEATHROW - GATWICK - STANSTED - GLASGOW - EDINBURGH - PRESTWICK - ABERDEEN

This percentage saving is calculated by comparing the 1 litre Duty Free price with the notional 1 litre average High Street price. Source: Hoefkens Led. Price Survey of representative UK High Street stores conducted during March '89.

restriction

on credit

By David Churchill

Sir Gordon Borrie, Director

General of Fair Trading, yes-terday ruled out any legal mea-sures to restrict the amount of credit available to individuals in the UK.

In the UK.

In a report published by the Office of Fair Trading into overindebtedness in the UK, Sir Gordon made it clear that he was not in favour of legislation to restrict the eligibility of individuals for cradit

individuals for credit. He also said that it would be

wrong to stop creditors from suing for repayment in the

"The inevitable tendency, I suggest, of such restrictions

suggest, of such restrictions would be to deny credit to some who are entirely credit-worthy and to push the most vulnerable and needy section of the population into the arms of the criminal or near-criminal fringe of lenders," he said.

Sir Gordon argued that "human nature being what it is, I do not believe that the poor and the desperate would completely refrain from seek-

completely refrain from seek-ing credit because the law restrained them from doing

Instead, Sir Gordon believed that the availability of credit should be open and above

board "so that the extensive

protection which the Con-sumer Credit Act 1974 provides

against undesirable practices can be effectively enforced." The OFT review of overin-

debtedness follows rising pub-

lic concern that banks and other financial institutions

have in recent years made it too easy for individuals to take on heavy credit commitments. Sir Gordon said that much of

this concern "has been based on opinion, hunches and hor-ror stories and I therefore decided it was high time that

some hard facts were injected to give a basis for reasoned dis-

The OFT's report, based on a number of unpublished sur-veys, suggests that almost 4.5m adults have had difficulties

with debt repayments over the

Development policy for Scotland to be overhauled

work in concert with 20 local, private sector-led enterprise

THE Government yesterday THE Government yesterday unveiled plans for a radical overhaul of training and enterprise development policy in Scotland, which will centre on the merger of the Scottish Development Agency and the Highlands and Island Development Agency arish the Deposit ment Board, with the Department of Employment's Train-

ing Agency.

The merger will create two bodies, Scottish Enterprise and Highlands and Islands Enterprise, which will be responsible for inward investment, business development and training

policy in Scotland.

The two central bodies retain the SDA and HIDB's responsibility for inward investment, the design and implementation of major enter-prise and job creation programmes, developing strategic policies and ensuring the Gov-ernment's national training priorities are implemented.
The two bodies, which will have an annual budget of

between £450m to £500m, will

private sector-led enterprise companies. These will have a wide responsibility for designing and delivering training and enterprise programmes tailored to local needs.

This devolution to local neterprise companies of

enterprise companies of responsibility for training programmes such as the Youth Training Scheme and Employment Training, the programme for the adult unemployed, mirrors the establishment of Training and Enterprise Councils in England and Wales. However, the Scottish enterprise companies will have a wider remit covering business developments, urban renewal, land reclamation and property

Mr Malcolm Rifkind, the Scottish Secretary, speaking before announcing the changes in the House of Commons, said the enthusiastic response he had received from employers meant there was no need to launch two trial schemes to test whether the new arrange-ments would work. The local enterprise compa nies will be governed by a 12-strong board, with about two-thirds of its members made up by senior, private sector execu-

Significantly the areas covered by the local companies coincide with local authority boundaries. It is thought the Scottish TUC may moderate its opposition to the Employment Training programme to allow unions to participate in the local enterprise companies.

local enterprise companies.

Consortia of employers and other interests will be expected to make bids this autumn for three-year contracts to run the times-year contracts to run the local companies. The successful hidders will be funded by Scottish Enterprise and Highlands and Islands Enterprise.

Under the plans the 1,710 staff employed by the SDA, HIDB and the Training Agency will be offered employment with the new hodies on no

worse terms and conditions.

European groups win £600m

A £600m series of contracts for shuttle trains for the Channel tunnel is to go two European consortia, it was announced

The decision means a Japa-nese consortium of Mitsubishi Electric Corporation, Hitachi, Toshiba and Kawasaki has failed to break into the presti-gious tunnel project, despite

gious tunnel project, despite being shortlisted.

The value of the contracts is substantially above the fore-cast of £226m plus fees in the 1987 prospectus issued by Eurotunnel, the Angio-French Eurotunnel consortium which will overset the tunnel

the cost of meeting safety and operating requirements. The group recently admitted that it would need significantly more than its existing 26bn capital to complete the project. An announcement on re-financing

British Industry is to draw up

an action plan for the environ-ment, under which each sector

of industry would have to

observe standards agreed in a

Acceptable levels would be established for emissions from plants, disposal of waste and protection of the surrounding

The proposal was agreed at a meeting of the CBI's governing council yesterday. An environ-

mental management unit will be set up to develop the pro-gramme which will have four

voluntary code.

announced by Transmanche-Link (TML), the Anglo-French construction consortium which

shuttle Consortium.

This is a group of five companies consisting of Asea Brown Boveri (ABB), the Swiss/Swedish engineering group; Brush Electrical Machines, a subsidiary of Hawker Siddeley of the UK; Bombardier, a Quebec-based transport and leisure group; and the railway equipment and the railway equipment manufacturers ANF Industrie of France and BN Construc-

tric locomotives. The other three companies would design and manufacture 252 "tourist"

CBI plans 'green' programme

THE CONFEDERATION of • to set broad environmental been published, the CRI will British Industry is to draw up targets for business and gain hold a conference on waste

Government and public sup-

to commission studies to improve knowledge of the envi-

ronment and how business can

• to help business understand environmental issues and to

take advantage of commercial

opportunities for environmen-

tally friendly goods and services in world markets;

• to raise the environmental

performance and reputation of

In the autumn, once the Gov-

British business.

The contracts were cars and other non-commercial

design and construction of 252 wagons to carry heavy goods vehicles and their drivers, was awarded to an Italian consortium of Breda Construzioni Ferroviarie and Fiat Ferrovi-

however.
TML said delivery of both locomotives and wagons would start in late 1991 and should be completed during the early part of 1993. The tunnel was

The report also indicates that some 300,000 households in the UK at present face heavy mortgage commitments, while the number of adults with emphantial and its execution. with substantial credit commitments is in the region of 1.8m. Of all those who had experienced difficulties with repay-ments, 31 per cent had diffi-culty with credit card repayments and 16 per cent The cause of repayment difficulties was most likely to be unemployment - cited by a

The OFT's research also revealed that about a fifth of all those who had experienced

Overindebtedness: a report by the Director General of Fair Trading, OFT, Field House, Breams Buildings, London,

First-half trade figures suggest

UK CURRENT ACCOUNT (2bn)

-10.2

Exports

Changes in DTI inquiries urged **Borrie rules** out legal

A STRONG PLEA for changes in the way Department of Trade and Industry investi-gates financial irregularities came yesterday from Lord Alexander, who is due to take over from Lord Boardman as chairman of National Westmin-

chairman of National Westmin-ster Bank in October.

Lord Alexander, currently chairman of the Takeover Panel, did not directly attack the DTI Inspectors whose report on County NatWest was published last Thursday, but he said their role should have been to identify facts — not comment on them.

"The inspectors were

"The inspectors were undoubtedly well qualified and worked within their remit, but there must be a question over whether it is right that inspec-tors should be able to make comments which end people's careers at a stroke," said Lord Alexander, a distinguished Queen's Counsel. The bank is launching an

immediate, thorough review of County NatWest's operations. It will be headed by Mr Howard MacDonald, County NatWest's chief executive, and Lord Alexander said he would take a lorg property of the county Natwest of the county Natwest of the county Natwest of the county Natwest of the county Natwert of the county Natwest of the county Natwert of the co take a keen personal interest.
One of the most important
aspects of the review is likely
to be a decision on whether
County NatWest should scale down its operations and follow other City merchant banks, which have withdrawn from loss – making activities such as equity market making.



Lord Alexander: inspectors should stick to the facts

Lord Alexander said he did not expect that the bank would abandon any significant activity, but the group would be sensible to consider all options.

Another open question, he said, was whether the three empty places on the NatWest Board, now down to 28 mem-

ment of 31, should be filled from outside the bank.

"We shall weigh the inter-nal talent available very care-fully. However we might need to add to it with outside assistance," Lord Alexander said. He added it was distressing that the careers of Mr Terry Green, Mr Charles Green and

Mr John Plastow, the three senior National Westminster directors criticised by the DTI inspectors, had ended the way they had.

opp

rei

ning the second

"This inevitably raises the "This inevitably raises the question of whether it is the right way of doing justice to individuals involved," Lord Alexander said. He praised the three men for their exceptional ability and the services they had rendered not just to Nat-West but to the community as

He said he agreed with Lord Boardman that there had been some inconsistency of treat-ment by the DTI Inspectors in their comments on the three NatWest directors and the senior management of County NatWest.

"One could take the view that some people have got off lightly," Lord Alexander said. However, he indicated that NatWest will probably not make a formal complaint about

the report.

He strongly denied that the Bank of England had pressed for any senior NatWest figures to resign. "The Bank never pressurised us for resignations. Indeed it expressed concern that Lord Boardman should stay on for a while to ensure continuity in the bank."

He admitted, however, that that some actions at County NatWest during the Bine NatWest during the Blue Arrow affair did not observe

Channel tunnel train orders

By Kevin Brown, Transport Correspondent

will operate the tunnel.

Eurotunnel sald the higher price reflected inflation and

By John Hunt, Environment Correspondent

is building and equipping the tunnel TML said the two main contracts, worth £350m, had been awarded to the Euroshuttle Consortium.

tions Ferroviaires of Belgium, a subsidiary of Bombardier. TML said ABB and Brush would design and build 40 elec-

A third contract for the

A further contract for the design and installation of rall-way control and signalling systems for the tunnel is believed to have been awarded to CGEE-Alsthom of France. This was not confirmed by TML or Eurotunnel yesterday,

originally expected to start operating in May 1993, but the opening has been put back to June because of delays in con-

management and issue guide-

lines. There will also be a session on the environment at its

annual conference in Harro-

With rising electricity prices, energy conservation will play a large part in the programme.

Sir Trevor Holdsworth, CBI president, said yesterday that energy conservation alone

could save up to £7bn a year.

Reports on energy conserva-tion and global warming - the greenhouse effect - will be

published in September as part

gate in November.

third of those covered by the OFT surveys - while a fifth mentioned a fall in earnings as

repayment difficulties had not managed to resolve their prob-

EC4A 1PR.

Labour attacks City self-regulation

MR Bryan Gould, Labour's trade and industry spokesman, said yesterday that the Natwest resignations did not diminish the requirements on the Bank of England and the DTI to enforce the law, writes Philip Rawstorne.

"Further action may be required both against Natwest as an institution and against individuals," he said. "If the City is to retain its international reputation and position it has got to be cleaned up, and be seen to be cleaned up." Labour had warned that the self-regula-

tory structure would not be adequate to deal with the pressures that were likely to arise, particularly in a bear market.

The Bank of England, Mr Gould added, was too close to the people it regulated, and too slow and soft in acting. "The raised eyebrow is no longer enough to deal with the old boys and the fly boys."

Conservative MPs, some of whom had joined in pressing the Attorney-General earlier this week, to ensure that "those at the top do not escape the penalty," generally welcomed the resignations.

Mr Tim Smith, a vice-chairman of the Conservative backbench finance commit-tee and a former adviser to Natwest, said: "I think it is good for the reputation of the City that the three executive directors have resigned. It is unfortunate that the chairman also felt he should resign early, but it was an honourable thing to do and may help to restore the reputation of the bank more quickly."

He added: "The fact that the main players have resigned ought to be sufficient."

Swiss

said today.

aircraft'

By Lynton McLain

MoD 'aided

THE MINISTRY of Defence

strengthened the position of a Swiss aircraft in competition with Short Brothers, the Bel-

fast aerospace company, for a £132m Royal Air Force contract

by raising the speed required of the RAF's latest trainer, the

Commons Defence Committee

The committee's claim is

made in a report on the pro-

Murdoch plans heavy spending to promote spread of Sky TV

By Raymond Snoddy

MR RUPERT Murdoch, the News International chief exec-utive, has decided to go ahead with a new multi-million investment in Sky Television to speed up the spread of satellite television in the

Mr Alan Sugar's Amstrad Consumer Electronics has, it is believed, received very substantial orders direct from Sky for hundreds of thousands of satellite receivers.

The aim of the bulk order is

to bring down the cost of a satellite rental package which will be marketed nationally. The plan, expected to be announced in early September, will offer consumers a single rental package including satellite receiving equipment and the cost of Sky Movies, the film channel, at present

free, which will become a sub-

89.6

100.7

Imports of capital goods remain robust, however. They

remain rooust, however. They are up 20 per cent on the April to June period a year ago and 4½ per cent higher than in the first quarter of this year.

The Confederation of British Industry's recent survey of business trends suggests imports of capital goods might be about to abate.

The CBI said companies had reigned in their investment

be about to abate.

Source: CSO and DTI

The total price is expected to be between £4.50 and £5 a week. The deal will involve very substantial additional investment by Mr Murdoch in satellite television on top of the £2m a week cost of running Sky One, Sky News, Eurosport

scription service later this

and Sky Movies. Sky Television launched its four satellite channels in February. Independent research suggests that since then more than 120,000 satellite receivers have been sold with as many homes again watching Sky Television programmes on cable television.

The new initiative will be backed by national advertising both in News International titles and on commercial television and a national network of installers is being assembled to

instal receivers anywhere in The plan, which will be in addition to sales through the normal retail outlets, is designed to take maximum advantage of the fact that satellite television rival British Satellite Broadcasting has been delayed for at least six months because of technical

BSB, a consortium in which Pearson, publisher of the Financial Times, has a significant stake, was due to launch its programme service in September but is now talking

about next March. Sky has been test marketing various ways of selling the conparticular through offers in Murdoch national newspapers Today, The Sun and the News

curement of the trainer aircraft for the RAF – a contract won by Shorts before it was sold recently by the Government to Bombardier of Canada. The winning aircraft is an adapta-tion of the Brazilian Tucano. The change the MoD made to the requirement seems to us to be clearly linked to a wish to strengthen the position of the [British Aerospace/Swiss

Pilatus PC9 aircraft in the competition," MPs say. BAe had an agreement with Pilatus to supply the PC9 to the RAF. Short Brothers subsequently proposed a more powerful the Pulatus for the Pulatus Who engine for the Tucano. The committee says the engine was necessary if Shorts was to have met the changed performance requirement, although the MoD denied this.

Shorts' final bid was lower than that of Photosistance.

than that of BAe/Pilatus, Mr George Younger, then Defence Secretary, said he was guided by the lower price alone in awarding the contract. The MoD told the committee

that it changed the speed requirement from 240 knots to a useable 240 knots, equivalent to a top speed of 265 knots. This was to conform to an RAF requirement which had not been reflected clearly in the specification.

House of Commons Defence Committee, Session 1988-89 Eighth Report, The Procure-ment of the Tucano Trainer Aircraft (HC 372), HMSO \$7.40.

cricketcall International England deterioration has stabilised By Simon Holberton, Economics Staff THE BAD news in yesterday's UK trade figures is that the deficit in the first six months annualised comes to £19bn. annualised comes to £19bn. The good news is that the second half of 1989 is likely to be better than the first. It is still to early to say how good. But Mr Nigel Lawson, the Chancellor, who predicted a £14.5km deficit this year, and his most pessimistic critics, who have successed a figure of 0898 121 134 Live ball-by-ball commentary. Exclusive LIVE coverage of who have suggested a figure of possibly higher than £20hn, are both likely to be proved the full County scene. wrong. The trade figures for June, which allow analysis to assess the recent quarter-by-quarter trend in UK trade, suggest that last year's deterioration has stabilised and may have turned for the better. The gap that surplus on trade in oil hasbeen severely depressed by North Sea disasters and shut-Then add the number you want. downs. There are also signs that the UK's appetite for ever larger volumes of imports is beginning to abate. Although imports of consumer goods in the April to June period were 21 per cent higher than the same period of 1988, there has been virtually no growth in volumes since the end of last year. The same holds for imports of motor vehicles. between exports and imports, however, remains large and any move towards balance is expected to take a long time. The data point to the October to December period of 1988 as the nadir for UK trade. 66 30 Glamorgan Derby 14 Middlesex Essex 34 Northants. Gloucs. 50 ii Since then there have been two quarters of gradually improving trade performance. This performance is possibly even better considering that 22 Somerset Hants. 24 Warwicks. 21 Kent

MINOR COUNTIES 0898 121 418

WEATHERDIAL INDEX

0898 14 12 89

33 69 Surrey Lancs. 55 42 Leics. Worcs. 12 Sussex 44 Yorks. 60 Notts.

XXXX AUSSIE CRICKETCALL

0898 12 14 40

CRICKETCALL COUNTY SCOREBOARD

0898 121 154

plans in repose to expectations of slowing demand and con-tinuing high interest rates. Chatlines to resume with tough controls By Hugo Dixon

THE controversial chatline services, which bring together groups of people to gossip over the phone, are to be allowed to resume after being cut off earlier this year.

Companies wishing to provide such services will have to abide by conditions designed to ensure the chatlines are not abused, the Office of Telecom-munication, the industry

watchdog, is expected to announce later today.

Chatlines were disconnected by British Telecom after complaints by MPs and in the tabloid press that teenagers using the services were running up bills of thousands of pounds.

A report by the Monopolies and Mergers Commission and Mergers Commission shortly after BT's action argued that chatlines provided

benefits to certain people and should be allowed to continue provided they were properly regulated. Oftel, which has the final decision on the matter, has been sitting on the report wondering what to do. It has decided any operator offering chatlines will have to follow a code of practice. The

chatline industry will write the code and Oftel will vet it.

Two private media buying companies to amalgamate By Christopher Parkes

TWO OF Britain's leading independent media buying

companies are to merge in a deal which will form a business with more than £100m of annual turnover.

CIA Media Communications, a privately-held holding com-pany, has paid an undisclosed sum for Billett & Co., another private company with sales of more than £30m. Billett will be merged with Chris Ingram Associates, CIA Media's main subsidiary.

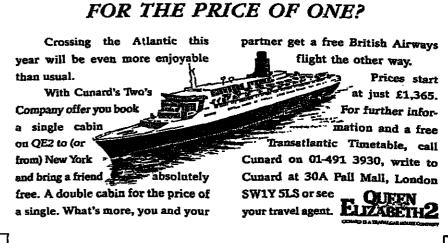
The new company, CIA Billett, is claimed to be Britain's seventh largest media buying business — and the largest pri-vate operation — in a market worth some £7.5bn a year. Mr Chris Ingram, chairman of CIA Media Communications, will chair the new company and Mr John Billett will be chief executive.

chief executive.

Mr Ingram yesterday confirmed his plan, announced in
May, to float CIA Media on the
unlisted securities market this year, probably in late September or October. The group comprises the newly-enlarged media planning

and buying company, which includes British Telecom, Courtaulds, Wrigley's and J. Sainsbury among its clients, and several other subsidiaries specialising in direct marketing, promotions and sponsor-ship, and database marketing. Turnover will be near £200m on completion of the merger.

WHY CROSS THE ATLANTIC SINGLE-HANDED, WHEN TWO CAN GO



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FINANCIAL TIMES THURSDAY JULY 27 1989

MANAGEMENT: Marketing and Advertising

In-store television

Shoppers subjected to video persuasion

Maggie Urry on the increasing use of a marketing tool

f there is one thing worse than queuing for far too long in a British post office, it is being bombarded by video advertisements while doing so. Yet instore television seems likely to become as wideoward in the state of the st

store television seems likely to become as widespread in the UK as it is in the US.

Monday sees the start of what claims to be the first full scale evaluation of a new instore television system. The 12-week test is being run in five stores in the Budgens chain, the southern-based food retailer which has a fairly retailer which has a fairly upmarket clientele.
The system being tried is

one developed by InnoMedia, a group set up in the UK in 1987 which has drawn on the experience of sister companies in Finland and Sweden where instore television seems to have been accepted by customers. If the test proves a success,

the plan is to roll out the sys-tem through Budgens 143 store chain, at the rate of about 10 stores a month. Colin Cock-burn, Budgens' marketing director, says he will only go ahead if certain targets are met; the most important, per-haps, is that at least 70 per-cent of his customers posi-

tively approve.

The plan is to run 20-minute "programmes", with about half the time devoted to suppliers' advertisements and the rest to advertisements for Budgens' own-label products, for store and product information, plus brief cartoons. The programme is of the quality one would expect on normal television.

Only if set targets for sales increases are met will Budgens continue with the scheme. Cockburn says he wants advertisements for a product to increase sales of the product and of its sector — so that gains do not solely come from switching between similar goods.

Cockburn was impressed by

a test of the innoMedia system running in the Treaty Centre, a shopping centre in Houn-slow, west London. Cockburn was concerned to find a system which really worked, unlike some he had looked at, and which could replace the cardboard signs he has been trying to clear out of the shore to clear out of the shops.

In the Treaty Centre the system has been running in the mail area between the shops since April and InnoMedia

some of the goods plugged. Sales of Typhoo tea one-cup tea-bags, which were adver-tised on the system as being available in the Centre's Gate-way store, rose 36 per cent in April and 32 per cent in May, much better sales increases much better sales increases than a normal promotion would deliver. Advertisements for Mighty White bread did even better, doubling sales. One shop in the Centre had been overstocked with a brand of upmarket fragrance for men since before Christmas, but an advertisement, on the JunoMe-

advertisement on the InnoMe-dia screen resulted in it having to order more stock. And a plug for the public library within the Centre, which many shoppers had previously not found, brought in an increase of 5,000 visitors a month. Shoppers do not stand gawn-

ing at the TV sets, which are ing at the 1V sets, which are suspended from the ceiling, but give the occasional glance for perhaps 1 or 2 seconds. But as they go round they pick up the

Cockburn forsees store information being put out on the screens. At 4.30 pm, for exam-ple, the store could announce that fresh meat prices were being cut by 10 per cent. Or



advice about the latest food scare could be put on the system within a matter of minutes, because the system allows changes to be made to the programmes at short notice

either from head office or at the store. Information about products could be put over to customers, too, helping solve the problem of customer service at a time when shop staff are expensive. Cockburn suggests that customers may not understand some of the terms used in the butchery department, such as "continental trim". These

could be put across to custom-

Similarly the range of coffees available could be explained, and customers told why they should try Dutch coffee, for

Tony Max, managing director of InnoMedia, is confident that Budgens' trial will be a success, and that the bigger supermarket players will have to follow suit. Then, he says, suppliers will be foolish not to advertise on the in-store televi-

He points out that the best chance of influencing shop-pers' purchases is when they are actually in the shop, making decisions about what to buy. Two-thirds of buying deci-

sions are made at the point of

Max compares the cost of advertising on the store televisions and on commercial television channels, with the store system coming out cheaper per customer reached. In the Budg-ens test advertisers will pay \$300 per store per week, or £4,500 for all five over the full test period. Max reckons that in the south-east, where television time is particularly evnensive, advertising on the Budg-ens screen will save suppliers 50 per cent of the cost of reaching each shopper. And the

shoppers may even prefer it to musak. of this influx.

Britain's slow shoe shuffle

Alice Rawsthorn assesses a report on UK footwear manufacturing

uring the past year or so, the mood of the women's shoe industry in Britain has been one of unrelenting gloom. Since the beginning of 1988

makers of women's shoes have been bombarded by the parallei problems of increasing imports and sluggish conumer sales. The outlook for the future is far from optimis-

How can an industry, already weakened by intense import competition, cope in a mature market? A new report from the TMS Partnership, published today, analyses the future for the women's shoe companies and suggests some solutions to their problems. The women's shoe industry, which is concentrated in Leicestershire and Lancashire, suffered severely in the eco-nomic recession of the late 1970s but staged something of a recovery — thanks to a com-petitive currency and buoyant consumer spending — in the mid-1980s.

The industry has since faced a rapid rise in imports from the Far East and Latin America. The women's shoe compa-nies, which form the largest part of the whole footwear industry, have borne the brunt

Until 1988 the women's shoe makers could at least count on hnovant demand to counter the increase in imports. Yet last year the growth in women's shoe sales was far slower than of footwear in

TMS expects this trend to continue into the 1990s. It expects an increase of 4 per cent in domestic demand for all footwear from now to the year 2000. The growth in demand for women's shoes is expected to be more sluggish. TMS forecasts that the number of women's shoes sold in Britain will have grown by just 1 per cent by the end of the century.

Yet some sectors of the women's shoe market may experience healthier growth. The increase in the numbers of the pumbers of the pum

women over 35 should stimulate demand. TMS calculates that, by the year 2000, the 35 to 54 age group could buy one sixth more shoes than they do This should boost sales of

"comfort" shoes - with wider fittings and bigger sizes - for more mature women. In the-ory, this could create a new opportunity for British manu-facturers, although a number of European and Far Eastern producers are already nurtur-ing this part of the market ing this part of the market. TMS advocates the development of niche products – or increased specialisation – as a way in which British companies could counter international competition. Similarly it says they must improve the design and quality of their output. This will involve increased investment in new technology, better training and improved marketing. TMS also advocates "quick response" - whereby compa nies provide repeat orders within four weeks, compared with four months from Brazil or six months from Taiwan as a way for British companies

to claim a competitive advan-tage on overseas competitors. In the long term it envisages a situation where the footwear industry will polarise between the big players with highly automated production units and smaller, specialised com-panies. As for the rest, many middle-sized manufacturers, says TMS, will be forced to "give up the battle".

Women's footwear in Britain. Available from TMS Partner-ship, 182 Upper Richmond Road, London SW15 2SH. E500.

Car rental takes to the Soviet road

David Churchill reports on latest moves in the industry to attract the business traveller

he international business traveller to Moscow can now enjoy the benefits of glasnost in an unlikely area: car rental. Europear, Europe's largest car rental company, has just opened the first non-Soviet car rental operation in the Russian capital aimed at providing a service for the growing number of business executives seeking to

open up the Russian market. Business has been remarkably buoyant since we opened," says David Hardman, Europear's managing direc-tor in the UK. "We have one outlet at the international airport and the other at the Mezdunarodnaja Hotel in central Moscow. Most of our business at present is foreign businessmen and embassy staff."

Europear's expansion into Russia reflects the determination of Europe's car rental majors to widen further

their car rental networks operations. Business rentals account for two-thirds of the total European market for car and van rental, which is estimated to be worth some £2.4bn a year. Yet business travellers have only recently been wooed by rental operators with any degree of enthusiasm. Car rental lacks the glamour associ-ated with airlines and hotels and the fleet operators are well aware that business travellers can be fairly fickle about which renter they choose -after all, a Ford Sierra is a Sierra from

wherever it is rented. "Price is not really an issue in the business travel market," insists Bill Dicks, group marketing director for Avis Europe. Reliability, availability and customer satisfaction are far more important." Avis has just spent almost £2m in the UK alone on a television advertising campaign to

"The important cost to the business traveller is his or her time, and that is the area where they are looking to car rental operators for making savings, adds Andrew Thoseby, marketing director for Budget Rent a Car.

Budget has recently carried out research into business renters which suggests that three-quarters of travelling executives make their own rental arrangements. Only one in 20 business rentals was booked by a special-

ness rentals was booked by a special-ist company travel manager.

Not every travelling executive, of course, has the complete freedom to choose which rental agency to use — that often depends on deals already negotiated with his or her company. But it is perhaps a sign of the impor-tance the business traveller gives to convenience that he or she is willing to buck the system if it means getting

hold of a rental car more easily. This is the rationale behind Hertz's deal with British Rail this spring to provide a 24-hour rental service at over 2,590 BR stations in the UK for business travellers. Called Executive Connection, the service concentrates on enabling business travellers at 15 of BR's largest stations - such as Kings Cross, Leeds, and Glasgow Cen-tral - to use "touch-screen" computer technology to reserve a car at any one of 97 destination stations at

which Hertz has a facility. At other stations, a meeting point to pick up the car is arranged. But the real name of the game throughout car rental in the UK and continental Europe is the spread of the facilities on offer. Car rental in Europe is still largely a fragmented industry with some 6,000 rental companies responsible for a European

fleet of 430,000 cars. But the top four renters alone account for half of all car rental fleets in Europe - up from market penetration of 41 per cent in The increased concentration in the

market was clearly shown last month, when Europear (with 9 per cent of the European rental fleet) merged with the West German based company InterRent which had a 7 per cent share. Avis has some 14 per cent of the European market, followed by Hertz with 12 per cent and Budget with eight per cent. "The merger means that we now

have the biggest car rental network in Europe," claims Europear's Hardman. But it means we cannot rest on our laurels as we are also likely to see a major battle between the top compa-nies for an increased share of a grow-

UK FOOTWEAR MARKET UK output 1985 1986 129 123 * Affilions of pairs of shoes of all types. Source: Gritish Footypes: Manufacturers, Federa

FINANCIAL TIMES CONFERENCES

JORLD MOBILE OMMUNICATIONS IN THE 90s

11 & 12 OCTOBER, LONDON

The explosive growth of the mobile communications industry demonstrates the importance for users of having access to reliable communications while on the move. The market for cellular telephony is expected to receive a major boost from the launch of the pan-European digital cellular system in 1991 and from the introduction of digital systems in the USA and Japan. The UK Government plans to license this year new personal communications networks and in West Germany a private digital cellular operator will be chosen by the end of 1989.

For operators, manufacturers and users the growth of mobile communication services presents opportunities and increased risks.

Speakers who will evaluate the crucial issues include:

Mr John Shelby Bryan

Mr Robert Weisshappel

Mr Richard Hooper P A Consulting Group

Mr John P Cummings

Mr Andrew Glasgow Marconi Communication Systems Ltd

Ferranti Creditphone Ltd

Mr R J Priddle Department of Trade & Industry

Mr Roland Mahler Deutsche Bundespost

Mr Michael Gordon BIS Mackintosh Ltd

Mr Antti Lagerroos

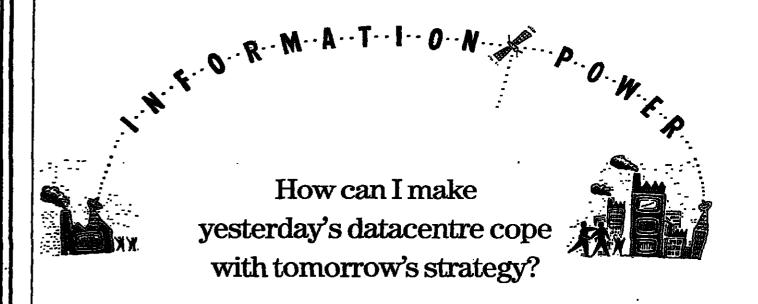
Mr Kouhei Nishino Nippon Telegraph & Telephone Corporation

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etailing technology is about to take its most visible step forward since the introduction of check-out scanners - liquid crystal displays are set to replace printed paper and plastic labels on supermarket

Half a dozen companies in North America and Europe have developed electronic shelf labels, which are being tested in supermarkets on both sides of the Atlantic. They are linked directly to the computer con-trolling the check-out scanners, so that prices can be changed very quickly throughout a store or chain of stores from a central location.

Enthusiasts predict that the world-wide market for elec-tronic labels will reach several billion dollars a year - compa-rable with the amount spent on supermarket scanners the mid-1990s. They say that retailers have four main rea-

sons for investing heavily in electronic labelling:

Price changes can be made far more quickly if a supermarket official can simply enter the details on a computer key-board, instead of having to print new labels and send staff to attach them to the shelves. Stores will therefore be able to follow a more flexible pricing policy - for example, cutting the price of food approaching its sell-by date or immediately matching a special promotion

at a competing shop.

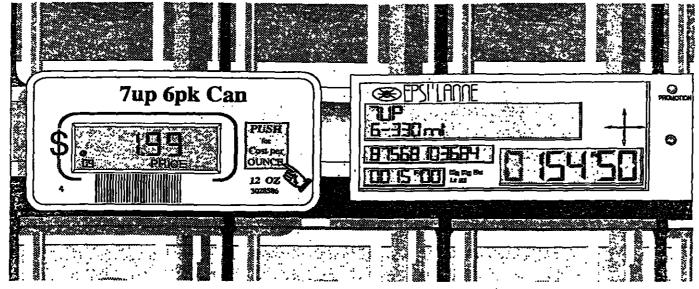
The computer ensures that the price at the check-out always matches the electronic label. With printed labels, human error occasionally produces inconsistent prices. Supermarkets in the US and UK have recently suffered embarrassing publicity after shoppers complained about having to pay more than the shelf labels had indicated.

However, as Jeremy Grindle, retail operations director for Sainsbury's UK supermarkets, points out, even an electronic system cannot prevent incom-petent staff or mischievous shoppers causing trouble by moving items to the wrong part of the shelf, next to a label that is meant to apply to some-

thing else. • Fewer staff are needed. Supermarkets in several countries already find it difficult to recruit staff, and labour saving will become increasingly important during the 1990s, as demographic changes reduce the number of young people willing to take low-paid retailing jobs.

Consumer tests show that many showers like to see elec-

many shoppers like to see electronic labels. They give the



Supermarkets put electronic labels on their shopping list

Clive Cookson finds that paper and plastic are on the way out as stores seek the means to implement more flexible pricing

supermarket an attractive "hitech" image. Some electronic labels have flashing lights to draw attention to promotions and price cuts; others give cus-tomers the option of pushing buttons to find the price per unit or nutritional data, for

Many large supermarket groups, including Sainsbury and Tesco in the UK, are study-ing electronic labels and trying to decide which of the compet ing systems to test. Their executives believe that they will eventually become as wide-

spread as check-out scanners. The question is: how soon? The chief disadvantages of electronic labels are that their reliability has not been proved and they are still expensive. In the US, where competition is greatest, the price is in the region of \$10 to \$15 per label. A typical supermarket requires 12,000 labels, giving a total cost of more than \$120,000 which is higher than for a check-out scanning system.

Garth Assen, marketing vice president of Telepanel, the Toronto company which has pioneered electronic labelling in North America, says that his main competitors are not the handful of other companies

developing similar products. "Our biggest competition is the supermarkets' other possible uses of capital: are they going to invest in electronic labels or refurbish the dell section?" Telepanel has developed its

labels (see left side of illustra-tion) over the past five years, with Loblaws, an Ontario supermarket group. In February, Loblaws ordered full-scale Telepanel systems for 10 stores and said it planned to install electronic labels in all 90 stores in the chain over the next four years. An analysis of projected labour savings and merchan-dising benefits showed that the system would pay for itself in

Last year Telepanel gave exclusive marketing rights in North America to ICL Datachecker, a subsidiary of STC. Datachecker recently sold Telepanel systems to Cub Foods (Atlanta), Overwaitea (Vancouver) and National Tea (St Louis). These chains are trying out electronic labels in one or two stores; if they are successful they will go on to install them elsewhere.

The European leader in electronic labels is Epsi Lanne of France, which has independently owned sister companies

in several other countries. Epsi Lanne systems are running in France, Italy, Norway, the US and UK. The US test site is an H. E. Butt supermarket in Texas with 2,000 labels; in the UK a small system (200 labels) has been running successfully for a year at a Makro cash-and-carry warehouse in

Tony Steel, Makro's UK store operations manager, plans to install a system with 10,000 improved "third generation" Epsi Lanne labels in another cash-and-carry later this year. That could eventually lead to electronic labelling throughout the 18-store UK chain.

Makro is a Dutch-based company with cash-and-carry stores in many parts of the world, including South America. "If you look at somewhere like Argentina or Brazil, with inflation rates above 100 per cent a month, you can imagine the advantages of being able to change prices quickly with an electronic system," Steel says. More recent entrants to the field of electronic labels include PriceLink of Santa

Clara, California, which is starting 1,000 label tests this

summer at supermarkets in

Wisconsin and Missouri, and

Graphic Technology of Olathe, Kansas, which has redesigned its system following a super-market test in California last year and is about to start a new series of trials.

Although all electronic labels have a liquid crystal display (LCD) driven by a microprocessor, they vary considerably in style. Epsi Lanne and PriceLink show more information on the LCD than Telepanel, which has a large area of traditional printed information (such as the product name and pack size) around the LCD. But all the manufacturers are prepared to adapt their standard abel to suit large chains.

A more fundamental difference between the competing systems is the way they transmit information to and from the labels. Epsi Tanne labels are fixed to a four-wire electronic track which goes round the supermarket shelves and supplies them with data and mains power. Telepanel labels are battery-

powered and have a small built-in radio transmitter/receiver. A transmission process known as dual carrier encoding (DCE) is used to communi-cate prices from the central computer to each panel, which then sends back a signal acknowledging that it has received the information with-out error. DCE makes it possi-ble to transmit information in supermarkets where there is significant radio interference

from electrical equipment.

PriceLink also uses radio transmission, with a "spread spectrum" technique to overcome interference. But Price-Link attaches the labels to "shelf nodes" mounted on the underside of the shelves. Each node is four feet long and has a transceiver and batteries which supply several labels the company says that sharing makes its system cheaper than giving each label its own battery and transceiver.

The radio systems may be more flexible and easier to install than Epsi 'Lanne's hard-wired track, but they suffer from the need to change batteries every three years or so. And the amount of information that can be transmitted is far greater by wire than by radio. Epsi Lanne says that its track could be used to display promotional video pictures alongside the labels.

"Only a hard-wired system

offers the possibility of truly interactive, two-way communications," says Barry Domber, president of Excom, a US technology consultancy which has worked for Epsi 'Lanne.

At the other extreme of price and performance is Graphic Technology's Accu-Chek system. It offers no direct communication between store computer and electronic labels. Instead, pricing information is transferred to a hand-held terminal with a probe. An employee carries this round the supermarket, touching any labels which need updating.

The other electronic label companies say that Accu-Chek's requirement for manual price transfer will put off supermarkets looking for speed and labour savings. But Lew Honaker of Graphic Technology claims that the system has two winning features: it will cost only \$5 per label and is designed for hybrid installa-

"We are confident that the industry will not completely replace printed labels with electronic labels but will use both types within each store,"

The operating experience of retailers with electronic labels still too limited to judge which is the best technical approach. But, in some form or other, large numbers of LCDs are likely to appear on supermarket shelves during the

Training centre to help poorer countries compete

By Thomas Land

technological training centre in metrology -the science of exact measurement - has opened in India with British backing. Its aim is to assist technolog-ical development in poor coun-tries, as part of a programme intended both to overcome bar-riers faced by their products on world markets and to promote

industrial safety. Housed at the National Physical Laboratory in New Delhi, the Commonwealth-India Metrology Centre is a result of 12 years of planning and preparations. The programme was

initiated by the Common-wealth Science Council.

The opening of the centre was preceded by the establish-ment of the Bombay Institute for the Design of Electrical Measuring Instruments serving hundreds of local companies and offering help in technical training and consultancy, design, development, calibra-tion, testing, tooling and proto-

type fabrication. Interest in the programme has intensified since the Bhopal disaster in central India in December 1984, when more than 2,500 people died and tens of thousands were seriously injured after poisonous gas eaked from a pesticide plant. Metrology plays an impor-tant part at every level of mod-ern technology. It is a prerequi-site for industrial safety and product reliability, and a key element in the standardisation,

and sub-systems.

The training scheme may be copied in other parts of the world passing through rapid industrialisation, which can render large populations val-nerable to the misuse of potent technologies.
A spokesman for the Lon-

of, say, machine components

don-based Commonwealth Sec-retariat says: "If developing countries are to seize desper-ately needed industrial and economic initiatives, and par-ticularly to increase their foreign exchange earnings, they need to be able to compete vigorously and on equal footing. That means overcoming many traditional scientific and technological disadvantages.
"The opening of the centre and the work which has pre-

ceded it makes metrology training available to all devel-oping countries, enabling their products to conform to world

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market standards. The Asia Pacific Metrology Programme culminating in the opening of the centre was initiated by the Commonwealth Science Council, co-ordinated by India and supported by the United Nations Educational, Scientific and Cultural Organisation, the Australian Development Assistance Bureau and the Association for Science Cooperation in Asia.

Industrial training at the centre will be sponsored by the Commonwealth Fund for Technical Co-operation, the develop-ment arm of the secretariat, and its Fellowship and Training Programme. Several inter-national development agencies are also expected to support the scheme by financing the training of specialists from developing countries outside the Commonwealth.

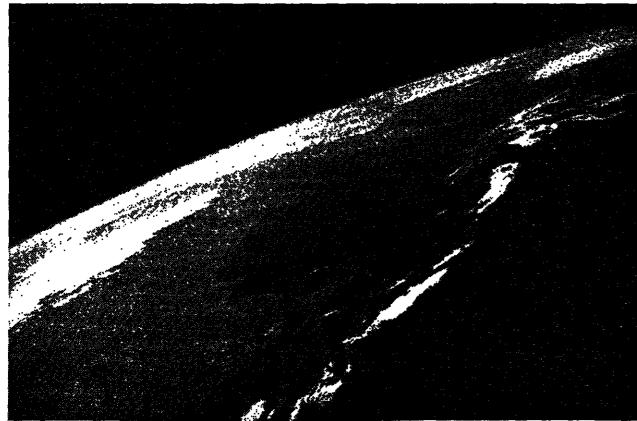
The centre was opened by Shridath Ramphal, the Commonwealth secretary general. He said there could have been few places better qualified to house the centre than the New Delhi laboratory, which has an international reputation in science. Its resources compare favourably with those of the national measurement bureaux in more advanced countries.

Many of the standards applied in the developing countries are, by tradition, voluntary. As a result, their industrial products face increasing barriers in world markets through the enforcement of international granders. international standards.

The metrology programme is part of a global technology transfer project designed to cope with this trend. The United Nations Industrial Development Organisation has already invested £500,000 in precision instruments as well as teaching aids and technical advice for the Bombay institution. It has also won support from technological research and training establishments in more industrialised parts of the world.

Both centres are expected to become models for similar institutions in other developing countries.

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BUSINESS LAW

Insider dealing's global dimension

By Thomas F. Conlon

FEW TOPICS have generated as much interest (and concern) over the past couple of years as insider dealing (trading). Possi-bly it has been a combination of the fortunes made, the personalities involved, the staggering penalties paid, and a popular film that helped keep

the matter before the public.

It may also be that the very act of insider trading touches a nerve, a hidden fear, that the stock market (any stock market) may be a blind gamble at best and fixed horse race at worst. It is the latter view which, if allowed to persist, could cause the greatest threat to investor confidence and the inevitable resulting damage to the financial markets which

would not easily be repaired.

The revelations of the past couple of years show the scope of the problem to be interna-tional, if not global, in scale. Not surprisingly, the technological advances of the 1980s have begot a rush to global trading as well as transnational mergers. Equally, not surprisingly, global trading and transnational mergers have facilitated the emergence of the "international" insider trader.

However, as yet, little is being done on a global, inter-national or even regional basis to address a problem vital to the operation of the new "internationalised" markets.

Technology has opened a gap between practice and regula-tion, a "legal gap" that govern-ments have been slow to recognise and even slower to address. The likes of Mr Ivan Boesky. Mr Dennis Lavine and Mr Milken have almost single - handedly managed to redefine the meaning of the term "arbitrage."

The underlying question remains — what is being done

to prevent the next, more sophisticated (and better counselled) insiders from specifically exploiting the gaping holes in the thin net of securities regulations applicable to global trading? Even with the obvious need

for action, reaching agreement on the regulation of insider trading and other securities matters will not be easy. The law covering insider trading. even in nations with more advanced securities regula-tions, is still in the early stages of development. This can only add to the difficulty of attempting to put in place an interna-

tional regime to address the lished Department of Trade growing problem.

The establishment of the 24

-hour trading clock covering London, New York and Tokyo should be followed by greater efforts to protect the new international investors trading in these and other open markets. In subsequent parts of this article to be published over the next couple of months, I will

focus on the development of insider trading law in the US and the UK, with reference to emergence of European Community and Japanese law and regulation on the subject. The first part will look at the background to the complex regime of US law and regulation that has emerged since the

1929 Wall Street crash. The US serves as a good starting point as so much of the early legisla-tion on this subject first had its expression there. Unfortunately, as is so often the case with American legislation, the body of law produced is neither straightforward nor simple. Another reason for starting in the US is that it is expected

that insider trading will be much in the news for the remainder of 1989/90 as the first wave of the insider trad-ing (and illegal market manipulation) cases based on information supplied by Mr Boosky, are due to come before the courts. The corporate names, personalities and amounts erable public attention will be drawn to the trials and the alleged illegal practices employed.

Last month the first of the so called "Boesky cases" went to the jury in New York. Well known corporate raider Mr Paul Bilzerian who, at the height of the takeover boom in height of the takeover boom in the US, staged raids on Armco Steel, Singer. H.H. Robertson and others, was found guilty by the jury of criminal charges related to "stock parking." Stock parking enables a cor-porate raider to evade the Securities and Exchange Com-mission's (SEC) rules requiring holdings of 5 per cent or more

holdings of 5 per cent or more to be disclosed. The stocks were "parked" with a Los Angeles stock brokerage house allowing Mr Bilzerian the opportunity to increase his substantial holdings in the target companies without the SEC's and the target compa-

ny's knowledge. Meanwhile, the recently puband Industry report on the Blue Arrow affair raises similar serious allegations of share parking by County NatWest in

In presenting its case, the

Government prosecutor relied heavily on the testimony of Mr Boyd Jefferies, the founder of the Los Angeles stock broker-age house used to park Mr Bilzerian's share accumulations. Later this year Mr Jefferies, who turned out to be the key witness in the Bilzerian case, is scheduled to testify in two major prosecutions, that against Mr Salim B. Lewis, for stock manipulation, and in the retrial of the GAF Corporation case which has already ended twice in mistrial. It was through Mr Boesky that some of Mr Jefferies' activities first came to the attention of the Securities and Exchange Com-

mission. However, the lineage of the current wave of insider trading cases does not start with Mr Boesky; it goes back further still. It was Mr Dennis Lavine, a US mergers specialist, who should be credited with trigger-ing the current wave of incider ing the current wave of insider trading investigations when, in June 1986, he struck his deal with the federal investigators and pleaded guilty to four felony charges involving viola-tions of insider trading laws. It was Mr Lavine's offshore operations in Panama, the Bahamas, Cayman Islands, Venezuela and Switzerland which eventually (and speci-

which eventually (and suspiwhich eventually (and suspi-ciously) came to the attention of his employer, Merrill Lynch's Compliance Officer, in New York. Armed with the information collected by Mer-rill Lynch's Compliance Department, the SEC moved in They could be well now in. They could hardly have guessed that years later they would still be wondering when the revelations would end.

Any doubt about the scale of insider dealing involved ended when Mr Lavine, in the follow – up civil action brought by - up civil action brought by the SEC, agreed to return a staggering \$11m in profits. Some 18 months later the stock market and public in general could only do a double take when Mr Boesky agreed to pay penalties of approximately \$100m on his insider trading charges and also agreed to help the SEC with its inquiries. The sums involved only helped to underline the magnitude of the insider trading problem. The insider trading problem. The

Boesky and Lavine penalties would pale into insignificance when Mr Milken and Co arrived on the scene in 1988.

As a result of their success the SEC was now faced with the pleasant task of trying to figure out how and to whom the monies collected should be distributed. It was at this stage that the investor comes face to face with the reality of insider trading: that the massive frauds of Mr Lavine, Mr Boesky and Mr Belzerian had

been perpetrated on them — the general investing public. It was the amount of insider trading involved, and the num-ber of investors effected, that caught most people by sur-prise. Yet we were only looking at the insider traders that were caught, a mere tip of the ice-berg, some would say,

The underlying fear in any market has to be the loss of confidence of the investor in the integrity of the market. To suffer a loss due to market fluctuations is one thing, but to lose because of fraud or illegal stock manipulation would surely make the investor think carefully before committing his earnings to the market again.

Probably the most surprising thing to come out of the

Probably the most surprising thing to come out of the Boesky cases to date, except for the extent of his operations, has been the international dimension of the insider dealing network. Mr Boesky and Mr Lavine were active users of offshore compaactive users of offshore compa-nies, bank accounts, markets and personnel to make their system work. The London mar-ket and British companies were not unknown to them

ket and British companies were not unknown to them. Also, it is expected that the emerging Guinness case will also highlight the international dimension of the problem.

Mr Lavine and Mr Roeaky clearly showed that insider trading, like global trading, is now being done on an international scale. The problem being that the regulation of insider trading is still being done on a national scale with some countries still lacking any insider rices still lacking any insider trading legislation whatsoever. A move towards the adoption of an international standard on insider trading can only be in the best interest of the investor.

tor.

This article is the first in a series on insider dealing. The author is Director of Legal Series of Lega vices at Henderson Administration Group pic and a member of the Washington DC Bar.

ARTS

Markevitch's | CINEMA 'Icare'

ALBERT HALL/RADIO 3 Tuesday's Prom gave us Alfred Brendel and the BBC Symphony conducted by Lothar Zagrosek in repertory classics, but also a tantalising rarity. Though the late Igor Markevitch achieved fame as a conductor, he had been one of Nadia Boulanger's favourite protegés; no doubt for complicated reasons, he simply lef his company. simply let his composing slip.

Many another distinguished conductor has composed on the side, often in the idiom of his own favourite composers. Markevitch,

however, seems to have been a genuinely original musician, and Zagrosek's account of his Icare - recomposed at 30 from a ballet written before he was 20 - bore out recent claims (notably in the music-magazine Tempo) that this score displays a rare talent which ought not to have

lain fallow

L'Envol d'Icare, which was the 1932 first draft, designed for Serge Lifar but never staged, took the Icarus myth as scenario and experimented with devices like quarter-tones and exotic percussion (such as made Colin McPhee slightly famous for a time). In the mature version some of those venturesome effects were replaced by more conveniently performable stoff, though learns plummeting is still represented by tonelessly blown brass, and the timpanist retains his domineering role.

In any case the tricky colours answer to the music, which is taut and cogently surprising. Like other music from the Boulangerie, Markevitch's thematic material tends to be spidery, and oddly but very neatly developed. Orchestrated vividly but sparely — despite the raw irruptions of percussion - and laid out over

a wide compass, *Icare* sounds nervy and purposeful from start to finish. At moments one hears Stravinsky's Le Sacre in the background, or counterpoint that recalls Hindemith (or indeed Les Six), but the compositorial voice remains singular. The trajectory of the myth

is sharply traced, never in predictable ways: the central event, for example, Icarus's heroic flight, is rendered as an intricate surrealist waltz, and the end is neither violent nor pathetic, but a cool, gentle libation to him. The work has all the marks of a composer with his own self-aware idiom to exploit further, not merely have looked forward to his ---future essays with the keenest interest frustrating that he should simply have stopped! Perhaps Radio 3 will let us hear some more of the Nachlass.

Zagrosek went on to conduct

HIERNO

a lusty performance of Mendelssohn's "Scottish" Symphony, one of the most dispensable major works of any major composer. In between came Mozart's E-flat piano concerto K. 482, played by Brendel with formidable definiteness of intention. There is something to be said for a greater illusion of spontaneity here: the outer novements had an almost military stride, and I thought Zagrosek overweighted the "serious" tone of the Andante - surely it shares with them the playful air of Figoro (which Mozart interrupts is no gainsaying Brendel's

to write this work). But there authority; as usual, he articulated the music, and not only the notes, with bristling

David Murray on the ebullient crest of the

ARTS GUIDE

Boil on the brain

"Running naked round a garden insisting that a boil has spoken to you is more than just stress, Julia!"

Just stress, sunal Just so. The doctor advising realism to his patient's wife in Bruce Robinson's black comedy How To Get Ahead In Advertising knows the score. Especially the score as it stands on planet Earth today: Humanity 0, Justified Paranoia

We live in the age of endan-gered rain forests, lethal social diseases, holes in the sky and heaven knows what else Rob-inson's last film Withnail And I showed the frightful straits two booze-and-pill-reliant Lontwo booze-and-pill-reliant Londoners get into on a long country weekend. It was a "green" movie seen though the wrong end of a viewfinder. What better notion than to take that film's Byronically deranged star. Richard E. Grant, and make him the hero of a more directly polemical green countries. directly polemical green com-edy: one in which a disgusted

advertising executive, in the midst of promoting a pimple cream, is taken over by the personality of his own boil.
What better idea? You may find yourselves thinking of several. But don't be hasty. H.T.G.A.LA. (let me save a rain forest by shortening the title) has wonderful comic energy for about 60 of its 94 minutes. Grant's ad-man hero is an ozone-friendly, humbug-hostile dynamo given to tirades of virtuosic vituperation. These are delivered in the general direc-tion of anyone who will listen. His plummy-vowelled boss (Richard Wilson) listens with one ear, while the other is hooked up to an ear-and-mouth gadget permanently poised for international phone calls. Grant's wife (Rachel Ward) listens with both ears, but will hear no excuses when he performs a product-purging blitz-krieg in the kitchen and laun-ders the TV in the bath. And the new boil on our hero's

neck (which grows into the speaking likeness of a human head) listens with venomous patience waiting to pounce.
Soon the boil has grown, as boils will, into a Hyde-like alter ego. At which point sci-fi delirium takes the film into a new dimension. H.T.G.A.LA. is so winning when it works that one hesitates to flag it down whenever it doesn't. But filmmaker Robinson — ex-actor (The Story Of Adele H), ex-screenwriter (The Killing Fields) and indeed ex-adman —

June Moon

A few days after The Man who

Came to Dinner opened at the

Barbican, another theatrical

collaboration involving George S. Kaufman is revived; this time at the Stephen Joseph

Theatre in the Round in the sea-mist of Scarborough, home to the Sitwells, final resting

place of Anne Bronte and pro-

vincial stronghold of local

favourites Richard III and Alan

Ayckbourn. It is an Ayckbourn disciple, Alan Strachan, who

stages the 1929 comedy, running in repertoire with the Master's own newest work,

and pretensions of innocents

The Revengers' Comedies.

STEPHEN JOSEPH THEATRE, SCARBOROUGH

HOW TO GET AHEAD IN ADVERTISING Brace Robinson

RUNNING ON EMPTY

Sidney Lumet

THE BURBS Joe Dante

LENNY LIVE AND UNLEASHED Andy Harries

THE KARATE KID PART III John G. Avildsen

decides which to favour. The film is a showpiece for Grant, who more than ever resembles a Regency dandy converted to helifire preacher. (His eyes, dazed and albino in Withnail And I, here have fiery messianic madness). It is a genre spoof on horror and sci-fi cinema. And it is a PPB on behalf of the Green But Let's Be Lovable And Anarchic With It Party.

The film, in short, suffers from substance abuse. It can-not get enough of its over-numerous thematic highs, and ends up crashing to the floor with the celluloid still purring through the projector. At least, though, it has those highs and at least its ideas are too many rather than too few. Of how many modern British film-makers can we say that? (No answering letters, please. Remember the rain forests.)

Running On Empty could be sub-titled "How Not To Get Ahead In Political Activism." Married couple Judd Hirsch and Christine Lahti have been running from the FBI for fifteen years, ever since they bombed a napalm laboratory, accidentally blinding and para-lysing a janitor. Now they and their two sons (River Phoenix, Jonas Abry) have gone "under-ground." They take false names and secret addresses and change both whenever the Feds get too close.
The film is directed by Sid-

ney Lumet, whose serious movles tend to come straight out of the Actors Studio and land with a chest-beating yelp in your lap. (See The Paunbroker, The Verdict, Daniel). Lumet and writer Naomi Foner have focussed their story on the

wave of the first talkies. The

earlier play is set in another ineffably blithe world where

naive optimism rubs shoulders

with hard-headed cynicism:

Tin Pan Alley. Here we meet one particular innocent, Fred Stevens from

Schenectady off to New York

to make his name as the writer

of words for songs - they call them lyrics, he earnestly

informs the sweet young girl

he meets on the train. Here in

embryo are George and Susan from Once in a Lifetime,

awfully dim, terribly untal-ented, blissfully optimistic and totally unaware of the disas-

ters that may surround them

as they steam with sublime

confidence towards flabber-

gasting success. Fred, or "a fellow like I," as he refers to him-

self in an echo of Lorelei Lee, is strictly moral, wants a girl like his mother, believes "a

boy becomes enamoured of a pretty girl (Martha Plimpton) and so impresses her music-teacher father with his plano-playing that the teacher enters him for the Juilliard. Has the time come for young Phoenix to break with Mom and Pop? If so, will Mom and Pop let him? There is an awesome amount emotional dice-loading in this film. Would the dilemma have been the same if Mr Phoenix had not been a pocket-size Paderewski? Or if the young star himself (late of Stand By Me and Indiana Jones 3) had not been as glamorous as a teenage Robert Redford? Answer, no. We might then have had to weigh the issues rather than merely, moistly feel. As it is, Lumet ensures we are all sniffling into our hankies by closing reel, grief-stricken that the golden boy might be sundered from his girl and his Juilliard: all for an agitprop Pop and Mom still wedded to yesterday's ideal-

a New England town, the

ism.

The movie's only dry and level gaze is at the parents. These castaways of the counter-culture are beautifully played by Judd Hirsch (a mangy mongrel with a take-on-take-off beard) and Christine Lahti (a nunchiall beauty time Lahti (a punchball beauty with a bruised, contralto voice). The wreckage of the 1960s follows this couple around from town to town, alias to alias, like the tin cans on a wedding car. a car conon a wearing car: a car con-demned for ever to prowi the twilight zone. Even Hirsch and Lahti, though, are swept up in the aw-shucks-pass-the-kleenex ending. And even their post-1960s twilight zone ends up so heavily signposted that the audience has little choice in what it feels or in which moral directions it moves.

At least Running On Empty is a Hollywood movie that makes a pass at being serious. No er specimen of the prevailing silly season than The Burbs: a comedy with fallen arches which attempts to point-dance. In a twee corner of American suburbia (for "burbs" reed suburbs), home-owner Tom Hanks and two neighbours (Bruce Dern, Rick Ducommun) wonder about the odd family who have moved into the street's creepiest, most Gothic-looking house.

Are they vampires? Are they

murderers? Are they of this world? The house attracts thunder and lightning: large the story from that he never mix. When the family landfall wrapped objects (dead bodies?) because they have been fed on

man's wife should be his pal as well as his sweetheart," and

attacks the world of Berlin

Gershwin. Fats Waller and

Vincent Youmans with a num-

ber whose refrain runs "Life is

a game and God is a fine ref-eree." As embodied, beauti-

fully, by Adam Godley, he is a gangling youth with a boyish face and flapping arms, given to little leaps of eloquence and canters of desire.

He falls among thieves, or

rather composers and music

publishers and their women-

folk, notably his collaborator's

sister-in-law, the discarded

mistress of a publisher, who

takes him up on the rebound; a

hussy with a Marcel wave and no ear for music. Unwittingly

receiving the publisher's pay-off, he incidentally hits on the

successful song of the title and

is taken for much of what he is



are dumped into the garbage at night; and a snooping foray by Hanks and Co in the back garden reveals – gasp, gasp

The only real surprise is that the bones are not those of a red herring. This elongated tease of a movie has the same director as Gremlins (Joe Dante) and should have had the same fizz and menace. But Dana Olsen's script is too busy gurgl-ing at the lovable infantilism of its grown-ups: from wacky Vietnam veteran Dern to roly-poly Ducommun to over-grown schoolboy Hanks. (Hanks did this routine better in Big and outgrew it com-pletely in Punchline).

Early visual coups promise a

Dante's Inferno worthy of Gremlins. An ill-nailed house number turns from "669" into "666" at the knock of a hand. And a brilliant trick opening has the camera diving into the spinning globe of the Universal Pictures logo and then on without apparent cut - right into the suburban street of the film setting. But elsewhere the film is like a Charles Addams cartoon laundered for tots of all ages. It presents American suburbia as a land where spooks can be conjured away at the wave of an end-title and where American adults never,

worth by the brassy Eileen.

The sweet girl from the train is

forgotten once nightclubbing

succeeds the aquarium, the

Statue of Liberty and Grant's

Tomb as the acme of New York

sophistication. Needless to say,

all is sorted out, no little thanks to the benign session pianist ("Maxie Schwarz – it's

The play snaps with wise-cracks but has a heart of pure whipped cream. Mr Strachan's production never forgets these hard-boiled eggs have yielding centres. The gold-digger actu-ally likes the kid, her married

sister is tempted to adultery by

boredom and poverty more

doesn't succumb. The show

ends with a medley of golden oldies including "You Belong to Me," "Three Little Words,"

"More than You Know," "My

than wantonness -

a Greek name").

a diet of films like this. *Lenny Live And Unleashed* is a

one-man concert film recorded at the Hackney Empire and starring Mr Lenny Henry. Mr Henry, wearing clothes that would be figure-hugging on Cyril Smith, stands behind a microphone telling jokes. Some are funny, some are not. Some are hilarious. But it is still a longish evening: especially as directed on an unadorned stage from approximately two camera positions by Andy Harries. The best bits come before the concert even starts: when Henry, arriving at the theatre, meets Steve Martin, Richard Pryor and Eddie Murphy in quick succession. These are all played – brilliantly – by Henry himself.

As for The Karate Kid III, what can I tell you that the title doesn't already? Two more hours of chop hooey, with Ralph Macchio as the boy with the magic kick and Noriyuki
"Pat" Morita as his aged mentor. The dialogue ("Bonsai tree
have deep roots") is poised somewhere between Confucius and a Cornflakes packet. Excellent villain, though, from Thomas Ian Griffith. His leer-ing grace and supersubtle charisma maybe that of a star in

Nigel Andrews

Canary Has Circles Under His Eyes" (eat your heart out, Son-dheim) and a tap routine for

the company that recalls the days when the RSC ended

everything with a mass dance,

Michael Holt's design eco-

nomically rings the changes

between train, apartment and office with a telling use of Art Deco window frames and such

furniture as a wicker-backed three-piece suite. The strong

cast is dominated by Mr God-ley's holy fool with notable

contributions from Jeff Shank-

ley's flagging composer and

Frank Lazarus as the planist: a

except possibly Hamlet.

Miss Julie

LYRIC THEATRE, HAMMERSMITH

The Comédie de Genève, as the result of whatever canton feuding, is suddenly La Compagnie Matthias Langhoff, Lausanne. At any rate, they still represent Switzerland in the London International Festival of Thea tre; and a brisk corrective to Orson Welles' famous jibe they provide, too.
In fact Langhoff is by origin an East German director. His

90-minute Expressionistic exercise on Strindberg's doomed socio-sexual mating dance (but here it's the female who dies of it) with its set, to the director's design, by comic strip out of German silent cinema, its heroine sporting a cluster of nearly 20 bright gas-filled balloons on her first entrance, and the valet who is less a sexual catavalet who is less a sexual catalyst than a tubby head waiter manqué with an Eraserhead hairstyle and patently false wispy moustache, marks him out as just the sort of chap Welsh National Opera would pick to direct My Fair Lady.

Visually the production is fascinating. The steeply sloping kitchen has three lurichy pink walls with a gaping crack pink walls with a gaping crack down the middle of the back. Besides the usual below stairs fixtures, there are a fridge, a

modern gas stove with a pressure cooker and a radio that occasionally broadcasts in Swedish though the characters perform in French. Jean's plas-tic shoes and hedgehog hairdo are as nothing to Miss Julie, mucky boots under her frilled skirts, as she appears in her mass of balloons and walks straight on to the kitchen table. Her elopement outfit, her face filthy, includes a ballet skirt that she strips off to a body-stocking and silk knick-ers, lace-up high-heel boots and a shabby overcoat. The visual resonances sometimes get out of hand. When Julie slaps Jean's face, pulls off his specta-cles and removes the cigar from his mouth, I realised that like many of his compatriots the director was making a statement about Marx.

Groucho, to be precise. These two scarred and soiled beings, trapped as much in their own stunted humanity as by the social system that effectively terrorises Jean and pin-ions Julie, sound remarkably brisk and unsoulful in French Paradoxically, Christine, the

eternal practical domestic, usually setting a standard of at least emotional normality, is here as complex and psycho-logically rich as the helpless lovers. Belting round the kitchen preparing food (and Jean actually fries a steak), she changes into a smart modern outfit, complete with garden party hat, for the peasant merry-making, and finally emerges through the stage trap-door in severe and judgemental Edwardian black. At one point when, exhausted by domestic chores, her sleep in interrupted by Miss Julie, she leaps into a gabbling routine of subservient industry, rushing mechanically round the stage before passing

out again.
The production mixes pains takingly realistic detail (real meat to be chopped up or chewed, raw, by Miss Julie; a spurt of blood on to Julie's white clad thighs from her decapitated canary) with the illogical and absurd. The peasants' merrymaking is represented by a sinister bowler-hat-ted figure in red high-heels who, in all senses, alienates us from such proletarian junket-ings, "toujours mal joués". Miss Julie herself is eventually a tired child, eating stolidly the food Jean prepares for her as he envisages their future, constantly resorting to weary cries of "aidez-moil" She lays cushions on the floor and stretches out to sleep with an apathetic "Je ne peux plus penser, plus agir." The beloved caged bird to her what coiffure was to Marie Antoinette at Varennes: small, significant, fatal.

Mr Langhoff's determinist production suggests the whole process is inevitable, cyclical. As Laurence Calame's Julie picks her way over the stalls, helped by the audience to tread over armrests and the seatbacks, on her way to suicide, another Julie enters the kitchen in a bobbing of bal-loons. Christine works on, strong but circumscribed; aware of the limits of her own territory and without the terrible gift of impotence and imag-ination that blights the others. The acting is excellent. A not noticeably large audience on a sweltering night gave the players a genuine ovation.

Martin Hoyle

The Bolshoy Ballet

The old rules holds true with

the Bolshoy Ballet: who's dancing is as important as what's danced. One night you see masterly Petipa choreography danced without belief: the next, you see trash material brought to something near greatness by the dancers' conviction and colossal power. Though I can't take Grigo-

rovich's work seriously, the Bolshoy can be relied upon to bang his effects home with force and occasional finesse. But in 19th century delicacies. the same company's performances are far more variable. At each Paquita this season, for example, the Petipa choreography has alternated between ballet-competition fare (slamming through the flashy bravura, labouring over each fine point) and the brio and wit

Casting makes all the difference between Bolshoy routine, which is commendable but not very rewarding, and Bolshoy vitality, which is full-blooded and thrilling.
The season's revelation has

which this Fabergé confection-

been the tiny Nadezhda Pavlova - a major ballerina, now in her early 30s, never seen in London before. She isn't one of the company's slender goddesses. Her dancing has hugeness of scale, but she her-self avoids any grand manner. And this July she has been the only Bolshoy ballerina whose assurance has never once turned into complacency. Quite the reverse: on the season's second night, her London debut, she seemed so self-critical and shy that she hardly once raised her eyes to the

auditorium. The tone of her dancing -

In The Sleeping Beauty the performance to catch was her second - she was the only Aurora to make something daring of the big falls into sup-ported back bend that Soviet ballerinas do instead of fish

solo, the Bolshoy uses the orig-

cis, and here Paylova provided the most phenomenal moment of all, as those legs swept out and up in effortless arcs, then in and down, again and again, all in one long, calm phrase, perfectly capped by the simple arms, the flower-petal hand, and the reticent face.
In Giselle, she was well

heard with Irek Mukhamedov, whose Albrecht had heroic intensity but no undue flamboyance. The innocent radiance of Pavlova's inner life emerged through simple means - her gentle manners, her sweet pleasure in dancing. She was the quietist of Giselles: even when interrupting perfidious Albrecht's liaison with Bathilde, she did so with extreme reluctance and mildness and as the Wili of Act 2. her dancing acquired a new scale and showed the character's true strength of mind. Dancing with Albrecht, the firm current of her ligato danc-ing showed her loyalty; in other passages, alone as the dance-loving Wili, she was explosive. The contrast between these two aspects kept Giselle's story keenly dramatic

But Pavlova is the only new ballerina the Bolshoy has yet shown London this season. Gediminas Taranda, also new in town, has already won an enthusiastic following for the power of his Carabosse in Beautu and Hans in Giselle. and because he has film star looks and virile force.

to the finish.

We haven't yet, however, seen if he can dance. And most of the other principals are familiar from three years ago. Meanwhile, the Kirov Ballet has just ended a New York sea son that has succeeded chiefly on the strength of dancers aged less than 30. Can the Bol-

shoy renew itself too? Nina Ananiashvili, the big discovery of the 1986 season, is now in her mid-20s and as beautiful a dancer as before. Long limbs, grand clarity of line, high jumps, marvellous spaciousness of movement. Everything she does in Beautu. Paquita and Giselle has great distinction. But, like most seasoned Bolshoy dancers, spontaneity is not much in evidence. She and her partner Alexei Fadeyechev give polished, charming, admirable performances together. But they strike no particular spark. One

Where do Bolshoy dancers of this stature go from here? Glasnost may hold the answer. The Bolshoy's present repertory, so sadly limited, does not.

performance is as smooth as

Alastair Macaulay

In many ways June Moon, written with Ring Lardner, is a practice run for Once in a Lifetime which would mark the early triumph of his next part-nership, with Moss Hart. That would chart the misadventures

EXHIBITIONS

The National Gallery. The Artist's Eye — this year the abstract painter, Bridget Riley's turn to take her pick of the collections. She chooses a mere seven works, but all of them masterpieces — great figure compositions by Titian, Poussin, Veronese, Rubens, El Greco and Coranne, Daily until August 31. Cezanne, Daily until August SI. The Whitechapel Gallery, Ruan Uglow — a retrospective of the paintings of the mide by a painter who is at once the most severely objective and the most seductive of our painters of the figure. Until September 3; closed

The Hayward Gallery. Art in Latin America — a rich and fascinating survey of the painting and sculpture that has come out of Central and South Amerca since the early 19th century, which is roughly the period of the achievement of independence from the Spanish and Portuguese colonial empires. Daily until August 6.

The Royal Academy. The 221st Summer Exhibition of the Royal Academy — the usual gigantic and enjoyable free for all of painting, sculpture, print and architecture with nearly 1,200. Daily until August 20.

The Louvre. The glass pyramid, built by I.M. Pei, the Sino-Ameri-cap architect, has opened to the public as a dramatic entrance to one of the world's most famous museums. Open from 9nm, Mon and Wed until 9.45pm.

ciosed Tue. The Louvre. Les donateurs du The Louvre. Les donateurs on Louvre. Aptly, the newly refur-hished moseum inaugurates the 1,200 square metres of space cre-ated underground for temporary exhibitions by expressing grati-tinde for the generosity of donors throughout its existence, 10pm, all days except Tuesdays. Ends Angust 21. Entry through the Pyramid, Hall Napoleon, Niveau

The Louvre. Michelangelo as draughtsman. Some 80 drawings chosen from great international collections come to Paris after being exhibited in the US National Gallery of Art in Wash-ington DC. Closed Tue. Ends

July 31. Bibliothèque Nationale. 1789 Le Patrimoine libéré. Rather than inheritence liberated, words like confiscation and plunder would describe more accurately the manner in which the 200 treesures, chosen from hundreds of thousands of documents, or thousands of doctments, reached the Bibliothèque Nation-ale from churches and palaces during the revolutionary years. 52 rue de Richelieu. Ends Sept

Centre Georges Pompidou and La Grande Ralle de la Villette. A mammoth exhibition – Les Magiciens de la Terre – is ambi-tiously subtitled the First World Exhibition of Contemporary Art.
Centre Georges Pempidou
(42771233) and Grande Halle de
la Villette, 211 Ave Jean-Jaures,
Metro Porte de Pantin (42497722).
Both exhibitions closed Tue and end August 14.

Fondation Gianadda. A Henry Moore retrospective of some 50

sculptures, 80 drawings shown in rotation and 60 engravings exceptional location for 12 of the monumental statues in a park with Alpine peaks as a backdrop. Ends Nov 19 (026-223978).

Centre Culturel le Botanique A sense of catastrophe – art in the 1980s shows works of Ameri can and European artists, Closed Monday ends August 13.

Frankfurt

Schirn, Kunsthalle, Am Römerberg 6a. A Wassily Kadinaky retrospective (1886-1944). Wassil Kadinsky was the initiator and founder of the famous Blue Horse style. Ends Aug 20.

Kunsthalle am August-Macke-Platz, Hochstadenring 22.Cen-tres, Residences and Metropolis in German History. Ends August

Baden-Baden

Kunsthalle, Lichtenthaler Allee 8a. A retrospective of Jean Cocteau (1889-1963) to commemorate the 100th anniversary of Jean Cocteau's birth, the Kunsthalle in Baden-Baden presents the most extensive show of his work ever with around 500 exhibits. Rads July 30.

The Kremiin Gold. The exhibi-tion is jointly organised by the

Firemen Uebersee Museum and the Moscow Kremlin Museum. This presentation of around 80 pieces of Russian goldsmith's art covers the early Byzantine period through to the beginning of the 20th century. Bremen Ueb ersee Museum, Bahnhofsplatz 13. Ends August 13.

Messepalast. A thoughtful exhibition, called the History of the Modern Mind, deals with the works of Sigmund Freud as well as the plethora of artists who grew up in Vienna at the turn of the century. Ends August 8.

Galleria Nazionale d'Arte Mod-erna. The Sonnaband Collection contains a little of everything, from pop-art with some of the best-known works of Warhol, Lichtenstein, Jim Dine, followe by examples of American minimal art (Flavin, Judd, Morris), to conceptual art and *Arte pov*era, with works by Gilbert and George, Paolini, Merz, Pistoletto and Kounellis, ending with some examples of German neo-expressionism. Until Oct 2.

Turin

Russian and Soviet Art: 1870-1930. Renzo Piano, architect 1870-1930. Renzo Piano, architect of the Beanbourg, has given the 250 works chosen from Soviet museums by Giovanni Carandente an immensely effective setting, turning the ground-floor workshops of the disused Flat factory into the equivalent of an Arab tent. Ends October 20. Rocco Albornoziana and Church

Spoleto

of S. Nicolo. 17th century painting in Umbria. The exhibition ing in Umoria. The exhibition is the fruit of nearly 20 years research work by Professor Brunctoscano and a group of helpers, who have been through Umbrian churches and convents with a toothcomb, and the gloriously restored results can be examined elegated in two exittings (of which close-to in two settings (of which the latter is by far the most satis-factory). Ends Sept 23.

Museo Correr. French impressionists from the Mallon collection at the National Gallery of Art in Washington: more than 40 works, among which are delights such as Courbet's sea-scapes, Seurat's La grande Jatte, and Renoir's Madame Monet and

Son. Ends Sept 4.
Palazzo Grassi. Italian Art:
1900-1945. A much-supplified exhibition covering a briefer period than did the recent show at the Royal Academy in London, organised again by German Celant, with the director of Palazzo Grassi, Pontus Hulten. Ends

New York

Museum of Modern Art. A retro spective of the work of Helen Frankenthaler covering 40 years in 40 paintings explores the development of abstract expres-

Washington National Gallery. More than 400 images are part of a massive ret-

photography, here represent by Alfred Stieglitz, Walker Evans, Laszlo Moholy-Nagy among dozens of others. Ends Aug 13.

100 works of two centuries by Michelangelo, Raphael and Rem-

familiar images like his Marilyn Monroe and Campbell Soup tins. Ends Aug 13.

these masterpieces of ceramic art, do not neglect to visit the museum's superb semi-wild gar-den which offers a haven of tranquillity in the heart of the metropolis, Closed Mondays. metropous. Closed Mondays.
Sentory Museum. Edo Glassware. Over 120 glass objects from
the Edo period (mid 17th-mid
19th century), including glassware imported from Europe as
well as examples by Japanese
craftsmen. Closed Mondays. Riccar Museum, Ukiyo e by Uta-gawa Kunisada (1786-1864), Small but pleasurable exhibition

July 21-27 rospective of the 150 years of

Chicago

Art Institute, Master drawings from the Teyler Museum, the oldest in Holland, include nearly

Art Institute. Two years after his death, Andy Warhol continues to make news with his new diary; even his work retains surprising freshness amid the variety that extends far beyond

Nezn Museum. Exhibition of tea bowls. The Japanese Tea Cere-mony is the quintessence of Zen Buddhism and rightly regarded as an art form. After admiring devoted to one of the few mid 19th century masters of the woodblock print. Closed Monday

real musician who, as he strums, casually reveals the seeds of "I Can't Give You Anything but Love, Baby" in La Bohème. ary calls for. Martin Hoyle

legs, feet, spine, rhythm – is astoundingly taut. Even amid this company, it is a constant delight to observe the vibrancy of her feet. Never have I seen leg extensions like hers. No. not as high as we all know which French ballerina's but past head-height, nonethe-less, and with not the least tilt of a hip. You can see and feel the whole body's energy radiating through them like electricity. Pavlova is a coloratura dancer, but the greatest won-ders of her dancing occur in adagio.

For Aurora's Vision Scene

inal Petipa choreography, starting with rapid series of advancing Battements Raccour-

FINANCIAL TIMES

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Thursday July 27 1989

The politics of US defence

IT IS HARD at first sight to believe that the weapons procurement arguments now going on between the US Administration and Congress are taking place in a country with a budget problem. Presi-dent Bush inherited from Mr Reagan a defence programme which would have cost some \$300bn more than the sums allowed in either the Reagan or allowed in either the Reagan or the Bush budget plans over the next five years. Mr Bush pro-posed a freeze in real terms, Congress reduced that to a cash freeze, and the new Defence Secretary, Mr Richard Cheney, said that he would make the necessary hard choices. He has not been allowed to do so. Mr Cheney proposed to cancel three programmes — the Midgetman missile (a \$3.1bn down pay-ment on a \$50bn programme), the V22 high speed helicopter (\$28bn), and the F14 fighter (a mere \$500m), and to reduce the naval shipbuilding programme. The aircraft have many friends in Congress and seem likely to survive after a strong House vote to reject the Administration's defence budget.

The President rescued the mobile single-warhead Midgetmonte single-warteau integer-man, and has proposed spend-ing up to a further \$400bn – literally an astronomical sum – over the next 20 years to explore Mars. He has also been cannaigning hard to preserve campaigning hard to preserve the B2 "stealth" bomber pro-gramme from Congressmen outraged at its \$70bn cost.

Bargaining strength

Nobody, of course, intends that all these sums will actu-ally be spent. Mr Bush argues that he must keep all his defence options open to increase his bargaining strength in the arms talks with the USSR. But the House of Representatives on Tuesday voted by a large majority in favour of cutting this year's spending on the Strategic Defence initiative (SDI) from the \$4.9bn requested by President Bush to \$3.1bn - a proposal which still remains to be approved by a joint Senate-House conference. Final votes are also pending on proposals for cuts in the B2 programme, or even its complete cancella-

This looks helpful, but prob-

ably is not. If some pro-grammes are eliminated in the arms talks, then every penny saved in the meantime is worthwhile; but the proposed savings so far are not in the missile programmes which are likeliest to go. For continuing programmes, experience shows that the Congressional habit of stretching out expensive pro-jects to meet budget targets simply inflates the final cost. For the B2, Republican leaders have sensibly argued that no production order for it be placed until the prototypes have passed stiff flying and operational tests. The armed forces have a long, sad history of discovering radical design faults only after delivery.

Opposing views

None of these adjustments. however, make any sense of the total programme, which exceeds US defence needs as much as its capacity to pay. This is because the preserva-tion of the Reagan shopping list is not just a negotiating ploy. It reflects US political rather than defence needs. The Administration is still arguing about the choices. Mr Brent Scowcroft, the National Security Adviser, is sceptical about SDI, and favours Midgetman, a single-warhead mobile missile which would assure second strike capability through sheer numbers. However, SDI is something of a Republican totem, and Midgetman is known as a Democratic promanue. The multi-warhead MX missile, which according to the Washington defence think-tanks is the least necessary of the major programmes, was a Reagan project heavily sold to reluctant allies; a cut is not

even discussed. Party politics are also at stake: if weapons are to be can-celled, there might be advan-tage for Mr Bush if a Democratic Congress made the cuts. The Democrats well understand this, and are unlikely to make the Administration's choices for it; they will simply be niggardly. Meanwhile, the maximum amount of highly akilled manpower is tied down on projects which may have no future. Even the Pentagon admits that this is damaging the country's industrial base, and thus its economic security.

Trade, wages and the EMS

THE RESHUFFLE may have cost the Chancellor of the Exchequer a country house, but he has kept both his job and its headaches. Among them is the vexed issue of full UK participation in the European Monetary System. But what is happening in the UK economy makes full membership of the EMS somewhat remote, particularly if one accepts the formulation advanced yesterday by the Governor of the Bank of England.
Wage pressure is the issue of

the moment, but the trade figures cannot be ignored. While even more unreliable than usual — because of the dock strike — they do have a messtrike — they do have a mes-sage. The economy is slowing and the current account posi-tion has stabilised over the past three quarters and may even be improving. Neverthe-less, the deficit for 1989 is unlikely to end up much below

The volume of exports over-all shows no growth, largely because of the huge decline in exports of oil. The volume of exports of manufactures excluding erratic items) rose, quite encouragingly, by 7 per cent over the year to the second quarter of 1989. Unfortunately, the corresponding increase in the volume of imports was 14.9 per cent.

Investment boom

The growth of imports over the past year cannot be explained by the investment boom alone. Only just over a fifth of the increase in the value of imports of manufac-tures (excluding erratic items) over the year to the second quarter was of capital goods. The Government's explanation has, however, become more plausible during 1989, since capital goods accounted for almost 60 per cent of the increase in the value of manu-factured imports between the first and second quarters of

Economic orthodoxy suggests that an economy with high unemployment (by its own historical standards) and a current account deficit of around 3% per cent of gross domestic product suffers from excess demand and an overvalued real exchange rate. The standard remedy would be tight management of demand, along with a substantial depre-ciation of the currency. One has only to look at what has been going on in the labour market to realise the implausibility of this package. In the UK, a substantial depre-ciation, even in the presence of much slacker demand, would generate not only still higher inflation, but little decline in the real exchange rate, because of the downward rigidity of

Alternative strategy

The alternative strategy is "competitive disinflation," the policy pursued by France since 1983. This is also the policy consistent with membership of the exchange rate mechanism (ERM) of the EMS. But, as is clear from the speech delivered yesterday by Mr Leigh Pemberton, it would be a highly demanding one. "We could be more confident in choosing the time, and therefore the rate, at time, and therefore the rate, at which to enter the ERM," he said, "when there are greater signs of convergence in demand conditions and inflation performance between the UK and our major Community partners."
What would such conver-

gence demand? To sustain competitiveness within the EMS, unit costs of tradable goods would have to be stable or fall. Even if the excellent recent productivity record were to be maintained (which is unlikely, as the economy slows), earnings per hour in manufacturing would have to rise at less than 6 per cent a

At the moment, however,

At the moment, however, earnings are rising by 9½ per cent. The increase in wage inflation over the past two years is modest in itself, but it is from too high a base. Moreover, pay settlements are now 1½ to 3 percentage points higher than last year.

In short, the conditions set by Mr Leigh Pemberton for a smooth entry into the ERM cannot be met other than by a very harsh economic squeeze, this being a reflection of how far the UK has strayed from convergence with its main European partners. If the UK postpones full membership postpones full membership until the conditions for successful entry into the EMS are met in full, the delay is likely to be almost as long as the Prime Minister hopes.

oth the trade figures and the CBI Survey confirm that the growth of UK demand is slowing down and that some capacity is being released for exports. But the lags are so

exports. But the lags are so long that wage cost pressures are still rising.

Meanwhile, the usual warnings about not looking at individual months' trade figures applies in magnified form. For even the quarterly figures are misleading, containing distortions within distortions. For instance an apparent slight volume deterioration between volume deterioration between the first and second quarters of the year could have been due to the faster impact on recorded imports of the return to work after an unofficial dock strike in mid-June.

But the present official dock strike is likely to distort forth-coming trade figures in a favourable way for several rea-sons, of which the simplest is that the ports affected deal more with imports than with

Meanwhile the July CBI survey reveals some of the pres-sures on companies which are having to compete more for orders, but are finding capacity a slightly less important con-straint. Skilled labour, however, is as scarce as ever, showing how the inflationary flashpoint has moved to the labour market.

labour market.

The increase in factory gate prices reported by the CBI is the lowest for two years. Yet, the increase in costs is the highest for four. The squeeze on margins will in time feed back into pay, and is therefore

good news. The cost in terms of lost output of reducing inflation will indeed be a test of the supply side improvements. But the process will not be uniform. Where pay is determined on the ground in a decentralised way, those who fix it tend to be forward-looking and the turn-round in pay pressures could come quite quickly. The stag-flationary lags will be longest in those areas most dominated by the sluggish and backwardlooking forces of centralised collective bargaining.

As the gim-micky British Cabinet reshuffle comes apart, we face a real possibility that Labour might win the next election. I therefore thought it my duty to read the final report of Labour's Policy Review with an open mind and overcome my aversion to the

peculiar language of party political documents. What did I find? Thank heavens the hatred and class warfare of the policy documents of a decade ago have been put behind. But in its place is the old interventionism of the 1960s and 1970s. We are threatened yet again with an indus-trial Strategy and a "trans-formed Department of Trade and Industry" to put the Trea-sury in its place. It will be con-cerned with "strategic inter-vention in key sectors." The aim will "not be to pick win-ners but to create conditions in which winners can come which winners can come through.

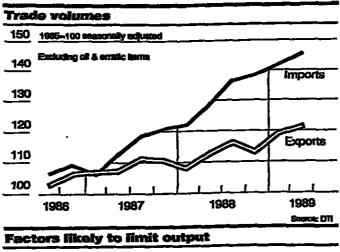
The authors were obviously instructed to say something in favour of markets and a con-

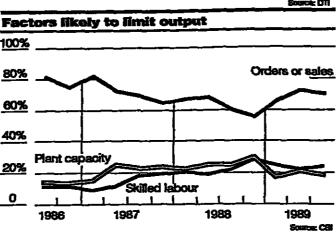
Jolly Botham

■ Symbolic stuff, cricket. If

weather

ECONOMIC VIEWPOINT





Rising cost of Labour

By Samuel Brittan

cept known as the "enabling state." But they are a very long way from taking on board even the cautious endorsement of the market principle by the "revisionist" Labour MP, Giles Radice, in his new Macmillan paperback, Labour's Path to Power. They have clearly spent their professional lives pouring scorn on markets and have still to come to terms with the daily evidence now pouring out from eastern Europe and the Soviet Union of the far greater injustices and efficiencies resulting from lack of them.

The head of economics at the OECD, David Henderson, has often stressed how govern-ments of all political parties are behind the drive for deregulation, decentralisation, greater use of markets, and even privatisation, as a result of experience with the oppo-site. The Labour Governments of Australia and New Zealand (especially the latter) have en in the va authors of the Labour Policy Review obviously want no part in this movement. They have assembled a rich collection of international market distortions which the countries responsible are struggling to move away from, and have presented it to us as "supply side socialism." Indeed, a Hun-garian or Polish reformer read-ing the Policy Review would learn with dismay that his

efforts to combine political and economic competition are on

the wrong track.

What is lacking from the review is any feeling for the cumulative effects of masses of specific interventions. The economists involved in this document seem only to know the writings on market failure. Everything written on the eco-nomics of politics, which highlights the offsetting failures of government, seems to have passed them by, as have the warnings about a "rent-seek-ing" society of client groups spending their energies on securing government money or contracts rather than on competitive success. A professor of politics who has been a lifelong Labour supporter found him-self blackballed from a thinktank job because he showed interest in these wider aspects. An 88-page closely printed document would be surprising if it did not contain some sensi-

of the better parts is the sec-tion on tax. One interesting idea is a conversion of the main personal allowance into a zero rate band. Another is a switch from the present easily avoidable so-called inheritance tax to a recipient-based tax which really would help to diffuse wealth.
The worst chapter is, how-

ever, the first, Competing for Prosperity, which seems to

most governments - including that of President Mitterrand to a policy of "non-accommoda-tion" of domestic cost pressures. The frequent incanta-tions against an over-valued currency suggest a readiness to resort to devaluation which is guaranteed to perpetuate the high interest rates of which the authors complain. The condi-tions put forward for joining the EMS exceed those of Mrs Thatcher herself in their

have missed out on the agonis-ing debates which have led

Contrary to report, the Policy Review does not show willing-ness to accept the union legislation of the last 10 years — except over secret ballots. Indeed, the authors have quite cunningly highlighted for repeal the odd clauses slipped into the various Tory Acts which really might blte on

union power.
Surely the success stories of the last 10 years are those areas where collective bargain-ing has quietly faded away. But not only is there to be a Labour drive to restore such bargaining; we are also threat-ened with a minimum wage, eventually to reach two thirds of the national male average.

This is not only guaranteed to
destroy lobs, but is the denial
of the right of one human
being to make a contract with
another; as usual the worst ffected will be those for whom Labour claims special concern.
The best idea in the Policy Review is not economic at all

social security and pensions.
This ought to be Labour's home ground. One could forgive much else in Labour policy if it did redistribute income towards the least wall off in towards the least well-off in the most effective way. But not merely is there a dogmatic rejection of all ideas for integrating tax and benefits which the present Government
could have drafted - but the
centre-piece is the usual headline-catching, unthinking increase in the basic pension. This time it is to "at least" 25

and towards the poorest among the old.

Mrs Thatcher does not like

BOOK REVIEW

A healthy scepticism

but the ingenious transforma-tion of the ritual pledge to abolish the House of Lords into a proposal for a second cham-ber sufficiently different in its powers, manner and timing of election to act as a check on an elected dictatorship. (Indeed, I was about to write that this was about to write that this might be a non-economic reason for voting Labour, when a few pages later I came across the Ministry for Women).

The section of the review that made me really angry, however, was that relating to across the control security and penglons.

This time it is to "at least" 15 to 18 per week — at a cost of at least 12 bn per amoum — with annual rerating by the faster of prices or earnings growth.

Labour's fiscal generosity in its first year of office — when it is likely to be at its greatest — is thus to be wasted, as it was under nest Labour Govern.

was under past Labour Governments, on an across-the-board distribution to lûm people, three quarters of whom are more than 20 per cent above Supplementary Benefit level. It will then spend the remainder of the parliament strapped for cash for other kinds of redistribution - both towards low-income families

the French Revolution. But Labour's Policy Review also sides with the Bourbons, who were known for forgetting nothing and learning nothing.

If Mr Kenneth Clarke, the British Health Secretary, succeeds in pushing through his unpopular reforms, British health care will increasingly resemble that in the US. Big differences will remain: the National Health Service will continue to offer the continue of the cont

care free, or nearly free, at the point of delivery, whereas in the US around 37m people lack health insurance and thus have no guarantee of care. But the systems will be quite

similar on the supply side. The main aim of Mr Clarke's reforms is to make hospitals and doctors compete more vig-orously. He is hoping to cut across public/private bound-aries and create a market for care in which contracts are won by the institutions offering the best service at the low-est price. This kind of competition has been a way of life in US health care for decades. Rosemary Stevens' masterly history of the American hospital system provides an excel-lent starting point for those wishing to learn from US expe-rience. Professor Stevens, Brit-ish born and familiar with the NHS, is a social scientist at the

University of Pennsylvania Her analysis offers a host of insights, but the point most likely to impress itself on Brit-ish readers is the lack of corre-lation between competition and efficiency in health care. This is obvious at the macro level. The US is a far richer country than the UK and it spends twice as much of its Gross National Product on health care. But it has little or nothing to show for the addithonal spending. There is cer-tainly no evidence to suggest that Americans enjoy better general health than the Brit-ish. The extra dollars are spent on much higher salaries, costly billing and information systems, high-tech medicine, and unnecessary treatment for the well-insured.

By the early 1960s, the flaws inherent in a pure market approach to health care were well understood. Many elderly and poor people could not afford health insurance. Those who could were bewildered by the mosaic of benefits offered by almost 80 Blue Cross plans and more than 800 insurance companies. Ms Stevens recalls a male comedian's one-liner: "I have health insurance. If a gireffe bites me on the shoulder, I get \$18, provided I am ant at the time."

health insurance arguably the UK. But the same cannot be said of the US government's response to the problems – the setting up of the Medicare and Medicaid schemes. Under these programmes, the state acts as a purchaser of care on behalf of millions of elderly and poor Americans. Service provision remains the responsi-bility of independent hospitals and doctors in the private sector. This purchaser/provider

The shortcomings of private

IN SICKNESS AND IN WEALTH: American Hospitals in the Twentieth Century

By Rosemary Stevens Basic Books, \$24.95 split, with the public sector buying services from compet-ing suppliers, is precisely the kind of structure Mr Clarke is trying to create in the UK.

It sounds like an ideal way of containing costs and boosting efficiency. But the US experi ence has been far from happy. The federal government's first mistake was to agree to rein-burse all reasonable costs incurred by hospitals in treating patients covered by the schemes. Hospitals had "a licence to spend"; expenditure on Medicare more than dou-bled between 1970 and 1975 and doubled again by 1980.

Early in the 1980s, the Reagan Administration tightened federal control over the programmes. Instead of reimbursing costs, Medicare paid a set fee per case, with the fee varying by type of diagnosis; for convenience, diagnoses are arranged in 467 diagnosis related groups (DRGs). A pricing system for Mr Clarke's health care market has yet to be agreed; but many observers believe that something akin to DRGs will be needed.

DRGs, however, have not proved the expected panacea. Spending on health care has continued to rise rapidly through the 1980s. The problem is that once hospitals are encouraged to put financial factors first, they can turn almost any payment system to their own advantage. Recognising that some diagnoses would prove more profitable than others, they rapidly adjusted their reported case mix in order to maximise income. The system, says Ms Stevens, gave hospitals an incentive to provide a minimal service because they could keep the difference between the DRG payment and the actual cost of care. Studies also suggest that patients were released "sicker and quicker."

Entrepreneurial behaviour on the part of providers was what the pro-competition rhet-oric of the early 1980s demanded. But it has forced the US authorities to impose ever more detailed controls on US hospitals. The irony, says Ms Stevens, is that a competi-tive regime, by creating per-verse incentives, can require more regulation than a system such as Britain's NHS which behave responsibly.

Americans deceive themselves, she argues, when they claim not to have a national health service. A de facto national service exists; it just happens to have high costs and few social benefits. If Mr Clarke's reforms go through, Britain may soon be in a similar pickle.

Michael Prowse

1.00

Observer

all else fails, as everything from play to morale has failed England so far this summer, there are always comparisons

The British Labour Party, however, is not to be cor-rupted. John Tomlinson, its

Eurobudget spokesman, said: "This is only one step short

of being offered a credit card for the massage parlour."

Governor's word

going through a strong period. No one doubts that it had a

chairman of NatWest, and now

with the speeding up of his taking office. Yesterday Robin Leigh-Pemberton, the Gover-

nor, ventured further into the public domain with his lecture

Report on monetary union largely because he would never be able to look his fellow cen-

tral bank governors in the eye again at the monthly meetings

to the Institute of Economic Affairs on the Future of Mone tary Arrangements in Europe.
The word in the Bank used to be that Leigh-Pemberton went along with the Delors

■ The Bank of England is

lot to do with the original appointment of Lord Alexander to succeed Lord Boardman as

to fall back on. For Kim Bar-Honest Labour nett and Paul Jarvis, the two players sacked since the last Test match, read Paul Chan-non and John Moore. ■ Filofaxes and fax machines are among the latest weapons being deployed by the French Government in its campaign to keep plenary sessions of the European Parliament in Stras-Barnett, like the former Transport Secretary, has

always given the impression of being a nice man. He is a bourg.
Pressure from many MEPs for a move to Brussels has good fielder and an unlucky batsman, subject to wrong decisions like his lbw dismissal time, not least to save the esti-mated £30m a year cost of the monthly exodus to Alsace. In an effort to soften their at Headingley and rushes of blood like the grotesque swipe with which he got himself out at Lords. Not a good way to resolve, the French this week run transport. promised to supply a variety of free gifts, including satellite TV sets and paging systems to keep members in touch with the outside world. As for Jarvis, he tried too hard and bowled too desper-ately, being what the commen-tators call "a pugnacious little man." There is something of the former Social Services Sec-

the former social services secretary in that, though Jarvis might make a comeback.
This heavy, humid weather is Botham weather, with the ball swinging all over the place, but there is no Botham in the Cabinet while Michael Hecelting remains outside. The Heseltine remains outside. Tim Robinson, Tim Curtis and Nick Cook all recalled far too late.

Selection to open the English bowling is like getting Northern Ireland; you have to pre-tend you are pleased with the challenge. Neil Foster is in erratic form and was fined last erratic form and was fined last week for uttering an obscenity under pressure. Dilley is in dreadful form. "Whispering Gloves" Russell looks happy behind the stumps; Angus Fraser, like Chris Patten at the Environment, had a young, grim start and deserves a whole further series of chances, in England and the West Indies.

Gower is Margaret Thatcher, an out-of-form leader of a losing team. But at least she conjured up John Major, who

jured up John Major, who turns out to be a cricket fan.



"Then of course you'll be need

in Basle if he did not. And even yesterday the Governor was careful to stress that the Delors Committee did not address whether European Monetary Union was desirable or recommend a timetable for achieving it. But it was the most forthright statement from the Bank so far that Britain not only will, but should, join the exchange rate mechanism in the not-too-distant future.

In doing so be lived binself In doing so he lined himself up firmly with Chancellor Lawson and the deputy Prime Minister, Sir Geoffrey Howe, it will be harder now for Mrs

Thatcher to resist, even if John Major, the new Foreign Secre-tary, is on her side.

Phrases like "conjunctural convergence" - that is, a con-vergence in the cyclical, rather than structural, position of the economy - are not among those most easily associated with Leigh-Pemberton. But clearly Europe has rubbed off

on him. Probably it will rub off on Major as well.

New Paymaster ■ Who is the Earl of Caithness, the new Paymaster General? The answer is that he is the 20th Earl, has a number of other titles besides, will be 41 in November and will be the Government's chief economics spokesman in the Lords.
He is an extremely popular fellow who has held various government appointments

since 1984, including a spell at the Scottish Office. The opposition likes him for his great courtesy as well as dili-gence. He also has some flair for publicity. As Under Secre-tary at the Department of Transport, he agreed to be parachuted into the sea during an air-sea rescue demonstra-tion. And as Minister of State at both the Home Office and the Department of the Environ-ment, he showed a more feliciment, he showed a niore tencritous touch in dealing with "green" issues than his politi-cal chief, Nicholas Ridley. Some 200 years ago Paymas-ter General was a lucrative

post. The holder was entitled to draw the pay of the public service, invest it and keep the interest for himself. Not any more, but there have still been some eminent recent appoin-tees: the late Reginald Maudiing, for example. Caithness's immediate predecessor was Peter Brooke, now the Secre-tary of State for Northern Ireland.

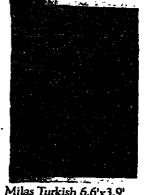
Making light ■ Among the jokes floating round NatWest's head office in London yesterday: two candidates are proposed as chairman and vice-chairman respectively – Lester Piggott and Ken Dodd.

And someone from the Bank of England tells us that in Bar-net in north London there is an advertisement: "Looking for a job? Blue Arrow is just the place for you." The building just opposite is the Nat-West.

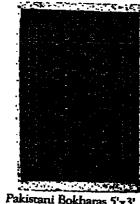
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Victor Mallet on the chances of a weakening in the Arab League's economic boycott of Israel

hen Mr James Baker, the US Secretary of State, bluntly told Israel in May to forswear annexation of the occupied territories and lay aside "the unrealistic vision of a greater Israel," his audience of pro-Israeli lobbyists was so taken aback that the rest of his speech was all but forgotten.

forgotten.

Mr Baker, however, had words for the Arabs too. In particular he urged them to end the economic boycott of Israel.

them to end the economic boycott of Israel.

He must know that the primary Arab boycott of trade with Israel — their official refusal to trade with the Jewish state — is unlikely to disappear soon. But the new life breathed into the Middle East peace process over the past year has revived hopes that the boycotting of foreign companies linked to Israel will be quietly shelved. It is this "secondary" aspect of the boycott which has been the bane of many of those seeking to do business with the Arab world since Israel's founding in 1948.

Such hopes have been further nourished by Egypt's recent readmission to the Arab League, a decade after it was suspended for signing the Camp David accords and the subsequent peace treaty with Israel. "Abolishing economic boycotts" was one of the "associated principles" of the accords.

Arab-Israeli politics are only part of the ricture American Israele proving

Arab-israeli politics are only part of the picture. American Jewish groups are pleased with what they see as the increasing effectiveness of US anti-boycott legislation introduced in the 1970s, and they are cock-a-hoop about Coca-Cola. The company sells concen-trates for Coca-Cola products to Israel and has been on the Arab League's blacklist in Damascus for more than 20 years. But it has recently set a precedent by successfully moving into Gulf markets, where the secondary boycott has hitherto been strictly

applied.
Some countries, especially in north Africa, have always ignored the secondary boycott and only 13 of the League's 22 members apply it. But the hardliners include the Gulf states, where oil money and hot weather make good customers for soft drink manufacturers. Until now Pepsi-Cola products have had some 70 per cent of the Gulf market.

Coca-Cola began production in Oman last year for sales both there and in the United Arab Emirates. Involvement elsewhere in the Gulf has been increasing rapidly. Before

long the company expects to be prod-ucing in Bahrain and Saudi Arabia. Cadbury Schweppes, whose prod-ucts are sold under licence in Israel, is still blacklisted despite attempts to have itself cleared. In a letter written four years ago and subsequently leaked to the media – the letter's authenticity was neither denied nor confirmed by the company - Cad-bury Schweppes promised the Arabs that it would terminate its Israeli bottling and trademark arrangements. Its executives are watching Coca-Cola developments with interest

Dodging the Arab blacklist

dence that the secondary boycott is losing its grip. "We believe it's getting weaker," says Mr Will Masiow, Gen-eral Counsel of the American Jewish Congress and Editor of Boycott Report, which monitors the Arab boycott and its impact on US corporations. "More and more American com-panies are making investments in

Israel."

Few people doubt that the boycott has damaged the Israeli economy by inhibiting foreign investment. But the arbitrary way in which the blacklist is applied by individual Arab countries makes it difficult to judge with any degree of accuracy the effectiveness of the boycott — or the effectiveness of US legislation against it.

Companies blacklisted by the twice-yearly meetings of the Arab boycott commissioners are not singled out merely for trading with Israel. But investment in Israel, a licensing agreement, or assistance to the Israeli

agreement, or assistance to the Israeli military can be an "offence" – even if US military contractors are not black-listed because of their importance for Arab defence requirements.

To police the boycott, the Damas-cus-based Central Office for the Boy-cott of Israel or individual governments often send suspect companies questionnaires about their links with Israel, and Arab importers routinely require "negative certificates of ori-gin" to show that no part of the goods was made in Israel.

US compliance with the boycott has been stifled, first by the 1976 Ribicoff amendment, under which a taxpayer vith operations in countries applying the boycott forfeits foreign tax credits if he has cooperated with it, and secondly by the boycott provisions of the 1977 Export Administration Act. This forbids participation in boycotts not sanctioned by the US and requires companies to report boycott-related requests to the Commerce Depart-

The Department's Office of Antiboycott Compliance receives some 25,000 such reports a year, mainly from exporters and banks, and in fiscal 1988 it levied \$3.9m in penalties. Safeway Stores agreed to pay a record \$995,000 after facing a number of charges which included submitting the names of potential suppliers to supermarkets in Saudi Arabia for boycott clearance," although the settlement did not constitute an admission of guilt. Mr Maslow is confident that US companies have learned to live with the anti-boycott laws. The laws "are deterrents," he insists, "because there are almost no repeat-

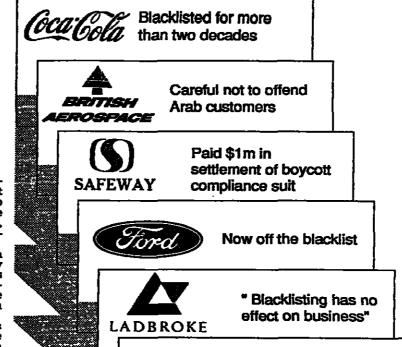
But Coca-Cola still appears to be an isolated case of a blacklisted company doing business in the Gulf. Others have publicly returned to Gulf countries - Ford and Xerox for instance but they have been removed from the list.

The major boycotted companies worldwide are in contact with the Arab boycott authorities and with the Central Office, and presenting the documents requested from them to have the ban imposed on them removed," says Mr Zouheir Akil, Commissioner General of the Boycott Office. "This, of course, is a material proof that the boycott is not weaken-ing but is still effective as before."

British Aerospace, which is selling Tornados to Saudi Arabia, provided the Americans with a next example of how British companies have complied with the boycott when it ordered six joystick toggie switches worth a total of \$331.80 from Machine Components of Long Island in December last year. BAe included a clause under which the supplier has to guarantee that the parts are not made in Israel and will not be transported by any Israeli carrier. The document was made public by the American company. "It was a genuine mistake and an apology was given to the gentleman and his com-pany," said a BAe spokesman.

Such a clause would have been illegal for a US corporation, but is per-fectly legal in Britain, where there is no anti-boycott legislation despite mild official disapproval. France and the Benelux countries enforce some regulations, directed partly against

"We find the attitude of the British government deplorable," says Mr Mas-low. In London, Mr Martin Lever, Executive Director of the British Israel Chamber of Commerce, agrees. "Over 150 American companies have some investment in production facilities in Israel since 1948," he says. "There are no British companies with an interest in production in Israel."
Companies in Britain wishing to
export to the Gulf usually get their
"negative certificate of origin"



approved by a local chamber of com-merce. It is then passed on to the Arab-British Chamber, which in turn sends it to the appropriate Arab embassy for "legalisation."

The great strength of the boycott is its vagueness - neither the rules nor the blacklist have ever been published in full by the League - and the hap-hazard way in which it is enforced. Some principles have been established by precedent, but companies tend to err on the side of caution: the Arab world is a much bigger market than Israel, and it is difficult for anti-boycott campaigners to say where normal commercial decisions end and craven boycott compliance begins.

One man defiant about the boycott is Mr Cyril Stein, Chairman of Ladbroke and a prominent Zionist. Ladbroke was blacklisted earlier this year, a move which theoretically threatened the operations of some Hilton International hotels, although most of the 12 hotels owned or man-aged by Hilton in the Arab world are in countries such as Egypt where the secondary boycott does not apply. The exceptions are in the UAE and Bah-

"It hasn't had the slightest effect on business," declares Mr Stein, who says he has not even been officially

notified of the blacklisting. "It may be because of my personal involvement in the Zionist movement in this country . . . we certainly wouldn't stand for economic blackmail." It is arguable whether European anti-boycott legislation would have the effects desired by Israel and its supporters. As in the case of sanctions against South Africa, European businessmen fear that their competitors in the Far East would reap the benefits.

Watching

Coca-Cola's

progress in

the Gulf

Although any acceleration of the Middle East peace process following the Palestine Liberation Organisation's adoption of a more moderate stance towards Israel should ease the boycott pressure, it is probable that the boycott - however full of holes will continue to cause headaches for businesses in the foreseeable future.

"It's political more than economic," says Mr Mahmoud Riyad, a former Secretary General of the Arab League. "It's a moral question. It shows that the Arab countries are angry . . . We are not ready to live with them [the Israelisl with normal relations unless they withdraw from the West Bank and Gaza and Lebanon."

While the boycott exists and while compliance is legal, many companies working in the Gulf will continue to comply with it.

LOMBARD

Snouts in the trough

By Max Wilkinson

WHEN that apostle of Western capitalism, Mrs Margaret Thatcher, complains about the incentives awarded to top management, it is time to ask whether Britain's boardrooms have been embracing the enter-prise culture a little too freely. It must, to say the least, irritate the Prime Minister that

rises awarded last year to some captains of industry were sub-stantially greater than her total official salary of £64,257, especially when she is forego-ing some of her own pay to set an example of restraint. No wonder she said that some recent increases were totally uniustified.

unjustified.

Probably she was not referring to the £80,000 per annum increase won by Sir Denys Henderson. ICI's chairman, which only brought him up to £478,000 a year, not far from the average for the UK's best paid 10 per cent of directors, according to the latest survey by Korn/Ferry the consultants. They reckon rises have been running at some 50 per cent. Sir Denys's salary looks even more modest compared with more modest compared with Lord Hanson's £1.24m, and indeed, he comes bottom of the league of the top ten chairmen, behind Sir Peter Walters of BP who gets just over half a mil-

lion a year. Sir Peter, in fact, leapfrogged ICI with a 110 per cent rise last year, giving him an increment some 3% times as large as Mrs Thatcher's total salary. In absoute terms, this dwarfed even the 190 per cent rise given to Lord King, chairman of British Airways. His increase was only worth twice the Downing

Street pay cheque.

Although the salaries of the top brass in British industry are still well behind those in the US - Michael Eisner, chairman of Direct the US's chairman of Disney, the US's top paid director, gets \$40m per annum – they have undoubtedly recovered remarkably from the dog days of pay poli-cies and those traumatic "early Thatcher" years when manufacturing companies took their worst beating since the great depression.

So it is hardly surprising that rising profitability during the last six years, associated with handsome rewards for shareholders, should have

encouraged senior executives to think they were worth a good deal more. A substantial adjustment in rewards was certainly necessary, not only to restore morale and incentives, but by the more objective test of international comparison and that shadowy spot market in top jobs conducted by the headhunters. The surprising fact is that the "adjustment" should be continuing, not just here and there, but at a spank-

ing pace across the board.
On some criteria no doubt the best top executives are worth every fiver of their emolument to shareholders. Sir Peter Walters, for example, is reckoned to be an oustandingly good chairman of BP. Never-theless when salaries are measured in hundreds of thousands, there is a grave danger that those directors who unashamedly have their snouts in the trough will be fattened without any eye to the market.

There is also a danger that public opinion will start to believe that the private sector has lost its sense of proportion and fairness, particularly in view of the steep reduction in higher tax rates under the present Government, which gave a huge after-tax bonus to many executives.

Other comparisons than with the prime minister's salary can be made. A decade ago there was at least a rough equivalence between the rewards of top hospital consultants (now on £78,000) and senior businessmen. What should one think of a society in which the top of the caring professions cannot even live in the same district as the company executive?

The Government must press ahead with stopping up the loopholes in the disclosure rules, so that the total "pack-age" of rewards and their cost to the company (preferably including the many non-cash benefits which add to the com-forts of the senior executive's life style) is explained to shareholders; and boardrooms must show much greater sensitivity to public feeling, giving clear, reasoned and detailed arguments for large rises. If they do not, the pressure for a return to punitive taxes will become

Street-wise earnings

From Mr Peter M. Brown. Sir, A street-wise intelligent 18-year-old in his last term at school faces three earning options up to the age of 30. The figures in the table below allow for our most up-to-date information from retail, banking and other employers of both bright school-leavers and graduates, and our assessment of the likely vacation earnings of graduates during their univer-

V 15

sity and possibly "gap" years. In addition the two graduate earnings streams will be reduced by the costs of financ-ing and repaying student

The demographic gap's impact on employers has been much discussed, but our esti-mate is that the significant suf-ferers will be full-time undergraduate or graduate courses at universities and institutes of further education. Conversely, there seems likely to be a big increase in demand for part time, evening and open university-type education and skills courses as the school-leavers realise in their mid-20s that they now have to acquire qualifications off the job if they are to continue to receive promo-

It is not our field, but there seems to be some indication that children in private schools are strongly influenced by their parents to take the graduate route. Faced with the esca-lating offers of large, respectable companies desperate to fill their promotion ladders with olds, we wonder for how long this can last. bright and ambitious 18-year-Peter M. Brown,

The Reward Group. Stone Business Park. Stone, Staffordshire

	Age	School leaver	Graduate flyer	Graduate average
	18	6000	1200	1200
	19	7000	1200	1200
	20	8500	2200	2200
	21	10500	2200	2200
	22	13000	11000	10000
	23	15000	13000	12000
	24	17000	16000	15000
	25	19000	19000	17500
	26	21000	24000	20500
	27	23000	29000	23000
	28	25000	34000	27000
,	29	28000	39000	31000
		C103000	2191800	£152800

Reconnaissance mutuelle

From Professor Sir Frederick

from Brussels (July 20) gives the welcome news that the European Commission is to promote professional harmony by reorganising the qualifica-tions of each other's professions. At last this conforms

with Article 57 of the Treaty of Rome which, in the French

Shared sovereignty

From Mr H.G. Allock. Sir, David Thomas's article (July 22) provokes a comment: Over 20 years in teaching have taught me that the reasons for the present problems are primarily:

• Lack of discipline and

respect by pupils, probably exacerbated by the slovenly and too friendly attitudes adopted by some teachers. I know of teachers who have left

From Mr Leslie Tolley.

Sir, The control of the UK economy by high interest rates and artificial exchange rates is once again — as in 1980-1981 — accelerating the demise of our manufacturing industry.
This sector of our economy

always carries the burden when this method of control is used, while the money manipu-lators and the City of London casino again reap a financial harvest.

This second serious decline in our main wealth-producing activity could be terminal. No one is going to engage all the problems of manufacturing when their capital can earn more merely as money, and while they can buy all they want from overseas at artifi-

In the last few years we have been deluding ourselves over industrial output and produc-

text, refers to "reconnaissance mutuelle des diplômes, titres Warner. Sir, David Buchan's article

When we joined the European Community, the English translation did not translate "titres" in its sense of legal entitlement but as "evidence of equivalent qualification." For years this has encouraged end-less discussion between European academics, jealous of the

now try to caveat their transla-tion, which has led to intransigent efforts for harmonisation, when mutual recognition should suit us all? Frederick Warner, Chairman, Council of Science and Technology Institutes, 20 Queensbury Place, SW7

From Mr John Dunlop.
Sir, Probably the most friendly gesture the British Government could make today to ease relations with Argen-tina and help the new Government of Mr Carlos Menem would be to persuade Her Majesty to offer to share her sovereignty over the Falklands with the President of Argentina, at the same time giving self-govermment to the people of those islands. There is a very successful precedent for this in European history: Andorra is self-govern-

ing under the joint suzerainty of the Bishop of Urgell in Spain, and the French Government. This arrangement has worked well for 600 years.

If, at the same time, the same offer were to be made to

Problems in UK schools

because of indiscipline;

Poor pay of teachers who stay in the classroom instead of accepting incentive allowances which mean more pasto-ral/administration time spent in not teaching. Half the teachers are on the main scale with no allowances. What is needed is not increased differentials for senior teachers but smaller differentials and fewer allow-ances, with raising of the top main scale salary; ● Professor Heinz Wolff says (Radio 4, July 24): "There can be no science without sums." But this is what is being inflicted on us in schools. Science taught across the whole ability range is quite impossi-H.G. Allack,

18 Edgeborough Close,

John P.C. Dunlop,

17 Randolph Crescent.

'Casino activity' is not the source of prosperity

tivity through the use of inade-quate statistics. Growth in output has been largely in "screw-driver" activities, with more and more components and sub-assemblies imported. Labour utilisation has been disguised by such activities and a tremendous increase in sub-contracting. I suspect that if "value added" were used instead of "value of output," the picture would be very dif-

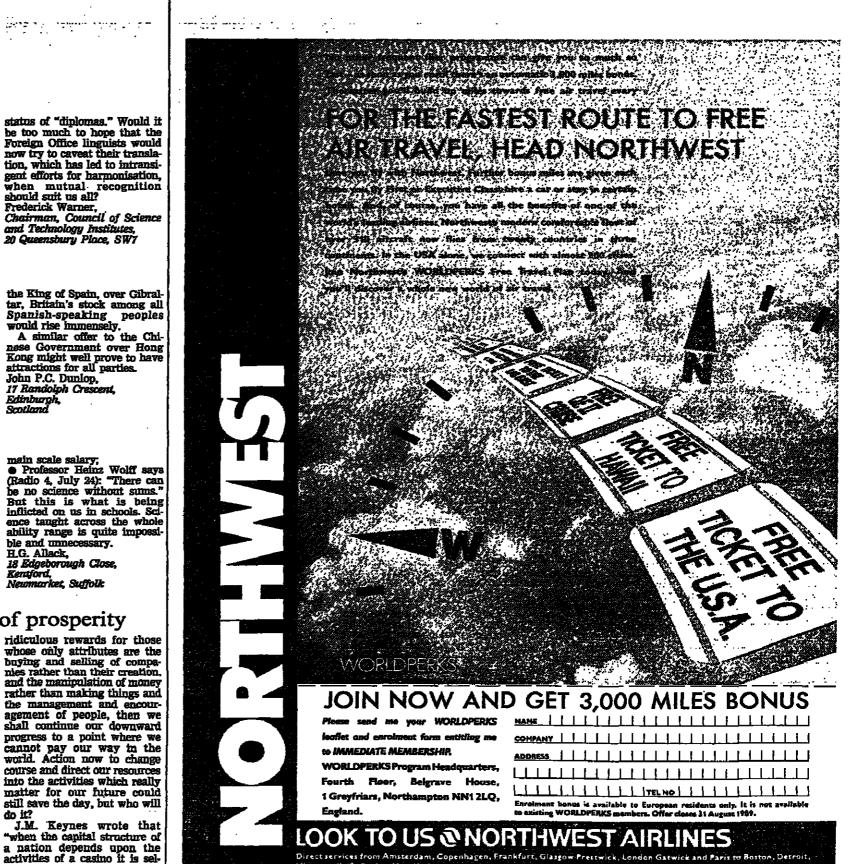
We cannot correct our balance of trade (even with our own oil and gas) while we allow our capacity to produce the goods we need and to cre-ate essential wealth to decline even further.

A complete market economy and monetarist deflation will not encourage the restoration of our essential wealth producing sector. While we have an economic policy which allows

ridiculous rewards for those whose only attributes are the buying and selling of compa-nies rather than their creation and the manipulation of money rather than making things and the management and encouragement of people, then we shall continue our downward progress to a point where we cannot pay our way in the world. Action now to change course and direct our resources into the activities which really matter for our future could still save the day, but who will

J.M. Keynes wrote that "when the capital structure of a nation depends upon the activities of a casino it is sel-dom done well." How right he L.J. Tolley,

Excelsior Industrial Holdings, Whitelands Road, Ashton-under-Lyne, Lancashire





FINANCIAL TIMES

Thursday July 27 1989



Gearing up for the battle in the Bible Belt

Anatole Kaletsky reports on the future of organised labour inside a US Nissan plant

ater today, in the lush, peaceful farm town of Smyrna, Tennessee, a number of illusions may be shattered about the future of American industry. Smyrna is a tectotal conservative place in the heart of the middle American Bible Belt. It is the sort of place where a stocky middle-aged car worker named Buford Jones denounces labour unions with a disarming passion: "I don't feel like the company has to give me a share of the profits. This is America. They've got the stockholders to think

Since 1983, Mr Jones and his 3,000 buddies at the Nissan Motors car and truck plant just outside town, have made Smyrna a showpiece of Amer-ica's industrial revival. The huge greenfield plant, almost three quarters of a mile from end to end under one roof, was where American managers proved that they could man-age — and workers that they could work - as well as their rivals in Japan. It was also where direct investment by Japanese manufacturers began to look like a convincing long-term answer to global

trade imbalances and protec-tionist resentments in the US. But sometime today, the National Labor Relations Board will announce the result of a vote on union membership by the plant's 2,400 hourly-paid production workers (styled "technicians"). And Smyrna may be a showpiece no more.

Whether or not the United Auto Workers win their first ever full-scale ballot for representation in a Japanese auto plant - and most independent observers feel the outcome is "too close to call" - Smyrna could become a milestone in US industrial relations. For just as important as the result itself are the issues raised in this contest and the very fact that the vote has taken place

Just to initiate the legal! mandated ballot, the UAW needed 30 per cent of Nissan's technicians to sign an NRLB petition. The actual level of

BRITAIN should not become a

full member of the European

Monetary System if the Gov-

ernment's anti-inflationary

strategy is put at the risk of

being compromised, Mr Robin

Leigh-Pemberton, Governor of

the Bank of England, warned

yesterday.

Membership of the exchange

rate mechanism (ERM) of the system offered the UK a "num-

ber of large potential advan-tages," the Governor said.

tages," the Governor said.
But it would be unwise to enter while the UK was signifi-

cantly out of balance with

In his first speech on Euro-pean economic issues since

publication of the Delors report

on economic and monetary union (EMU), Mr Leigh-Pem-

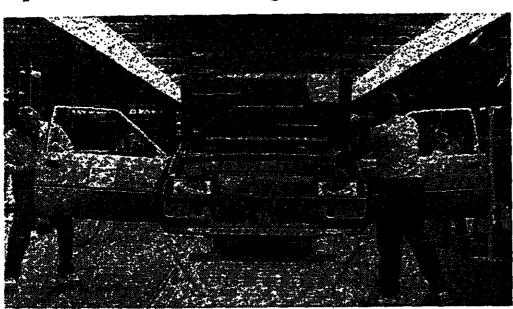
berton said forcing the pace

towards union EC could create considerable regional problems

for the European Community. He said: "There were "real and serious risks" involved in

mber countries.

By Ralph Atkins, Economics Staff, in London



UAW activists claim that as many as half Nissan's workers many as nall Rissan's workers signed, while even company officials have conceded that there may have been about 1,000 signatures, equivalent to 42 per cent of the eligible work-

These numbers in themsleves imply that a surprising number of middle-class, mid-dle-income, middle-Americans are still willing to listen to the ssage of organised labour - even in a group that was hand-picked by Nissan's industrial psychologists for their "team spirit and strong work ethic" from no less than 180,000 applicants. The interest in unionisation also points to some unexpected wellsprings of resentment in a plant which workers once considered "about as close to paradise as you could get in an auto plant," in the words of one of the union's campaigners.
For both these reasons a vic-

tory, or even a strong showing, at Smyrna will be hailed as a turning point by the UAW and the other big industrial unions that have suffered a decade of

ting up a centralised policy-making structure ahead of progress towards economic

It could leave some regions

relatively disadvantaged and

damage cohesion in the com-

munity.

He said the establishment of

a single currency in Europe "remains distant" but impor-

tant steps towards union would be taken in the next few

steps were to prove impossible or undesirable, each stage would be a better resting place

than the proceeding one."

The speed of change should

depend partly on the develop-

ment of EC economic and cul-

tural integration. Mr Leigh-Pemberton said: "It

would be a mistake to enter the mechanism in circum-

stances where our anti-infla-

tionary policy might be com-

romised or undermined."
In a lecture to the Institute

"In this sense, if further

ture of the UAW campaign at Nissan, as well as of the company's counter-attack against the union, is what it reveals about America's attitude to the Japanese industrial model. To judge by the experience at Smyrna, the passion for Japa-nese-style productivity among American managers and workers may be more of a tempo-rary dalliance than a lifelong

The UAW campaign has



been based not on pay, which is generous enough at Nissan. The real issues have been safety and productivity, the latter summarised by the increaingly unpopular Japanese slogan "Kaizen," meaning continuous improvement. First and foremost, the union has elentiess defeats.

But the most intriguing feaconditions. Many of the work-

nor trod a fine line between

the arguments of Mr Nigel

Lawson, the Chancellor, in

favour of joining the ERM and those of Sir Alan Walters, the

economic adviser to Mrs Mar-

garet Thatcher, the Prime Min-

ister, who has outlined poten-tial disadvantages. Mr Leigh-Pemberton played

down concerns that ERM mem-bership would involve losing

Any transfer of responsibil-ity would be no greater than that which occurred when the

UK became a member of the International Monetary Fund.

He emphasised that the Delors report did not consider

the political question of whether economic and mone-tary union (EMU) was desir-

able and disputed that taking the first steps towards mone-tary union implied full union

He said: "Each step should be taken only when it is seen as having a balance of benefi-

would be reached.

ers leading the organising effort have been disabled by tendonitis and repetitive strain injury, leading to chronic pains in the back, shoulders and

Of course, people are injured all the time in car plants, with or without trade unions. But the union has managed to turn "safety" into a code word for a multitude of broader griev-ances, including authoritarian management, excessive line speeds, inadequate manning levels and even outdated tooling. The link with safety is easy enough to make. The kind of injuries that are rife at Nissan are due essentially to

repetitive hard work.

The most important question that divides the backers of the union and their opponents is therefore simple: how much hard work is too much?

Some Smyrna workers seem to be willing cheerfully to work-ever harder. "Heck, I'm a work-ing man," says one technician, "II I don't get up in the morning with a sore back, or an aching knee or a stiff neck, then maybe I ain't working

of monetary union set out in

the Delors report were

rejected, for example on the grounds that it entailed an

undesirable surrender of

national powers, then looser

forms of monetary union might

The Governor favoured an

"evolutionary" approach in which movement towards

union would not be allowed to

precede developments towards economic and cultural integra-

He said differing views on the desirability of "remoter objectives" should not divert

attention from the task of com-

pleting the first steps towards

greater integration. He said: "Faster progress can

be made by concentrating on those initial steps towards which all are genuinely com-mitted rather than by dragging

those who are as yet unper-suaded into areas where they are reluctant to go."

UK trade figures for June,

be sought."

may be in a dwindling minority. "They are just squeezing us too much - they're trying to turn us into Nissan robots," says Charles Holt, a partially disabled disabled activist who now works on the test track. The implication seems to be

that productivity at the Smyrna plant has now reached some kind of physical limit. For Nissan, of course, this very un-Japanese notion is totally

To this Mr Holt has an attractive rejoinder. "The to work smarter, not harder." he says. That means improving tooling, agreeing line speeds with the union and listening more attentively

But isn't that exactly what the Japanese have been renowned for doing? Perhaps, but Mr Holt points out that senior management at Smyrna are all Americans, mostly recruited from Ford in the late 1970s. "They've brought to Nissan the kind of hard-core Detroit mentality that's no longer welcome at Ford."
Indeed, some of the com-

pany's anti-union propaganda, featuring veiled threats of lay-offs and lurid videos of picketline violence, does suggest a throwback to an earlier, more antagonistsic age.
As for the company's cele-

brated "open door policy," which encourages workers to take their complaints and suggestions directly to managers is just a trap, Mr Holt says.

Of course, many other Nissan technicians strongly disagree. Most praise the flexibility of the job rotation system and many say their grievances and their suggestions are treated sensibly and fairly. In general, the management seems to command a general loyalty and respect. Neverthe-less, the balance has clearly shifted since the days when "we all thought Jesus Christ was running this place," says Terry Parks, an anti-UAW

team leader.
As Mr Parks concedes, this shift of morale has already happened, whether or not the UAW wins today's vote.

review state aid Continued from Page 1

mong other conditions. Officials refused to be drawn state aid, which shows that the

land sale

Continued from Page 1 government-owned plots on Tuesday, which showed prices down by 20-25 per cent on ear-lier predictions. Mr Bob Pope, the Govern-

ment's acting director of building and lands, said he was "satisfied" with the winning tender. He said development of the site, which includes two office towers of 53 and 39 stories, would cost more than HK\$5bn, and was a "vote of confidence in the future." Local bankers and analysts last night said the Great Eagle price was good given the pre-valling political circum-stances. They argued that it was in line with what could have been expected a year or

Commission to

several years ago still deserve to be assisted under the EC Treaty's Article 92, as well as to catch up on illicit subsidies. Some projects might no longer deserve aid because their market situations might have changed, explained Sir Leon. They may need to be modified or ended as a result. Subsidies are allowed if they boost the economies of very poor areas, for projects of major European interest, for social policies, or where free trade is not harmed,

on which countries or which projects would be hit hardest. They will, however, be using a Commission compendium of biggest overall spenders are italy, West Germany, France and Britain. At the last count two years ago, the Italian Gov-ernment spent more than three times as much as West Germany on bailing out its indus-tries, four times more than France and eight times more than the UK.

Hong Kong

taking an "activist" approach towards EMU, including setof Economic Affairs, the Govercial consequences. If the kind Chip pricing plan angers computer makers

UK Bank chief warns on EMS membership

By Peter Montagnon, World Trade Editor, in London

WORLD WEATHER

EUROPEAN computer devices, the largest of which is manufacturers are mounting a Siemens of West Germany. manufacturers are mounting a fierce campaign to forestall a new semiconductor pricing arrangement between the European Community and Japan which they say will sharply increase their costs and may force them to move

Under the pricing arrangement, due to be unveiled in Brussels after the summer holiday period, the European Comon and Japanese semiconductor manufacturers, which dominate world markets, will set a floor price for dynamic random access memory chips (DRAMs). The aim is to protect European producers of these

But computer manufac say they are worried that it will lead to increased prices for DRAMs in Europe, adding to their costs and making it difficult for them to compete with their own Far Eastern rivals.

The price of memory chips accounts for 35 to 40 per cent of costs in the manufacture of microcomputers and profit margins are slim, said Mr Georges Grunberg, executive vice-president in charge of long-range planning at Bull of

We will not be able to maintain manufacturing in Europe. The risk is that we transfer production to the Far East," he

The proposed arrangements will produce "massive windfall profits" for Japan and "massive costs" for European systems companies, said a sonior argentive of Petric's senior executive of Britain's STC. Japanese companies would be able to use the money to invest in technology that would give them an even stronger grip on world markets, he added.

European Commission officials say there has as yet been no final decision on the arrangement, which has been under negotiation following a dumping enquiry against Japanese semiconductor producers

brought by Siemens and the European offshoot of Motorola of the US over two years ago. But on a visit to London last week, Mr Frans Andriessen, External Affairs Commissioner, said the arrangement would be announced "very The interests of users would be taken into account,

Among the concerns of computer manufacturers who have been following the negotiations closely are that the proposed floor price will apply to advanced products not covered in the original dumping com-plaint and will lead to artifi-cially high prices in Europe for new products.

Boardman blames former executives Continued from Page 1

to beleive they were in any way incompetent. Whether

chairman of Charterhouse, while Mr Villiers is presently director in charge of corporate

Chipping away at the deficit

The pound's strong showing yesterday had far more to do with the weakness in the dolwith the weakings in the dor-lar than anything else, but there is no denying that the UK trade deficit is now begin-ning to shrink, albeit rather slowly and from an embarras-ingly high level. The UK is still running a current account defi-cit at an annual rate of around Elsbn, which is well above the official forecasts. But if business confidence in the UK is ebbing as quickly as the latest CBI quarterly industrial trends suggests, then the UK economic slowdown may come more quickly, and be more severe than expected, and this could hasten the overdue improvement in the UK's external account.

However, this is still the more optimistic scenario and the alternative view is that the deficit remains stubbornly large for several years to come, resulting in abnormally high interest rate levels and a below average growth rate - the so-called stagilation case. There is little evidence in the latest UK trade data to suggest which is the more likely outcome. Import growth is slow-ing down and exports are hold-ing up well but the longer-term problem remains of squaring the need for a firm exchange rate, for anti-inflationary reasons, with the need to improve the trade performance by devaluing the exchange rate. High UK interest rates are

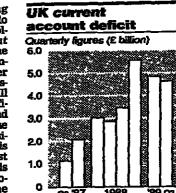
once again working in ster-ling's favour, but the foreign exchange markets are notori-ously fickle. Given the continu-ing political uncertainties in Europe and Japan, the dollar's recent weakness may well be a passing phenomenon. If so, the pound's recent bounce may also be temporary, in the absence of evidence of a more sustained improvement in the underlying trade position than was provided yester-

day.Mountleigh Given that July has seen hidders offer £850m for three quoted property companies, pricing each one at around net asset value, Mountleigh is doubtless more exasperated

than usual with institutional shareholders. In 1989, Mountleigh's share price has bumped along at a discount rarely less than onethird of net asset value Yesterday's 25 per cent drop in annual pre-tax profits to £53.3m was expected; yet try as it might, with suggestions of more share buybacks and bullish noises about its Criterion

site, the company saw its

shares close up a mere penny,



at 172p, with the discount 32 Yet having shed its old image as a trader living off the turn it made from buying sur-

plus properties from institu-tions, Mountleigh should not be surprised to see its shares are wandering in no man's land. If it has made itself more of an investment-cum-development company, it is hard to see why its discount should fall. The largest blue-chip invest-ment companies are at discounts of more than 30: and their balance sheets are much stronger than Mountleigh's, which last year had only £27m of rents to service debt 25

times greater.
The Achilles' beel for Mountleigh's share price though is Galerias Preciados. If it can float off Spain's second largest department store chain for £400m in 1991, all well and good; in the meantime, such an oddity on its books lessens the chance of a bidder appearing in

Bank of England

The Bank of England has cho-sen a good moment to pron-ouce on the subject of Europe. Mr Major may not yet have decided whether to side with his predecessor or with his boss on the vexed question of the exchange rate mechanism, in which case the Bank's argu-ments will get a particularly close hearing. The Governor is pretty clear about the benefits of membership, and offers a measured account that only the likes of Str Alan Walters

could disagree with.
On the much more sensitive matter of the timing of UK membership, the Governor is prepared to offer only limited guidance. The Bank evidently shares the Prime Minister's view that the time is not right yet, but its views on the neces-

sary conditions are probably less formidable than hers. However, the Bank has avoided giving any firm idea as to when the time will be right. Apparently, it will be when capital controls have been lifted and there has been some "conjunctural convergence" in Europe; but even those who know what the latter is are not going to be much the wiser. It is not clear how much convergence is needed, and nobody, including the Bank itself, knows how long it is going to take before the UK can let up on its fight against infla-

tion. Hong Kong

It is not encouraging that the first big land auction in Hong Kong since Tiananmen Square made two-thirds as much as forecast last spring, but then neither is it particularly sur-prising. Property values in Hong Kong seem to have fallen about 20 to 30 per cent; serious, but not catastrophic given how fast prices had risen. However, it is not certain that the market has stabilised here indeed, with so much vested interest in keeping prices up, it is just possible that artificial support is at work.

The recent recovery in the

stock market is harder to fathom: the market is now on shout 8.5 times earnings, much the same as before the violence began. Probably, politics rather than p/es are still driving the market, but in that case the 250 point gap between the Hang Seng index today and and in late May offers a fairly optimistic reading of the risks that have emerged since then.

Fund managers

One by one the grand old names of British fund manage-ment are selling themselves to wealthy, and often little-known, Continental banks. Yesterday Foreign & Colonial joined the unseemly scramble by joining forces with a regional West German bank. Whereas some other UK fund managers have been forced to follow this course because they had been weakened by management problems or their being carved up by predators, F and C has gone willingly. It is only selling half of itself and an exit multiple of over 40 times earnings is a good enough excuse. But its helief that in order for investment managers to prosper they have to be either very big or very small, is a touch worrying given its undoubted success to

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investigation was perfect, but it's the most thorough one to have been done so far." they were or not is another matter. The DTI inspectors did development at Abbey According to the DTI's inspectors, Michael Crystal QC and accountant Mr David Lane not believe they were open to Both men were on holiday yesterday and could not be contacted. However, a source close to Mr Cohen questioned NatWest's right to question the D'II inspectors' report. "Quite frankly, I find it difficult to see how people can turn round and In a further allusion to the Spence, Mr Cohen and Mr Vil-liers both accepted assurances from Mr Nicholas Wells about two former County executives, he said: "It think it was strange that senior directors here should be blamed for havthe legality of how the Blue Arrow issue was handled. ing accepted assurances while others to whom thaose assurances were given, who had a direct line of resplonibility, Mr Villiers, who was in Washington DC at the time but how people can turn round and say that what others have concluded was a lot of baloney...I'm not saying that the in contact by telephone, also received assurances from Mr were not blamed."

Mr Cohen is now deputy Wells and accepted them.

FINANCIAL TIMES THURSDAY JULY 27 1989

SECTION III

FINANCIAL TIMES



The country should be reaping the rewards of five years of economic reform. There is currently

however, a profound sense of self-doubt and business morale remains low. To this has been added a marked increase in racial tension, writes Richard Evans

The job stands half-finished

NEW ZEALAND'S Labour government should now be sailing into the calm waters of steady economic growth fol-lowing five years of fundamen-tal economic reforms that have affected every aspect of society. The timing would have given a perfect launch pad to an unprecedented third general election triumph in the autumn of next year. But it has not worked out

quite like that. The Cabinet and the Labour Party are badly divided over the extent and direction of further reforms, unemployment is at a record high, and business morale remains stubbornly low.

To the visitor to New Zealand, a country of awesome natural beauty and undeniable economic potential, the profound sense of self-doubt and the lack of confidence comes as a shock. So pervasive is the cynicism and pessimism that it is only in rugby football that New Zealanders feel able to take on the world and win.

Yet to the outside observer so much has been achieved in a remarkably short time that such pessimism seems irre-sponsible. The seeds have been sown for what could become a remarkable success story. It is measure of the failure of the political parties that this message has not got through.

When Labour won power in 1984 New Zealand was one of the most rigidly regulated, pro-tected and subsidised countries in the developed world, having failed to come to terms with the traumatic impact of the oil crisis and the loss of Britain as a captive market with its accession to the European

Community in 1973.

There had been some internal deregulation by Sir Robert Muldoon's National government but wages, prices, imports, rents and interest rates were all centrally regu-lated. The economy was stalled down the blindest of alleys.

Labour had to do something different and, in Mr Roger Douglas, Mr David Lange, the prime minister, had a finance minister who knew what that

something had to be. He imme-diately set about dismantling the elaborate structure of con-

Almost single-handed he deregulated New Zealand's finan-cial markets, floated the currency, removed import licensing and tariffs, commercialised government depart-ments, launched state asset sales, introduced a much more comprehensive consumption tax than VAT, and slashed personal and corporate tax rates.

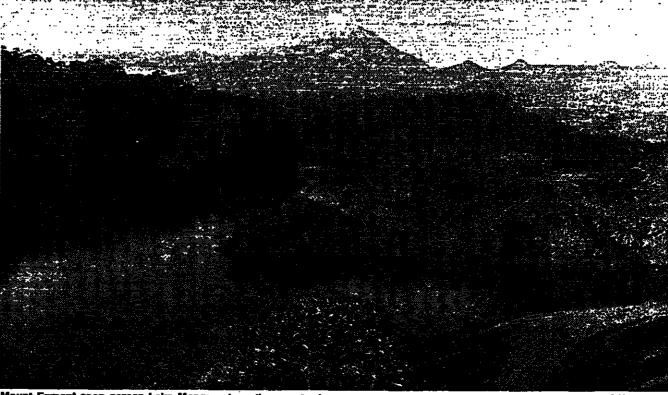
The Organisation for Eco-nomic Co-operation and Development, in its latest survey of New Zealand, describes the new tax system as "probably the least distorting in the OECD." Critics would call some of it so crushingly effective that it inhibits normal

Defenders claim that New Zealand's real problem is that it has the economic structure of small countries that do not raise much taxation, but the social policy aspirations of those that do.

The government's aim was to demolish the inflationary "cost plus" psychology of a generation and to transform New Zealand from a swaddled super-welfare state to a robust and competitive free market

What was novel was the tor helped the Labour govern-ment. Business tax legislation and the implementation of the value added tax was put together by consultative com-mittees of largely private sector tax lawyers, accountants and economists. It was this that led to the success of VAT and kept it free of concessions.

Mr Douglas acted with a ruthlessness Mrs Thatcher might envy, and the legacy of what has come to be known as Rogernomics is remarkable for the sheer scale and speed of what was achieved. But therein lay the seeds of Mr Douglas' own downfall. He probably tried to do too much, too soon - difficult anyway in conservative New Zealand, but



growth from 1989 and beyond, but few expect the growth to produce a serious dent in unemployment for some time.

This is now the key economic

problem for the government.
Unemployment is at 7½ per cent on internationally compa-

rable statistics, and New Zea-land is more uncomfortable

than most at this level, given its record of heavily subsidised full employment in the past. The level was 4½ per cent a year ago and it is still rising. The OECD, in its generally favourable review of the New Zealand economy published in

Zealand economy published in May this year, said that four years of extensive reforms had

put the economy in a better position to achieve sustainable,

non-inflationary growth than

for decades. It predicted a steady but low level of real growth of gross domestic prod-

uct of just over 1 per cent in 1989 and 2 per cent in 1990. But the possible fragility of

the progress made is under-lined in Mr Caygill's graphic

phrase that the economy is

teetering on the brink of

In an interview in Wellington's "Beehive" Parliament

building, Mr Caygill stressed

v Zea

Tensions within the Cabinet became so intense that either Mr Lange or Mr Douglas had to go. The crunch came last December when Mr Douglas was dismissed after a public slanging match, the ramifications of which are still domin-ating New Zealand politics.



Mr David Lange

Mr Douglas was determined to extend his free market policies from the economic and financial sectors into Labour's heartland of the labour market and social spending. This, because of the potentially catastrophic impact on the Labour Party, was too much for Mr

stituency office south of Auckland, Mr Douglas insisted: "If we had gone ahead with the plans for social reform, we would have become New Zealand's natural party of govern-

now is that the job is only half-done, and the election is half-done, and the election is approaching fast. Mr David Caygill, who replaced Mr Douglas as finance minister, is pledged to continue his policies, but the impression left by the bickering is of a government deeply wounded and lacking a sense of direction. Economic indicators are beginning to look more favour-

been relatively short. Most

beginning to look more favour-able and the recession has

that he intended to pursue the policies of Rogernomics, including the privatisation programme that many in the Labour Party vigorousl oppose, but there are unlikely to be early moves to deregulate the labour market, or to reform welfare benefits as Mr Douglas Given the obvious divisions within the Cabinet, which have

resulted in a number of attempts to oust Mr Lange, the business community is uncertain how strong the commitment to Rogernomics really is. Some development pro-Some development pro-grammes have already been put on hold, with damaging results to the economy.

There is a widespread impression that people are waiting for the next election and for an indication of the policies likely to be pursued by an incoming National govern-

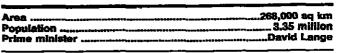
sketchy. Some National Party leaders like Mrs Ruth Richardson, the free market finance spokesper-son, advocate a development of Rogernomics into deregulation of the labour market and a cutback in public spending, but others in the party hierarchy

and more government inter-vention to create jobs. At present, rather than spell

out its policies more specifi-cally, all National Party leadhave to do is to sit back and watch Labour bicker away. The party's lead in the polls is now a record 30 points.

	4		1.
Politics Foreign and defence issues	2	Privatisation Stock market	
Economy		Tourism; agriculture	
Banklog and Chance	3	Maori claims	

KEY FACTS



1987 US\$ 10,620; purchasing power parities 10,680; Denmark 13,241; Australia 12,612

1988 US\$8,773m; 1987 US\$7,216m Trade Balance Current account balance 1988 US\$ - 757.3m; 1987 US\$-1,730m % of GDP 1987/88; 1.1% 1986/7 1.9% . 1987/8 NZ\$39.1bn; 1986/7 NZ\$ 42.5bn % of GDP 1987/88 66% 1986/7 80.1%

Share of agriculture in GDP, % ... 8%; Ireland 10%; Finland 7%; Spain 6%; Denmark 5%. Meat 15.1%; wool 13.0%; dairy produce 11.5% 1987/88 machinery & mechanical 5.7%; vehicles & aircraft: 12.8% estinations of exports % of total: Japan 16.7%; Australia 16.7%; US 14.7%; EC 20.8%

100 cents = 1 New Zealand dollar

.US\$1 = NZ\$1,5244 £1 = NZ\$2,7156 New Zealand was always

Over and above the country's economic and political dif-ficulties has come a further worry, potentially the most disturbing of all — racial tension. Within the last year the issue has forced itself to the forefront of politics, and it now dominates many middle class social gatherings.

regarded as a country with praiseworthy race relations and virtually no tension between the pakehas (Europe-ans) and the Maoris and Polynesians. That is no longer true. One reason is the growth in unemployment, which has inevitably hit the Maoris who are mostly in unskilled jobs and manufacturing indus-

IAustralia 21.4%; Japan 17.5%; US 16.0%; EC 22.6%

try – worst. Social deprivation has led to the formation of gangs, particularly in the Auckland area, and an increase in crimes of violence. Maoris now comprise 12 per cent of New Zealand's 3.3m

population but they are a growing proportion because of a high birthrate and because more mixed race New Zealand-ers are declaring themselves

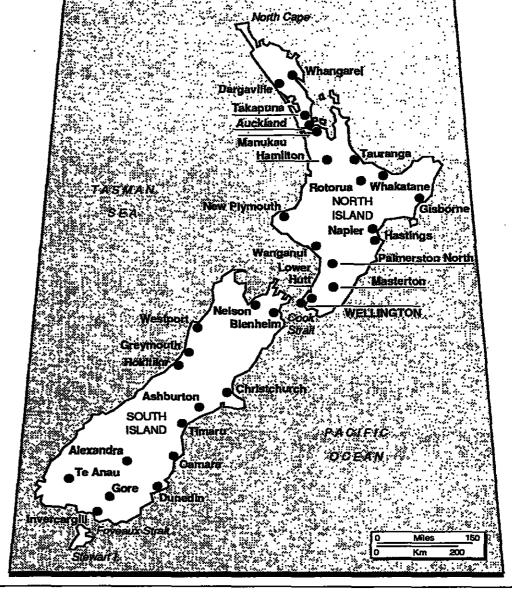
But a more significant rea-son for the increased tension is a general renaissance of Maori culture and a recovery of self-confidence under a new generation of capable and con-fident leaders. This has been fuelled by new government pol-icies and legal rulings that have given added significance to the much-flouted Treaty of Waitangi, under which sover-eignty was ceded to the British crown in return for guarantees of continuing tribal control over their land, forests and

called in under a welter of legal claims, some of which are demanding the return of huge amounts of land. The European population regards the whole Pandora's Box with a mixture of guilt, fear and

anger.

The government is accused of presenting Maoridom with hopelessly unrealistic aspirations which cannot possibly be met, and which can only create severe racial tensions as the white population feels increas-ingly threatened. The National Party is adopt-

ing a line critical of the government, and the issue could decide the future course of New Zealand politics as much



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NEW ZEALAND

AUSTRALIA

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Richard Evans observes a turbulent political environment

tropical storm.

The country's politics have entered a new period of volatility with widespread cynicism following falling popularity of Mr David Lange's trailblazing Labour government and the failure of the opposition National Party to capture the public's imagination with attractive new policies. plague on both your houses, best sums up the mood.

The country is shell-shocked by the remarkable spate of economic reforms that have changed virtually every aspect of New Zealand life since the Government's election in 1984. Equally, it is disoriented by the apparent lack of direction and internal squabbling that now dominates the Cabinet and the Labour Party.

Mr Lange is undergoing a running leadership crisis which really began in 1987 when he fell out with Mr Roger Douglas, his former Finance Minister and the architect of the country's economic restructuring. At issue was the pace and the extent of the reforms.

Long gone are the days when

polls. It now has 31 per cent support, the lowest so far, com-

Mr Lange was seen as the charging knight brave enough to take on the entrenched

interests of farmers and indus-

trialists over economic reforms, and the Americans

over New Zealand's popular

over New Zealand's popular anti-nuclear policy. He is now accused of equivo-cal leadership, of not consult-ing his Cabinet colleagues, and

most damaging of all, of failing

to be in command of the gov-ernment and its policies.

ton, which has a much more gossipy, hothouse atmosphere than Westminster, is whether

there are going to be more moves to oust Mr Lange, and if

so, who will mount them. The premier survived a confidence

vote last month and has prom-

ised a Cabinet reshuffle in

After a golden first three-

year term in office and a trium-phant re-election in 1987,

things have gone badly wrong,

and Labour is now at an alarm-

ing new low in the opinion

October.

The constant talk in Welling-

past two years.

anti-nuclear stance has helped deflect further criticism

to the withholding of intelligence and other security obligations that existed under Anzus, and a denial of top level defence and foreign policy contacts, together with with-drawal from military exercises involving the US, which is probably marginally affecting New Zealand's operational

Storm clouds gathering on the horizon ty's 58 per cent.
With little more than a year

> in October 1990, many pundits believe the battle is already "Lange has brought the gov-ernment to its knees, he's dead

before the next election is due

The country is sheli-shocked by the

spate of economic

reforms

in the water, he's history," said

one observer. Others argue more optimisti-cally that much can happen in a year, especially as positive signs of economic recovery are now appearing which could mean that the critical adverse factor of high unemployment

There is, moreover, a belief that Mr Lange, who remains a

could become less of a handi-

pared with the National Par- charismatic orator and who commands a great deal of loy-alty within the Labour Party, is the bast leader the party has. He remains a politician not to be underestimated.

However, there are three possible alternatives: Mr Geoff-rey Palmer, the deputy premier who has supported Mr Lange loyally but who has blotted his record with his handling of the ultra-sensitive Maori rights issue, Mr Mike Moore, the third ranked minister who has insufficient support in the party caucus, and Mr Douglas. whose proposals for developing his economic strategy would

split the party apart.
In spite of the constant rumours and in-fighting it will therefore be no surprise if Mr Lange leads the party into the next election. As the deadline approaches it will become more difficult to depose the

There has already been one splinter from the party with the formation earlier this year of the New Labour Party by the left-wing MP Mr Jim

It should, in truth, be called the Old Labour Party because it espouses the old interventionist policies adopted by both the National Party under Sir Robert Muldoon and the Labour Party prior to the intro-duction of the Douglas

Mr Anderton has attracted some support from party activists and from trade unionists. He could form an effective spoiling force as his main pri-ority is to see the defeat of Labour so that his party could become the natural opposition to the National Boute

to the National Party. The dilemma for the Government is that if it tries to recap-ture the disillusioned who have decamped with Anderton, it will have to put the Douglas reforms into reverse and damage any prospect of economic recovery, while without broad spectrum support Labour is in danger of further disintegra-

The Government's pursuit of change on so many fronts and the turnoil this has aroused

should by the normal rules of political logic have buried it by now. But the National Party is in some ways in little better shape, so there remains an out-side prospect that Labour could recover to return for an

unprecedented third three-year The internal tensions within

Mr Lange is undergoing a running leadership crisis which began in 1987

the National Party are primar-ily between a "dry" group round Mrs Ruth Richardson, shadow Finance Minister, who advocates the extension of the Government's deregulation strategy into social policy and the labour market, and another group content to exploit the social discontent generated by the Government's policies and by the recession. Many of these

favour a return to Sir Robert Muldoon's interventionist

strategy.
Mr Jim Bolger, National
Mr Jim bas tried to steer Party leader, has tried to steer a middle course and has paid heavily for it. His opinion poli rating is poor and there are doubts among the public in general and the business community in particular over the likely policy stance of a future National administration.

Surveys continue to show that business leaders think the government is probably better able to manage the economy than the National Party, pro vided it gets its act together and rediscovers its sense of direction.

An illustration of the potential tensions within the National Party is the impressive showing in the opinion polls of Mr Winston Peters, astute Maori affairs spokesman and himself part Maori. His old-style populist views, which hammer the Maori radicals and hark back to the comfy, pro-tected days of Muldoonism, has seen his standing soar to dou-

ble that of the uninspiring Mr Bolger.

But his views in favour of relaxing monetary policy to stimulate economic growth and for heavy state subsidisation of employment are diamet rically opposed to those of the drier than dry Mrs Richardson.

One of the key features to watch in the coming year. which will show whether there is to be an effective upturn in economic fortunes in advance of the election, is the prospect of any reconciliation between

Mr Lange and Mr Douglas. There has been a series of informal meetings between the two and there is tremendous pressure within the Cabinet and the party caucus for a mending of fences.

But Mr Douglas is demanding a guarantee that Cabinet decisions will not be overturned, and he will not easily compromise on future economic reforms affecting Labour's social policies. Mr Lange, on the other hand, knows he risks splitting the party even more if reforms of the labour market are given the go-ahead.

Prospects for a meaningful reconciliation do not look promising, which could mean Labour losing the next election rather than the National Party winning it.

"FRIGATES? No thanks!" declaim the stickers on lampposts in Wellington, Auckland and cities throughout New Zea-land. They sum up the intense feelings on defence, which has made it the issue that has given David Lange's government its highest profile inter-

nationally in recent years. There are hints, particularly from the US, that the government's high moral anti-nuclear stance, which has resulted in a ban on port visits by nucle capable ships, has damaged its domestic standing as well as adversely affecting New Zealand's ties with its closest allies, but there is little evi-

dence of this. It is much more the aggressively free market economic strategies of the Lange government and the disruption thes have caused within the Labour Party that has affected its political popularity, and its unswerving anti-nuclear stance has probably helped to deflect further criticism.

Mr Russell Marshall, New Zealand's Foreign Minister, admits that the Government's anti-nuclear views have had a marked impact on relations with the US. But there has been little difficulty with anyone else. It has all been very

civilised even though many of our allies disagree with our policy," he says.

The country's relations with the US have cooled enormously, but Washington has stuck by its pledge that the cutting of the link through the Anzus defence agreement would not be reflected in other areas. Both trade and tourism between the two countries have actually increased in the

The government's

US sanctions are restricted capabilities.

The newly-appointed US ambassador to Wellington, Mrs

Foreign and defence issues have aroused intense feelings

Bridge over troubled Pacific

Della Newman, has hinted that the US intends to maintain pressure on New Zealand to change its anti-nuclear stance. but she will not find the task

Opinion polls show that support for the anti-nuclear policy has firmed up rather than akened. In 1986 polls showed that 52 per cent would choose to remain in Anzus even if this required visits by nuclear ships. But now the same per-centage, if forced to choose, would retain the ships ban and

let the Anzus link go. The Labour Party, way behind in the polls, is searching frantically for popular campaigning issues with a general election no more than 15 months away. The opposition National Party is committed to the Anzus alliance, which it acknowledges would mean resumed ship visits, so the issue is set to stay in the forefront of politics. The whole defence issue is

because of the proposed pur-chase by New Zealand of four frigates to be built in Australia to replace four obsolete Lean-der class ones. The difficult issue now hav-

ing to be faced by the Lange government is whether to spend up to NZ\$2bn on sophisticated warships when a large section of his party and of pub-lic opinion would prefer to see the money spent elsewhere. Mr Lange is believed to be personally in favour of the joint Australia-New Zealand project, although he has said

the costs "are higher than any of us would like". A majority of nearly five to one in the Labour caucus of Ministers, MPs and party representatives either oppose the purchase or have reservations, so political turbulence lies ahead if the order goes ahead. A decision is

Should New Zealand pull out of the project, it is clear from statements made both in Welnow particularly volatile lington and Canberra that joint defence links, regarded as very much in New Zealand's favour, will suffer. A cooling in the wider political and trade area could not be ruled out, so the stakes are therefore high.

If a pull-out heralded a general scaling down in the navy's deep sea and Antarctic capability, as some critics advocate, this could indicate a move

towards isolationism. The project is widely seen as touchstone of Australian collaboration with New Zealand, not only in defence matters but much more widely. Mr Bob Hawke, the Australian premier, has already warned that the two countries' Closer Economic Relations (CER) agreement would certainly suffer should New Zealand withdraw from the project.

An assessment last month of the 1983 CER agreement, which provides for free trade between the two countries from next year, showed that New Zealanders have benefited eight times as much as Australians

from the progressive freeing of trade. It estimated Australia was set to gain NZ\$855m a year and New Zealand NZ\$1.44bn a year when the agreement is complete.

The development of CER illustrates the growing bilateral ties with Australia, by far New Zealand's closest friend and ally despite some coolness caused by the anti-nuclear stance. The Canberra government found itself in exposed middle ground in the row between New Zealand and the US, but managed skilfully to retain excellent relations with both.

However, there has been a slight blip in recent weeks over the Antarctic minerals convention, under negotiation for six years, which New Zealand supports. But Australia, backed by France, now says it should be abandoned in favour of a comprehensive environment pro-tection programme. The change of strategy has caught New Zealand on the hop and

irritated ministers. Like Australia, the UK has managed to retain cordial relations with New Zealand despite the nuclear ships ban which means no Royal Navy ships now enter New Zealand ports. But Sir Geoffrey Howe, British Foreign Secretary, has pointed out that the defence stance has

made it more difficult for Britain to fight New Zealand's

corner within the European

Community on Issues such as Opinion polls show that support for the anti-nuclear policy has firmed up

access to Britain's butter mar-

New Zealand's relations with the Community are marked by a volatile mix of close common interests on the one hand and by bitter policy differences over the level of EC farm subsidies and the limited access for New Zealand produce. The twin issues of New Zealand's butter quota and the terms of access for its lamb continue to expose underlying tensions

over trade policy. Little attempt is made in Wellington to hide distrust of the French, both over sheep-meat and butter negotiations, and over a range of issues much nearer home including French nuclear testing at Mururoa in the south Pacific differences over French rule in New Caledonia, and the lingering resentment over the Rainbow Warrior affair.

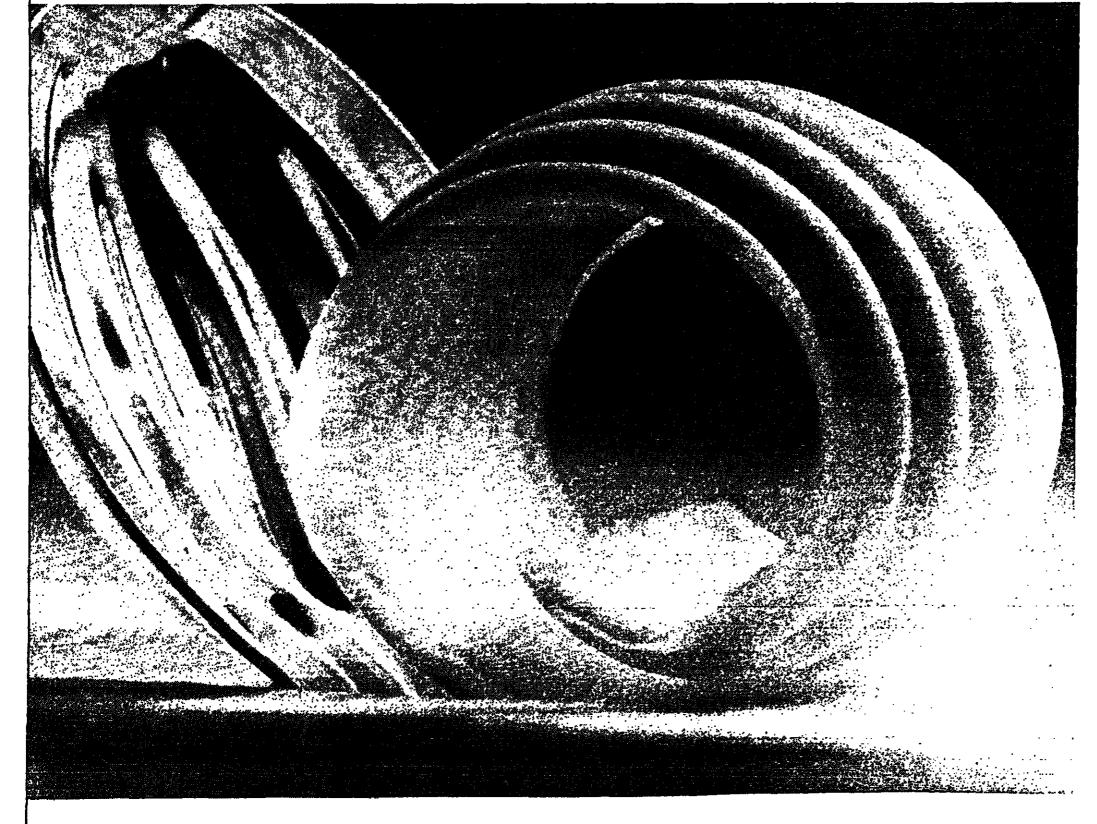
Generally, New Zealand sees itself as ideally placed to act as a bridge between the US and EC on the one hand and the newly-emerging nations of the Pacific on the other. Its location, non-threatening attitudes and cultural affinity give it considerable standing among Pacific island nations.

This role has become much more significant in recent years because of unrest in areas such as Fiji, New Caledonia, Tahiti and Papua New Guinea, where stability is of interest to the world powers.

"It is a recognition of our place in the world. We are in the south Pacific but we still retain many European attitudes. It is a mix we can usefully deploy," says Mr Mar-

Richard Evans

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BANKING AND FINANCE

Regulatory reforms

THE carnage from New Zealand's speculative bubble which burst in October 1987 is still settling. The October crash has had a profound effect on the economy by expecient and commercial property companies. on the economy by exposing inherent problems and forcing financial institutions and the authorities to take remedial action in the short term.

The crash coincided with a process of rapid deregulation of financial markets and instituniancial markets and institu-tions. At the start of the 1980s New Zealand had one of the most regulated financial mar-kets in the OECD but by 1987 it had the most open market of all. The banking freedoms it introduced encouraged new entrants which caused the existing players to compete aggressively for business in an attempt to maintain their share of the market and limit

the success of the newcomers.
This aggression led to a very liberal prudential supervision framework which was not always matched by in-house systems to monitor exposure. Consequently, there was a rapid build-up in corporate debt, with a heavy concentration in commercial property and investment appropriate. and investment companies which had a disproportionate weighting in sharemarket listings. A booming financial services industry was boosting demand for commercial prop-erty, and there was consider-able personal lending to finance sharemarket activity. The historically high tax and high inflation environment encouraged high debt loadings. Twenty years of inflation had caused New Zealanders to forget that asset prices could also fall.

At the same time micro-economic reforms were leading to enormous changes in relative prices. The country was also in the final phase of a tight monetary policy disinflation strategy which was not relaxed in the aftermath of the crash.

This confluence of forces has led to a huge casualty rate in the corporate and banking sec-tors reflected in the fact that 21 months after the crash four of the top 10 companies listed on the stock exchange in 1986 have disappeared. Even more

not just been a rout. It is gen-

erally agreed that there is now a higher degree of efficiency and immovation. Margins have

narrowed and are expected to continue to do so as banks are

pressed into further opera-

tional efficiencies. The retail market has become much more

competitive with more savings

instruments and more sources

of mortgage finance:
Deregulation has also deepened financial markets and

allowed monetary policy to be conducted in a market-orien-

ing up prudential supervision

Reserve requirements and ratio controls had been abol-

rano compose and prudential supervision policies were directed at the stability of the system. Rather than guarantee-ing any institution, this meant facilitating a tidy exit and the Reserve Bank could only inter-

vene once an institution

In retrospect, the Bank has

acknowledged this was too loose an arrangement and that

more explicit rules might have revealed the warning signals sooner for some banks. New legislation is in the pipeline to install capital adequacy

ents along the lines of

Suzanne Smith

became insolvent.

the BIS framework

The Reserve Bank is tighten-

tated way.

property companies.

The effect on the stock market has been shattering. In 1988 there were no new flotations and annual turnover has declined by 62 per cent from \$4.5bn to \$1.7bn. The stock market index is still down 50 per cent from October 1987. The profits of the big banks have declined markedly. In

June the partially privatised Bank of New Zealand amounced a loss of NZ\$634m The profits of the big banks have declined

markedly

for the year to March 1989 -the biggest loss in New Zealand's corporate history – and provisions for bad and doubtful debts of NZ\$1.3bn. NZI Corporation, listed at five on the stock exchange in 1986, announced a loss of \$320m for the year to March and is now subject to a full takeover by major shareholder General

The failure of some third level finance companies and the collapse of Equiticorp has refocused attention on the security of lending and deposits and the hardest hit banks may have become overly cau-tious in their lending.

Before deregulation there were five banks. Today there are 16 and most analysts agree New Zealand is overbanked. This is leading to the sector beginning a process of rationalisation and regrouping. Many foreign banks have already pulled out but Australian banks have a different policy. Closer integration of Australian and New Zealand business means these banks now view New Zealand as a part of their

domestic market. It is predicted that the indus-try will rationalise into a few large players, accompanied by small specialist niche market institutions.

However, deregulation has

NEW ZEALAND 3

NEW ZEALANDERS can see Suzanne Smith discusses the economic outlook no end to high real interest rates and high unemployment **Unemployment gloom**

These two issues dominate the opinion polls on the Government's handling of the econ-It is not hard to see why. While inflation has fallen to 4 per cent people are still paying 15 per cent for their home mortgages. The number of unemployed has risen by more than 40 per cent over the past

year and is now 7.4 per cent of the labour force. The polls give an overwhelming failure rating to the government.

But the economic reality of New Zealand is mixed. An out-

standing achievement has been the weaning of business from the old government life sup-port systems. The productivity increases have been large, though at the expense of

At the micro-economic level, government has been steadily winding itself back. That relative prices do matter has been the crusade of New Zealand's committee of the crusade of t economic reform. Micro-level reforms, in all but the labour market, and a disinflationary monetary policy have led to big changes in relative prices. In spite of some high profile business trauma, overall economic activity is now only 1-2 per cent below the peak in the

present cycle. There is broad consensus that recovery is under way. Macro-economic stabilisation is looking closer than it did in 1984 when New Zealand came to the brink of international insolvency. The Government's deficit has fallen from 7 per

cent of GDP in 1983-84 to a surplus of NZ\$1.6bn. Included in this surplus are the proceeds from the privatisation of state corporations. Public debt ratios are also falling. Through fiscal surpluses and business sales

the Government plans to retire NZ\$14bn or one third of public debt by 1992. The current account deficit has improved from 8 per cent of GDP in 1985 to 1.8 per cent in 1988. While a trade surplus is currently running at more than NZ\$3bn it is overshadowed by the cost of external debt servicing. New Zealand's external debt burden still

threatens calamity. Total external debt is now NZ\$46bn or 72 per cent of GDP.

The debt overhang coupled with the higher tax burden compared to 1984 and the ris-ing unemployment levels still leave the economy vulnerable to new external shocks.

The crusade on relative prices has driven tax reform, industry deregulation and public sector reform. It began in agriculture with the removal of subsidies and tax incentives. This resulted in massive fal-lout for land and livestock prices which retreated to levels that reflected their underlying ability to generate income. Recovery in the rural sector is now underway. This is feeding through service industries and reviving the rural economy. These sectors are barely repre-sented in the stockmarket. At present the spotlight is on finance and commercial prop-erty. Finance sector restructuring began with deregulation in 1984/85 and the entry of new banks. The explosion of finan-cial services and the boom in lending collided with the disinflation strategy, reinforced by the stockmarket crash in Octo-

The economic recovery has been driven by exports

ber 1987. There have been some spectacular receiverships and losses. Both finance and commercial property have heavy weightings in the sharemarket This partly explains the present sharemarket malaise.

Elsewhere, there has been ongoing removal of internal regulations on prices and industry licensing. This has presented the public and private sectors with opportunities, and forced retrenchment. Most utilities are in govern-ment hands, although this will change as the privatisation programme advances. The state sector has undergone major productivity improve-ments after departmental trading operations were turned

three largest operations, Elec-tricity Corporation, Telecom Corporation, and Forestry Corporation, which owns much of the country's exotic forests, have been spectacular suc-cesses. Real costs per unit of electricity have fallen by 18 per cent over the past year. Tele-com has had big improvements in the quality of service and the workforce will have been halved by next year. During 1988 the output per worker in the Forestry Corporation has risen by 18 per cent. The for-estry assets will soon be priva-

tised. The utilities are being deregulated and prepared for full or partial privatisation. They plan major investment programmes soon. But the labour market has cal pressures have kept old wage fixing institutions intact. Wage increases stayed high and old working habits stayed rigid while product markets were opened up. The rise in unemployment has been dramatic. High unemployment is a relatively new phenomenon in New Zealand. Its origins are

the retrenchments in the still highly protected manufacturing sector and the state sector.
The economic recovery to date has been driven by the export sector. However, fore-casts about its strength differ

considerably. At the optimistic end of the spectrum are predictions of 3 per cent growth in the years to March 1990 and 1991, driven by falling domestic interest rates and rising for-eign investment. The more common view is that growth for the next two years will be a more mediocre 2 per cent. These forecasters believe that depressed consumer confidence

will prevent the fast rebound.

Unemployment has been the traditional gauge by which the Government's performance is evaluated. While it continues to grow it will act as an uncer-tainty overhang for macro-economic policies. On the interest rate front real rates are not out of line with countries which have similar inflation and debt accumulation records. Today's budget statement may help credibility and give greater confidence about fiscal control

to financial markets.

A possible change in government late next year introduces future uncertainty over fiscal and monetary policy restraint However, a new government will not affect the public bud-get until the fiscal year to June 1992. And the present govern-ment is introducing legislation to give the central bank greater autonomy.

Price stability is defined at

0-2 per cent inflation by the early 1990s. Any change to this target will require disclosure to the Parliament. Together with the discipline of having one of the world's most deregulated financial markets this raises the likelihood of the present settings being projected into the future.

Profile: Fletcher Challenge

An emphasis on global growth

FLETCHER Challenge Ltd has been the corporate winner fol-lowing the 1987 sharamarket crash and the Labour govern-ment's desire to sell state-

owned assets. Alone among New Zealand companies its share price emerged relatively unscathed from the crash. This was an acknowledgement of its substantial off-shore business. This left FCL with the borrow

ing capacity to acquire under-valued assets in New Zealand. The disaster facing NZ For-est Products after the crash allowed FCL to buy many of its choice forests: Brierley Invest-ments, under pressure to ease its debt, sold Winstones, a major building supply group: it picked up Dalgety Crown, a major stock and station busi-ness, and merged it with its own Wrightson NMA to give it a dominant role in servicing

it also picked up some state-owned assets such as Petro-corp, for prices much less than

corp, for prices much less than government had hoped for before October 1987.

FCL has vigorously restructured these businesses. The former Wrightson and Dalgety business has been reduced from more than 4,000 staff to 1,600. a level of efficiency which should ensure it performs well in the revival of farming fortunes that is now under way.

under way. The company continues to keep a close eye on other New Zealand opportunities. It wants to buy the Rural Bank, another state-owned asset, as well as New Zealand Steel, the trou-bled group which is being sold by the receivers for Equitiorp. by the receivers for Equificorp.
In spite of its apparent
emphasis on New Zealand,
Fletcher Challenge is the most
international of New Zealand
companies with substantial
investments in western Canada, the United States, Brazil,
Chile and Australia. The companies include British Columbia Forest Industries, the big-

bia Forest Industries, the big-gest forestry group based in Vancouver with related investments in the United States. Other forestry investments include ownership of Tasman, New Zealand's major pulp and paper producer, and substan-tial forestry-related invest-ments in Chile, Brazil and Aus-

FCL also owns Wright Schuchart, Dinwood Construction and Pacific Construction, three large construction groups that operate in Los Angeles, San Francisco, Seattle and Hawaii. It has a controlling interest in Australia's biggest home builder, Jennings Industries, and its subsidiary Fietcher Construction is similarly the largest home and commercial

builder in New Zealand.
FCL also has substantial investments in building products and fishing.

In an interview Hugh Fletcher, chief executive, a grandson of the Scots builder who began the business in Dunedin in the 1920s, said the group is changing its emphasis from concentrating on Pacific rim countries to one of globali-

rim countries to one of ground-sation.

"I suppose the purchase of the Minnesota fine paper plant this year and the move into Brazil last year indicated our change of emphasis." Mr Fletcher says the group is exploring opportunities in Europe, including Scandinavia, as well as further expansion in South America.

South America.
This global emphasis does not include South Africa. FCL announced this month that it was severing all links with South Africa. This followed a protracted campaign by anti-apartheid groups, although Mr Fletcher said the decision was due to the group's wish to mar-ket its equity around the

world.
"We might have earned NZ\$50,000 per year from our stone and slate business with South Africa." He said the

south Africa. He sain the group's international image was more important than such a minimal interest.

FCL manages its host of businesses through a streamlined chein of command that reports to Mr Fletcher in Pensesses are indirected subwith of rose, an industrial suburb of Auckland

Auckland.
This was the headquarters of the old Fletcher company which Mr Fletcher joined in his twenties after completing university studies in the United States.

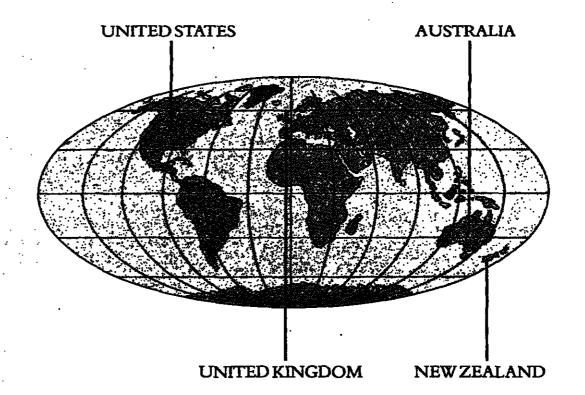
The merger with Challenge, a rural-based conglomerate, saw the head office spend sta-years in Wellington.

It then shifted back to the

comparatively small but extensively upgraded building that sits easily among steel and plastic fabricating sheds when Mr Fletcher became chief executive, with the retirement of Sir Ronald Trotter, who remains chairman. Within New Zealand, FCL

has a reputation for picking winners and Mr Fletcher has surrounded himself with high-flying executives of whom much is expected. A major thrust of his leadership has been to lessen the traditional reliance on economic cycles. Mr Fletcher acknowledges that the pulp and paper cycle is nearing a peak but hopes that any downturn will be picked up elsewhere in the group's

BRIERLEY INVESTMENTS



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NEW ZEALAND 4

Richard Evans charts the government's progress on privatisation

New Zealand Sales continue but at reduced rate

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> "Accounting for NZ\$350 million of export earnings for its New Zealand shareholders... Affco, Alliance and Waitaki"

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ONE OF the first and most controversial decisions taken by the incoming Labour gov-ernment in 1984 was to detach itself from the huge infrastructure of enterprises controlled by the state and to promote

by the state and to promote increased efficiency by allowing market forces to operate.

Impressive gains in productivity have been achieved but because of the methods adopted, some of the disposals have led to political rows over procedures and the modest procedures and the modest prices obtained.

But, despite a slowing down enerally in the application of the government's economic reforms following the dismissal of Mr Roger Douglas as finance minister in January, there is no indication that the programme of state disposals is being shelved. It is more a matter of what will be next to

go and when. When Labour won power the tutions had been developing steadily for years under both Labour and National administrations until they dominated

much of the economy.

Despite its stated belief in free enterprise, the previous National government of Sir Robert Muldoon had done little to reverse the trend and, by the mid-1980s, public sector involvement in marketable activities amounted to 12 per cent of gross domestic product and covered banking, mining, engineering, transport, tourism and much more.

Although little indication was given to its supporters of fundamental change, the Labour government under Mr David Lange, Mr Roger Douglas, and two close colleagues Mr David Caygill, the present finance minister, and Mr Rich-

THE STOCK market in New

Zealand is slowly returning to normal after the traumatic

events of the October 1987

election in 1984 of a reforming

Under Mr Roger Douglas, the

finance minister, most finan-

cial regulations were removed,

the dollar soared and investors

poured money into the share

Virtually any sort of com-pany could be floated: there

were horse stud, goat, animal

Labour government.

to change if the economy was to be made efficient.

There was an ideological constraint in that the option of straight privatisation was not available initially because of implacable Labour Party opposition. The course chosen was

corporatisation.

This involved unravelling the previous "Think Big" strategy by setting up separate state owned enterprises (SOEs) accountable to independent beauty of diseases. boards of directors responsible for all commercial decisions. In some cases, whole government departments were made to operate along business

The first step was to put the SOE's on a commercial footing while retaining government ownership - so-called corpor-

There were two reasons for this intermediate step prior to privatisation, apart from political difficulties from Labour Party activists. First, the poor financial state of a number of the enterprises would have made it difficult for the government to sell them at a reasonable price. Second, the authorities were able to remove, or lessen, the impedi-ments to competition such as regulatory controls, before offering the enterprises for

The speed with which ministers, particularly the pugna-cious Mr Prebble, operated was extraordinary. In 1987 nine large government depart-ments engaged in commercial activities were transformed into SOE's and productivity improved dramatically in a

number of cases. Output per worker in the forestry and coal corporations cost reductions in Electricorp and in the postal services. Financial reports for 1988 show that eight of the nine SOE's were operating profitably despite having to meet

large redundancy payments. Government subsidies have virtually ceased to exist and estimates suggest that total subsidies fell from 20 per cent of GDP in 1984 to about 0.5 per cent in 1988, probably among the lowest ratios of the OECD countries.

The success of the corpora-tisation operation, thanks

Output per worker in the forestry and coal corporations doubled

partly to a number of able business leaders moving in from the private sector, led ministers to consider the next logical step of privatisation, although this had never been talked through the party.

Privatisation was seen by ministers to have two advantages over corporatisation. First, incentives in the private sector could be more conducive to greater efficiency and second, government debt could be reduced. A target set last year was to cut external debt by NZ\$14bn by 1992, chiefly

through asset sales. Although the government has undertaken a minimal number of flotations of public shares, it has generally preferred to seil enterprises to a single buyer, partly because such a buyer could more easily reform management structures, and partly because they were prepared to pay a pre-

Petrocorp and New Zealand Steel were sold in 1987-88, although NZ Steel is now back on the market following the collapse of the original purchaser, Equiticorp, and the abandonment of its more recent purchase by Minmetals of China. Other completed sales have

been in the Development Finance Corporation, the Health Computing Service, Post Bank, and the Shipping Corporation. Air New Zealand has been sold for NZ\$660m, with 65 per cent of the shares to be held by New Zealand nationals, and 35 per cent by foreign purchasers. The government retains a single "kiwi share" to enforce this provi-

Enterprises currently subject to sale include the trou-bled Bank of New Zealand, the Coal Corporation, the state's commercial forestry assets, the government's printing office, the tourist and publicity department, the Tourist Hotel Corporation, government property services, and the Rural Banking Finance

Some, like the forestry assets, where the state owns over 50 per cent of planted forests, and the THC, could be delayed because of Maori land claims now before the courts. Others, like Telecom and

Corporation

Electricorp, will almost cer-tainly not be sold off before the next election because of regulatory difficulties that will need to be resolved first. Perhaps the most fraught sale of all has been that of BNZ, which has a dominant 40 per cent share of the commer-cial banking market. The bank per cent stake was floated off in 1987 despite 1987 despite ferocious Labour Party opposition. A further chunk was nearly sold to Brierley Investments in December, but the government got cold feet and pulled back at the last moment. A later offer from National Australian

Bank was also rejected. The government holding will now be diluted to around 53 per cent from the end of Angust with the sale of 29 per cent to Capital Markets, but at a much lower price because of the recently announced loss by BNZ of over NZ\$630m.

The rush towards more sales was one of the prime reasons for the current discord within the Cabinet and the Labour Party. Mr Prebble, the stateowned enterprises minister, was dismissed by Mr Lange last year after a blazing row over the method of sale to be

The Prime Minister was clearly seeking to distance himself and the government from the growing unpopularity of some sales, and to check growing criticism within the

Mr Prebble has been replaced by Mr Stan Rodger, the labour minister, who is broadly in favour of the sale of assets but who is more cau-tious of party opinion. So the sales will continue, but at a

reduced rate.

There is unlikely to be any reversal of policy whoever wins the next election. An incoming National government, although it has not made its views entirely clear, would be unlikely to put the process of privatisation into

STOCK MARKET

Slow return to normal crash. It had been one of the world's high flyers, following a surge of confidence after the

tions. There was even one for an engine that, it was claimed, allowed cars to run in water. The effects of the October crash were particularly severe because it became obvious that much of the bull market had

been based on money expen-sively borrowed by both individuals and corporations. Companies like NZ Forest Products turned out to be part of a linkage of important firms that was brought to near ruin because of their involvement in Rada, the over-borrowed collapsed. Control of NZ Forest Products, for over 20 years the higgest company on the stock exchange, passed to the Australian group Elders.

Twenty months after the

rash, companies continue to fall. Over 40 companies that were listed on the stock exchange are now either in receivership or have been placed in statutory management by the government to allow an orderly rationalisa-

tion of their affairs.

Stock exchange indices portray the depth of the fall. On September 30 1987, the total capitalisation of companies listed on the stock exchange was NZ\$48.2bn. On October 16 it stood at NZ\$45.6bn. On October 17 it was NZ\$43.8bn, and on October 20 NZ\$37.9bn. By the end of December it had moved down to NZ\$23.1bn and, by the end of February, it registered a low of NZ\$19.8bn. In mid-July this year it stood at NZ\$21bn. As measured by the Barclays index, the market fell from 3,794 on September 30 to 2,925

on October 20, to 2,168 by the

December 30. It hit a low of 1,625 on February 28, and stood at 1,919 on July 11.

The collapse of the market, and the subsequent serious dif-ficulties of companies like the Bank of New Zealand, Equiticorp and Chase has seriously damaged the standing of the stock exchange. Its reputation has not been helped by a number of member firms being forced to go out of existence.

Too much money is now chasing too few stocks

Today a more positive air is returning to the stock market. The companies that survived unscathed are being sought for their expertise in management. These include companies like Fletcher Challenge, Carter Holt, Independent Newspapers and Brierley Investments, the share prices of which either held up well during the downturn or are being reassessed. The share prices of these stocks is being underpinned by an ongoing scrip shortage, made worse by the continued

interest from overse Some of this has been speculative: some UK and Australian investors have done well by buying Brierley shares earlier this year at N2\$1 to see the price virtually double. Low prices for assets has encouraged British and Australian parents to buy up their local subsidiaries. These include ICI, Barclays, McKechnie Bros and Cerebos Pacific. Further

adding to the shortage of quality stocks has been Brierley Investments, Corporate Invest-ments and Fletcher Challenge which has used the opportunity of low share prices to absorb formerly large compa-nies like Lane Walker Rudk-

ing, Newmans and Petrocorp. Most of today's share trading is concentrated on 10 key stocks out of the 40 on the Barclays Index. Two others, Lane Walker Rudkin and ICI are being removed, while question marks hang over a number of others, usually because of

financial or property areas.

The market is now in the strange position of too much money chasing too few stocks. There are signs of renewed interest by both institutions and overseas and local private investors, in part due to the solid gains of key shares this

There is growing confidence in the improved economic indi-cators, including inflation and the balance of payments. How-ever, the recession continues to bite and corporate profitability is low.

Brierley Investments' chief executive, Mr Paul Collins, sums up a widely-held view on the economy. He says companies that have survived have become "much more efficient. lean and hungry" and will produce some startingly good results when the economy picks up. This is expected to occur next year, coinciding with the general election. There are still doubts about how strong this recovery will be, and Brierley is only invest-ing and buying assets to link

with existing investments. It is concentrating its major share buying in the northern hemi-

Another sign of this underlying lack of confidence is the decisions of companies like Magnun, Steel and Tube, and ICI to make large dividend payments to shareholders following asset sales, rather than reinvest the money in their own businesses. Mr Collins says this wariness to invest comes through at Brierley board level when divisional managers make it clear they are not looking for capital to expand.

investments under way in the country at present: the NZ\$230m revamp of the Elders NZFP mill at Kinleigh, and

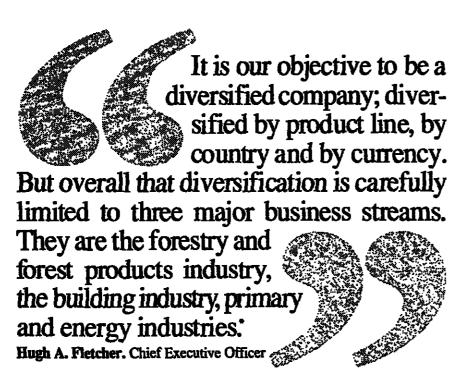
Comalco's proposed expansion.

The share market is still a long way from full health. The property market faces a sub-stantial oversupply, and the finance sector remains fragile with the retiring chairman of the Bank of New Zealand, Mr Frank Pearson, saying it will take two years for it to recover from its problems.

But there are bright spots The coming floatation of Air New Zealand is certain to spark renewed interest in equities since the airline is per-forming well at present. This should help ease the scrip shortage with an attractive

new stock.
Other privatisations of state-owned assets are planned, including Telecom and Electricorp. These will also be keenly sought. If these coincide, as seems probably, with further evidence that New Zealand is facing a slow sustainable recovery, the share market as a whole should increasingly put behind it the painful memories of October 1987 and its aftermath.

Terry Hail





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STOCK EXCHANGE LISTINGS: New Zealand, Australia, USA (sponsored ADR), London, Toronto, Montreal, Vancouver, Frankfurt. *Speaking to the New York Association for International Investment, April 1989.



Shift in holiday trends

HALF the tourists at the splendid hangi, or Maori feast, in the International Hotel in Rotorua on an off-season June Saturday night were Japanese, easily outnumbering the Australians, Americans and British. It was an illustration of the fundamental shifts now taking place in New Zealand's tourist industry, which is set to overtake agriculture and become the country's principal

foreign exchange earner. New Zealand's unique character for a South Pacific country, its spectacular and varied scenery and its reputation for hospitality have helped to fuel a tourist boom over the past six years, but the rate of growth has shown worrying sixty of fettering out try, its spectacular and varied

signs of flattening out. Initially, the rise was based primarily on visitors from Australia and the US, but recently totals from these countries have shown a sharp decline, and tourist chiefs have had to rethink their strategy.

A carefully developed over

seas marketing campaign by the New Zealand Tourist and Publicity Department, a gov-ernment body, coupled with a decline of the kiwi dollar, has begun to pay dividends by attracting visitors from a wider spread of countrie

In the year to March, more than 867,500 overseas tourists visited New Zealand compared with a projected 900,000. If was an increase of only 1.4 per cent compared with a steady 5 per cent to 6 per cent in previous years. In fact, the holiday market recorded a decline of 3.6 per cent, but this was boosted by an increase of 13 per cent in business visitors.

The decline was blamed partly on special factors such as the US presidential election, the death of President Hirohito of Japan, and the Australian bicentennial celebrations, but there was also evidence that high prices, particularly in hotel accommodation, had made New Zealand a less

attractive destination. Tourist authorities are analyaing reasons for the levelling off and planning ways to counter it, and discussing how best to develop the tourist industry in the longer term. A special task force has been set up to report to Mr Jonathan Hunt, Minister of Tourism, by

the end of the year. The latest problems in the industry partly reflect the diffi-

facing throughout its economy. Tourism has come close to pricing itself out of the market for Australians and Americans because of three factors.

First, when the plethora of regulations that dominated the New Zealand economy were lifted by the Labour government in 1984-85, wages went up and prices increased sharply. Second, the tax regime was reformed at the same time and a goods and services tax of 10 per cent — now increased to 12% per cent — which applied to all tourist services was introduced. Third, the kiwi dollar, when floated, rose sharply, making the country much more expensive to overseas vis-itors, particularly Australians. These factors hit the tourist

The industry's growth rate has shown signs of flattening out

industry hard, but the impact

was countered by a fall in inflation - the main target of the Government's economic policy - and by a relative weakening of the currency.

We are now becoming much more competitive and New Zealand now gives good value again," said Mr Rodney Walshe, who chairs the tour-ism task force.

Another significant factor in the changing patterns has been the deliberate targeting of new markets by the tourist authorities away from over-depen-dence on Australia and the US. Here, the real breakthrough came six years ago with the launch of direct flights between Auckland and Tokyo, and the big growth market is seen as Japan and other Asian countries with growing econo-mies such as Taiwan, Indonesia and Thailand.

Australians still dominate the totals, however, with 269,000 visitors in the last year, but this was a drop of more than 8 per cent on the previous year. Similarly, although the US held its second place with 160,000 arrivals, it also showed a decline of more than 8 per

cent on 1987-88. The Japanese, in third place with 95,000 visitors, showed an increase of 19 per cent on the year. "I expect the Japanese to move up to second place first place within five years," predicts Mr Walshe. "The 1990s. will without doubt be the

decade of the Japanese in world tourism." Equally impressive has been the increase in visitors from other Asian and Pacific rim countries such as Indonesia, up 61 per cent although from a low base, Thailand up 48 per cent, and the north Asia group of countries such as China,

Kong up 35 per cent.
The intention is to broaden the torrist base so as not to be too dependent on one or two markets. A strong marketing push is also planned in Canada push is also planned in Canada and in Europe, where West German visitors have increased by 13 per cent and Britain, up 8 per cent. The target is to attract Im visitors by 1990 and there is already talk of 2m by 2000.

South Korea, Taiwan and Hong

With so many natural attrac-tions, the potential is clearly considerable, but numbers could be affected by two important factors.

One is the future pattern of air travel. With a new breed of enger aircraft now coming into service with big carrying capacity and the ability to fly long distances non-stop, it will be important to be on a major route and to act as the hub for a series of subsidiary "spoke" services. Auckland has already een suggested as an airport hub, with a second in Austra-lia, serving the Pacific basin. The other factor is the poten-

tial for hig tourist develop-ments based on holiday resorts with attractions such as Disneyland. These would certainly attract many more visitors and provide a great deal of employment, but they would change the character of the New Zealand industry and a strategic decision has yet to be taken. With the warning signals from Australia and the US

heeded, aggressive steps are being taken to ensure the lat-est figures are a blip on an upward tourist trend. Events scheduled for 1990, such as the Commonwealth Games and the Whitbread round-the-world yacht race, together with the America's Cup in 1991, should ensure New Zealand maintains a high profile in the increasingly competitive world tourism industry.

Richard Evans

AGRICULTURE

Climate begins

NEW ZEALAND farmers are at last beginning to feel the chill winds of recession diminish and optimism return after a series of disastrous years caused by drought and the Government's abolition of sub-

The broad conclusion of a recent Ministry of Agriculture report on the future of New Zealand's primary industries was that agriculture was on the mend, led by the dairy industry which capitalised last

According to Mr David Peterson, Federated Farmers' meat and wool chairman, the outlook is brighter than at any time since the Government egan its restructuring programme in 1984.

Mr Murray Gough, chief executive of the Dairy Roard, agrees that the picture is one of bottoming out of the reces-sion. But he says that although dairy prices are two to three times the 1985 trough level, they are still no more than equivalent to 1982 returns. "We are simply back to where we were then," he

The important question is whether the trauma of restructuring and increasing efficiency has made the industry more capable of taking advantage of future market opportunities. The signs are

that it has. Over the past five years Mr David Lange's Labour govern-ment has removed virtually every agricultural subsidy and most other types of special support as part of its deregulation of an over-protected econ-omy. New Zealand is operating the nearest thing to a free market system for agriculture of any country in the developed world.

Farming was one of the ear-

liest targets in the Government's attempts to free the economy from a dannting array of controls accumulated over decades by Labour and National administrations.

This meant that at the same time that subsidies were removed, farmers were affected by high interest rates and by an appreciating cur-rency, which made lamb, beef and dairy products much harder to sell on world mar-

to warm a little

kets. Many hundreds have

gone bankrupt. "We have taken a real hammering and we are only just recovering from it," says Sir Peter Elworthy, former presi-dent of Federated Farmers, the equivalent of Britain's National Farmers Union, which was in favour of the

removal of subsidies in 1984, but which became critical of the Government for failing to launch similar programmes throughout the economy. The picture varies widely. year on rising world prices. With improved commodity prices and increased efficiency the dairy industry and wool producers are better placed

n sheep and arable farmers Mr Gough predicts that dairy exports should reach NZ\$3bn this year, a third up on last year, and some in the

industry estimate that gross income of dairy farmers could rise next year by an additional 25 per cent.

The lower exchange rate of the New Zealand dollar and improved overseas prices have contributed to increased confidence. dence. The dairy industry could become New Zealand's

biggest exporter, earning 20 per cent this year of an expec-ted NZ\$15bn in total merchandise exports. Since 1970, when 60 per cent of the industry's total export income came from bulk butter and cheese sold to the UK, the

industry has achieved remarkable success in its diversifica-tion strategy. This year Britain will provide less than 15 per cent of total dairy industry export earnings, and produce is sent to 110 countries, none of which takes more than 15 per cent of any The rise in commodity

prices has meant higher prices for wool, but farmers are not too optimistic about their returns this year. The industry has had substantial setbacks through droughts and floods and the higher prices have been warmly welcomed.

But production remains a

m as farmers cut back severely on stock because of the economic downturn. There are 3m fewer sheep than three years ago, and producers might not be able to meet keen

Continued on next Page

PROFILE: BRIERLEY INVESTMENTS

Back to the basics

attempted to reassert control

over IEL in the belief that it

should perform better. But such control did not rest easily

with the management of the 51 per cent-controlled subsidiary,

and its Australian-based share-

holders made it clear they would not accept a takeover

from the Brierley parent.

There was also mounting

BRIERLEY Investments has reverted to its founding princi-ples of seeking out underval-ued assets, and selling them at a profit when the time is right. This philosophy extends to its 59 per cent-controlled subsidiary Industrial Equity Pacific, which is a large investor in Britain and the US.

BIL's attitude was spelled out early this month when it went ahead with plans to sell Industrial Equity (IEL) which has been part of the Brierley stable of companies since the late 1960s when Sir Ron Brier-ley went to Sydney to look for a vehicle to expand the horizons of his New Zealand com-pany. This had been founded in 1962 with the express purpose of asset-stripping and corporate share market plays.

Sir Ron took a hands-on role with IEL, only passing over control in the early 1980s when he decided to spend more time between Wellington and London with the development of Industrial Equity Pacific as an international investor.

The Brierley organisation, and its main listed subsidiaries, expanded rapidly in the 1980s, thanks to the remarkable performance of the New Zealand market in which it was considered a leading stock. Shareholders rushed to take part in cash issues every year, and the group became involved in the management and ownership of everything from newspapers to paper mills.

The October 1987 share market crash forced a sharp rethink on these policies, as the share price slumped from \$5 to about \$1. Sir Ron returned from London to analyse the company's strengths, and from this developed a large, and sometimes painful asset realisation programme. The group decided to drop certain moves, such as a costly bid to start a morning newspa per in Auckland which cost \$34m. Instead it would revert to Sir Ron's founding principles, under the direction of deputy chairman Mr Bruce Hancox, and chief executive, Mr Paul Collins.

Control was brought firmly back to Wellington, and Sir Ron Brierley concentrated his attention on helping develop the British base of the operations, although he returns for monthly board meetings. BIL bought the 51 per cent control of IEP from IEL, and

frustration on BIL's part because the existence of the high profile IEL, with its own listing on the stock exchange effectively meant Australia was off limits to BIL. The Wellington-based company was compelled to confine itself to indirect investments by way of IEL, and did not always agree

with that company's investments or strategy.

Mr Hancox said the issue was resolved at a board meet-

The October 1987 market crash forced a rethink on policies

ing in Wellington some months ago when Sir Ron himself decided "it was time for the oldest child to leave home Initially it was planned that Goodman Fielder Wattie would buy IEL, but his bid was frus-trated by IEL management buy-out, assisted by Mr Abe Goldberg, a Melbourne busi-

The company is a much leaner organisation following its asset rationalisation programme in New Zealand last year to repay debt. But it remains a substantial company in New Zealand terms with assets in subsidiaries worth \$3.5bn. Considerable work is being done to strengthen these, such as the move by BIL subsidiary Magnum to buy Wilson Neill's liquor business. This will make Magnum virtually equal in size to Lion Nathan. and give the two market dominance of nearly 78 per cent.

Mr Collins says Magnum is not for sale. This was because Brierleys could see further opportunities to increase its profitability and make it more desirable for a purchaser. He states the Brierley philosophy simply: it is to buy underpriced assets, preferably on the share market. "We don't believe in private tendering for large blocks of shares. We'd rathe bide our time and increase our

believes in tough analytical work. Knowledge is power," Mr Collins says.

He says a good example of the Brierley technique was the purchase by IEP of shares in the British hotel group, Mount Charlotte. In July last year he says IEP analysts identified that Mount Charlotte shares were undervalued. In 10 days they bought a 5 per cent stake at between £1.20 and £1.30 a share. They then researched every Mount Charlotte hotel in London and concluded that the real value, based on its prime locations, was £2.40 a share. "We found it had top man-

agement, and very strong earnings. "By December IEP had a 10 per cent stake. At this time Mount Charlotte directors did their own valuation at £2.70 a share. They subsequently announced a 42.6 per cent lift in tax paid profits to £41.4m, a sales rise of 32 per cent to £123.7m and a gearing of 10 per

Directors, apparently provoked by the IEP buying, then had a one for one share split, and lifted dividends by 16.3 per cent to 2.21 pence. IEP revealed they had a 19.07 per cent stake, and directors requested they

stop buying.
"This is a classic Brierley deal," Mr Collins says. "Knowledge is power. We identified the company was undervalued, bought shares, then found out more about it, which confirmed the view. Today we have a holding in a wonderful company bought at substantially less than present prices,

Mr Collins says there are other such opportunities in the US, and "three or four quite significant UK purchases would be revealed in due

course. The company's view is that the forecast economic downturn in Australia will produce cheap assets there sometime in the future. Its remaining New Zealand subsidiaries are performing well, and picking up undervalued assets that are being incorporated with their own businesses. These will per-form strongly when the economy picks up.

"We've got an exciting portfolio, with plenty of new projects to work on," Mr Collins

Terry Hall

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Muddling through a legal morass

RACIAL tensions are mounting in New Zealand. Glaims for the return of land wished to retain them. In the and fisheries by the indigenous Maori people, who make up 9 per cent of the population, could lead to a redistribution of economic resources and affect the future management of natural resources and the Government's privatisation

programme.

Maoris want the return of unjustly alienated resources and the government has agreed to negotiate. But the Government has said there is

no scope for the return of pri-vately-held property.

The full extent of the claims and what they might mean in terms of tax funded compensation and the transfer of ownership rights is only starting to strike white New Zealanders.

The implications have only recently dawned on the Government. It had meandered down a legislative path with-out thinking ahead of the consequences and the muddle has contributed to the Government's fall from grace.

These claims could invite a white backlash if clumsily han-dled, or a Maori backlash if high expectations are let down. The claims are centred on the Treaty of Waitangi signed in 1840 giving the British Crown sovereignty over New

The English version of the treaty guarantees Maoris the "the full exclusive and undisturbed possession of their

event, much land and the fish-eries were taken by force.

But the treaty was never written into law. For most of the time since it was signed in 1840 it has not been regarded by white New Zealanders as having any constitutional, social, or political relevance. The principles of the treaty are

the Waitangi Tribunal has no power to enforce its findings. The present situation was triggered by the public sector reform process and, in particu-lar, the setting up of 14 new state-owned enterprises in 1986. This involved a massive transfer of Government land to the state corporations.

The new Land Corporation was to get farm land and land under lease. Forestry Corpora-

tion was to get nearly a million hectares of exotic forest and

native bush. Together this

amounted to about 4.5m hect-

ares - or about 16 per cent of

New Zealand's surface area.

The corporation managing the

Government's commercial

property assets was to acquire 270 properties, mostly central business district sites of state

office accommodation. The

three Post Office corporations were to get city, suburban and

rural retail sites and in the

mission equipment.

ase of Telecom, sites for trans-

In view of the claims before

the Waitangi Tribunal the Gov-

ernment stipulated that noth-

The full extent of the claims are only just starting to strike white New Zealanders. The implications have only recently dawned on the Government which meandered down a path without thinking of the consequences

also far from clear and it has been described as "an embryo rather than a fully developed and integrated set of ideas". There is disagreement over the legal basis for British sovereignty, the legal status of the treaty, how the treaty should be interpreted, whether it should be regarded as a domestic law contract or an international treaty, and whether it should be viewed as a constitutional document evolving in its application with changing

In 1985 the Government set up a tribunal to investigate Maori grievances going back to the treaty's signing in 1840 but

the principles of the Treaty of Waitangi. While the principles are not clear, it gave the treaty some legal clout. The new corporations had to

"pay" market prices for these transfered assets. It was assumed that any property sur-plus to the needs of the new businesses would be sold. Assets held privately would then not be recoverable to

ing in the Act setting up the

enterprises should contravene

faoris. This triggered injunctions against the Government to stop the asset transfer until the Government by legislation protected resources against loss through on-sale.

As a result there is now a morial" on land and interests in land transfered to all state-owned corporations. If claims before the Waitangi Tribunal are found to be justifled, it is possible that the assets will be transferred back to

Maori ownership.

This memorial is likely to affect the price the Government receives from the sale. The degree of discount will reflect the likelihood of a claim and security of compensation. Further litigation has held up the privatisation of Forestry Corporation and Coal Corpora-

The implications for state forests have been particularly complex. Ordinarily, compensation for public re-acquisition of privatised forests would not have covered the subsequent

investment in downstream pro-cessing. This would have distorted

the development of the forestry industry which sees huge vol-umes of timber coming on stream in the next few years.

The Government is trying to see if there could be another agreement which could take account of the Treaty of Wai-It is possible that water

rights issues could have impli-

cations for a future sale of Electricity Corporation. The largest compensation claim before the Waitangi Tri-bunal is due for judgement later in the year and involves around half the land area of New Zealand's southern and largest island. The claim encompasses national parks, large catchment areas, lakes

The Maoris' claims have been an embarrassment for the privatisation programme

and rivers. Compensation is sought in the form of land, cash, and resource mangement

Claims against alienation of the fisheries have been declared valid by the tribunal. The Government is in the process of trying to devise what form compensation will take. It has proposed a transfer of 50 per cent of the fisheries over the next 20 years.

There are suggestions that this could cost the Government NZ\$500m.

The fishing industry, mean-time, fears slow strangulation from losing control over New Zealand's fisheries.

The claims and the implica-tions for privatisation, the fisheries, and resource management are a morass of complexity.

For the privatisation pro-gramme the claims have been an embarrassment. As the Minister of State Owned Enterprises expressed it: "They are very difficult. They require a great deal of patience. It is a potential trap for us. We realise this is offputting for foreign

PROFILE: FAY RICHWHITE

A cupful of fame

INTERNATIONALLY, Fay Richwhite and Co are probably best known for their battle to win the America's Cup. This is the public face on the aggres-sive, innovative financing group which last month gained control of New Zealand's prou-dest company, the Bank of

New Zealand.

These two activities are not unconnected. Fay Richwhite's growth from obscurity in 18 years has a great deal to do with marketing. Principal David Richwhite acknowledges the bid to win yachting's most prestigious trophy was a mar-keting ploy to get itself noticed on Australian, British and

Asian money markets. In 1983, after Alan Bond won the cup and took it to Fremantle, the founding partners, Michael Fay and David Rich-white, decided they were going to win it next time. And they nearly did.

A series of costly legal bat-tles led to the controversial challenge between their giant monohull and Dennis Connor's catamaran, which in turn led to further legal battles. The New York Supreme Court sub-sequently awarded the cup to New Zealand, and the matter is once more before the courts.

Mr Richwhite says that both men spontaneously decided on the challenge. "Michael and I arrived at work together that morning and said 'let's have a crack at it.' It wasn't intended as a way to make money you should see the ways cash runs away during a challenge - but as a unique way to raise our corporate profile and open

In pursuit of the cup, Mr Fay took three years leave of absence, spending much of the time in Fremantle. Now he concentrates on the Bank of New Zealand, in which Fay Richwhite subsidiary Capital Markets, which is listed on the stock exchange, gained a 29 per cent shareholding in May.

Mr Richwhite says the group

"never in its wildest dreams" believed it could win effective control of the BNZ. Mr Fay, with another Fay Richwhite director, Dr Robin Congreve, is actively assisting the attempt to turn the bank's fortunes around following its massive ses after the 1987 sharemar-

ket collapse. Unlike many of its competitors in the New Zealand financial scene, who also got into

serious difficulties or failed in the aftermath of the crash, Fay Richwhite continued to prosper through policies of not expos-ing itself to property or related investments. "We like to be a cash business," Mr Richwhite

In the past six months the company's Australian operations, which were started in 1983, have become profitable. It argues that once it gains a foothold in a market it will stay there till this hap-pens. It is now building up its London operations, a costly exercise, where it is budgeting on at best a break-even situation for some years.

It is aware that the image of

New Zealand-based financial groups is not high in Britain after the debacle of Equiticorp and Guinness Peat. "What we are out to prove is

that we're skilled operators who are here for the long haul," Mr Guy Williams its London manager, says.

Mr Richwhite says the Lon-

Today the group is dominant in the areas of specialist fixed interest dealing, and is the leader in debt financing

don operation is going well, and it will be developed as a base to help the company expand its Asian and Australasian business.

Fay Richwhite is also expanding its existing "sub-stantial" debt business with Japan, and is opening an office in Tokyo to deal with that country's sophisticated financing structures.

The group has expanded slowly and steadily since 1974. Both men had met at a university rowing regatta, and encountered one another again when Mr Fay, a lawyer, and Mr Richwhite, with degrees in accountancy and marketing, joined the fledgling finance group Securitibank. This company had a high reputation as a money market and bond dealer, but crashed in 1974 largely because of a big exposure to property.

Both men had resigned the

previous year after disagree-

ments with the way the group was being run. They decided to join forces in a company that would be a specialist financier, and "stick to its knitting" and not become involved in areas such as property, which caused

Cost

Fill

Securitibank's demise. "Securitibank taught us a lot. We decided to concentrate on the areas of raising debt finance as an intermediary and

dealing in the bond market."

In New Zealand today the group is dominant in the areas of specialist fixed interest dealing, and is the acknowledged leader in debt financing. It has, however, expanded on its original brief and is now playing a leading role in merger and acquisition work, particularly in advising the Government in the sale of state-owned assets. It also holds a sharebroking

In Australia Fay Richwhite also concentrates on debt financing and fixed interest, and is an authorised Government stock dealer. It is rated in the top five in the Australian futures and bond markets, but does no corporate work there. This could change if the Canberra government follows the New Zealand lead and begins privatisation on a big scale.

Mr Richwhite says the privately-owned company has expanded slowly and steadily, although there was a period in the early 1980s, under the intense regulatory regime of former Prime Minister Sir Robert Muldoon, when profits soared. "It's easy to generate money when everything is reg-ulated because of the distortions that occur."

However, in 1984, with the arrival of the Labour government, which swept away controls, Fay Richwhite developed a substantial Eurokiwi business. This ended, Mr Richwhite says, when leading interna-tional banks realised how profitable it was, and intensified competition. "We got competition.

From its inception the com-pany has marketed itself determinedly. It actively became involved in sporting and, to a lesser extent, arts sponsorship to get itself noticed. It was this philosophy that led to the America's Cup challenge which, Mr Richwhite says, the company is determined to win on the water in Auckland.

Farming climate begins to warm of the lowest real returns for

Continued from previous Page Another question mark is

the political uncertainty in China, which is the largest buyer of New Zealand wool. Last year China bought 60,000 tonnes of wool, about 26 per cent of the total. This was two-and-a-half times as much as the next biggest customer. the Soviet Union.

But farmers' returns could suffer more next season from further fluctuations of the volatile US dollar, in which most of New Zealand's wool exports are denominated, rather than from the troubles in China.

The rural downturn has been particularly hard on the meat industry and sheep farm-ers, who have had four years with the opening up of mar-kets in Japan and Korea, and improving demand from the

lamb and mutton since records were first kept. The number of lambs killed has plummeted from 39m in 1984-85 to 27m this year and an estimated 24m next season, when the Meat Board estimates that at least 30m could be sold. The main reason for the shortfall

is the severe drought in the

South Island. The prognosis is better for beef, which has now passed lamb and mutton as New Zealand's most valuable agricultural export. Decreasing beef production worldwide has led to the best prices for years and US, the Meat Board predicts the boom could last some

The meat industry, frag-mented and with many trade restrictions, is in some turmoil over plans to restructure, possibly along the lines of the ssful Dairy Board, which acts as a single seller, promotes the industry worldwide and gets the best prices because of its strong bargain-ing power. The kiwifruit and apple and pear industries are already following this formula fully.

Kiwifruit growers, who have faced volatile markets recently, have been warned by the Agriculture Ministry not to be over-optimistic about

prospects for the 1989-90 season. Without an increase in returns many growers will face real problems remaining in the industry.

A recent study suggested that 90 per cent of growers made losses in 1987-88 and more than half had serious

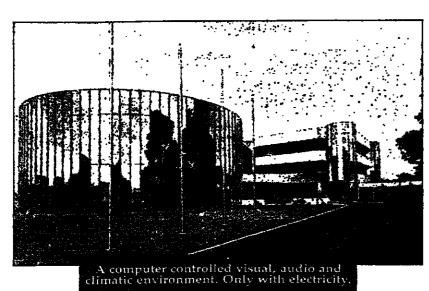
The Ministry predicts that variations between the differ-ent sectors will widen over the next 18 months. It forecasts moderate to strong growth in dairying, beef, deer farming, goats and fine wooled sheep, but further retrenchment in red sheep farming and kiwift nit.

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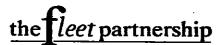
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TWO years ago indemnity insurance premiums cost Beavis Walker, a small Lon-don-based accountancy firm, £40,000 a year for cover of £2.5m. Today the firm, now with six partners and annual turnover of £2.5m, is paying almost exactly the same — but the level of cover has gone up to £6.25m.

This case, and many others like it, offer a clear sign that indemnity insurance premiums for several years one of the most substantial costs of being in business as an accountant
- are beginning to ease for smaller firms.

amalier firms.

An insurance market professional says that, over the past year, premiums for small firms (turnover up to £5m or so) have fallen by around a fifth. Firms with turnover of up to £15m-£20m might also see lower premiums, though more in the region of 10 per cent.
The higher level of cover or lower premiums are not the only signs of better times. Beavis Walker's deductible (the part of a claim which partners must pay themselves) has fallen from around £25,000 to £17,500 and the insurance cover is for each and every claim, rather than an aggregate

E6.25m for each year.

The last detail, says partner Mr Simon Noakes, is psychologically important. The firm may never get near the calling of its cover, but it is comfort-

ing to know that one large claim would not leave the part-ners uncovered for the rest of

This is a far cry from the dark days of 1985, when all accountancy firms, whatever their size, found themselves tarred with the same brush. The realisation in the insur-ance market that huge claims against auditors could make

Large audit firms continue to make insurers

the business costly, together with a downturn in the insurance cycle as capacity with-drew from the market, led to soaring premiums. The market was not fussy about who bore the brunt of this, large or

nervous

The extra costs have, according to some in the insurance industry, forced at least one medium-sized firm into a merger, though no one is nam-

ing names.

Much of that has now changed. Claims experience shows that small firms are a better risk than large ones, and the insurance market has had

to accept the fact.
Helping to drive things in the right direction has been the emergence of Mapic, the mutual insurance company which now has around 450 members. Mapic was prompted by the belief that small firms and sole practitioners could insure themselves more is tempered by the fact that Mapic is not isolated from the market. It lays off much of its risk through re-insurance at Lloyd's, and so is affected by

market rates. Also, by its very nature, mutual insurance should be cheaper than that bought in the market. There are no brokerage fees, and the mutual is not there to make a profit but to serve its members (its organisers take a management

Beavis Walker is one of the firms insured through Mapic – indeed, Mr Noakes is a Mapic director and, not unexpectedly, an enthusiastic supporter of the idea of mutuality. Large audit firms, mean-

while, continue to make insur-ers very nervous. Barly this year Arthur Young in the UK made the second biggest settle-ment ever by an audit firm when it paid nearly £50m in connection with Johnson Matthey Bankers, which had to be rescued from collapse by the Bank of England in 1984.

Then, to make matters worse, a critical report in the US highlighted the blame being placed on auditors for being placed on auditors for the wave of disasters in the savings and loan industry, which has cost the US tax-payer billions of dollars (and will cost many billions more) to prop up. Little of this was news, but seeing it all brought together in one place, with most of the hig names in the most of the big names in the auditing business implicated in

to unsettle the market. The result: insurance premiums for large auditors are stay-ing stubbornly high, and the level of cover depressingly low - though mutuals have helped to ease the pressure here as well, of cours

Against this background the

one way or another,did much

UK Government's proposal to allow companies and their auditors to agree a ceiling to the auditors' liability provides scant comfort. Auditors will be able to offer cheaper audits in return for being allowed to accept a lower risk, but it seems unlikely that many shareholders will be prepared to accept the lower level of protection in return for what to them will be an infinitesimal reduction in their companies' total costs. And this is leaving aside the difficult legal ques-tion of how, and whether or not, auditors can be protected against legal action from shareholders or third parties.

% CHANGE IN AUDIT FEES 1982 to 1987 AUSTRALIA 72.4 (15.00) 9.95 (4.80) 4.29 60.30 (1.80) (0.49) (1.00) (4.30) (4.40) (5.60) (11.00) 1984 over 1983:

Competitive edge creates price cuts

OVER LUNCH last week the senior partner of one of the Big Eight firms sought to calm fears that competition might dwindle with the wave of

mega-mergers.

He advanced a number of elaborate theories on the nature of competition in an oligopolistic market, but his winning argument was a reference to the personality traits of those at the top of the big

"We all know each other rather well," he said. "I doubt if you could find a more cutthroat bunch in any other pro-fession, in any other part of the world."

This fierce competitive spirit has clearly had an impact on audit fees, if statistics from the Centre for International Financial Analysis and Research (Cifar) are anything

to go by.

The figures lend weight to the belief - widely held in the profession, but on the basis of

little more than anecdotal evidence - that audit fees have been falling in the UK over recent years. According to Cifar's figures UK fees fell by a total of 11 per cent between 1982 and 1987.
The experience in other

countries where information on the size of audits is available shows a 23 per cent fall-off in Australia over the period, a 25 per cent decline in New Zealand and a 17 per cent fall in South Africa. Fees grew spectacularly - by 60.3 per cent - in Ireland and by 25.4 per cent in India.

The calculations are not ione on the basis of absolute fee income but on fee income expressed as a proportion of either sales assets of the client company, depending on its industrial sector.

International Accounting and Audit Trends. Publications Department, Cifar, 601 Euring St, Princeton, NJ 08540 USA. Price: \$295 (plus shipping).

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Deirdre McCarthy ext 4177

Elizabeth Rowan ext 3456

Paul Maraviglia ext 4676

Patrick Williams ext 3694

Financial Controller

c£30-35,000+f/e car

Our client is the UK subsidiary of a leading international company manufacturing and supplying specialist components, primarily to the automotive industry. Worldwide turnover is c.£850m with the UK division highlighted as a growth area, forecast to quadruple in size in the next 5 years.

Reporting to senior level and working with a team of 7 staff, the appointee will be closely involved in the financial management of the business. Major responsibilities are to develop the systems and controls currently operating, including review and implementation of computer needs and the provision of timely and accurate management and financial information both locally and to

Watford

Candidates will be qualified accountants whose previous experience will ideally include automotive, manufacturing and/or supply, distribution exposure. A knowledge of importation and customs requirements would be advantageous as would previous experience in currency management. Personal skills will include a proactive approach, drive and determination and a desire to take on new challenges. Good communication skills and the ability to perform in a team environment are essential.

Please reply in confidence quoting Ref ER194 giving concise career, personal and salary details to Brendan Keelan, adviser to our client at: Arthur Young Corporate Resourcing,

Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

Finance Director

Civil Engineering—The North/Midlands

Excellent salary + equity share + car

Our Client is a newly established company resulting from a management buy-in of a reputable and successful civil engineering and contracting company engaged in open cast mining. It has the potential to become a leader in an industry exhibiting prime growth potential. To complete the top management team a high cather Finance Director is required to set up systems and control the financial function.

Based at the existing headquarters in the North Midlands, the person appointed will be responsible for providing the financial perspective in all aspects of the corporate strategy. Key tasks will include establishing systems and procedures for cash management, credit control and contract control, the production and critical analysis of financial and management information, corporate planning and systems development.

The successful candidate will probably be aged between 28 and 40 and be a qualified accountant. Hands-on experience will have been gained at a senior level managing a finance function within the contracting or construction industry. Applicants must also have a strong level of commitment along with first class technical and inter-personal skills.

This key appointment offers the opportunity to join a company at a strategic stage in its development, along with significant elopment potential and rewards. If you are interested, please telephone Stuart Adamson PCA on 0532 451212, or send your CV, in confidence, quoting reference number 668, to Adamson & Partners Ltd, 10 Lisbon Square, Leeds LS1 4LY.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

West End

Our client is a sizeable and rapidly growing PLC active in property development and trading. The company culture is driven by a young and highly entrepreneurial team.

They currently require a Finance Director to work closely with the Chief Executive as a key member of the Executive Committee responsible for corporate development. In addition to overseeing all financial matters, the major focus will be in assessing substantial projects and deals from a commercial viewpoint.

The opportunity will appeal to a commercially-orientated financial executive, probably aged 32-40, whose career has progressed from an accounting qualification and line controllership experience to wider involvement in the

MANAGEMENT SELECTION

to £80,000 + options

not essential. Characteristics required include ambition and energy with strong intellectual and analytical abilities. interested candidates should write enclosing a comprehensive curriculum vitae and daytime telephone number, quoting ref: 351 to Philip Rice, MA, FCMA, Whitehead Rice Ltd, 43 Welbeck Street, London

Whitehead Rice

Finance Director

business decision making process. Property exposure is

WIM 7PG. Tel: 01-637 8736.

Worldwide Scope Advising Top Management Dynamic International Group Up to £35,000 + car

This is a "group" role with exceptional prospects, working to the high profile top management team of one of the UK's most successful international companies. The group's strategic direction has been effective in producing strong growth, leading to further substantial business opportunities. In this environment timely management information and critical interpretation for each region of the global operations are key inputs for group management decision making. The Group Management Accountant has responsibility for the provision of these inputs via a modern screen based

The appointee, aged 26-32, will be a qualified accountant with 3/4 years post-qualification experience in a multi-national environment or alternatively be working in a major accounting firm with a diverse range of experience in the corporate sector. Well developed systems skills (PC Network) and strong personal and inter-personal attributes are also sought.

The rewards include an attractive remuneration package with executive benefits including fully expensed car and top management exposure with excellent opportunities for rapid career development.

For further information in strict confidence please telephone Jonathan Williams on (01) 240 1040. If you prefer, forward a brief resumé to our London office

Morgan & Banks

Search and Selection P.L.C., 114 St. Martin's Lane, London WC2N 4AZ. Tel: (01) 240 1040. Fax: (01) 240 1052. Offices also in: U.S.A., Australia and New Zealand.



CORPORATE FINANCE

Train with a Leading Merchant Bank Newly/Recently Qualified Accountant

To £28,000 + Mortgage + Profit Share + Car

This internationally respected UK investment bank has offices in Europe, USA, Australia and the Far East. They now seek a young qualified accountant to join their expanding Corporate Finance department, whose clients include major Blue Chip organisations as well as smaller companies experiencing rapid growth.

Operating within a young dynamic team, the position offers unrivalled experience and variety, providing high level financial advice on business deals around the world, including:

▲ ACQUISITIONS ▲ MANAGEMENT BUY-OUTS. ▲ MERGERS ▲ FLOTATIONS

Exceptional career and earning opportunities exist within the department. Young ACA's direct from public practice (or ACMA's/ACCA's with some financial services experience), seeking a move into the City and a training in Corporate Finance should call ANDREW FISHER. ALDERWICK PEACHELL and PARTNERS, Financial and Accountancy Recruitment, 125 High

Holborn, London WC1V 6QA. Tel: 01-404 3155.

CHIEF ACCOUNTANT

CITY c.£35,000 + CAR



Head of Corporate Management Accounting

Northern Home Counties

C.£40K + quality car & share options

Our client is a major force in UK retailing with a successful trading formula and annual turnover approaching £1 Billion. lts growth and profit performance is well in excess of its competitors. The Company's credo specifies a strong and continuing commitment to its customers and to the communities it serves, its employees and to its suppliers. Developments for the 1990's are ambitious, carefully planned and will ensure continuing success.

Following promotion within the Finance Team a Head of Corporate Management Accounting is now being sought.

Reporting to the Financial Controller this is a Senior Management role and the postholder will be expected to contribute to and influence, all aspects of the business as well as possessing the potential for further 'fast track' career

Key areas of responsibility will be to develop and implement the Finance Division's plans to achieve both corporate and divisional objectives, via the leadership and management of a team of up to 40 professional, admin and clerical staff.

The right candidate will probably be a graduate and qualified accountant with strong commercial awareness and a record of achievement in a successful business environment. Strong interpersonal, communication and man-management skills are mandatory and he/she will be the type of person who will relish working in a dynamic, committed and informal environment. Likely age range 29-35.

The benefits include a very competitive salary, fully expensed quality car, share options, good pension scheme, health cover etc. Relocation assistance is also available where appropriate.

If this opportunity interests you, please write in strict confidence quoting ref. HCMA 906 to: Dirk Degenhart or Vinit Vedi, Dirk Degenhart & Partners Limited Management Search & Selection, Swan Centre, Fishers Lane, London W4 1RX. Tel: 01-995 1331 (office hours) 01-994 2157 or 01-560 5619 (evenings & weekends 7-9pm) Fax: 01-994 9288 (24 hours)

FINANCIAL CONTROLLER MEDIA/TV

This is an exciting opportunity to join a. small, but extremely fast growing, privately owned company whose business is mainly in TV post-production work. It currently employs over 100 people. The company has ambitious growth plans, and the successful candidate will play a key role in supporting their implementation.

The position will report to the Finance Director and manage all accounting functions but will focus on the provision of relevant and meaningful management information to the board. It will manage a motivated and extremely

c. £30,000 + car + benefits

competent group of six, and will supervise their relocation from Bromley to the West End.

You are likely to be a young, graduate chartered accountant with at least three years experience in a fast moving and creative service environment, looking for a chance to get some real hands on experience and take on more responsibility.

Please send a comprehensive CV including salary history and daytime telephone number quoting Ref. 3057 to Bruce McKay, Executive Selection Division.

△ Touche Ross

Thavies Inn House, 3/4 Holborn Circus. London ECIN 2HB. Telephone: 01-353 7361.



Profit from Success

Ultramar Exploration Limited is the operating subsidiary of a highly successful British independent energy company with interests in the UK and overseas. Its commitment to continued growth in the UK is evident by recent acquisitions and the imminent development of several oil and gas fields. Due to this expansion, the following career opportunities have occurred.

Internal Auditor

Reporting to the Finance Director, you will be involved in the regular audit of all company activities and departments. This will entail leading and participating in Joint Venture audits.

You will review control systems and procedures, providing advice and recommendations on future

A qualified Chartered or Certified Accountant, you have up to 2 years' post qualification experience.

Partnership Accountants

You will be responsible for the financial control of the company's non-operated oil and gas fields.

Working closely with the relevant operators and internal departments, you will ensure that Joint Operating Agreements and accounting procedures are being followed.

With a detailed management accounting knowledge. ideally you have a minimum of 3 years' oil industry experience gained in a production/development

Based in prestigious new offices in Chiswick, you will enjoy an excellent remuneration package which includes non-contributory pension plus a range of attractive benefits. A company car is provided for the Internal Auditor.

In complete confidence please write with CV to Diana Scott, Simpson Crowden Consultants Limited, 97/99 Park Street, London W1Y 3HA. Tel: 01-629 5909.

Simpson Crowden

CONSULTANTS

TWO ASPIRING MANAGING DIRECTORS

Attractive salary + bonus + car

Could you take the kinks out of an unfolded paperclip??

- And would you enjoy it? Could you then fold it back to it's original shape and find three innovative ways of using it? All this whilst keeping a cool but friendly exterior and providing the leadership for a team of people working on similar tasks?
- For two rare individuals who:
 - thrive on problem solving have a sound knowledge of the property market are dedicated to delivering quality service have the self confidence to lead by example
- and believe in getting results through others we have two equally rare opportunities.
- IN THE FIRST CASE You will take responsibility for an established
- business segment, providing property related services to employees of many of the best known names in the corporate world. Starting from a base of UK market leadership and an emerging role in continental Europe, your task will

be to continue the record of impressive growth and profitability. Good presentation skills and the ability to manage a complex team should be evident and are paramount. This area of the business is highly competitive and this leader must have the vision to develop and enhance not only the components, but also the quality of the service that is delivered to its prestizious clients.

IN THE SECOND CASE

You will take responsibility for an emerging business segment providing 'private label' property services to financial institutions and major UK corporations through the acquisition management and disposal of sensitive assets. The challenge here is to combine intellectual desterity, financial accurren and logistical control over an area that is expected to grow into a

major business segment in its own right.

Our client is a European plc and part of a multinational corporate services group. It is a progressive and
determined player in this market where personal developm responsibility and accountability are encouraged to thrive. If you believe in these values and opportunities and think that they match your own then please

write to:

Newis and Company Ltd,
Altay House, 869 High Road,
London, N12 8QA, enclosing a
comprehensive CV, quoting Ref
N562 and N563 for the 01-445 0494 for an application

form. Fax: 01-445 5151.





Financial Controller

£30-35k + Fully Expensed Audi Quattro Tunbridge Wells, Kent

PPP Beaumont is a recent joint venture between PPP, the major private health insurers and Egerton Trust PLC. The company presently owns or operates eight nursing care centres and the shareholders are embarked upon a programme of expanding the business aggressively through development and acquisition.

A Financial Controller is presently sought to take full responsibility for all the company's financial affairs. including statutory and management reporting, financial strategy and planning. Responsible for a team of eleven, and reporting directly to the Managing Director, you will also be required to take an active supporting role in treasury matters and mergers/ acquisitions work led by the Finance

Directors of the two parent companies. In addition, you will be expected to attend board meetings and make a full contribution to the general management of the company.

A qualified accountant, your track record should demonstrate a proven ability or potential to control the financial affairs of the business. A solid grounding in the application of financial modelling supported by computer literacy developed through regular practise as a user is also necessary.

Critically, however, we will look for evidence of a commercial approach to your work, as well as a flair for innovation.

Located in pleasant offices. convenient for the local BR station, this position carries with it a

remuneration package which also includes private health care, contributory pension and, if appropriate, relocation assistance. In addition, there is every prospect of progression to Finance Director for an individual capable of demonstrating the required calibre.

Interested candidates should write to Hamish Davidson enclosing a full CV and salary details quoting reference MCS/4034. Alternatively, telephone in confidence during normal working hours.

Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge **Telephone Q1-334 5833**

Price Waterhouse



Management Accountant

London

c. £25,000 + car & benefits

With assets valued at several billion pounds spread throughout England and Wales, this highly capital intensive business is now entering a period of exciting and challenging commercial development. The central Management Accounting and Business Planning Department will play an important role in achieving future growth and success.

As a key member of this department, you will provide a comprehensive service either at Group level or in the field and will contribute to the formulation of manage accounting policy and systems for the business as a whole. Core responsibilities will include budgetary control; the critical review of performance; and the appraisal of business plans and capital investment projects.

Probably in your mid to late twenties, and commercially

aware, you will be a qualified Accountant with ent accounting experience gained in the profession or industry. Ideally you will have had exposure to capital intensive businesses. You will be persuasive, with strong technical abilities and good

Please reply in strict confidence to Paula Hanratty with details of career experience and salary progression, education, qualifications and age, quoting reference 5294/FT on both envelope and letter.

Management Consultancy Division P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

YOUNG ACCOUNTANT

Strategic Planning & Investment Appraisal

London

c£25,000

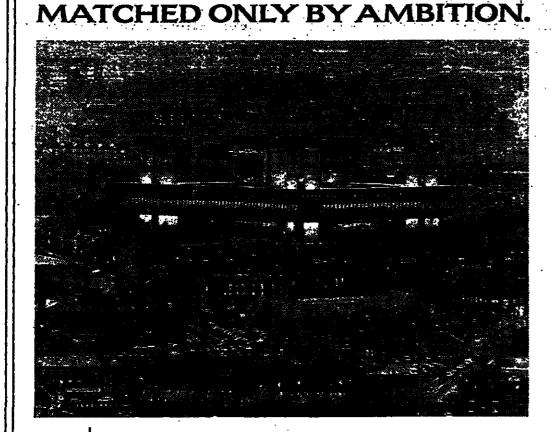
Following a management buy-out, our client, a £75m turnover catering and retail services company, is poised for significant expansion.

This is an outstanding opportunity for a young qualified accountant to work closely with the Finance Director on the development and implementation of the business expansion strategy. This will include investment appraisals and acquisition studies; capital budgetary control; business and strategic planning; monitoring the head office budget and numerous ad hoc projects. Strong interpersonal and analytical skills and commercial awareness are essential requirements for success in this exciting position which provides exposure to senior financial and operational

management. Future prospects within this fast moving leisure business are excellent. Please write with full career details to David Tod BSc FCA quoting reference D/852/LF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

WHERE EXPECTATIONS ARE



QUALIFIED/EXPERIENCED ACCOUNTANTS £19,000-£27,000 + CAR AND OTHER EXCELLENT BENEFITS

Here at the Halifax, we pride ourselves on our progressive approach to business, not least because it's brought us proven success as the world's No. 1 Building Society.

We've expanded into new and exciting areas of financial services, offering an ever-increasing range of products, service and advice to our 14 million customers and further major growth is planned. These changes have resulted in the need for more and better financial information. We're looking for ambitious accountants who are keen to develop vital roles in areas including Financial Control, Management Accounts, Taxation, Business and Product Development, Systems, Financial Modelling and Housing Project Appraisal. As well as skills that are second to none, you'll need to be bright, enthusiastic and highly-motivated. These are high profile appointments and confidence in your ability to influence the way we do business is essential.

Within this fast-changing environment, you'll find that achievement is recognised and rewarded. You'll enjoy a competitive salary, a profit related bonus scheme and impressive financial benefits including a concessionary mortgage, contributory pension, life assurance and free

BUPA membership. To find out more, please apply in writing with a full C.V. to Divisional Manager, Group Central Services, (Ref QEA), Halifax Building Society, Trinity Road, Halifax, West Yorkshire HXL 2RG.

Halifax is fully committed to equal opportunities

...a varied role in financial and commercial management...

Finance Manager

Rural Oxfordshire

c.£35,000 + bonus & benefits

Our client is long-established as one of Britain's leading grain traders and has played a major role in developing export markets for British cereals. The Group's excellent reputation and sound financing places it in a strong position in this

Reporting to and working closely with the Managing Director, you will play a key role in the business, comprising both financial and commercial management. Responsibilities will budgeting and management accounting. You will also be involved in key business negotiations at a senior level.

Preferably aged around 30, you will be a qualified Accountage with sound technical skills and familiarity with using

personal computers. Strong interpersonal skills are essential in order to manage effectively in this energetic team. Your approach will be commercially-minded, outgoing, flexible and positive. Promotion to the Board is possible in due course.

Please reply to Christopher Evans in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5292/FT on both envelope

Management Consultancy Division

Financial Services Sector

Management Consultancy – if you're not convinced, read on

Deloitte Haskins & Sells has achieved its leading position in Management Consultancy through providing a broad range of business services to an impressive portfolio of blue chip clients - organisations who will never be satisfied with less than complete professionalism and consistently good

That's why moving into Management Consultancy with Deloitte is a wise career step for people who want to build on previous experience and reach the top. In fact, given our long-term career options, training support and mai structure, Deloitte is the top. We have thrived by developing professional, enduring and mutually beneficial client relationships, offering practical solutions based on real market understanding.

Demand for our services in the finance sector has created new opportunities for Accountants with the special blend of training, attributes and attitude we require. We're keen to meet people with experience in one of the following:

➤ Treasury Management
➤ Budgeting and Cost Management

► Financial and Treasury Systems

▶ Financial Control

accountancy firm or a consulting practice. In addition to outstanding career prospects we envisage a salary in the range £25k to £45k – although salary is not a

Able, enthusiastic, and an excellent team player, you'll need

a good degree (ILi or better) plus ACA, ACMA, or ACT

qualification. Your background will include experience

with a major organisation in the finance sector, a large

limiting factor. You can also expect to work in a friendly environment where achievement gets the recognition it

Convinced? Then please write with full personal and career details (including daytime telephone number) to Stephen Mitchell, quoting reference 3166/FT on both envelope and

Deloitte

Management Consultancy Division P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Group Taxation

Southern Home Counties c. £40,000 + Car + Share Options

This vigorous and highly profitable British industrial based multi-national with a turnover in excess of £11/2 billion take a pro-active view, requiring its tax function to take a high profile and contribute fully to business performance. The tax function also commonly finds itself in the vanguard of new developments in tax planning and tax advice.

untant

VIANT

An enthusiastic Corporate Tax Specialist is sought to join the Tax Team as Deputy Group Taxation Manager Key areas will include UK and International tax planning, DTR and negotiations/discussions with the Revenue.

With a background either within the profession or commerce. considerable experience should have been gained in an innovative environment and ideally would include exposure to international transactions. Personal qualities will include a strong intellect, flexible style and excellent

communication skills. A highly competitive package will include a fully expensed car, executive stock options and relocation assistance where necessary, as well as other benefits.

Interested candidates should write in confidence quoting reference MCS/4036 enclosing a full CV and salary details. Alternatively, telephone Hamish Davidson on: 01-334 5833.

Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1.9QL

Price Waterhouse



Financial Controller

The state of the s

North London

Our client is the UK sales and marketing subsidiary of an international office space environment group; itself being part of a £450m turnover quoted group.

The UK operation was established several years ago and has grown to a profitable turnover, in excess of £30 million, in a primarily contract orientated business with plans well in band to grow the business at least 20% per annum through maximising its market share.

Continued growth together with a more definitive emphasis on managing the bottom line has generated the need to strengthen the management team with the appointment of a Financial Controller, with short term prospects leading to a Financial Directorship.

You will have responsibility for a small team handling all the financial, cash management, company secretarial and information technology matters affecting company performance. Particular emphasis will be placed upon commercial input to managing, directing and controlling the

c£35,000 + Car

business which will require considerable strength of character — with diplomacy, ie "an iron fist in a velvet glove." There will also be a need for considerable systems development to create an effective management information system.

The successful candidate will be a qualified accountant, preferably ACA, and is most likely to be aged between 29 and 34. Your industrial experience will have been in a sales and marketing company, most probably at Assistant Controller level. The personal qualities that we are seeking include drive, enthusiasm. energy and commitment, together with very strong professional skills and ethics. Language skills, whilst useful for European career progression, would be helpful but are not a prerequisite of this position. Interested applicants should submit their CVs to

Wayne Thomas, Executive Division, Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW.

Michael Page Finance

International Recruitment Consultants alon Bristol Windsor St Albans Leatherhead Birmingham Notting Manchester Leeds Newcastle upon Tyne Glasgow & Worldwide

Assistant Treasurer C. London

A unique opportunity has arisen for a highly talented Treasury professional to join the Corporate Treasury team of one of the UK's most exciting, diverse and innovative international financial services groups.

The Central Treasury function has an extremely high profile within the Group and the Assistant Treasurer will be involved across the whole range of treasury activities. The Group is constantly seeking innovative solutions to complex financing and cash management issues, consequently there is a significant project orientation to this role, in addition, there will be close involvement with the treasuries of each operating division, overseeing their funding requirements and ensuring efficient policies and

procedures are in operation. Aged 28-35 you will be a qualified accountant of high intellect and numeracy together with a background of several years treasury experience ideally gained within

MANAGEMENT SELECTION

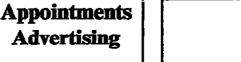
Substantial package

an international organisation. Strong interpersonal and technical skills are essential in order to quickly establish authority and credibility throughout the Group. The highly competitive salary package is negotiable depending on experience and qualifications. Performance will be rewarded.

Interested applicants should write enclosing a comprehensive CV with daytime telephone number quoting Ref: 349 to Barry Ollier, Whitehead Rice, 43 Wolf Age 2724

Whitehead Rice

ext 3351



For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Candida Raymond



Bed Division

FINANCIAL CONTROLLER £26,000 PACKAGE + CAR WEST MIDLANDS BASED

Coloroll Red Division is a fast growing business with Coloroll Group plc. The No. 1 name in home fashions manufacturing a range of merchandise for both the retail and contract Bed

The Division is seeking a Financial Controller, reporting direct to the Managing Director, to take charge of its accounting and administrative function.

Emphasis will be particularly on the development of accounting and information systems necessary to support the continuing successful growth of the business.

The position requires and energetic hands-on approach and a desire to make a major contribution as a full member of the Senior Management team. The successful candidate will probably be a qualified/past finalist C.M.A. with good

management accounting systems experience (age 28-35yrs).

Please write enclosing full c.v. to

Allan Walton, Managing Director, Coloroll Bed Division, Pedmore Road, Dudley, West Midlands DY2 0RA

Finance Director

N.W. London

£28,000 + Bonus + Car

Our client is a highly profitable service and manufacturing company, leaders in their niche field of specialist electro mechanical products. The company is a totally autonomous subsidiary of a progressive and substantial pic and has been through a period of significant change that has doubled turnover over the last four years to £10m. The Chief Executive now seeks to further strengthen financial and general ent controls throughout the

A commercially minded Finance Director is now sought to implement further computer agement systems and complete the integration of a newly acquired subsidiary The role will also require the individual to be part of the senior management team in formulating and implementing future strategy of the company.

Candidates will be graduate qualified accountants in their early 30's whose

significant professional and operational experience will combine to provide a General Management outlook, Maturity and enthusiasm are vital and the remuneration package will include a

Please telephone or write enclosing full curriculum vitae quoting ref. 334 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

FINANCIAL SELECTION AND SEARCH

Appointments

Advertising

For further information

call 01-873 3000 Deirdre McCarthy ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Candida Raymond ext 3351

Business Controllers

Guildford/Stockport/Bristol

c.£30,000 + car

With an asset value of several billion pounds, and operating throughout England and Wales, this capital intensive organisation is now entering a period of demanding and exciting commercial development. Strong financial and business control will provide a major contribution to future growth and success.

As one of three Business Controllers based in Guildford, Stockport or Bristol and working with a Senior Finance Manager in London, you will play a key role in the financial and commercial development, control and planning of a regional business division. The annual budget of each division is some £250 million. You will be involved with senior Operations Management in developing budgets. You will also critically review budgets and project progress and assess the financial implications of major investment proposals.

As a qualified accountant, ideally in your early thirties, you will have acquired relevant experience in construction, heavy engineering or manufacturing. In addition, you should have spent time working in a multi-site project-based environment and be familiar with techniques for performance monitoring and review. Personal qualities will include strong communication skills, maturity and persuasive ability.

Please send full personal and career details, in strict confidence, to Stephen Bailey quoting reference 6013/FT and indicating your location preference, on both envelope and letter.

FINANCE DIRECTOR

London

To £37,500, Exec Car, Benefits

Our client is a major player in its field, a publicly quoted company, and is rapidly expanding both organically and by acquisition. Current market value is over £250m. Internal promotion has created a superb opportunity for an ACA or ACMA, aged late 20s to mid 30s with a minimum 5 years' industrial experience.

Reporting to the Board and a key member of the management team, you will lead a small head office team, with full responsibility for the accounting and financial control functions of this major service division. Prime tasks involve sophisticated monthly reports to strict deadlines, budgeting, systems development and acquisition appraisal.

You will have strong commercial awareness, be practical and flexible, comfortable in a handson role, and have an underlying strategic approach. Service industry experience is an advantage.

The benefits package is commensurate with the importance of this position and includes an excellent negotiable salary, executive car, pension, life assurance and medical insurance. Applicants should send a comprehensive curriculum vitae with covering letter to Anthony D. Payne at:



International Audit Manager

Dynamic Advertising Environment

c£32,000 negotiable London based

The company has worldwide interests and an outstanding record of growth and profitability over the last decade.

The immediate requirement is for an International Internal Audit Manager but the successful candidate must have the ability and motivation to take a senior financial post in the organisation within 3/4 years.

The basic qualification is Chartered Accountant with a minimum of 4 years post-qualifying experience in a major

accounting firm with 2 years at management level. A knowledge of US accounting procedures will be helpful. The job also requires a person with leadership qualities capable of working with a high degree of independence and with the ability to communicate at the most senior levels in the operating

companies. This important London based position will carry a highly competitive salary plus performance bonus

and the usual fringe benefits. CVs will be discussed with our client, therefore please list those organisations to whom your details

Please write, enclosing full CV to Miles Holford quoting ref. MCS/7022 at Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge

London SE1.90L

should not be submitted.

Price Waterhouse



BUSINESS ANALYSTS to £25,000

locking in to Management Consultancy.



QUESTION: On the peculiar clock shown here, the hands move in an unusual way. Discover the system as revealed by the four clock positions shown, and draw accurately the fifth in the series.

The problem above looks complicated. Your ability to appraise a problem logically and develop a practical solution has been the hallmark of your career to date. Not only that, you're confident in your own judgement, although always willing to listen to others first. Like your energy, your ambitions are unbounded.

The trouble is, you're probably being wasted. What you need now is a wider spectrum of challenge than your present company can offer. You would prefer your rewards to keep pace with your achievements. In addition to this, you'd leap at the chance to work alongside your intellectual peers.

The time has come for you to consider Manangement Consultancy, particularly with one of the most dynamic and respected international practices like Touche Ross. Our role is in helping

clients implement change effectively -

providing creative solutions to wide

ranging business issues for small companies, multinationals, nationalised industries and Government departments.

Our minimum educational requirements are a first degree and possibly an MBA. This should be supported by a tangible record of success, an innovative mind, excellent presentation skills and a confident personality. We can provide both the training and the project variety to help your achievements earn quick recognition. Career development to partnership is a real

If you are 25-30, the time seems right to make your move - your full cv may well get us wound up! Please send it, to: Michael Hurton (Ref 3053), Touche Ross Management Consultants, Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB.

Telephone: 01-353 7361. .8 se gnoldo rtiw bnsH ANSWERS: Hand with one arrows at 6.

△Touche Ross **Management Consultants**

Assistant General Manager (Management Information)

(£40,000 package)

Norwich and Peterborough Building Society is the largest regional financial services group in East Anglia. We are ambitious and innovative, aiming to provide the services our clients require efficiently and profitably.

Our products include a highly successful personal cheque account with overdraft facilities and a £100 cheque guarantee card. The Society also controls subsidiary companies engaged in estate agency, financial planning, general insurance, stockbroking and travel agency services.

We now require an ASSISTANT GENERAL MANAGER whose prime objective will be to ensure that the management information requirements of the Group are fully met in all ways and that the flow of such information is appropriate to this dynamic and innovative organisation,

Reporting to the General Manager (Finance), the Assistant General Manager's main responsibilities will cover internal and external business monitoring and the preparation and regular review of all budgets within the Group. The successful applicant will be expected to develop existing management information systems rapidly and accurately. He or she will also be responsible for the production of periodic accounts for the Society's subsidiaries and the linancial evaluation of potential acquisitions and new products and services.

The ideal candidate who will be a qualified accountant, must be able to demonstrates-

- * Enthusiasm and commitment. ★ Good communication and presentation skills.
- ★ Commercial awareness.
- ★ Considerable relevant experience, preferably gained in the financial services industry. Norwich and Peterborough offers an excellent salary, concessionary staff mortgage, Profit Related Pay scheme, a Society car, BUPA membership, attractive pension and life assurance benefits and where appropriate, relocation expenses.

The job is based in Peterborough, a 'rural city' where the quality of life is second to none. IF YOUR PLANS FOR THE FUTURE ARE AS PROGRESSIVE AS OURS and if you can match up to our requirements, please send full career details, including current salary and benefits to:-

Terry Hefford, General Manager (Finance), Norwich and Peterborough Building Society, Administrative Centre,

Peterborough Business Park, Lynch Wood, Peterborough, PE2 0FZ. Telephone: (0733) 371371 NORWICH AND PETERBOROUGH BUILDING SOCIETY



Key Operational Planning and Forecasting

CHALLENGE AND CHANGE



Bristol/London Our client, a significant area within a large consumer-related plass undergone and is undergoing considerable change. Strong emphasimust be placed upon the reflection of these changes in the planning at forecasting of results. In response to these demands our client is now seeking the following 3 individuals:

seeking the tollowing 5 minviouses:

The Planning Manager, based in BRISTOL, will command a salary package of c\$35,000 pa (including bonus) plus car and substantial other benefits. Reporting to the Director of Planning and Analysis and with the support of 4 qualified staff, this individual will contribute to the achievement of the company's objectives through the effective operation and development of the Division's financial planning and forecasting

It is anticipated that the successful candidate will have a fina analysis background with a well-developed commercial approach. The Projects & Planning Menager also reports to the Director of Planning and Analysis, and is besed in BRISTOR. The successful condidate will command a salary package of c\$30,000 pa (Incheding bonus) pies car, and benefits.

The objective of this role is to provide financial analysis and project

c.£30-35,000 p.a. (incl. bonus) + car

support to the core business while additionally supporting the development into wider business areas.

The Financial Planning Manager, operating within a different sion of the client's business, based in LONDON, will report to the Divisional Finance Director. The role will command a salary package of c\$30,000 pa (Including bonus) plus car, and ben The objective of this position is to enable profit maximisation of the business by providing insightful analysis of product margins and overhead costs. To facilitate strategic planning and the integration of business activities both current and future.

It is anticipated that both the Projects and Planning Manager and the Financial Planning Manager will be young Accountants or MBAs with a finance background. Experience of PC modelling and strong interpersonal skills are essential.

institutions who wish to discuss any of the above positions, should telephone Karen Wilson on 01-491 3431 (0895-633429 evenings/weekends) or write to her at FMS, 14 Cork Street, London WIX 1PF enclosing a recent CV and a note

Search and Selection Specialists

Financial Management

GRADUATE CHARTERED **ACCOUNTANT**

BIRMINGHAM NEGOTIABLE CIRCA £22,500 + CAR

For this fast expanding, multi branch retail plc, we are seeking a graduate chartered accountant who really does have the academic, professional and personal ability to develop an outstanding contribution; it will be necessary to match the organic and acquisitive growth of the organisation. Working closely with the Group Finance Director and the Chairman the appointse will help to steer Working closely with the Group manner Director and the chantering to approxime will neep to steer the growth of the company by controlling and co-ordinating corporate accounting activity. Most suitable applicants will therefore have experience of working within one of the larger professional accountancy practices and are now identifying a move into a commercial operation which offers tangible career prospects. Remuneration is negotiable, relocation costs will be reimbursed and other rewards reflect the importance of the role.

Interested applicants should send full career and personal details to Bob Phipps FCA, Bernard Hodes Overton Limited, Monaco House, Bristol Street, Birmingham, 85 7AS or telephone 021 622 3838 for an application form quoting reference 19185.

BERNARD HODES • OVERTON

MANAGEMENT SELECTION . EXECUTIVE SEARCH

FINANCIAL TIMES THURSDAY JULY 27 1989

Chief Financial Officer Commodities

City

£35-45,000 + Bens

Our client is a medium sized 'soft' commodities trader with offices throughout the world. As the result of a recent reorganisation, they wish to appoint their first Chief Financial Officer to head the existing accounting function.

Reporting to the Managing Director, the successful candidate will take full responsibility for the financial management and control of the London operations. The role will include the conventional accounting, reporting, compliance and treasury responsibilities as well as the provision of general financial support to senior management.

Candidates should be qualified accountants, who have gained

previous experience within the commodities sector at a senior level. They should, in addition, retain a flexible, 'hands on' approach combined with first class communication skills and a clear commercial insight. This is a key position within the organisation which requires a high level of commitment.

Interested candidates should contact Charles
Macleod, Manager, Financial Services
Division, Michael Page Finance, 39-41
Parker Street, London WC2B 5LH,
enclosing a comprehensive curriculum
vitae or telephone him on

01-831 2000.

Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham

Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director Designate

South East London

£30,000-35,000 + Exec Car

Our client is a young, rapidly expanding service group. Within two years of operation, the company has established itself as a market leader and already has an impressive blue-chip customer base. The company's success is founded on a progressive and dynamic management style, combined with an innovative and unique product line.

As Financial Director Designate, you will quickly establish yourself as a key member of the management team. You will have overall responsibility for the computerised accounting systems, financial and management reporting, investigating potential acquisitions and corporate finance work. You will also need to recruit and manage a small team.

The successful candidate will be a commercially minded qualified accountant, aged 28-35. Experience in a small or medium sized company environment would be an advantage and experience in rental or leasing agreements ideal. You will have a high level of commitment, combined with a practical approach and the ability to communicate effectively at

If you believe you have the drive and determination that our client requires, contact Tim Forster on (0372) 375661 (Fax No: (0372) 370101) or write to him enclosing your CV at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey, KT22 8AG.

Michael Page Finance

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham

Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



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REED... accountancy

CROYDON

c£26k + car

Financial Accountant

Major American Banking and Finance corporation requires recently qualified accountant for the departmental control of management and statutory accounts, internal control developments and international tax related matters. Ref 34207A7

For further details contact: The Manager, Reed Accountancy, 52 George Street, Croydon 01-680 4034 Fax 01-686 5413

EC3

c£28,000

Financial Manager

Small, fast growing insurance subsidiary offers intellectually challenging role in Finance with a strong international cash management bias. Young, dedicated team environment offering great development potential. Ref 23/0/7/B5

For further details contact: The Manager, Reed Accountancy, 192 Bishopsgate, EC2 01-283 3761 Fax 01-623 2929

Phone or send your CV to the appropriate manager, or request an application form. Out of office hours, call 01-770 7780 or 0483 740401. Reed actively promotes Equal Opportunities.

6 8.7+

23

Controller - Audit & Financial Consultancy

WEST MIDLANDS, TO £40,000

For a major industrial company providing a vital product to industrial and domestic users and with a turnover exceeding \$2 billion. The Company emplays some 10,000 throughout the UK and is currently undergoing a period of exciting change and development. It now seeks an experienced financial manager to play a key role in identifying opportunities for improving operational efficiency and in managing compliance with corporate financial guidelines.

Reporting to the Executive Director of Finance and leading a substantial team of professionals, you will work closely with senior line managers throughout the organisation helping them to reduce costs, improve methods of operating, and to utilise the

most efficient systems and procedures. An important member of the management team, you will be expected to contribute on a wide range of business

A qualified accountant, with a minimum of 7 years post qualification experience, you will have wide financial experience which includes operational and financial audit gained in major private sector companies or perhaps at a senior level in a leading occounting firm. An experienced manager of staff, you should be conversant with modern audit and investigation techniques and be able to contribute to the financial management of the organisation.

You can expect to be involved in all facets of the Company's business and to be well placed to take advantage of the excellent career development prospects.

Résumés piecse including a daytime telephone number to Robin Alcock quoting reference RA525, Coopers & Lybrand Executive Resourcing Limited, 43 Temple Row, Birmingham B2 5.JT.

Executive

Progression from these roles is flexible and could be into Marketing.

CIMA/ACA/ACCA aged under 30 who is both computer literate and technically competent. You must have the ability to work independently

Interested applicants should telephone Howard Lancet on 01-250 3033 or write to him enclosing a detailed CV at 1 St John's Square, London

The ideal candidate will be a newly or recently Qualified

supervising a member of staff and you will view yourself as a

Production, R&D, or Group Finance.



Are you looking for a role with Forecasting and Planning?

TWO EXCEPTIONAL MANAGEMENT ACCOUNTANTS

Herts

Aged 23-30

c£25,000 package

With an impressive record of growth to date, our client is a major international pharmaceutical company with a reputation for innovation and development.

Two opportunities have arisen to provide a key divisional information service to senior managers. The first role is involved within the fast moving development area where the emphasis is on communication with the non-financial manager. The second role centres around the finance and administration area with emphasis on the planning aspects. In each role your responsibilities are challenging, providing you with exceptionally good experience in order to progress. In addition to responsibility for budgets, periodic management reports, forecasting and planning, you will have involvement in investigations and 'one off'

project assignments, with exposure to other company areas.

selection

business (3 ACCOUNTANCY AND FINANCIAL RECRUITMENT

GROUP FINANCIAL

Our Client is a market leader in its field, marketing a wide range of integrated communications services. Group activity includes cellular communications, telemarketing, peging and personal message handling services. Recently acquired by a major US company, the Group is committed to maintaining current expansion rates both in the UK and Europe. Consequently a high calibre finance professional is required to fill a newly created position.

The responsibilities of this broad commercial role will include the co-ordination of divisional budgets, the monitoring of monthly reports and participation in the production of 5 year plans. There will be extensive liaison with senior non-financial

Candidates will be qualified Accountants offering previous financial planning and budgetting experience. A thorough knowledge of Lotus 123 will be essential.

Please apply directly to Jane Prior at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WCZR OBR. Telephone: 01-836 3545, or evenings on 01-546 5657. Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester · Bristol · Leeds



PAN AMERICAN WORLD AIRWAYS

MANAGER, INTERNAL CONTROLS AND ANALYSIS LOCATION: LONDON

We require an experienced financial accountant to join our restructured Field Accounting Department for the Atlantic Division. Reporting to the Division, your key responsibilities will include analysis and reconciliation of balance sheet accounts including bank accounts, perform field reviews to identify areas of exposure and present finding and recommendations to Senior Management for quick resolution, perform special projects and analysis as requested by field management, and management

You should be a qualified Accountant with several years of experience preferably with a large organization and exposure to US GAAP

Please apply directly to Victor Hook in our Personnel Department

Personnel Dept. Cargo Terminal Shoreham Road East Hounslow Middlexsex TW6 3RD

Finance and **Accounting Manager**

Springfield

Kent Highways Direct Labour Organisation is a civil engineering contractor operating within local government in competition with the private sector. It employs more than 250 people and carries out works of maintenance and construction of highways and bridges. A Finance and Accounting Manager is required to fill this new post and to provide the DLO Manager and his management team with informed, effective advice and support, in the running of a successful and competitive business. The postholder will be a member of the DLO management team.

We are looking for a professional accountant who enjoys challenging work and has a proven track record, commercial acumen, a knowledge of the civil engineering industry and private and public sector financial management systems. The successful applicant will also be expected to take a key role in the decision making process at the highest level.

Salary and benefits will be negotiable and commensurate with the high level of responsibility associated with the job. We can offer a generous relocation package, mortgage subsidy and equity sharing schemes. A lease car scheme is also available.

For an informal discussion please telephone Brian West on Maidstone (0622) 671411 ext 3804. For a job description and application form write to Highways and Transportation Department, Kent County Council, Springfield, Maidstone, Kent, or telephone Brian Carter on Maidstone (0622) 671411 ext 3868. Closing Date 11th August. Kent County

Date 11th August.

Council Kent County Council is an equal opportunity employer. TRANSPORTATION

Financial Director

to £50,000 + Car + Bonus + Benefits London

A household name in domestic appliances with a turnover of c.£55 million seeks a Financial Director to be responsible for all financial aspects of the company and in particular the management of a substantial Finance Department, the production of all statutory accounts and the provision of an effective and pro-active financial service to management.

The ideal candidate will be a Chartered Accountant aged between 35-45 with experience of manufacturing, investment appraisal, strong man-management skills and an energetic and innovative approach to problem solving. M&A experience would be an advantage.

This is a high profile opportunity within a renowned manufacturing company with a new management style, which is in the process of accelerated change, product diversification and growth. For further information please write, enclosing your curriculum vitae to Fiona Vickers, EAL International, 18 Grosvenor Street, London W1X 9FD quoting reference VB.828.



MACARTHY PLC

Require 2 Commercially Minded

FINANCIAL CONTROLLERS

Circa £27,000 + Car Northampton - Shrewsbury

The Wholesale and Distribution Divisions of Macarthy PLC supply high quality Pharmaceuticals for use in both the human medical and veterinary markets. Success in this highly competitive and fast moving environment is dependent upon high levels of customer service coupled with strong financial controls.

The implementation of the next phase of the Division's development has lead to the creation of several autonomous operating units each with a turnover of several millions. To manage and control this phase of development the opportunity has arisen for the appointment of 2 commercially minded Financial Controllers to play an active part of the management teams in Northampton and Shrewsbury.

Working closely with the Chief Executive of each operating unit the "hands on" nature of these positions will necessitate a thorough involvement in all aspects of the business, together with the development and application of strict financial controls.

The successful candidates will be self starters and will have already gained experience in a Distribution environment or possibly within Retail. Experience of working at operational level within the disciplines of a large Group of Companies would also be

A positive cititude and an ability to succeed will be rewarded by a competitive salary and a wide range of benefits including a Company car and relocation expenses where appropriate.

Please forward your detailed C.V. in the first instance to: Roger Edwards ersonnel Manager, Macarity Medical Limited, Chesham House, Chesham Close, Romford, Essex RMT 4JX, quoting reference: FT/N-Northampion, FT/S-Strewsbury.

Hccountancu

MANAGING EDITOR

London, W.C. 1

Salary c£40,000 p.a.

plus usual large Company benefits The Institute of Chartered Accountants in England & Wales is proposing to appoint a Managing Editor to head its highly successful monthly Journal — an acknowledged leader in its field.

The post is a new appointment, following a review of the senior management structure, and the successful candidate will take full charge of the Journal.

He/She will have a proven track record in editing a quality professional Journal. Commercial experience and the ability to lead a department of 45 are essential. A background in financial publishing would be an advantage.

The Managing Editor will report to the Managing Director of Commercial Operations and will lead the Journal into new markets.

Please send full CV in the first instance to:

Nicky Tudor, Recruitment Advertising Manager, Paul Whitaker & Associates Ltd., 2 Well Lane, Chapel Allerton, Leeds LS7 4PQ.

ASSUCIATES LTD

. RECRUITMENT DIVISION .

Finance Director Property Development and Investment

c. £25-30,000 plus car

Hallamshire investments is a recently formed pic dedicated to the regeneration of Sheffield hasamshire investments is a recently formed productionated to the regeneration of Sheffield and the surrounding areas. Widely supported and financially backed by both public and private sectors, it is actively engaged in property development and other investment projects which will benefit the community, as well as providing a sound return on investment. Several flegship projects will be announced in the coming months and the Chief Executive now wishes to appoint a Finance Director to assist him in his task. The main responsibilities will be the to appoint a Finance Director to assist him in his task. The main responsibilities will be the preparation of financial and statutory accounts for the new company, the provision of appropriate management information to the Board, and the management of a comprehensive, P.C.-based, company secretarial and administrative system. Beyond this, there will be a requirement to instigate and to manage the financial packages relating to prospective investments, to monitor and review current wholly-owned projects and joint ventures, and to assist with the

monitor and review current wnony-owned projects and joint ventures, and to assist with the general management of the business.

Applications are invited from qualified accountants who have experience of providing a comprehensive finance and administrative service to a small but growing company. Knowledge of the property development market, of relevant sources of finance (including grants) and of portfolio management would be advantageous. Well developed inter-personal skills, appropriate to operating at the highest levels within the financial and business community, are

essential.

The initial remuneration is expected to be in the range shown above, with a range of additional benefits including a fully expensed 2 litre car.

To apply please send a comprehensive C.V. or request an application form from Ross Monro, Theater Morro & Newman, Regency Court, 62-66 Deansgate, Manchester, M3 2EN. (061-832 0033) quoting ref. 3614.

Theaker Monro & Newman

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TROLLERS

Section 18

FINANCIAL TIMES THURSDAY JULY 27 1989

FINANCIAL CONTROLLER

With flair for man-management

Leeds Age 28-35

c. £33K + benefits + car

ASDA Stores – currently achieving a turnover in excess of £2.7 billion through 1304 superstores – has pursued a vigorous development programme over the last five years. This has significantly enhanced its profile and profitability, as well as putting it in a strong position for the 1990's. The company has further exciting plans in the pipeline. In response to these increasing demands, the company is implementing structural changes at the Leeds headquarters which have created the need for a Financial Controller within the centralised accounting function.

Reporting directly to the Divisional Director, this important role spans a number of key features. You will take first-line responsibility for financial accounting within the company, focusing in particular on cash management, particularly supplier payments, banking arrangements and other treasury matters. You will also ensure the smooth and effective operation of the key central processing departments covering all aspects of Administration within the company. There will be a major man-management involvement, with over 200 accounting staff. There will be ongoing systems development work and a constant and varied stream of other demands of your professional skills.

To succed in this fast-moving environment you will be a graduate in a financial discipline, qualified accountant or MBA who is technically strong and highly communicative. Commercially astute, you will be able to react quickly and effectively to situations as they arise. There is scope here to make a major contribution in this role, as well as considerable potential to take advantage later of the very attraction proposed which the Green office. of the very attractive prospects which the Group offers.

Please apply to Laurence Barnett or Melinda Hughes at our Leeds Office, Ref. 1D 170

Quebec House, Quebec Street Leeds LS1 2HA. Tel: 0532-446611 Fax: 0532-446140

Also at: Birmingham, Liverpool, Manche Nottingham and Swindon

ASB RECRUITMENT LTD A Dicition of ASB Bernet Kinelogo Pic.

Financial Controller

West Midlands

to £35,000 package

Our client is a major force in the financial services sector and has enjoyed steady and substantial growth. Exciting new developments have taken effect and furthur diversifications

This has created an exciting new opportunity for a person with drive, determination and enthusiasm to make his or her mark.

▲ To manage a young finance team in excess of 25.

Provide effective management information for long term strategy and planning.

Provide all financial and management periodic reports.

▲ To monitor, review and embasco sophisticated computer systems.

Candidates should be

▲ Qualified Accountants

A Able to assume further responsibility

▲ Aged 30-45

The company offer long term prospects and a substantial salary and benefits package reflecting the seniority of the position.



Please telephone Martin Lawley MECI on 021 233 4421 or write to him with a copy of your CV to Douglas Llambias Associates, Cavendish House, 39 Waterloo Street, Brimingham B2 5PP.

AMBIAS

THE LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE

AUDITOR

CITY c.£30,000 + CAR

Exchange has grown swiftly to establish itself as a men merketolece for the treding of

Salary will be backed by the benefits expected

Please apply with full or to Helen Jankins Personnel Manager, LIFFE. The Royal Exchange,

Accountant

Electronics Manufacturing

Surrey

Our client is a specialist consumer electronics manufacturer located in Surrey but operating world-wide. It is one of the international leaders in the new and revolutionary field of mobile telecommunications.

Manufacturing is almost wholly automated and manufacturing management information systems are heavily computerised. However the company's expansion is taking place in a strongly competitive field and cost control will remain paramount. The accountant will be expected to develop the function by establishing stock control and valuation procedures at all production stages, improve the product costing systems, establish new parameters for variances in machine and manpower efficiency and prepare revenue and capital budgets for the facility.

Candidates must have accounting experience including product costings, stock control, W.I.P. control, budgetary control and be able to work in a rapidly moving product and schedule change environment. A professional qualification is expected as is an excellent grasp of data processing applied to finance and manufacturing. The position reports to the Group Accountant.

Salary is in the range indicated, depending upon experience, plus car and other benefits. Please apply with a full curriculum vitae and salary history toe-

Terry Fuller (Ref 059), Director, HODGSON IMPEY SEARCH & SELECTION LIMITED, 50 Pall Mail, London Swiy Siq.

University of London: The London School of Economics and Political Science LECTURESHIPS IN ACCOUNTING AND FINANCE

Applications are invited for one lectureship in the Department of Accounting and Finance, commencing at any time from the 1 October 1989, at a date to be agreed. A one year temporary lectureship is also available from October 1989, which may be held on a visiting basis.

Preference may be given to those with interests in financial accounting or finance broadly defined. Applications will be welcome from those willing to develop interests in the above areas. Applications will also be welcome from strong candidates, whatever the

Candidates should possess a good degree in a relevant area and /or professional accounting qualifications.

It is expected that interviews will be held in September.

Appointment will be at an appropriate point of the Grade A or Grade B salary scale for lecturers £10,458-£15,372 or 216,014-220,469 plus £1650 London Allowance a year. In assessing the starting salary consideration will be given stions, age and experience.

Applications forms and further particulars are available on receipt of a stamped, addressed envelope from the Administrative Officer, Room H515, The London School of Economics, Houghton Street, London WC2A 2AE. Closing date for applications: 18 August 1989.

APPOINTMENTS

ADVERTISING

For further

information call

01-873 3000

Candida Raymond

ext 3351

Deirdre McCerthy ext 4177

Paul Maravigila

ext 4676

Elizabeth Rower ext 3456

Financial Controller

London

Package of £40K + Executive Car

Our client is a well established and highly profitable retail division (t/o £200m) within a major UK plc.

The Financial Controller will have total responsibility for all aspects of financial accounting supported by a department of 50 staff. In addition, the job holder will make a significant contribution to the further development of highly sophisticated financial reporting systems.

Candidates should be graduate accountants, age indicator 27-33, with good inter-personal and management skills together with commercial awareness. It is essential that candidates have the personal qualities to succeed and progress within the Group where career

progression is not confined to the financial area. The attractive remuneration package

includes a significant bonus and excellent fringe benefits. Please telephone or write enclosing

full curriculum vitae quoting ref: 335 to: Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

Cartwright

Casbury Schweppes

Highly Visible Opportunity within Acquisitive Plc CORPORATE FINANCE MANAGER



Cadhury Schweppes pic is the largest British-owned confectionery and soft drinks company — a major international group with companies in almost 50 countries and products sold in over 100 markets. With a turnower in excess of £2,000 million, the company has a commitment to grow through the strengthening of its brands, and through synergistic acquisitions.

As a result of an internal promotion the company now seeks to recruit a Corporate Finance Manager, who will be based at the company's London Head Office.

Reporting to the Head of Corporate Finance, your responsibility will be to make recommendations to the Grance Director, other Rescutive Directors, the Group sent Director and the Director of T

* Potential acquisitions, joint ventures and diw * Strategic options identified in the Group plan

to \$35,000+Bonus+Car * Potential issues of equity or debt finance and listings and ratings thereof.

You in turn will be a graduate, Chartered Accoun likely to be currently in the corporate finance department of a ng professional practice or merchant bank, who has ling, acquisitions and disposals experience. in addition you will possess:

A strong presence, able to establish credibility quickly, and inspire confidence.

An international outlook and flexibility to travel as

Interested individuals should write, enclosing a carr resume together with salary details to Peter Flammi, Director, at FMS, 14 Cork Street, Landon WIX IPF

Search and Selection Specialists

Financial Management

Financial Accountant

International Merchant Bank City

Package c £30,000

This Merchant Banking subsidiary of one of the UK's largest international banking groups provides a full range of corporate advisory and related trading activities worldwide. Resulting from a secondment overseas, an excellent career opportunity has arisen, to join this fresh and challenging Head Office environment. Reporting to the Financial Controller you will assume responsibility for Group Consolidation activities, budgeting production of management information, statutory accounting and associated taxation matters. The successful candidate will be a finalist/ recently qualified ACA who has the ability and

motivation to make a vital contribution to the management team. Applicants should be able to demonstrate professional expertise and impressive interpersonal skills. PC literacy is

An attractive basic salary enhanced by profit share and related financial services benefits are offered. Future salary and career progression will be based on personal performance.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, B.E. Boylan, Accountancy Division, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 01-734 6852, Fax: 01-734 3738, quoting

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LERDS, LONDON, MANCHESTER, NEWCASTILE, NOTTINGHAM, SHEFFIELD, WINDSOR A Member of Blue Arrow plc

Financial Controller

Electronics Industry South East.

c £35,000 Significant Bonus, Car

This highly visible role is with an extremely successful division of a major electronics successful division of a major electronics PLC. The division has an impressive track record of achievement and expects to grow significantly within the next year both organically and by acquisition.

Reporting to the Managing Director, responsibility will be to provide at senior management level financial input into major decision and policy making as well as the

decision and policy making as well as the day to day financial management of the

Candidates aged 30-45 must be qualified and be ambitious, high calibre professionals who have successfully held a financial management position in either the electronics/telecommunication or consumer durables industries. The environment is dynamic, fast moving

and particularly challenging where only the highest standards will be acceptable. Relocation will be paid. Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to,

M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, Fex: 01-734 3738, quoting Ref: H13086/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CAROIFF, ELINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTUNGHAM, SHEFFIELD, WINDSOR A Mamber of Blue Arrow plc

Treasury Accountant

c.£27,000 + CarNorthern Home Counties

This is an outstanding opportunity for an ambitious accountant to gain Corporate Treasury experience in a very successful £multi million

consumer product company.

The position, reporting to the Treasurer, requires a creative individual with the enthusiasm and initiative to handle a wide variety of treasury, taxation and associated issues which arise out of the Company's wide ranging activities, its funding and tax management requirements and its relations with major overseas affiliates. The work is non-routine with a high profile both inside and outside the Group. Where appropriate, formal training will be provided.

Applicants should be graduate chartered accountants, either in the profession or a first job

in industry. An essential requirement is the confidence and presence to deal effectively with bankers and other external professionals. The position is regarded as an entry point to the Group which is a £multi billion European multinational. Future prospects will not be confined to Treasury and include opportunities for overseas financial management experience.

Please apply in confidence quoting Ref

Brian H Mason Mason & Nurse Associates I Lancaster Place. Strand London WC2E 7EB Tel: 01-240 7805

Mason

GROUP ACCOUNTANT

Oakley is a substantial and expanding group of private companies based in Chichester. The group has interests in leisure, distribution and commercial property and wishes to appoint a qualified accountant to fill the position of Group Accountant.

Applicants must have a good working knowledge of computerised accounting systems and be able to motivate a small team of accounting staff. The position will carry with it the responsibility for the day to day running of the accounts department and the preparation of periodic management accounts, group accounts, cash forecasts and other financial data. The successful candidate is likely to be a qualified Chartered Accountant who can work closely with executive colleggues in a constructive closely with executive colleagues in a constructive and supportive manner and the one who would like to make the group accounting function their own.

An attractive remuneration package is offered including a salary negotiable around £30,000, a company car, non contributory pension and other

Please apply in the first instance, enclosing a detailed C.V., to the Managing Director, Oakley Investments Limited, City Gates, 2/4 Southgate, Chichester, West Sussex PO19 2DJ

4.3

Finance Systems Manager

Northern Home Counties

Our client is an autonomous division of a major blue chip British Group. Already leading their market sector, they are enjoying phenomenal growth and now require a talented Finance Systems Manager to strengthen their team.

In this newly created post you will report to the Financial Controller and will have responsibility for identification and implementation of systems strategies and developments for the improvement of financial management reporting/ information/processing and central systems. In addition you will co-ordinate the operation and maintenance of all Finance Computer Systems.

Probably in your late 20's to early 30's you will be a Graduate Accountant (possibly "big six" trained) with a record of achievement in the design and practical implementation of financial systems within a large commercial organisation.

Essential pre-requisites for the job include a clear aptitude for systems, the ability to think strategically and the capacity to

c.£30K + 2L car + share options

meet deadlines coupled with good management and communication skills.

The attractive remuneration package includes a fully expensed 2L car, share options, good pension scheme, health cover etc. Relocation assistance is also available where appropriate. Future career progression is excellent and is directly linked to performance.

If you have the necessary attributes and ambition to succeed in this challenging position, please send your career details to Dirk Degenhart or Vinit Vedi quoting ref no. FSM 907 at: Dirk Degenhart & Partners Limited, Management Search & Selection, Swan Centre, Fishers Lane, London W4 1RX.

Tel: 01-996 1331 (daytime) 01-994 2157 or 01-560 5619 (evenings/weekends) Fax: 01-994 9288 (24 hours)



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COMPANY ANNOUNCEMENTS

INTERNATIONAL PUBLIC BID **BAYOVAR PROJECT**

According to schedule, the reception of the proposals for pre-qualification took place on Monday July 3rd., 1989.

The following firms submitted their bids:

George Wimpey International Ltd. (England) Ing. Civiles Asociados S.A. de C.V. (Mexico) - Condux S.A. de C.V. (Mexico)

The last two above mentioned companies have presented their bids in association with Peruvian construction

This project illustrates the investment possibilities which Peru offers for the development of the great variety of natural resources which are found on its territory. In the specific case of this project, the same is located in a preferential site of the Pacific Basin which constitutes an access to its natural market formed by the countries of this area. In this sense MINPECO S.A., a Peruvian company engaged in the trading of mining products and who support this project, has made contact with consumers of the products and has concluded sales with New Zealand and Chile, taking advantage of the production of the pilot plant which is located in this field.

The initial results of this first stage of the process of the International Public Bid for the Bayovar Project show that Peru is in a position to offer, to the International Financial market, promising alternatives for the exploitation of natural resources, particularly in that where mining/ metallurgy fields are concerned.

LEGAL NOTICES

TO ALL HOLDERS OF PENGO FINANCE, N.V. CLASS A AND CLASS B NON-INTEREST BEARING CONVERTIBLE SENIOR SUBORDINATED CUARANTEED DESENTURES 1991 AND PENGO FINANCE, N.V., 5% PERCENT CONVERTIBLE SUBORDINATED GUARANTEED DESENTURES 1995 (COLLECTIVELY THE "DESENTURES"). UNITED STATES BANKRUPTCY COURT NORTHERN DISTRICT OF TEXAS FORT WORTH DIVISION

PENGO INDUSTRIES, INC.,

Debtor.

NOTICE OF ORDER APPROVING DISCLOSURE
STATEMENT AND OF TIME FOR ACCEPTING OR
REFECTING PRINCO INDUSTRIES, INC. PLAN OF EXORGANIZATION.

The Brokerpley Court for the Northern Distract of Texas. Fort Worth Division, has entered an Order on July 20, 1989, approving a Disclosure Statement taker Chapter 11 of the Bankurspley Code that was filed by Pengo Industries, Inc. (Pengo 7) on May 26, 1989, as modified, relating to the Pengo Plan of Recognization (Plan 7) of even date, as modified, the Plan adong with the Disclosure Statement, is presently being transmitted to 3f except accordance for woring to accept or reject the Plan. This notice is in serve as information petulining to the Plan voting process follows for the Debenture Follows and Interest Plan. This notice is in serve as information petulining to the Plan voting process follows for the Debenture Follows and Interest Plan. This notice is in serve as information petulining to the Plan voting process follows the Debenture Holders of Debentures will be treated as creditors in Class 5, which class includes the imajority of measured creditors. Debenture Holders are included in Class 5 on the begin of Pengo's guarantee of the Debentures begin to the process of the Pengo's guarantee of the Debentures to the instance of the process of the Pengo States of New Common Stock to be issued by the recognized Pengo. Subordinations provisions of the respective information provisions of the Pengo Industries and the Debenture belief relation to the Pengo Industries and Pengo Industries Industr

1. OBJECTIONS TO CONFIRMATION:
Debenture holders wishing to object to the confirmation of the Plan rany do so by Siing a written objection by 5:00 n.m., Debenture holders wishing to object to the confirmation of the Plan rany do so by Siing a written objection by 5:00 n.m., Worth, Teless 76:02 with a copy to counted for Pengo.

4. INFORMATION:
Information may be obtained by contacting counsel for the Pengo or by contacting counsel for the indenture trustees of the Debentures as follows:
Six Percent Debensures:
Roger A. Ferron, Eug.
McCanchen, Black, Verleger & Shes 6:00 Within Boulevard
Los Augeles, CA 9:0017
(213) 624-2400

Counsel for Chemical Bank

Counsel for Telescope Counter for the Pengo or by contacting counsel for the indenture trustees.

Liddell, Sapp. Zively, Hill & LaBoon
J5:00 Texas Comparator Tower
Texas 7:00:2713) 226-1200

Counsel for Che. DATED July 20, 1989.

BY ORDER OF THE COURT
THE HONORABLE MASSIE TILLMAN
UNITED STATES BANKRUPTCY JUDGE



FINANCIAL TIMES COMPANIES & MARKETS

Thursday July 27 1989



Hypo-Bank takes 50%

INSIDE

Drug companies' union finalised

The tortuous path to marriage finally ended happily yesterday for drugs companies Smlth-Kline Beckman of the US and Beecham of the UK. The union went into effect after it was formally approved by SmithKline shareholders. Page 23

Tinge of nostalgia



Patrick de Bellefroid (left) speaks of the exciting days of the takeover ttle for Société Générale de Belgique with a tinge of nostalgia. He is no hidebound traditionallst, however, and is concerned that the affair left the Belgian bourse badly damaged, with a reputation for having no

proper rules. So he welcomes new measures to regulate the financial markets - even though they involve challenging the stockbro-kers' monopoly. Page 40

NZ Steels's ride on the roller-coaster continues

A turbulent ownership period for New Zealand Steel, the country's only integrated steelmaker, took a fresh turn when a consortium led by BHP of Australia agreed to pay NZ\$323m (\$185.6m) for the mill. NZ Steel is being sold by receivers of the failed Equiticorp investment group. Lending to Equiticorp and other entre-preneurs was the prime cause of a recent slide into loss by Bank of New Zealand. The annual meeting was told that the incoming board would have to decide whether to increase provisions on corporate loans to Australia, where the economy was worsening. Page 21

X-ray group beams up record



Hafslund Nycomed, Norway's second largest publicly-quoted company, which is best known for its X-ray contrast media, has posted a 45 per cent increase in first-half pre-tax profits to a record NKr511m (\$73.4m). Hafslund's strong recent growth has been due largely to the success of Omnipa-

e, a non-ionic contrast medium for enhancing X-ray pictures which is the backbone of the company's imaging division. Page 18

Model for the future

enach rompets

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London's International Stock Exchange, which uses a market-maker quote-driven system, should provide the model for a broader European equities exchange on which the shares of the largest companies are traded, exchange chairman Mr Andrew Hugh Smith said. Page 23

Transformation in the Arctic

Twenty years ago the Red Dog Mine in Alaska's Arctic Circle was just a reddish-stained creek. Now it is the world's largest zinc and lead mine. Andrew Fisher reports on how its development has helped transform Cominco, the Canadian company that operates it. Page

Market Statistics

European options exch FT-A locices FT-A world indices FT int bond service Financial futures Foreign exchanges London recent issues

London traded options London tradet options World commodity prices World stock mid indices UK dividends announced

Companies in this section

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Du Pont

Mountleigh Munich Re New Zealand Steel Northern Telecom Occidental Pet 25 TransCanada Pipe 24 Turnbuli Scott 20, 24 Video Magic Ward White Freeport McMoRan Wiggins Teape Wood (SW)

Chief price changes yesterday TOKYO (Yen) Risses Kyesan Cable Takashima Toe Steel 1¹2 4 3¹4 4¹2 1740 1170

New York prices as at 12.30pm

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ABN to buy US bank group for \$420m

By David Brown in Amsterdam

ALGEMENE BANK Nederland (ABN), the Netherlands' leading bank, yesterday announced plans to acquire Exchange Bancorp, the Chicago based bank holding company, in a cash deal valued at \$420m.

The takeover, ABN's biggest, marks a further step in its expansion strategy in the US. It will boost its total US operations by 30 per cent to \$13bn, and build its presence in middle-market bank-

However, the deal will have little immediate impact on the over-all geographical spread of its Fl 170bn (\$79.5bn) balance sheet total, which is still split roughly one-third abroad, one-third at home and one-third

r Alan Sugar, chairman of Amstrad, the UK consumer electronics group, has had a tough year.

For the best part of the last 12 months he has been tussling with a disaster-prone launch of the company's latest personal com-

company's latest personal com-puter range. In the same period, the long-running consumer boom which has buoyed up sales of

Amstrad's video and audio elec-tronics range has begun to stall.

Turnover has hit a plateau, and profits gone sharply into reverse. And to cap it all, shares in the company, in which he still holds

a 46 per cent stake, have plunged to a third of their high point in

The extent of the problems buf-

feting the company were under-scored earlier this week by the decision to recall 7,000 units of

the recently-launched computers.

Mr Sugar, characteristically blunt, says the move is being treated unfairly by the financial markets — "when other people

withdraw something no-one notices, but when Amstrad does

it the whole bloody world col-lapses". Nevertheless, it has directed a painful spotlight on the weaknesses in Amstrad that

have increasingly preoccupied

group's attempt to move on to the high ground of the personal

computer market by attacking sophisticated business mar-

ket. This strategy was one that was taking Amstrad into direct head-to-head combat with Inter-

national Business Machines, the

pace-setter in the computer

industry, and fast-expanding international manufacturers of

These questions centre on the

investors this year.

ABN has agreed to pay \$24 per share for the outstanding stock, a 35 per cent premium over the current share price. The deal has been unani-

The deal has been unanimously approved by the Exchange Bancorp board, which has assured ABN that a majority of the company's shares will be sold to ABN at this price.

The agreement is subject to shareholder approval, but ABN is convinced this will be forthcoming before the end of the year and

ing before the end of the year and that a public tender offer will not be necessary. It has an option to buy an interim shareholding of between 25 and 50 per cent.

Exchange Bancorp, listed on the Nasdaq over-the-counter exchange, had a balance sheet total of \$2.9hn, and reported net

Alan Sugar stumbles

Terry Dodsworth on computer producer Amstrad

Share price relative to the

FT-A All-share Index

IBM-compatible machines such

as Compaq of the US.

About 18 months ago, some analysts thought that Amstrad

had a chance of cracking this market. Indeed, there was talk of the group becoming the leading European producer of IBM

1985 86 87 88 89

moved aggressively into Western Europe, built up sales rapidly in several countries, and was nip-ping at the heels of higger Euro-

pean electronics groups.

The recalls demonstrate that

this strategy has misfired. The

new range of personal computers

has run into a series of design

problems, culminating in the fail-ure of a vital Amstrad-designed chip in the hard disk controller

unit that will have to be replaced.

This has generated a high degree of scepticism over the

company's ability to serve the

broad corporate - as opposed to home - computer market.

"Amstrad is just not the sort of

company that can sell systems to

and slips a disk

Amstrad

900

600

earnings of \$28m in the first half of 1989. It consists of four banks, the biggest of which is the Exchange National Bank of Chi-

cago.
Its client base is in the small-and medium-sized business mar-ket, and in private banking. ABN plans to merge Exchange Bancorp's operations, which include 12 branches in the Chicago area, with those of its US subsidiary La Salle National. The resulting company will have a balance sheet total of \$6bn and 28 branches.

Mr P.J. Kalff, a member of ABN's managing board, said the deal would be financed through a private placement of preferred shares by La Salle National this

corporate users," says Mr John

Lettice, editor of Microsoft, the computer trade journal.

systems lies at the heart of the debate about Amstrad's future, since it underlines the conviction

in the computer industry that producers now have to offer something more than a cheap

An effective systems producer is a company that can go into a user organisation and set up a network of computers with all

the software and cabling required

to perform a tailor-made task

This requires strong, well-staffed dealer organisations, mainte-

nance support, back-up from head office, and a specialist

design operation which produces failsafe products.

Mr Lettice believes that after

the redesign and refit, Amstrad

will find plenty of sales for the PC2286 and PC2386 products -

particularly at the new low prices

September. But the machines will be destined, he thinks, for the

This is a view that has also

low end of the PC market.

machine to sit on a desk.

Mr Lettice's point about

ABN's US network includes branch offices in 10 states and mainly concentrates on corporate and investment banking and, to a lesser extent, capital markets. The group has been looking for a further US acquisition for several

"We see the small and medi-um-sized business market, and private banking, as an important and very profitable complement to our present US profile," Mr Kalff said. Although the pace of US banking deregulation has been slower than expected, "the market in the Chicago area alone is as big as that of the Nether-lands."

He added that this deal should be concluded by the year-end, taking effect at the start of 1990,

stake in but warned that regulatory approvals in the US could delay the procedure by several months. ABN's cautious expansion in the US stands in marked contrast UK fund to the expansion plans of its slightly smaller Dutch rival Amsterdam-Rotterdam Bank. In manager By Nikki Telt in London early 1988, Amro began to focus on positioning itself for the post-WEST GERMANY'S fifth largest 1992 Europe, and announced long-term plans for an eventual

ABN says it is satisfied with its position in the European market, but would not rule out further US acquisitions. However, tough Dutch capital ratio requirements form a "natural brake" on big acquisitions by ABN in the medium-term.

merger with Générale Bank of

bank, Bayerische Hypothenken-und Wechsel-Bank (Hypo-Bank), is taking a 50 per cent interest in Foreign & Colonial Management, the City-based fund management group which runs five investment trusts and a variety of other funds, together totalling nearly £3bn (\$4.8bn). This is the latest in a series of link-ups between continental banks and UK fund management groups. Dresdner Bank, Germany's second largest bank, acquired a controlling interest in Thornton Management last year; in February, Bank in Leichten-stein made a recommended offer

for GT Management; and two months later Société Générale took over Touche Remnant.
As in the previous deals, the two companies stress the benefits of combining the bank's distribution network with UK fund management skills. Hypo says it wants to increase its range of investment products, while FCM

says it gains access to a large international customer base. There are immediate plans for Hypo to market a new range of fixed income and equity mutual funds in Germany, with FCM providing investment manage-

ment experience. Unlike the three previous marriages, however, Hypo-Bank is not taking a controlling interest in FCM. Instead it is buying a 50 per cent stake in the unquoted fund management business for

At present, FCM is wholly-owned by the five investment trusts which it manages – the largest single shareholder being the £925m flagship Foreign & Colonial Investment Trust, which has a 61 per cent holding. The bulk of Hypo's stake is coming from these trusts, and they will receive an aggregate £14.7m from Hypo. Hypo is also subscribing for new shares, at a cost of £2m, and buying, for £800,000, some additional shares from

holdings effectively halved. If any of the trusts is taken over, the others have a pre-emptive right to buy out its holding in

pence higher. Lex, Page 16; Background,

Alan Sugar: having to redesign his new PC2386 machine

At the same time, the group has had to take on additional stocks in Western Europe, where it has bought up its dealerships to establish better control over

gathered force in the stock mart, where analysts have been taking an increasingly gloomy view of the company's profits outlook. Among the factors in the sales operations. this assessment are: • The failure to achieve a successful launch of the new com-

puters, announced last autumn. has meant a steady build-up of stocks and work in progress. Amstrad has had to finance this inventory, with the result that about £115m (\$184m) of net

analysts believe that the company may have ended its last financial year in June with net debt of about £35m — a figure that would mean substantial financing costs in the current year and thus another dent in profits.

 The company is now highly dependent on personal computers, so problems in this division have a disproportionate impact on profits.

 Efforts to balance the PC operations with new products in other areas will take time. Amstrad is expected to move into the fax machine market this year, as well as launching a

stand-alone television, and trying to join a consortium bidding for a mobile telecommunications licence in the UK. The one bright spot could be the expansion of satellite receiver sales, although this is not as yet big business by Amstrad standards. All of this points to depressed profits over the next 12 months

- and margins substantially lower than the extraordinary 25 per cent or so pre-tax profit on sales of the golden years of 1986-1988. Analysts are now widely forecasting pre-tax figures for last year of between £85m and £90m, against £160m in the year to June 1988. And for the current year they believe that Amstrad will sink further into reverse. What Amstrad clearly needs today is another Alan Sugar mir-

directors following their exercise of certain options. After the deal, the other 50 per cent of FCM will remain with the five trusts, with their respective

the fund management group.

The consideration received by the trusts works out at £13 per FCM share, against the £4.64-a-share book value in their latest accounts. Yesterday, shares in most of the trusts edged a few

UK bosses worried by BAT bid

By John Hunt and Nikki Tait THE CONFEDERATION of

British Industry is to tell the UK Government that the £13bn (\$21bn) bid by Hoylake for BAT Industries, the UK's third largest company, may affect the British national interest and that there is a *prima facie* case for referring it to the Monopolies and Mergers Commission, the UK takeover watchdog. Mr John Banham, director gen-

eral of the CBI, is seeking a meeting with Mr Nicholas Ridley, the new Trade and Industry Secretary, to emphasise his members' worries over the offer. Hoylake is the bid vehicle for a consortium headed by British businessman Sir James Goldsmith.

A list of six points of concern was agreed at a meeting of the CBI's governing council in Lon-

Basically, the CRI argument is that the bid, the largest seen in the UK, is so blg that it would have adverse repercussions on the economy. "One bid of this size could buy control of very close to 25 per cent of our nation's manufactured exports," said Mr Banham.

Concern was expressed about the scale of debt that would result from the leveraged nature of the bid and the use of "junk bonds" to finance it. Mr Banham argued that this raised questions of such national importance that they could not be left to the financial markets and could only be answered by a referral to the He asked whether it was right

that could lead to significant extra amounts of corporate debt

able levels.

just because the financial mar-kets found it difficult to value diversified companies. Such an introduction might endanger sub-sequent investment, he said.

There were also doubts on whether it was in the national interest to have half the "alpha" stocks on the London stock market in play.

BAT argues that, whilst there are no obvious competition issues raised by the bid, there may well be public interest concerns and many of its arguments are similar to Mr Banham's. How-ever, BAT is unlikely to make a formal submission to the Office of Fair Trading, which then advises the Secretary of State on whether the bid merits referral until the Hoylake offer document has been published. **BAT's paper interests, Page 26**

Provisional liquidator for Hooker

A PROVISIONAL liquidator is to be appointed at Hooker Corpora-tion, the Australian property group which has A\$1.9bn (\$1.43bn) in debts, after Tuesday's abrupt termination of a moratorium by its creditor banks.

Its problems resulted from heavy borrowings and large spec-ulative investments in US property, where it also has retailing interests through the B. Altman, Bonwit Teller and other chains. Hooker ran into severe liquidity problems, but failed to act suffi-

ciently quickly.

The fate of Hooker is seen widely as a pointer to the tronles facing several of Australia's highly-geared property-based groups under the present regime of high interest rates and weak-

ening asset values.
The announcement by the group's board came at the end of a day in which Hooker shares shithered 12 cents on the Anstra. hen stock exchange, to finish at 26 cents. At one stage they were as low as 18 cents. Earlier this

year they stood at A\$2.15. The proposed appointment of Mr John Harkness of Peat Marthe moratorium.

wick Hungerfords as provisional liquidator is designed to resolve the group's impasse with a total of 45 banks, most of which are unsecured lenders under negative pledge lending arrange-Earlier this month, after

intense negotiations, the banks

— led by Westpac and Common-wealth Bank — granted a fourmonth moratorium, during which Hooker was to implement an "orderly sales programme" to reduce its debts to more manageto stave off liquidation, but that

According to Mr George Her scu, who was forced to stand down as chief executive but remained chairman, one of the inoratorium's provisions was that the banks would provide bridging finance to enable the group to continue trading while the asset sales were arranged. That finance, estimated at A\$55m, never materialised, and

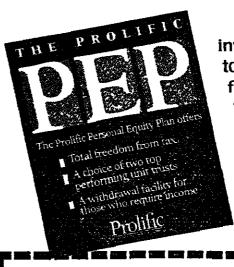
on Tuesday the banks terminated

According to some accounts, this was because Mr Herscu was refusing to make way for some-one with the banks' full confidence. The original arrangement was for a new chief executive to be appointed, but that did not

The company appointed a financial adviser, Mr Richard Grellman of Peat Marwick Hungerfords, in June. He said Hooker Corporation, based on March 31 book values, had total assets of A\$2.4hn and liabilities of A\$1.9hn. The moratorium was designed

too ran into difficulty. The provisional liquidator will have full power to run the group, disposing of or retaining assets, raising additional funds and rede-ploying staff. Hooker said its action had been taken with "deep regret" but added that it would "assist fully in facilitating the change-over of the company's

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INTERNATIONAL COMPANIES AND FINANCE

Munich Re expects to maintain its payout

MUNICH RE, the West German reinsurance group, said that it expects to pay an unchanged dividend in 1983/89 of DM10. Reuter reports.

A company statement to shareholders said that earnings for the year ended June 30 were "positive" and that the net profit - which it did not disclose - enabled the com-pany to keep the dividend the

same as last year.
"All in all the 1989/89 business year will show satisfac-tory results. The premium income has increased in the 1988 financial year," the state-

Premium income for the 1988 calendar year rose more than five per cent to about DM12.4bn (\$6.6bn) from DM11.7bn the previous year. In the 1987 calendar year premium income fell 1.8 per cent from the previous year.

Munich Re's figures com-

prise insurance activities on a calendar year basis and non-insurance activities for the 12 months up to June

Re-insurance premium income from fire insurance rose to DM2.5bn from DM2.4bn; automobile insurance rose to DM2.1bn from DM2bn; life insurance premiums rose to DM2bn from DM1.8bn; but liability insurance premiums fell

to DM1.5bn from DM1.6bn. Munich Re's statement said premium income from domestic business was lower than last year, although that from life and motor insurance

However, premium income from foreign business increased from last year, after falling in the previous two years due to the adverse effect of the strong D-Mark. Only foreign liability insurance premi-

ums fell. Munich Re said partial results from re-insurance business again showed a loss due to claims on natural disasters and large-scale damages. How-ever, the loss was not as bad as last year, the statement

Munich Re's final results will be presented at the supervisory board meeting on Octo-ber 26, and the annual shareholders' meeting is scheduled for December &

Bethlehem Steel resumes dividend despite decline

By Our Financial Staff

BETHLEHEM STEEL, the US steel group, yesterday reported a fall in second-quarter net profits to \$34.1m or \$1.03 a share from \$150.5m or \$2.05 a year earlier.

year earner.

The group said, however that it plans to resume paying its quarterly dividend of 10 cents a share, which had not been paid since the third quarter of 1985.

The dividend is payable Sept

10 to shareholders of record on August 10.
The latest quarter's result includes a charge of \$50m for restructuring and reducing of the company's Beth Forge divi-

Last year's second quarter figures include a gain of \$7.6m

from repurchase of debt and a charge of \$9m from the disposal of certain equipment. Net profits after six months amounted to \$149.8m or \$1.81 a share, sharply below last year's corresponding \$235.9m or \$3.32. In addition to the \$50m Beth Forge charge, the latest six-month profit includes \$55m in

charges in the first quarter from the restructuring of the Baltimore Marine division. The previous year's figure included \$28m in charges for damages and costs resulting from a coal mine fire, adjustments in certain employee benefit liabilities and a loss on dis-posal of equipment, and \$18m in gains and benefits from an investment tax credit refund

and from debt repurchases. Six-month sales increased to \$2.32bn from last year's corresponding \$2.23bn with the second quarter contributing \$1.43bn against \$1.39bn. Bethlehem Steel said its

order entry declined in the second quarter from strong first-quarter levels as a result of customer inventory adjust-ments, seasonal factors and an easing of demand from the automotive industry.
The directors said they still

believe domestic steel ship-ments in the second half will decline from first-half levels. Bethlehem predicts domestic industry shipments of about 81m tons in 1989 compared with 84m tons in 1988.

Adia turnover soars by 44%

world's second-largest temporary employment concern, booked a
44 per cent rise in group turnover for the first half of this
year, from SFr1.12bn to
SFr1.62bn (\$994m).
In terms of local currencies,

the Swiss-based group showed an increase of 32.2 per cent, some two thirds of which resulted from internal growth and one third from acquisitions. Local currency profitability is said to have remained "in proportion to revenue

In calendar 1988, Adia recorded a 27.7 per cent rise in consolidated net profits to SF195.5m, after an increase in revenues of 22.9 per cent to SFr2.51bn.

In February of this year, the Swiss industrialist Mr Werner Rey obtained a substantial interest in Adia when Inspectorate International, in which he has a controlling minority stake, took over the Lausanne holding company Adiainvest.
A company statement says that final profit figures for 1989

will depend on economic devel-opment in major markets and the exchange rate situation. However, the directors expect revenues to develop satisfactorily" in the second half. They also state that recent acquisitions are strengthening the group's posttion in "high-quality market

segments."
Today, Adia has a network of 1,400 branch offices in 20 countries, one of its subsidiaries being the British firm of Alfred Marks.

In 1987, Adia held "exploratory conversations" which could have led to the takeover of the industry leader Manpower, but these were apparently a white knight gesture before Manpower's acquisition

SWISS COMPANY ROUND-UP

by Blue Arrow and were soon • Sika, the Swiss-owned

building and chemical concern. reports a 23 per cent rise in first-half group turnover to SFr483m, from SFr393m for the corresponding period of 1988. Profits growth is said to have been "gratifying."
The sales increase is attri-

buted primarily to internal growth, with a contribution of only 4 per cent from new acquisitions and 6.7 per cent from an overall weakening of the Swiss franc in low-inflation countries.

Parent company Sika Finanz, of Baar, expects growth to continue "at a high level" in the second half, which normally accounts for some 55 per cent of annual sales, adding that it is not yet clear whether any strengthening of the Swiss franc and price increases might lead to a slight deceleration in turnover and profits

• EMS-Chemie, the Swiss chemical group, reports strong growth in first-half profits and turnover. Sales rose by 19 per cent from SFr318m to SFr379.4m and the upsurge in business helped to lift operating profits by 32.5 per cent from SFr25.2m to SFr33.4m.
The company expects both

increase for 1989 as a whole. Last year net profits rose 35 per cent to SFr65m on sales 10 per cent up at SFr651m. EMS-Chemie increased its dividend for last year, raising the payment per bearer share

to SFr55 and to SFr14 per regis-

sales and profits to show an

tered share. The increase in sales so far this year stems mostly from 26 per cent growth in the sales of polymer materials – plastics, fibres and adhesives – to SFr305.5m. Turnover of the chemical engineering division rose 16 per cent for the six months to SFr21.3m.

In contrast, fine-chemicals turnover dipped 5 per cent to SFr51.1m following a rundown of a solvents business by a sub-

Bank Leu registers profits recovery

By John Wicks in Zurich

FIRST-HALF gross earnings of Bank Leu, Zurich, were "noticeably above" both corresponding 1988 results and targets for the period.

The bank, the smallest of Switzerland's "Big Five," booked improved profits for most operations in the second quarter.

quarter.
For calendar 1988, net profits had slumped by over 25 per cent to SFr45.7m (\$28m), leading to a cut in dividends, from SFr100 to SFr70 per bearer share, and from SFr20 to SFr14 per registered share and participation certificate. The fall in earnings was

attributed to losses of the bank's New York branch and drops in commission and pre-cious-metals trading income. The balance-sheet total rose from SFr14.85bm at the end of last year to SFr14.95bn as of mid-1989. It was, however, min-1989. It was, however, down 1.8 per cent on the fig-ure for the end of March. This was due largely to a 5.8 per cent decline in the total due

from banks to SFr6.93bn.
Loans and advances to clients, however, were up to SFr5.22bn, against SFr4.64bn at end-1987 and SFr5.08bn at end-March 1988.

Clients' deposits fell by 5.2 per cent over the second quar-ter to SFr7.44bn, owing to interest-related transfers out of savings and deposit accounts. The total was also well below the end-1988 level well below the end-1988 level of SFr7.89bm. The due-to-banks figure continued its growth, rising 3 per cent over the quar-ter of SFr5.14bm. Another Zurich bank, Julius Baer, also records a "gratify-ing result" for the first half, with guberonical increases in

with substantial increases in interest income, commissions and earnings from foreign-exchange trading. However, what the bank calls the "extraordinarily high" securi-ties income of the previous

year was not repeated.

Julius Baer's balance sheet rose in the first six months by rose in the first six months by as much as 18 per cent over the corresponding period of 1988, from SFr3.88bn to SFr4.58bn, with clients' deposits up 21 per cent to SFr2.64bn and the due-to-banks total by 15 per cent to SFr3.58bn 16 per cent to SFr1.25bn.

Hafslund Nycomed 45% ahead at halfway stage

By Karen Fossil in Oslo and Andrew Baxter in London

HAFSLUND NYCOMED. Norway's second-largest publicly quoted company best known for its X-ray contrast media, has posted a 45 per cent increase in first-half pre-tax profits to a record NKr511m (\$73.4m).

(\$73.4m).

Operating profit in the period rose 26 per cent to NKr533m from NKr424m, while operating revenue increased 19 per cent to NKr1.524bn. The results were announced in both Oslo and London, where Hafslund's shares were listed in Mav.

Net financial costs were cut to NKr12m from NKr81m a year earlier, mainly because of NKr86m in gains from sales of securities and bonds. Hafslund's strong recent

growth has been due largely to the success of Omnipaque, a non-ionic contrast medium for enhancing X-ray pictures which is the backbone of the company's imaging division. Over recent years non-ionic contrast media have been replacing the older, riskier ionic products, although at widely different rates depend-

ing on the market.

In the first half of this year
the imaging segment had revenues of NKr743m and operating profits of NKr341m, up from NKr626m and NKr300m

respectively. Hafslund's metals division, regarded by the group as a non-core business, also per-formed strongly, lifting operat-ing profits from NKr20m to NKr22m on the back of strong prices and rationalisation

The energy division posted operating profits of NKr97m against NKr90m. Mr Svein Aaser, Hafslund's president and chief executive, said the division would continue to be used as a cash cow to finance expansion on the medical side.

Mr Oeivin Broeymer, vice president finance, said the group in future would come to

depend more on royalty earnings from its pharmaceutical products. In the first six months, royalty income rose to NKr175m from NKr121m.

Hashund has been keen to reduce its dependence on Omnipaque by developing other contrast media and expanding into other health-care fields. The group expects to introduce lopentol, a second generation non-ionic x-ray imaging product, later this year. It will be marketed in North America by US-based

Sterling Drug.
Earlier this week Hafshund
announced it had signed an agreement with Smith Kline & French Laboratories, part of what is now SmithKline Beecham, for research and devel-opment of hemoregulatory pep-tides, new compounds for use

in cancer therapy.

The group's equity-to-debt ratio stood at 40 per cent at the end of June, against 30 per cent at the end of December.

Norwegian cruise group shows strong growth

By Karen Fossii

NORWAY'S VARD group, which has business interests in financing and cruise ships, increased pre-tax profits for the first half of the current year nearly fourfold to NKr202m (\$29m) from NKr53m in the same period in 1988 despite currency exchange losses of NKr72.2m.

Vard said that earnings per share soared to NKr6.64 from NKr1.78 as significant improvement by the four companies within the group continued.

Kloster Cruise, the group's

TEKSID, a metalworking

company owned by the Flat

group, has signed an accord with the Alfa industrial group

of Mexico and Ford Motor to

buy 20 per cent of Nemak, a

Nemak, based in Monterrey,

Mexican aluminium foundry,

is a major producer of alumin-

ium castings, 90 per cent of

Agencies report.

cruise ship company, improved profits in the six-month period by 140 per cent NKr173.7m from NKr72.5m last year. Second-quarter profits increased to \$6.8m from \$4.6m last year despite cancellations of between \$4m and \$5m for China cruises and increased air-travel outlays for losses of sengers due to the Eastern

Airlines strike. Vard said that for the group as a whole improvement is expected to continue through-out the remainder of the year.

which go to the US motor

Under the agreement, 60 per

cent of Nemak's share capital will be held by Alfa, 20 per cent by Ford and the remain-

ing 20 per cent by Teksid. Fiat

Teksid has production facili-

did not give financial details.

ties in Italy, North America

and Brazil.

Court setback for sale of **Irish** insurer By Patrick Cockburn

PLANS BY the Irish Government to find a buyer for the Insurance Corporation of Ireland have been complicated by last Friday's Dublin High Court decision to allow an action for fraud to be brought against the company by 13 reinsurance companies disputing claims worth £30m (\$49m).

The corporation has been administered by the Irish courts since 1985 after its London office made losses totalling some £200m in 1980-84. It has since cut back on its London operations and made a profit of IR\$33m (\$46m) in the past three

Although the corporation says that it has resolved many of its disputes with its reinsur-ers, Winterthur Swiss Insurance and 12 other reinsurers have asked the court to rule that they are not liable for £30m in losses. They allege fraud by the corporation. The High Court decision is likely to be challenged by the

Irish Government.

This announcement appears as a matter of record only.



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All of these securities having been sold, this announcement appears as a matter of record only.

Fiat unit in Mexico move

NEW ISSUE

July 27, 1989

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The First Boston Corporation

Mark Producing, Inc.

a wholly-owned subsidiary of Veba Oel AG has sold substantially all of its oil and gas assets to wholly-owned subsidiaries of

Consolidated Natural Gas Company

Japan Petroleum Exploration Co., Ltd.

The undersigned school as hnancial advisor Voba Oal AG in this transaction. E. Merck, Darmstadt

has sold substantially all of the assets of its

Photo Resist business

Ciba-Geigy, A.G.

The undersigned acted as financial advisor to B. Merck, Darmstadt in this transaction. Preussag AG

and the Management of Ajax-De Boer B.V. (i.e.H. van Aalst/i.e.G. van den Berg)

have acquired

Ajax-De Boer B.V.

The undersigned acted as immediativizor Promising AG in this transaction.

GROUPE SEB

has accurred a embetantial equipminate to

Rowenta

The undersigned acted as financial advisor GROUPE SEB in this transaction.

for sale of leich insure

ERFAHRUNG:
INING:

Ransburg Corporation

Statomat-Globe Maschinenfabrik, GmbH, Statomat-Globe Ltd., Ransburg Industrial Ltd.,

Statomat-Globe Company, Inc.
to a newly-formed corporation owned by management and four funds sponsored by
The Matuschka Group

The undersigned acted as tinancial advisor to Ransburg Corporation in this transaction.

Southdown, Inc.
has sold the assets of its

Anchor U.S.A., Inc.

Dyckerhoff AG

Glens Falls Portland Cement Co.

The undersigned acted as financial advisor to Southdown, Inc. in this transaction. Transaktionen,

von denen

wir berichten

dürfen

Meditec Reinhardt Thyzel GmbH Heroldsberg, West Germany

has been acquired by

Aesculap-Werke A.G.

a division of Braun-Melsungen GmbH

The undersigned acted as transcral advisor to

Mediter Runhard Therei Grahli in the transaction

The Singer Company

has sold its

American Meter Company

to a wholly-owned subsidiary of

Ruhrgas A.G.

The undersigned acted as linancial advisor to The Singer Company in this transaction.

Pony Industries, Inc.

Horsehead Industries, Inc.

Ceralox Corporation

Condea Chemie GmbH

The undersigned acted as financial advisor to

DataCard Corporation

has been acquired l

Seedamm, Inc.

The undersigned acted as financial advisor to DetaCard Corporation in this transaction. A majority interest in Calay Systems, GmbH

Calay Systems, Inc.

Aktiengesellschaft für Industrie und Verkehrswesen

The undersigned acted as linancial advisor to Calsy Systems, GmbH and Calsy Systems, Inc. 11 this transac Pony Industries, Inc.

Horsehead Industries, Inc.

Fortafil Fibers, Inc.

Enka America Inc. a subsidiary of Akzo America Inc.

The undersigned acted as transcral advisor Pony Industries, Inc. in this transaction

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INTERNATIONAL COMPANIES AND FINANCE

Du Pont second-quarter profits expand to \$714m

By Karen Zagor in New York

DU PONT, the largest US chemicals group, yesterday reported a 12 per cent improvement in net income with strong contributions from all

its traditional businesses. Net profits for the second quarter ended June 30 were \$714m or \$3.02 a share against \$639m or \$2.67 a year earlier. Excluding extraordinary items for both years, income advanced 35 per cent in the

Sales were up 11 per cent to \$9.3bn from \$8.3bn a year ago. Combined sales from industrial products, fibres, polymers and diversified businesses enjoyed a 6 per cent increase in sales volume and a 4 per cent rise in

prices.

Domestic prices increased 8 per cent. A stronger dollar pushed overseas prices down 2

Thanks to continued strong demand for white pigments and industrial chemicals, operating profits from industrial products almost doubled to \$158m from \$82m. Fibres profits were up 19 per cent at \$182m. Profits from polymers fell \$7m to \$142m.

Last year's income from polymers included a \$28m gain from the sale of technology. In the latest quarter earnings from polymers increased due to strength in the ethylene-based polymers and fluoropoly-

Profits at Du Pont's petro-leum business were \$115m from \$137m. Excluding a onetime charge in the recent quar-ter and a one-time gain in the previous year, earnings for the segment increased 66 per cent. Du Pont benefited from increases in crude oil prices,

refined product margins and natural gas volumes. Earnings from coal were

essentially flat as higher vol-ume and selling prices were offset by a strike by the United Mine Workers of America. In diversified products, oper-

ating income rose 18 per cent to \$166m from \$141m. The sales of agricultural products. For the first six months net income was \$1.45bn or \$6.10 a share on sales of \$17.95bn against earnings of \$1.23bn or \$5.12 a year on sales of \$16.20bn. After adjustments for extraordinary items, net income for the first half rose 30

Mr Edgar Wollard, chairman of the Delaware-based company, said he expected 1989 earnings to exceed last year's

Boeing continues rapid growth

By Roderick Oram in New York

BOEING, the US aircraft manufacturer, has reported a further surge in sales and prof-its but again warns that booming demand for airliners is severely straining its plants and labour force.

The company said that increased production rates this year on all four of its airliner families resulted in "serious workforce skill dilution problems." Suppliers and contractors were experiencing increasing pressures to support delivery schedules.

In particular, delivery schedules for the 747-400 faced "substantial risk," with more than 60 per cent of the remaining 44 aircraft to be delivered this year scheduled for the fourth

When Boeing delayed delivery of the first 747-400 aircraft earlier this year, it became the first model the company had

Cray Research

shares dip after

failed to roll out on schedule in Second-quarter net profits jumped to \$195m or 85 cents a

share from \$160m or 70 cents a year earlier on revenues of \$5.07bn against \$4.73bn. First-half net was \$356m or \$1.55 against \$296m or \$1.29 on sales of \$9.07bn against

The results reflect higher sales volume, lower research and development expenses for commercial aircraft and computing and increases in other

These were partially offset by performance problems on some military programmes, increased R&D on electronics defence and space programmes and a higher tax rate.

Orders continued to pour in, setting a quarterly record in the three months ended June. Twenty-two customers ordered 502 jet and eight turboprop airliners worth \$25bn, almost double the value of orders booked

a year earlier.
They pushed the total backlog of firm orders up to \$67.7bn from \$53.6bn at the end of 1988. Defence and space programme sales in the first half totalled \$2.6bn, up by \$211m from a year earlier.

However, Mr Frank Shrontz.

chairman, said the defence and space operations would run at a loss this year because of a variety of technical, cost and chedule problems.

New military orders remained under pressure as Congress tried to trim federal government spending. Key programmes involving

Boeing that Congress is reviewing include the V-22 Osprey vertical take-off air-craft, the B-2 Stealth bomber and the US space station.

Demand for new models helps Compaq jump 43%

poor forecast By Roderick Oram By Roderick Oram

SHARES in Cray Research, the leading US maker of supercom-puters, fell \$3 to \$40% in New York yesterday following a disappointing forecast for the

On Tuesday the company reported sharply lower secondnuarter results and warned that it would achieve only flat sales at best this year. Only a few months ago the

group forecast a 10 per cent increase in revenues. Net profits for the three months ended June 30 fell to \$4.4m or 15 cents a share, from

\$19.1m or 61 cents a year earlier. Sales were \$128.3m against At the halfway stage net

earnings totalled only \$5.9m or 20 cents a share against \$45.5m or \$1.46 a year earlier. Revenues for the six months slipped to \$244.4m from \$280.2m previously.

Cash and due from banks Interest bearing deposits

with banks Precious metals

Federal funds sold

its personal computers, particularly two new models. Net profits for the three

months ended June rose 43 per cent to \$83.9m or \$1.96 a share from \$58.6m or \$1.46 a lier, which included a \$6m non-recurring gain. First-half net was \$167.1m or \$3.92 against \$105.5m or \$2.57.

Sales rose 58 per cent in the quarter to \$722.1m from \$456.8m, with international revenues accounting for 44 per Based on industry figures,

Compaq had a 10.2 per cent share of the seven largest European markets, second only to International Business Machines.

The group said its recently introduced Deskpro 386/33 and Deskpro 286e models contrib-

June 30,

1988

\$ 321,513

8,941,683

108,495 3,275,220 228,380

A subsidiary of REPUBLIC NEW YORK CORPORATION

1989

\$ 267,228

10,243,674 206,047 2,795,215 140,038

Consolidated Statements of Condition (in Thousands)

COMPAQ Computer has reported a big jump in second-quarter earnings, fuelled by strong worldwide demand for uted to the quarter's performance.

Analysts are expecting the Houston-based company to launch more new products in the second half, possibly including a successor to its successful first lap-top model It is also benefiting from higher margins and some softening of component prices. Full-year earnings are fore-

cast to be about \$8.25 a share, against \$6.12 last year.

• Amdahl, the US computer and software group, saw second-quarter net income fall to \$32.8m or 30 cents against \$52.7m or 48 cents in the year-earlier period. Revenue advanced to \$470.6m from

At the six-month stage net income declined to \$78.4m or 72 cents, compared with \$95.4m or 88 cents on revenues which jumped to \$941m from \$791.4m.

Liabilities and Stockholder's Equity

In domestic offices In foreign offices

Total deposits

Non-interest bearing deposits: In domestic offices In foreign offices Interest bearing deposits:

American Express advance accelerates

By Anatole Kaletsky

AMERICAN Express, the leading financial and travel services conglomerate, announced a 21 per cent advance in earnings in the second quarter.

Improved results from the Shearson Lehman Hutton investment banking subsidiary contributed to an acceleration of the strong earnings momen-tum the company had already been enjoying. American Express made net

profits of \$316m or 73 cents a share in the quarter, compared with net earnings from continuing operations of \$260m or

61 cents a year ago.

A year ago the company also made \$12m in profits from its Fireman's Fund insurance operation, but this was treated

as a discontinued operation in yesterday's results.
The latest quarter's revenues increased by 28 per cent to \$6.4bn.

For the first six months of the year America Express's net income was up by 13 per cent to \$568m or \$1.32 a share. Revenues grew by 23 per cent to \$12.22bn.

The company's credit card and travel-related service income increased by 17 per cent to \$214m, while revenues grew by 24 per cent to \$2bn. IDS Financial Services, the life insurance and consumer credit business, advanced by 18 per cent to produce net profits of \$43m. American Express Bank increased its earnings by 10 per cent to

The Information Services the information Services unit advanced by 30 per cent to show profits of \$17m and Shearson Lehman Hutton, the stockbroking and investment banking subsidiary, posted net income of \$55m, 41 per cent up on a year ago.

Release of IBM disk storage product delayed

Strong home sales lift PepsiCo INTERNATIONAL Business Machines, the leading US computer maker, has cancelled a disk storage product introduc-tion after tests revealed tech-PEPSICO, the world's second largest producer of soft drinks, yesterday reported continued nical problems, Reuter reports. IBM said: "As with all techgrowth in earnings thanks to strong profit gains in its soft drinks, restaurants and snack nologies we sometimes find test results that do not meet foods divisions.

our specifications. "This is the case with a new disk storage product under satisfied that this product conforms to exacting standards we will announce it."

Analysts had expected a top-of-the-line disk storage unit which would have had greater storage capacity and faster data transfer rates. The equipment was expected to contribute heavily to IBM's disk storage sales, which analysts said provided the com-pany with its greatest margins and annual sales of between

\$5bn and \$8bn.

1BM would not say when the product was expected to be available.

1938

\$ 616,041 195,890

4.570.925 8,711,586

June 30,

5,108,612 8,083,393

Refining underpins Texaco gains

TEXACO, the fourth largest US oil company, reported net profits of \$366m or \$1.39 a share in the second quarter. A year ago the company made \$464m or \$1.91, but this included a restructuring gain of \$225m from the sale of Deutsche Tex-aco, the company's West Ger-

man subsidiary.

Quarterly revenues were
\$8.4bn, down from \$9.3bn. Comparisons of Texaco's results with previous quarters continue to be distorted by numerous one-time charges and gains connected with its emergence from bankruptcy proceedings last year. But Mr James Kinnear, pres-

ident, said that underlying results were "strong and continued to show improvement, particularly the upstream refining and marketing operations which benefited from higher crude oil prices."
Production and exploration

earnings in the US increased to \$168m from \$68m a year ago. But upstream earnings overseas fell sharply to \$40m from \$159m, largely because of the Piper Alpha North Sea disas-

PHILLIPS Petroleum's net income advanced to \$197m in the second quarter from \$170m in the same period last year. Earnings per share of the Oklahoma-based group were lifted to 81 cents against 72 cents last time while revenues climbed to \$3.3bn from

Mr Kinnear said refining and marketing margins also improved in the quarter, although he noted that prices were coming under pressure towards the end of the period. Marketing, manufacturing and distribution earnings in the US were \$80m, compared with \$120m last year, while overseas these profits rose to \$128m from \$65m.

Petrochemical profits more

than doubled to \$88m from \$42m last year. Currency translation items, which added \$47m to last year's results, contrib-uted only \$16m this time.

At the halfway stage group net income rose to \$1.8bn or \$7.19, compared with \$734m or

\$2.88bn, Reuter reports. The company also saw an improvement in first-half

This rose to \$387m against \$300m, on revenues of \$6.4bn compared with \$5.78bn. Earnings per share were up at \$1.59 from \$1.27.

\$3.02 last time. The latest period included a first-quarter net restructuring gain of \$1.2bn or \$4.87, primarily relat-ing to the gain from the sale of Texaco Canada, while the year-ago period included the \$225m Deutsche Texaco sale. Revenue edged ahead to \$18.06bn from \$18bn.

Occidental Petroleum, the Los Angeles-based energy and chemicals group, reported a small increase in total profits but a decline in earnings per share in the second quarter, resulting partly from the loss of North Sea oil production after the Piper Alpha platform

Occidental made net profits of \$80m or 29 cents a share in

the quarter, compared with \$77m or 34 cents the year before. In June last year the company issued 51.75m new shares, increasing its common equity by about 20 per cent, in connection with its acquisition of Cain Chemical.

The chemicals division, which became the company's biggest single operation after the Cain acquisition, produced net operating earnings of \$306m, up 39 per cent on the year before. Chemical revenues increased 21 per cent to \$1.4bn. Profits from oil and gas production fell to \$26m from \$78m, mainly because of the losses in

the North Sea. Oil and gas revenues fell 9 per cent to \$676m.
Income from natural gas transmissions were almost unchanged at \$21m and agricultural businesses, including beef and pork packing and pro-cessing, showed profits of \$20m, almost double the \$11m

recorded a year ago. Occidental's interest expenses, its main non-operat-ing cost item, was almost unchanged on the year before at \$214m.

S Africa sale hits Goodyear

By Karen Zagor

GOODYEAR, the world's decline on the year-earlier largest rubber manufacturer, level. saw earnings plummet in the second quarter due to a loss from the sale of the company's South African operation and a sharp drop in tyre sales in the home market.

Earnings were also hurt by a loss from the sale of unused

pipe. Net income for the three months ended June 30 was \$27.1m or 47 cents a share, a drop of 80 per cent from \$134.9m or \$2.35 a year earlier. Sales were \$2.81bn against \$2.79bn a year earlier.

Earnings for the quarter

included a post-tax extraordinary charge of \$95m or \$1.65. Without the charge, the latest quarter's results would have

The suburban New York

company said net earnings in

the second quarter rose 21 per

cept to \$264.9m or \$1 a share

on sales which improved 24 per

items, net income for the quar-ter rose 14 per cent to \$249.9m

Excluding extraordinary

For the first half, net profits

increased 29 per cent to \$430m

cent to \$3.59bn.

For the first six months net income was \$121.6m or \$2.11 against \$230m or \$4.02 on sales which increased 2.4 per cent to \$5.5bn.

The Akron, Ohio company said worldwide sales of tyres and related products were down slightly in the quarter at

Foreign tyre sales were up 1 per cent but this gain was more than offset by a 12.6 per cent drop in US tyre sales. Operating income for the

tyre segment fell 17 per cent to \$202m, principally due to a \$33.4m loss from the sale of Goodyear's South Africa subsidiary to Consol, an Anglovaal offshoot, for R176m (\$65.6m). General products sales,

or \$1.62 on a 22 per cent rise in

Mr Wayne Calloway, chair-

man and chief executive, said: "We have tremendous momen-

tum in all three of our busi-

nesses. Our strong operating

performance produced ongoing

earnings growth of 14 per cent

PepsiCo's sharpest improve-

ment came from its soft drinks

business, where operating prof-

its leapt 32 per cent on sales

\$32.5m, profits were pushed 60

per cent nigner to \$239.6m. The

including a one-time gain of

which rose 9 per cent.

Freeport-McMoRan income declines

sales to \$5.6bn.

this quarter."

including chemicals and industrial products, advanced 9.1 per cent to \$531.1m. but operating income fell 14 per cent to \$64.9m. Income was hurt by a \$9.6m loss from the South Africa sale.

Losses incurred from the sale of unused pipe from Goodyear's All American Pipeline subsidiary resulted in a \$56.5m decline in operating income in the US, to \$128.3m. Mr Tom Barrett, chairman, said provision was made for a post-tax loss of \$43m or 75 cents a share from the pipe sale.

Foreign sales increased 2.9 per cent to \$1.1bn but operating income fell 32 per cent to \$90.8m. This was attributed to the sale of the South Africa subsidiary and to the strong

improvement to strong domes-

Operating profits from snack

foods advanced 24 per cent to \$191.7m on sales which rose 17

At PepsiCo's restaurants,

which include the Pizza Hut.

Kentucky Fried Chicken and

Taco Bell chains, worldwide

earnings rose 15 per cent to

\$102.1m on sales up 20 per cent

to \$1.17bn, including a one-

time charge of \$8m. Earnings

at Pizza Hut advanced 41 per

to \$58% in mid-day trading on

(\$1.07); and silver \$5.43 a troy

Freeport's copper company received an average of \$368.37 a

Shares in PepsiCo rose \$11/4

tic results.

per cent to \$948m.

cent to \$51.8m.

ounce (\$6.67).

company attributed the the New York Stock Exchange.

Northern Telecom **falls 11%**

By David Owen

NORTHERN TELECOM, the world's fifth-largest telephone equipment manufacturer which is controlled by Canada's BCE, reported a decline of 11 per cent in quarterly earnings on increased revenues.

Net second-quarter income applicable to common shares totalled US\$69.7m or 29 cents a share, compared with \$78.1m or 33 cents a share in the corresponding year-earlier period. Revenues advanced to \$1.52bn against \$1.41bn in 1988.

A similar pattern was evident in the group's performance over the six months ended June 30, with net profits sliding 12 per cent to \$117m or 49 cents while revenues climbed 11 per cent to \$2.9bn. In the first half of 1988 income totalled \$132.6m or 56 cents on revenues of \$2.62bn.

Like others in the telecommunications field, Missassauga-based Northern has been struggling to control costs to retain its global competitive-

Accordingly, sales, general and administrative expenses fell as a proportion of revenues to 18.8 per cent in the latest ouarter, against 19,4 per cent in the preceding three

R&D spending also declined significantly on a proportional basis to 12.2 per cent of revenues in the latest period, versus 13.5 per cent in the first quarter.
Dr Paul Stern, vice-chairman

"While absolute dollar invest-ment will increase year over year, we expect — as new revenues are generated by these R&D programmes – that this investment as a percentage of sales will decrease slightly."

Sales will decrease slightly."

Second-quarter order input at \$1.59bn was the largest ever — an increase of 16 per cent from a year ago — and the order backlog stood at \$1.7bn, a similar year-on-year advance.

Dr Stern projected that, harring an according the stern transfer of the ster ring an economic downturn, Northern would produce both revenue and earnings growth

and condensate in the domestic market \$18.15 a barrel (\$15.12 in the second quarter of 1988); resources group, saw second-quarter net income drop from said that a comparison of oper-ating income before taxes, natural gas in the US \$2.03 a barrel (\$1.58); sulphur \$131.09 a ton (\$115.94); copper \$1.17 a lb interest and minority interests

By Kenneth Gooding, Mining Correspondent

FREEPORT-McMoRan, the New Orleans-based natural \$89.8m or \$1.28 a common share to \$25.9m or 41 cents.

The figures were distorted by gains on share sales and property sales in the second quarter last year, whereas in the three months to June 30 this year Freeport faced a higher interest bill on debt raised to buy back 15.6m of its

shares at \$38 each. Mr James Moffett, chairman, up from \$105.5m to \$114.9m in the second quarter - gave a better indication of the strong

als operations showed lower profits in the quarter.

performance of the businesses. Only the agricultural miner-

Averaged realised prices in the second quarter were: oil

Copper price rise boosts Cyprus Minerals to \$62m

CYPRUS Minerals, the Colorado group spun off by Amoco in 1985 and which is now the second-largest copper producer in the US, reported second-quarter net earnings up from US\$42.9m or \$1.11 a share

Mr Kenneth Earr, chief executive, also reported that Cyprus had acquired Reserve Mining Company, an iron ore property in Minnesota, from the US Bankruptcy Court for an undisclosed sum. It has been reported Cyprus North been renamed Cyprus North-

Cyprus Copper earned
\$94.3m before tax, nearly three
times the \$34m posted in the corresponding period in 1988. The average price realised

for copper rose from 97 cents a pound to \$1.23. Production increased from 96m lbs to 148m lbs following the pur-chase of the Twin Buttes and Cyprus Miami operations in 1988. Copper mining produc-tion costs averaged 65 cents a lb. up from 62 cents, reflecting lower by-product molybdenum output at the Sierrita mine.

Cyprus Gold showed a \$5.5m

loss in the quarter - against a profit of \$3.9m - which included the write-off of \$4.1m of costs at the Copperstone mine in Arizona. Underground development work at the mine was discontinued because of poor conditions and lower gold prices. Cyprus said full produc-tion was resumed in June.

TransCanada PipeLines reports surge in earnings

By David Owen in Toronto

TRANSCANADA PipeLines, the Canadian pipeline and cas the Canadian pipeline and cas transmission group which recently spun off its oil and gas holdings into a separate entity, has reported a sharp upturn in quarterly and half-yearly profit

Net second-quarter income applicable to common shares rose, in all, to C\$36.2m (US830.6m) or 24 cents a share, against C\$18.4m or 13 cents in

period. Revenues slid to CS677.5m from CS773.7m. In the six menths ended

June 30 net profits totalled C860.9m or 40 cents on revenues of C31.6bn, against C836.6in or 26 cents on revenues of C81.7bn in 1988. The company, controlled by Montreal-based BCE, continues to transport record volumes of

troy ounce (\$140.48) for its gold while Freeport-McMoRan Gold received \$372.87 an ounce for the year as whole.

Fortune Federal Savings and Loan Association

US. \$100,000,000

Collateralized Floating Rate Notes Due 1992

Interest Rate

91/8% per annum

Interest Period 27th July 1989 27th October 1989 Interest Amount per U.S. \$100,000 Note due

27th October 1989 U.S. \$2,331.94 Credit Suisse First Boston Limited

U.S. \$300,000,000

Canadian Imperial Bank of Commerce (A Canadian Chartered Bank)

Floating Rate Debenture Notes due 2084

Notice is hereby given that for the six months interest period from July 27, 1989 to January 29, 1990 the Debenture Notes will carry an interest rate of 9° k°° per annum. The interest payable on the relevant interest payment date, January 29, 1990 against Coupon No. 9 will be U.S. \$468.23 and U.S. \$11,705.75 respectively for Debenture Notes in denominations of U.S. \$10,000 and U.S. \$250,000 denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

CHASE

14,094,442 213,535 1,960,422 178,855 13,943,007 1,040,515 2,259,997 250,695 lotal deposits
Short-term borrowings
Acceptances outstanding
Accrued interest payable
Other liabilities and securities purchased under 620,811 1,501,917 377,186 sale agreeme 44,772 Long-term debt Stockholder's Equity: Loans, net of unearned 4,117,128 3,930,407 Cumulative preferred stock, \$100 par value: 1,000,000 shares outstanding Common stock, \$100 par income Allowance for possible (145,646)(196,756) 100,000 100,000 Loans (net) 3,971,482 3,733,651 value: 4,800,000 share authorized; 3,550,000 shares outstanding Customers' liability on 355,000 845,000 312,545 355,000 860,000 320,169 2,253,065 310,806 304,479 466,286 591,508 1,974,623 349,645 264,636 Premises and equipment Accrued interest receivers and interest recei 1,612,545 Total stockholder's equity 627,495 Total Habilities and stockholder's equity \$20<u>,202</u>,527 \$21,594,600 \$21,594,600 Total assets \$20,202,527 \$ 1,225,914 \$ 1,185,401 Letters of credit outstanding The portion of the investment in precious metals not hedged by forward sales was \$6.0 million and \$9.0 million in 1989 and 1988, respectively. REPUBLIC NEW YORK CORPORATION Summary of Results Three Months Ended Six Months Ended June 30. (In Thousands Except Per Share Data) June 30, 1988 1988 1989 \$ 43,314 \$ 9,007 Net income Cash dividends declared on common stock \$ 85,544 \$ 19,268 \$ 80,897 \$ 17,963 Per common share: Net income Cash dividends declared \$ 1,30 \$.30 29,909

REPUBLIC NATIONAL BANK OF NEW YORK

FINANCIAL TIMES THURSDAY JULY 27 1989

INTERNATIONAL COMPANIES AND FINANCE

BHP consortium grabs NZ Steel

By Terry Hall in Wellington

CONTROL OF New Zealand Steel, the country's only inte-grated steelmaker, is to pass to a consortium in which Broken Hill Proprietary (BHP) of Australia is the leading share-

The group, called Helenus Corporation, stepped in with its NZ\$323m (US\$186.9m) offer its NZ\$323m (US\$186.9m) offer after a turbulent ownership period for NZ Steel. However, this uncertainty may not be over – Fletcher Challenge, the forestry-based group which was leading a rival consortium that included Elders Resources NZ\$P\$ immediately called the NZFP, immediately called the deal into question.

said it expected the Helenus bid to be rejected by the Commerce Commission. New Zealand's antitrust agency, as it would make BHP - the dominant Australian

plier in New Zealand. Equiticorp, the investment group which bought control of the mill from the Government for NZ\$350m, hours before the 1987 stock market crash, col-lapsed in January. Its receiver initially agreed a sale to Min-metals, a Chinese state agency but that deal fell through last month following the turnoil in

Yesterday the receiver pro-nounced Helenus the successful bidder and said it was to pay NZ\$225m for Equiticorp's 80 per cent stake. It will also pay a premium price of NZ\$96m for the remaining fifth of the company held through Fisher and Paykel (F&P), a former associate of Equiticorp.
The abortive Minmetals deal
had reportedly put a value of at least NZ\$400m on NZ Steel F&P, a white goods maker, is

to take a 25 per cent stake in Helenus. Through its wholly owned Australian Iron and Steel subsidiary, BHP has 31

Mr Michael Walls, Helenus acting chairman, refused to identify the holders of the other 44 per cent, saying they would reveal themselves when they wanted to. He said they were substantial Australasian companies but would not rule out the possibility that they might be other subsidiaries of

Fletcher Challenge is New Zealand's largest company. Mr Hugh Fletcher, chief executive, said it still wanted NZ Steel and was "the natural owner" of the mill, which it had failed to buy on the three previous occasions it came on the mar-

it to receive a repayment of its NZ\$25m advance to Equiticorp.

buy Wickes' Elco unit the group, which already has Commerce Commission clearance, was "ready with another offer" for the steel company. NZ Steel was developed at a for \$250m

By Our Financial Staff

KYOCERA, the Japanese electronics producer, is paying \$250m for Eleo Group, a Californian components maker being divested by Wickes, the US industrial group which was taken private this year.

Eleo produces connectors for electronics machines at seven locations in the US, Europe and South Korea, and had

Kyocera to

and South Korea, and had sales last year of \$158m.

For Kyocera, Japan's top maker of ceramic packages for integrated circuits, this is its

first important acquisition overseas, although it already produces electronic parts in Canada and has joint ventures with multinationals including Philips of the Netherlands.

Ryocera will gain full control of Elco operations in the US, Japan, Denmark, West Germany, Italy and France. It will hold 75 per cent of Kico Korea and 49 per cent of Var-

elco, a British offshoot.
WCI Holdings, the holding company for Wickes, is jointly owned by Blackstone Capital Partners and Wasserstein Perella Partners, units of two Wall Street mergers and acqui-sitions specialists. Completion of the deal is expected by the end of August.

board and management prac-tices for the bank's monumen- Kobe Steel, the diversifying Japanese steelmaker, has acquired a majority stake in Racet Computers, a US peripherals maker. In 1986 it bought 10 per cent for \$1m and has now spent another \$2.1m to

get 51 per cent.

Wells Fargo & Company £60,000,000

Floating Rate Subordinated Notes due January 1994

In accordance with the

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 26th July, 1989 to 26th October, 1989 the Notes will carry an Interest Rate of 144% per annum. Interest payable on the relevan interest payment date 26th October, 1989 will amount to £178.01 per £5,000 Note.

> Agent Bank: Morgan Guaranty Trust Company of New York London

PANGLIE NATIONALE **DE PARIS** USD 250,000,000

Floating Rate Notes Due 1997

CIVAS & LIMITED U.S.5100,000,000 Floating Rate Notes due 1993 Interest Rate 9.0625% p.a. Interest Period July 27, 1966 to Jenuery 29, 1990. Interest Psyable per US\$100,000 Note US\$4,682.29. July 27, 1989, London By Chibert, N.A., (CSSI Dept.), Agent Bar

ASTALDISPA

ROME - The Annual General Meeting of Astaldi S.p.A. was held on 18 July under the chairmanship of Mr. Mario Astaldi, who recently received an Italian knighthood for services to industry. The accounts for the year ended 31 December 1988 were approved by the shareholders.

For 1988 the Astaldi Group, through its worldwide business activities, achieved net earnings of 1,998 million pounds after depreciation and other provisions of 16,419 million pounds and after a charge for taxation of 3,258 million pounds.

Contracts in hand amount to 675 million pounds.

There has been a net gain of currency of over 41 million pounds in 1988, whilst the principle features of the year's performance by the Group have been: turnover 217 million pounds (1% increase on 1987), of which 95 million pounds (6% decrease on 1987) relates to work carried out in Italy and 122 million pounds (7% increase on 1987) outside of Italy; net tangible fixed assets stand at 87 million pounds (a marginal increase on 1987).

6,734 people were in the employment of the Group at 31 December 1988 (8% down on 1987).

The shareholders resolved to renew the appointments of the Board of Directors who subsequently elected Mr. Mario Astaldi as Chairman, Mr. Lucio Mariani as Deputy Chairman and Mr. Teodorico De Angelis and Mr. Arrigo Mayr both as Managing Directors.

Ernst & Whinney were appointed auditors for future years.

The capital shares of Astaldi S.p.A. are not listed on any national or international Stock Exchange and these shares are primarily held by SOGESI S.p.A., the Group's Holding

BNZ chairman declines to forecast results

By Terry Hall

Vorthern

MR FRANK PEARSON, the retiring chairman of Bank of New Zealand, told its annual meeting yesterday that it was inappropriate to indicate likely profits or losses for the bank's current year - or for its first quarter which has already

passed.

The meeting was the first since the bank disclosed a NZ\$633m (US\$365.9m) loss for the year to March — the worst ever by a New Zealand com-

Nearly a third of the bank's equity has since been placed with Capital Markets, a local investment bank. BNZ is statecontrolled but has already

been partially privatised. Mr Pearson disclosed that BNZ's 80 per cent stake in its BNZ Finance subsidiary is likely to be sold. This should fetch around NZ\$185m, compared with a March book value of NZ\$79.6m. He said he did not wish to

pre-empt decisions the new board would make on bad-debt provision. In particular, it would have to decide whether to increase provision for corporate loans to Australia where the economic situation was worsening – and whether any of the New Zealand provi-sions could be "brought back."

ever, that the current board was still quite comfortable with the level of debt provision made in the latest accounts, and he confirmed the bank would continue to produce operating profits on its core business. Shareholder dissatisfaction

surfaced at the meeting when a young man in a boller suit was unexpectedly elected a director. An independent candidate, he had stood for the board as a representative of ordinary shareholders.
After he gave funny speech,

proxy vote was organised to defeat his nomination heavily. In his address, Mr Pearson noted that the bank made a NZ\$348m operating profit last year, but this was over-whelmed by NZ\$1.29hn in provisions for bad loans. He blamed "very unsatisfac-

He said that the bank's management – after years as a quasi-government department shareholders voted him on to the board by 126 to 43. How-ever, he held the position for - was ill-equipped to cope with the rapid deregulation of the financial markets.

cost of some NZ\$2.5bn as a "think big" project of the previ-

ous Muldoon Government. The

mill near Auckland converts

iron sand to steel using modern technology.
Mr Walls said he did not

expect problems obtaining per-mission to buy NZ Steel, to

which BHP did not regard

itself as a competitor. NZ Steel's products were sold

internationally and there were many other potential suppliers for steel in the New Zealand

The agreement allows F&P to free itself from the problems of Equiticorp, and provides for

just 10 minutes - until a full

tory and deeply ingrained

domestic market.

Mr Pearson did say, how-

INTERNATIONAL APPOINTMENTS

American Express Bank elects chief

AMERICAN Express Bank, the international banking subsidiary of American Express, the financial and travel services group, has elected Mr Robert Savage as AEB's president and chief executive officer.

Mr Savage, born in London in 1934, is a 24-year veteran of AEB and since 1986 had held the titles of vice chairman and chief operating officer. He is now responsible for the overall management of AEB, whose assets at the end of last year

Prior to joining AEB, he was

with the UK's Barclays Bank for 15 years, where he showed much talent as a foreign exchange trader and rose to the post of deputy chief trader.

• AT TDB American Express Bank, AEB's Swiss banking arm, Mr Albert Benezra was named chairman, succeeding Mr Francois Lugeon, who

becomes honorary chairman. Mr Benezra was also elected credit officer of AEB. He has 27 years' experience with TDB's and American Express's bank-

SEC enforcement director switches to law company

AFTER SERVING four years as director of the enforcement division of the US Securities a leader in the world packagand Exchange Commission, Mr Gary Lynch is resigning from the end of this week to take up a partnership later this summer in the New York-based law firm of Davis Polk & Wardwell.

As enforcement division director, Mr Lynch, 38, initiated and directed the SEC's sweeping investigations into securities fraud and insider trading, including those involving investment banker Dennis Levine and takeover arbitrageur Ivan Boesky.

Davis Polk has extensive practice in securities law, mergers and acquisitions, banking, tax and litigation, with overseas offices in Lon-don, Paris and Tokyo.

CMB Packaging, the Anglo-French company formed by the recent merger of Metalbox Packaging, previously the subsidiary of the UK's MB Group (still remembered as Metal Box), with the French Carnaud packaging concern, named as future administrateur-directeur general of CMB Mr Robert van den Heuvel

The largest packaging group in Europe, CMB is expected to achieve rapid expansion in turnover and profits. Mr Jean-Marie Descarpentries, CMB president-directeur general, said the appointment "will

a leader in the world packag-ing market."

The main board appointment

will be effective from the start of 1990, and Mr van den Heuor 1990, and Mr van den reu-vel, 44, will be based at CMB's Brussels headquarters. He will join the general management team on October 1. He is of Dutch descent and currently chairman of Oranje-Nassau.

* * *

DU PONT, largest US chemical company, announced that Mr David Williamson, group managing director — Europe at Du Pont de Nemours International, Geneva, has been ele-vated to chairman of this subsidiary, with responsibility for Europe, Middle East and Africa. He has also been named

the president international of the parent in Delaware. Mr Williamson, who is Swiss, is the first European to hold either position.
Filling Mr Williamson's previous post is Mr Eduard van
Wely, who joined Du Pont
International in 1962.

PHELPS DODGE, North America's largest copper producer, named Mr Bernard Rethore

senior vice president Mr Rethore, 48, will be group executive for Phelps Dodge Industries, the non-mining businesses division which has annual sales exceeding \$1bm.

U.S. \$400,000,000

The Kingdom of Belgium

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes. notice is hereby given that for the Interest Period from 27th July, 1969 to 29th January, 1990 the Rate of Interest on the Notes will be 811/16% per annum. The interest payable on the relevant interest Payment Date, 29th January, 1990 will be U.S.\$11;221.35 per U.S.\$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York



When these three famous initials hit the Paris Bourse, three others are right behind.



BNP: lead manager for the listing of Yves Saint Laurent on the Paris Bourse. Banque Nationale de Paris. World banking is our business.

This announcement appears as a matter of record only and does not constitute an offer of any securities.



EUROPEAN INVESTMENT BANK

ECU 200,000,000

Euro-Commercial Paper Programme

Arranger

Deutsche Bank Aktiengesellschaft

London Branch

Dealer

Deutsche Bank Aktiengesellschaft

London Branch

Our earnings position improved again in 1988, enabling us to pay dividend of DM 13 for the year - the fifth consecutive increase.

Linde World Group

Sales increased by 12.9% to DM 4,667 million. 78% of sales income was generated

within the European Community. All of the Group sections contributed to the rise in order intake of 23.2%, aggregating New orders

Capital expenditure Additions to tangible and intangible assets (excluding investments) amounted to

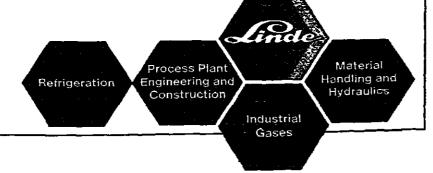
DM 380 million, 27% above the prior year's capital expenditure and again greatty

The year-end Group workforce numbered 21,222 and thus 8 % more than a year before. Staff Earnings per share Earnings per share grew by 9.2% to DM 41.50.

Linde Domestic Group (West Germany)

	1988	1987		1988	1987
	DM mn	DM mn			
Sales	3,564	3,131	Equity percentage		
Profit on ordinary			on balance sheet total	40.1	38.7
activities	277	246			
Taxes paid	151	128	Percentage cover of		
Net profit for the year	126	118	fixed assets by		
Capital expenditure	206	179	 equity capital 	115.9	108.3
(excluding investments)			- long-term capital	183.4	174.6
Equity capital	1,123	1,045			
Balance sheet total	2,803	2,699	Staff	15,890	14,619

LINDE AKTIENGESELLSCHAFT Abraham-Lincoln-Strasse 21 D-6200 Wiesbaden 1 West Germany



INTERNATIONAL CAPITAL MARKETS

Israel to shed majority stake in Bank Leumi unit

MR SHIMON PERES, the Israeli Finance Minister, has decided to split off a profitable subsidiary from Bank Leumi, the country's second largest bank, and make it the first bank to be sold under the Gov-ernment's plan to dispose of majority bank holdings to the private sector.

The decision is the latest

step in an accelerating move by the Government to resolve the anomaly whereby it holds majority stakes in Israel's main banks without having control over them. The anomaly arose after the state bailed out the banking system in 1983 by huving up stock that had crashed in value, but left vot-ing control in the hands of

Mr Peres has told Bank Leumi, controlled by OHH, the Jewish Colonial Trust, that it must agree to establish a one-share, one-vote regime in its subsidiary, Bank Igud, within one week or face legislation to do so. The Government then intends, through Mi Holdings, the state-owned company han-dling the issue, to put a majority stake in Bank Igud (Union Bank) up for tender. Bank Leumi has responded

by calling a board meeting

Japan considers

new share rules

JAPAN'S FINANCE Ministry is

studying the possibility of imposing new regulations on the use of private share place-ments to fend off hostile take-

The ministry gave no further

overs, Reuters reports.

any governmental agency.

Hydro-Quebec 6 % 99.

Japan Oee, Bk. 5 % 95.

Japan Finance 5 % 97.

1.A.D. B. 7 % 99.

Ireland 6 % 97.

Ireland 7 % 99.

Malaysla 6 % 94.

Mat. West BK. PLC 6 98.

M.H.L. Finance 6 % 95.

Nippon Teg. & Tel. 6 95.

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Portugal 5 % 92.

Portugal 6 % 92.

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Royal Insurance 5 % 93.

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STRAIGHTS

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Thailand 45; 95. 200 193 94; -04; -04; 5.78
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World Bank 5 03. 150 193 934; -04; -05; 5.78
Average price change. On day -04; on week -03;



Shimon Peres: issued one-share, one-vote ultimatum

next week at which it will recommend that its shareholders agree to share equalisation in return for compensation in the form of 3 per cent of Bank Igud

But the bank is far from happy with the prospect of los-ing one of its most valuable assets. A spokesman for Bank Leumi said yesterday it was not prepared to include its share of Bank Igud — estimated by banking sources to be worth between \$130m and \$150m — in the proposed sale.

The issue is complicated because at present Bank Leumi holds 42 per cent of Bank Igud which will rise to 45 per cent after the equity compensacent arter the equity compensa-tion. The Government's direct holding is only 37 per cent. However, Mr Adi Amorai, head of MI Holdings, said yesterday that if Bank Leumi tried to block the process the Govern-ment would simply enforce the equalisation of its shares which would give the state immediate control over it and

its subsidiaries. its subsidiaries.

Mr Amorai said he intended selling at least a 51 per cent stake in Bank Igud, probably by negotiated bid. He said 15 groups had already expressed interest in bidding, 12 of which were foreign or a mix of for-eign and Israeli investors. He

declined to give names, but sald most of the interested for-eign parties were Jewish. Bank Igud had assets of Shi 3bn (\$1.5bn) at the end of last year. It made a net profit last year of Shl 22.7m. About 20 per cent of its business is in Israel's thriving diamond industry, with the rest a mix of middle-sized corporate and per-sonal banking, with an empha-sis on import and export finan-

Soffex turnover at \$18bn

By John Wicks in Zurich

THE TURNOVER of Zurich's Swiss Options and Financial Futures Exchange (Soffex) reached SFr29.8bn (\$18.3bn) in the first half.

The exchange's options on 13 Swiss shares accounted for two thirds of this sum.

details on timing or possible changes in regulation. Soffex also deals in share-index options based on the Swiss Market Index (SMI). This cov-ers 24 Swiss shares and partici-A company's board of directors can currently issue shares to a third-party through private placement without approval from shareholders or pation certificates and is seen as a reliable indicator for the Swiss stock market as a whole.

Established in May of last year, Soffex has built up a turnover in the 13 share options which is more than half that for the corresponding equities booked by the leading Swiss stock exchanges of Zur-ich, Geneva and Basle. Soffex

is already the country's fourth-biggest bourse.

From mid-1989, Soffex accounted for 16 per cent of the country's total options market

– a year-end value of some
SFr16.8bn.

FT INTERNATIONAL BOND SERVICE

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Bank of Greece 99 US.
Belgium 91 US.
Chek. & Gloscoster 94 £

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Mexicano de Cobre **borrows** \$210m

By Stephen Fidler, Correspondent

MEXICANO de Cobre, Mexico's private sector copper concern, has borrowed \$210m through a group of international banks — the first voluntary foreign currency borrowing for a pri-vate sector company in Mexico since the start of the debt cri-

sis in 1982. The financing, arranged by Banque Paribas, will use the growing market in commodity swaps to assure a fixed price for the company's copper exports over the next three

The copper exporter, a subsidiary of the large mining group Grupo Mexico, is horrowing \$210m at 3 percentage points over London interbank offered rates over three years. The loan is supported by sales of copper to Sogem, a subsidiary of Société Générale de

Belgique. The commodity swap exchanges the company's fluc-tuating cash flows from copper exports for a fixed set of cash exports for a liked set of cash flows from Paribas. Paribas has in turn laid off the risk that the copper price might drop with a group of copper consumers. Paribas declined to say what fixed price was agreed, but it is less than the coverent expet price for corner current spot price for copper in part because the price of copper for delivery in future months is cheaper than the spot price of more than £1,500

This use of commodity swaps for pre-export financing is expected to provide a useful future source of voluntary finance for commodity export-ing countries, many of which face difficulties in borrowing on financial markets because of debt servicing problems.

The market received a spur earlier this month from a ruling from the Commodities Futures Trading Commission that it would not in future seek to regulate such transactions between large companies and financial institution

"The essence of this is that we have exchanged financial risk for the banks for performance risk," said Mr John Grobstein of Banque Paribas in London. A cushion is built into the financing to account for late deliveries or short-term interruptions in deliveries, he said.

The other lenders are Generale Bank, Banque Indosuez, Nederlansche Middenstandsing Corporation and Creditan-stait.

The Country

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SED PATER

Deutsche Bank to purchase Antoni, Hacker By Haig Simonian

in Frankfurt

DEUTSCHE BANK, West Germany's biggest bank, plans to buy Antoni, Hacker, a small Viennese private bank, in a deal which will fill out one of the last remaining gaps in its European coverage.

The purchase continues a

breathtaking string of purchases in the past year. Though hardly on the scale of some of its other recent acquisitions in Spain, Portugal, the Netherlands, Canada and Australia, the purchase of Antoni, Hacker for an undisclosed sum will give the German bank instant access to the Austrian securities market, where it is

securities market, where it is currently not represented.

Antoni, Hacker has a full hanking licence and also participates in the country's main securities consortia, as well as having a seat on the Vienna Stock Evchance. The hank having a seat on the Vienna Stock Exchange. The bank, which is run as a two-man partnership, publishes no figures for profits or earnings. Though Deutsche Bank could have built up an Austrian presence from scratch, it is believed that a full banking licence, which would also allow it to take in deposits, would have involved a three-year wait.

Following the acquisition, Deutsche Bank plans to convert the Austrian house into a wholly-owned limited com-

vert the Austrian house into a wholly-owned limited company, with a new name reflecting a closer affinity with the Deutsche Bank group. Antoni, Hacker's current premises, close to the stock exchange in central Vienna, will be modernised, and the revised bank plans to take up new business again in the first quarter of next year.

Deutsche Bank's new Austrian unit will concentrate on investment banking, including new issues and securities and foreign exchange trading, as well as fund management and

well as fund management and

well as fund management and corporate finance.
Whether Deutsche Bank might use its new presence as a platform to expand into retail banking in Austria remains unclear. Mr Alfred Herrhausen, Deutsche Bank's chief executive, has regularly stressed its wish to be present in most European markets.

However, such a move could create frictions with Austrian banks.

INTERNATIONAL CAPITAL MARKETS

Warm reception for BFCE \$175m straight

EUROBOND turnover was noticeably restrained yesterday, with the latest UK trans-port strike and today's US GNP figures blamed for a lack of trade. New issue activity was slow, although one straight-

maturity dollar deal was launched to a fine reception.

The \$175m, five-year deal was brought by Nomura for the Banque Francaise du Com-

INTERNATIONAL BONDS

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 $x = \{a, 1\}^2$

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merce Exterieur (BFCE). The bonds carried a coupon of 8% per cent and were priced to yield around 52 basis points over the equivalent US Trea-

By late afternoon, the lead manager was confident enough to report that the deal was sold out, and was quoting the paper at less 1% bid, a discount well within total underwriting fees of 1% per cent. The spread services was soin declined to elaborate.

BNP was quoting the paper at less 1% bid, inside total was the lead manager of a underwriting commissions of 1% per cent. The proceeds

NE	W INTE	RNATIC	NAL	BOND	ISSU	ES
Borrower US DOLLARS	Appount m.	Coupon %	Price	Materity	Fees	Book runner
BFCE(d) \$ Joshin Denki Co. *	176 100	83g (43g)	101 ¹ 2 100	1994 1993	13/14 24/12	Nomura Int. Nomura Int.
ECUs C'wealth Sank Australia(d)∳	100	84	101%	1994	1%/14	CSFB
FRENCH FRANCS Deutsche Bank Finance(d)	500	8%	701.85	1995	1%/14	BNP Cepital Markets
SWISS FRANCS Hysiculushi Bank(a)++\$ Kawasaki Electric(b)++\$ LEC inc.(c)++\$	130 42 35	¹ 2 Zaro (¹ 2)	100 100 100	1998 1994 1993	1 ¹ 2 1 ⁵ 8 1 ¹ 2	Credit Suisse Banca del Gottardo Royal Trust Bank (Switz)
YEN Rurai&ind.Sk W.Australia(e)◆	- 25n	(e)	101%	1992	1%/%	Fuji Int.

****Private placement. With equity warrants. \$Convertible. \$Final terms. \$) Yield to put 3.899%. b) Yield to put 3.873%. c) Indicated yield to put 4.123%. d) Non-callable. \$\rightarrow\$ Launched in two Yibn tranches, one with coupon paying 7% maximum, other \$1_2%. Coupon linked to Nilkel stock index. Bedemption at per.

Deutsche Bank Finance which also met good demand. The

against Treasuries had tightagainst freasuries had tight-ened to roughly 47 basis points.

Demand was widespread, in spite of some comments that the launch spread gave little away. The proceeds were swapped, but the lead manager declined to elaborate.

bonds were priced at 101.85 to yield some 36 basis points over French government bonds, and carried a coupon of 8% per

US dollars.

An Eculton five-year deal for the Commonwealth Bank of Australia was brought by Credit Suisse First Boston to a mixed reception. After good early sales, the issue drifted back and was trading in the market at around less 2 bid.

noted that some investors are less than comfortable with Australian borrowers at the moment. There was specula-tion that the proceeds were swapped into floating-rate US dollars to achieve a funding rate of around 20 basis points below Libor.

1% per cent. CSFB does not make prices of its new issues

through independent brokers. Dealers said the yield was

not generous enough, and

A Japanese equity warrant deal brought by Nomura had a fine reception and was trading at 105 % bid, way above the par issue price.
In Switzerland yesterday, the SFr130m convertible issue for

Hyakujushi Bank brought by Credit Suisse ran into some resistance and was trading around less 2½ bid amid comment that bank names are still

hard to sell.

The two smaller issues did rather better, with the Kawasaki Electric bonds quoted at

SmithKline merger with Beecham approved

By Andrew Freeman

THE MERGER between SmithKline Beckman and Beecham Group was formally approved by SmithKline share-holders in the US yesterday.

They cleared the way for a \$1.34bn (\$2.14bn) loan stock issue which will be paid to Beecham's shareholders, as well as a special dividend and new ordinary shares in the merged company, which has filed for listings on the London and New York Stock

Exchanges.
Full details of the issue are being posted to UK shareholders. The loan stock matures on 29 May 1992 and was priced yesterday to yield 4 point over yesterday's three-month

Libor of 14 per cent.
The use of loan stock issues as part of takeover or merger financing is not unusual, because the instrument gives investors the chance to defer capital gains tax liabilities. However, the Reecham deal

designed to reassure investors that the stock's value will not

Seven banks have under-written the deal, hoping they will be able to launch a series of short-maturity floating-rate notes (FRN) in the Euromarket if, as expected, many investors sell or put their loan stock back to the underwriting

Although Beecham has an option to purchase up to £750m worth of the stock and has plenty of cash, the size of the deal makes it likely that several banks will want to place some of the paper in bearer form on the Euromar-

Unlike normal FRNs, any issues of the loan stock would be placed in the market without a primary distribution phase. However, the yield on the stock might be attractive enough to make the banks happy to hold the paper to

maturity.
The market for sterling floating-rate notes is one of the smaller Euromarket sec-tors, and previously there has been only one UK corporate

Europe exchange 'should be based on London SE'

THE LONDON International Stock Exchange, which uses a market-maker quote-driven system - the subject of some controversy among domestic UK firms – should provide the model for a broader European equities exchange on which the shares of the largest companies are traded, Mr Andrew Hugh Smith, LISE chairman, said yesterday.

Mr Hugh Smith has been urging the establishment of a centralised, trans-European trading system which would provide a transparent and liquid secondary market for shares of big European companies. A screen-based trading system that promises liquidity, transparency and efficient set-tiement and clearance could attract international funds to European equities in larger volume than is observed now,

ing mechanism for Europe's largest companies, the failure of stock exchanges to fill the void will allow others, such as commercial information ven-dors, to step into the breach. In the new share-dealing system, London securities houses would at least be able to maintain their market share, an improvement in their position pecause the overall volume of business would increase.

Mr Hugh Smith's proposal leaves the LISE better positioned than its European com-petitors to establish a pole position in the new exchange.

Mr Hugh Smith said he did not believe that London's experience with the market-maker quote-driven system would deter others from accepting it as the basis for an interna-tional share trading market. agreement that the system works well for a wholesale,

Gilts move higher as trade figures boost sterling Mr Hugh Smith said. With both industry and investors increasingly demanding an international share tradcarries several distinctive fea-tures, including an investor put option at par which was annual basis, bond prices firmed significantly during the today's auction of the August there had been fears that the

By Katharine Campbell in London and Janet Bush in New York

UK GILTS

CANADA

A STRONG performance by sterling yesterday pulled the UK bond market along in its wake. In thin trading, gilts posted gains of around %

The deficit on the current account for June, at £1.49bn, was deemed sufficiently encouraging to propel sterling to 93:00 on a trade-weighted basis after 92.4 on Tuesday.

GOVERNMENT BONDS

Dealers reckoned the deficit had probably peaked, and while there is certainly insufficient improvement to warrant lower interest rates, this in itself was a boost for the cur-

rency.

Modest foreign buying was seen yesterday. The 11% per cent Treasury stock due 2003-07 closed at 115.00, # point firmer.

THERE WAS an element of perversity in the reaction of the Australian bond market to yesterday's poor inflation fig-ures. While the second quarter CPI showed a 2.4 per cent increase, up 7.6 per cent on an

day.
The September bond future closed at 86.57, after an opening level of 86.535.

Dealers were generally at a loss to explain the movement, pointing to some institutional buyers who had caught the professionals short. It was said

9.125 8.875

7.000 2/99

12.000 7/99

inflation figure could have been even worse. Australia's annual budget is set for August 15, and it may be that dealers are judiciously building positions anticipating the habitual pre-budget rally.

■THE JAPANESE Ministry of Finance disclosed terms for

Price Change Yield ago ago

107-00 +11/82 10.81 10.97 11.84 97-28 +19/82 10.14 10.30 10.90 97-22 +22/32 9.26 9.36 9.75

107-20 +5/32 7.99 8.09 108-22 +6/32 8.10 8.15

12/98 105.6825 +0.208 9.32 9.39 9.34

7.000 3/99 99.6700 +0.170 7.04 7.10 7.13

102 4000 +0.050 8.64 8.70 6.70

93,1259 +1,027 13,28 13,43 13,48

Technical Data:ATLAS Price Sources

Tue Mon Fri Year

BENCHMARK GOVERNMENT BONDS

bond.
The issue will be for Y600bn and will pay a 4.9 per cent cou-

were swapped into floating-rate

Bond prices fell as traders took profits from recent gains. The September bond future fin-ished at 105.54, after opening at 105.90. In the cash market, substantial selling was reported in less actively traded stock.

■THE US Federal Reserve chose not to drain reserves from the money market yesterday, apparently confirming that it has again eased its Fed Funds target rate, perhaps to a range of 9 per cent to 91/2 per

Fed Funds had dropped as low as 9½ per cent on Tuesday and the Fed decided not to drain, indicating that it was in the process of easing. The move was not a surprise although it has probably taken place a little earlier than the market expected. The Fed may have eased last

Friday after an encouraging set of consumer prices figures. Bond analysis judged that it had a draining job to do but the central bank did not exe-

An easing to a 9 per cent Fed Funds rate has already been discounted in bond yields and the market's reaction to signs of a more accommodative policy has been subdued.

Fed Funds eased to 91 per cent at mid-session yesterday but short-dated bond yields are considerably below this level. The yield on the 8.25 per cent 1991 bond was quoted at 7.77 per cent while the Treasury's benchmark long bond was quoted % point higher for a yield of 8.10 per cent.

There was a much clearer reaction in the currency markets where the dollar weakened after the Fed failed to drain reserves. At mid-session, the US currency was quoted at its session lows of Y140.35 and DM1.8730.

Apart from Fed policy, the focus of the bond market yesterday was the two-year note Trading was quiet ahead of

the sale which was expected to go smoothly. Today sees the release of pre-liminary figures for second-quarter GNP along with the implicit price deflator and the fixed weight index, both key

West Germans advised to adopt trading on screen

By Haig Simonian in Frankfurt

the Federation of West German Stock Exchanges has come down in favour of a computerbased trading system to fill the gap on either side of official trading hours at the country's

eight bourses. At present, floor stock market trading is limited to two hours between 11.30am and 1.30pm. Outside those times, financial institutions and brokers conduct an active screenbased interbank business in shares and bonds.

The main disadvantage of the interbank system is a lack of transparency and the fact that prices quoted have no "official" character.

The need to have credible prices for at least the most mportant German shares has become increasingly acute since the decision to set up the Deutsche Terminbörse (DTB), Germany's new financial

AN EXPERT group advising futures and options exchange, which will begin trading options on 14 leading equities

next January.
As the DTB will both start earlier and finish later than official stock exchange hours German bankers are con-fronted with the problem of how to generate reliable prices on which to base both the DTB's equity options contracts and its later index futures

The Stock Exchange Federation's advisory group has rec-ommended a move to a formalised screen based system. which it hopes to set up by the beginning of next year.

Called Inter-Banken Informations-System (Ibis), the new system will operate between 9.00-11.30am and 1.30-4pm. That means that, at the outset at least, it will complement rather than compete with existing floor trading.

underlying market. Total dealings

in the stock option amounted to 5,795 contracts. While BP, with a total open position of over 60,000

contracts, joining calls and puts together, was the most highly

traded, Dixons, the stores group

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compliation of the Financial Times, the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS	1	Weda	sday .	July 26	1989	•	Jul 25	Jel 24] jgi 21	(approx)
Fh	& SUB-SECTIONS ours in parentheses show number of	bolex	Day's	Est. Earnings Yield%	Gross Div. Yield%	Est. P/E Ratio	rd adj. 1989	lader	index	ladex	lodex
	stocks per section	No.	Change	(Max.)	(Act at (25%)	(Net)	to date	No.	No.	No.	No.
1	CAPITAL GOODS (286)	983.17	-8.2	10,79	4.06	11.40	16.49	985.51	981.51	991.78	802.69
2	Building Materials (29)	1211.50	-6.1	12.63	4.35	19.35	25.92				1914,08
3	Contracting, Construction (37)	1615.16	·	14,49	4.35	9.85	32.79		1614.88		
4	Electricals (9) Electronics (30)	2929.26	-8.6	8.15	3.93	15.15	58.60				2176.53
5	Electronics (30)	2258.95	-8.4	8.64	3.32	15.18	23.95				
- 6	Mechanical Engineering (55)	1 243.74	-0.4	9.79	3.91	12.57	9.50	545,78			417.96
	Metals and Metal Forming (6)		-0.6	19.54	5.67	5.61	3.23	521.27	527.21	539.32	497.51
9		344.43	+0.3	18.74	4.43	10.93	6.83	344.38		345.66	281.81
10	Other Industrial Materials (23)	12678.46		9.22	4.18	12.95	32.74				1322.43
21	CONSUMER GROUP (186)	1299.50	+8.3	8.48	3.46	14.74	29.25		1290.68		
22	Brewers and Distillers (22)	1424.39		9.38	3.43	13.33	21.75		1422.62		
25	Food Manufacturing (20)	0191.14	+0.1	8.50	3.52	14.73	29.55		1188.50	1198.68	1803.86
	Food Retailing (14)	2489.79	+9.7	8.16	2.77	16.31	32.27		2464.49	2483.12	
27.	Health and Household (14)	2313.59		6.39	2.57	17.76	22.20	2314.41	2291.66	2388.82	1839.90
29	Leisure (33)	P726.15	-0.2	7.44	3.25	16.81	29.19		1709.54	1727.28	1332.23
31	Packaging & Paper (15) Publishing & Printing (19)	681.67	-0.3	9.74	4.12	12.96	8.30			598.21	532.96
32	Publishing & Printing (19)	3696.58	+0.1	8.48	4.50	15.13	71.88 16.19	3693.27	3649.68	3688.53	3551_09 888_44
34	Stores (34)	8643/		10.37	4.21	12.58			855.03	869.48	
35	Textiles (15)	556.14	+0.8	10.75	5.22	22,14	14.97	551.99	551.38	553.72	604.80
40	OTHER GROUPS (94)	1179.25	-0.2	9.68	4.00	22.56	19.58		1175.65		894.18
41	Agencies (17)	1410.70	-0.5	7.50	2.39	16.53	15.62 27.82		1416.74 1363.85	1416.71 1306.41	1137.95 1058.03
42	Chemicals (23)	122770	-6.A	19.73 16.88	4.56 4.85	11.00 11.62		1316.81 1686.68		1695.61	1286.56
43	Conglomerates (1.3)	2467 22	+0.8	8.51	3.65	15.27		2447.29		2501.72	1898.29
42	Transport (1.3)	1075.73	-8.2	11.40	4.61	11.44	22.38		1875.68	1088.19	959,49
		2839.59	-0.4	8.64	2.92	24.11	24.45	2948.95		2051.29	1391.62
48	Miscellaneous (26)								1197.82		975.68
	INDUSTRIAL GROUP (486)	1203.20	-0.1	2.45	3.78	13.85					
	011 & Gas (14)	2154.58	-0.6	9.86	5.19	13,49	64.24			2187.92	
59	500 SHARE INDEX (500)	1284.84	-0.2	9.51	3.97	13,11	25.15	1286.86	1288.16	1292.76	1048.48
41	FINANCIAL GROUP (125)	778.89	-8.1	-	5.18	-	18.13	778.58	779.38	779.17	705.14
62	Banks (9)	747.21	-0.1	23.13	6.45	5.68	21.71	748.34	750.34	762.18	675.65
65	Insurance (Life) (8)	1168.58	-0.2	- 1	5.21		29.86	1170.52		1177.51	1854.29
66	Insurance (Composite) (7)	612.11	+0.1	i –]	5.88	- }	16.75	633,69	610.27	617.26	554.95
67	Insurance (Brokers) (7)	971.90	+9.1	7.77	6.39	17.32	31.63	976.53	971.25	975.33	192.30
68	Merchant Banks (11)	363.10	-0.4		4.28		7.38	364.63	366.49	372.84	352.23
69	Property (52)	1369.40	+0.1	. 6.16	2.86	20.67	16.89	1367.35	1962.34	1371.A1	1214,78
70	Other Financial (31)	375.71	-0.4	11.51	5.82	11.28	9.63	377.12	378.77	381.71	<u>378.85</u>
71	Investment Trusts (69)	1205.73	-8.2	- J	2.73	- 1	25.02	1287.84	1202.28	1286.06	913.41
81	Mining Finance (2)	681.43	+0.4	8.25	3.77	13.66	10,45	678.A7	671.83	673.35	522.51
91	Overseas Traders (8)	1409.05	-8.3	9.91	5.84	11.52	35.07	1412.88	1498,49	1416.12	2146.69
	ALL-SHARE INDEX (784)	1158.37	-8.1		4.33				1155.26		958.99
		hndex No.	Day's Change	Day's High (a)	Day's . Low (b)	. <u>J±l</u> 25	Jpl 24	Jul 22	Jud 20	Jul 19	Year ago
_	FT-SE 100 SHARE INDEX4	2264.5	-4.9	2265.5	2258.3	2269.A	2259.1	2283.0	2292.3	2292.5	1840.8

FIX	ED 1	NTE	REST	r	:	-	AVERAGE GROSS REDEMPTION YIELDS	Wed Jul 26	Tige Jul 25	Year ago (approx
PRICE INDICES	Wed Jul 26	Day's change %	Tue Jul 25	xd adj. today	nd adi 1989 to date	1 2 3	British Coverament Low 5 years Coupons 15 years 25 years	9.20	9.75 9.27 9.15	9.5 9.4 9.2
5-15 years Over 15 years Irredeemables	118.15 133.68 146.82 167.23	+0.62 +0.78 +0.40	118.08 133.19 145.68 166.37	-	7.13 8.12 7.09 7.32	456789	Medium 5 years	10.46 9.59 9.24 10.60 9.82 9.43	9.69 9.32 10.67 9.92 9.52 9.52	9.6 9.6 9.4 10.1 9.8 9.6
Over 5 years	131.53 140.26 138.01 138.06	+0.47 +0.52	131.12 139.60 137.30 137.35	9.22 - -	7.78 1.36 2.33 2.24	13 14	inflation rate 5% Over 5 inflation rate 10% 5 inflation rate 10% Over 5	yrs. 2.26 yrs. 3.36	3.26 3.56 2.39 3.39	2.8 3.8 1.7 3.6
Sebesiares & Louis		+0.09	113.28 88.24		6.16 3.50	16 17	Dein & 5 years 1.5 years 25 years	11.85	12.41 11.86 11.35	10.8 10.8 10.8

RISES AND FALLS YESTERDAY 364 157 28 industrials Financial and Properties

ÉQU	İΤΙΕ	Ś			 						_
lesue Price	James Pair 19		198 1894		Start	Classing Price	+#	liet Die,	There Cor's	Greek Yada	P.E. Sztio
可能是的 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10		10/7	34401886668864863836888938338338	564 840 833 155 5 8 1 1 1 3 10 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Abby National 10p Abhamszabor See, Erp. 5p Alkanszabor See	100 1148 915 670 126 157 59 1113 1113 1113 1113 1113 1113 1113 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	17.7 15.26 15.13 3.00 11.83 6.66 10.99 10.90 10.90 10.90 10.90 10.90 10.90 10.90 10.90 10.90 10.90 10.90 10.	27 19 20 47 31 35 28 27 27 27 15 28 29 29 29 20 20 20 20 20 20 20 20 20 20 20 20 20	7.2 -0.0 4.6 1.6 3.8 3.4 -5.4 0.5 -3.4 -1.3 3.4 -1.3 -1.3 -1.3 -1.3 -1.3 -1.3 -1.3 -1.3	5.8 9.7 1.2 1.7 1.7 1.2 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3 1.3
	FIXED INTEREST STOCKS										

LONDON RECENT ISSUES

			FI	XED	INTE	REST STOCKS		
	Issae Price	Amount, Paid	Latest Researce		189	Stock	Clasing Price	+ 64
	£	100	Date	High	Tom.	I] £	Ι`
	100p 100p 100p 100p 100p 4100 420p 4100p		217 287 218 218 107 257	£190 104p 7pm 7pm 1034 1034 1035 £1055 £1085 1139	994 1016 5102 61654 1076	Aeglo Gr., 9-bye Cr. 86s. 1999. Cartina Chews, 6, 5g (Heb.) Or, M. PF 5p. Hymorel 7-5g (Heb.) Or, M. P. 5p. Hymorel 7-5g (Heb.) Or, D. F. 61. Hymorel 7-5g (Heb.) Or, M. Pf. Hymorel 7-5g (Heb.) Or, D. 1999. Deen 6 Robinson 83-pg (Heb.) Or, Pf. Renaissance Hidgs 8, 5pc Ch. 1999. Tablook Units MPP 8.25g Or, M. Pf. 109	1021 ₂	+4
				R	GHT	S OFFERS		
•	kone	Amount.	Latest	19	B9		Closing	

Price :	Paid	Reneac	19	189	Starte	Price	+ or
P	.m	Date	High	Law		P	•
corer based : Forecast, or Prospectus o earnings.M ! prospectus o on prospects	on divident estimated or other off Divident a r other off is or other "rights", alsower t	o on fall ca annualism Acul estim Acul estim official estim I latrodaci Lilonment	pital g Ass dividend ra Més for 196 sed on Pros pates for 19 diseases. W	Spen 10 mm 3 pm 3 pm 3 pm 3 pm 3 pm 12 pm 11 pm 11 pm 11 pm 11 pm 12 pm	ither tiple 8p Harpio-Eastern Plantations Beer Brand Addington 105 Beer Brand Addington 105 Beer Brand Addington 105 Beer Brand Addington 105 Betrand Beer Brand Betrand Betrand Doctor 50 Betrand Group 10p Betrind Group 10p Partind Group 10p Prestind Group Do. Guisting Offer) Prestind Group Do. Guisting Offer) Prestind Group Prestind Group Prestind Group Britishes 11 IrSp Register 5p Wyton Group 10p still Grou	special pays and yield is al on latest. and yield to and pie satis	nert. 1 ased on armusi ased on a based officient

TRADITIONAL OPTIONS

TR Energy, Tusker, Dalgety, Bou-gaineville, Tranwood, DCRS, ADT, Meditace, Dominion It, Euclumed Warmis, Lowndes Queensway, Miller S, Bertrems Inv Trst, Oak-wood, Bell Resources, Puts Nat-wood, Bell Resources, Puts Nat- First Dealings
 Last Dealings
 Last Declarations Aug 4 Oct 28 Nov 65 For rate indications see end of

LONDON TRADED OPTIONS

BRITISH PETROLEUM took the London Traded Options Market by storm yesterday, as one of a number of stocks with options in them expiring, so continuing its recent dominance. By and large it was a quiet day in the market, notable — BP apart — perhaps for four of the five most heavily traded stocks, including BP, hav-

ing July expiries.

Overall market business came to 40,914 contracts, a modest enough total for an expiry day, and made up of 29,784 calls and 11,130 puts. Dealings in the FT-SE 100 index, which has a July expiry on Monday, came to 4,586 contracts, 1,730 calls and 2,856 puts. The index lost part of the previous day's recovery, falling

The index trading in the options

British Steel 70 5 10 14 4 3 4 (775) 80 4 4½ 9 5½ 8 9½

420 6 25 41 14 18 20 460 - 11 23 - 43 44 Grand Met. 550 34 55 76 5 15 21 (*582) 600 1 28 48 19 38 45

Shell Trans. 390 31 39 53 4 6 7 (1420) 420 1 20 32 1 13 18 460 4 6 60 40 42 44

around about the top levels it has touched since the Crash of 1987 — again showed a swing towards more opening of position on the put side than on the call. The most heavily traded index series were the calls and puts in the 2250s. On the call side, there were 751 contracts handled,

something of a shadow over early interpretation of the day's deal-ings. BP, the recent options mar-ket leader, is caught up in it. The ket leader, is caught up in it. The stock itself lost 3p to 301p on the CALLS PUTS
Jel Oct Jan Jel Oct Jen Option

with a September earliest expiry, gave it a bit of a run, attracting 3,421 contracts, comprising 3,006 involving a rise in open interest of 197 contracts to 3,372. On the put, there were 1,562, bringing a gain in open position of 533 contracts to 2,833.

The contracts, comprising 3,008 calls and 415 puts.

The underlying price of Dixons rose 2p to 168p. The option on it attracted in particular 1,437 contracts in the Sentember 160 calls. The change now taking place in gradual stages to a new trade registration scheme, again cast to bring opening of interest of 883 contracts to 6,121, and of 1,025 contracts in the September 180 calls, open Interest in which rose 652 contracts to 2,925. The Sep-lember 160 puts saw 300 calls.

		ᆅ	Oct	Jan		Oct	J10	Option		Jel	Get	عدار	اجل	O:t	Jan	Option Jul Sep May Jul Sep May
065	500 550	2	35 15	50 27	1	20 51	26 55	Trafalgar (*362)	317 347 377	47 17	60 34 18	64 40 22	1 1 17	3 7 21	5 14 28	Gateway 220 13 13 13 - 1 1 (*232.1 240 - 1 1 - 10 10 Option Sep New Jan Sep New Jan
enals.	180 200 220	24 4 2	31 15 612	35 22 12	ر د 19	2 7 20	ΙĬ	Utal Biscuits (*399)	360 390	38 10	59 37	66 48	1	8 18	25 29	Abbry Mat. 140 11 15 19 3 5 6 (143) 160 3 5 9 18 18 18 180 1 1½ 4 38 38 38
-	140 160 180	36 15 15	42 25 14	44 50 18	18	2 5 14	3 8 18	Uniterer (%29.)	420 550 600	1 79 29	22 99 55	34 114 74	25 1 1	37 2 10	45 5 16	Option Sep Dec Mar Sep Dec Mar Sep Dec Mar Amsurad 70 10 13 16 6 8 10
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	280 300 330	21 I	26 15 5	34 22 9½	4	3½ 9 35	9 15 36	Brit Aero (*703)	650 700 750	58 20 5	86 55	112 83 56	ارد درا	15 37 65	25 43 72	British Gas 180 231; 31; 34 11; 21; 4 (*200) 280 74; 151; 19 51; 7 10 220 21; 6 91; 22 22 24
Steel	70 80	5 4	10 4½	14 9	5 to	8	4 91 ₂	BAA (*360)	330 360	31 8	51 29	58 37	1,	6	10 19	Directors 160 17½ 25 31 9½ 12 14 (*168) 180 9 15 21 21 22 24
	950 1000 1050	90 40 2	125 85 54	142 105 75	1 2 17	7 19 40	18 35 52	BAT Inds (1977)	390 800 850	15 90 47	14 133 108	183 -	32 7 15	35 57	45 65	Glass 1300 132 157 - 8 19 (*1393) 1350 89 120 162 18 32 40 1400 57 90 134 35 52 59
rė	500 550 600	22 12 12	60 31 16	75 51 32	30 80	20 44 85	28 52 89	8TR P403)	900 360 390	20 46 17	58 34	105 73 48	42 22	78 5 13	90 7 15	Hawker Sidd. 700 75 92 117 8 16 20 (748) 750 42 60 87 23 35 40
	1400 1450 1500	80 25 1	100 60 25	100 70 40	2 2 35	4 12 35	7 15 42	Brit. Telecom (*254)	420 240 260	2½ 17 3	19 29 14	31 33 21	20 14 8½	也	쇊	Hillistown 280 18 29 38 11 16 17 (7281) 300 10 19 27 24 27 29 Loanto 283 23 34 - 8 10 -
kk	330 340 390	34 5 1	47 25 11	56 35 19	I 1 29	4 11 29	8 15 32	Cadbury Sch	290 420	اد 35	60	11½ 77	27	22	29 30 50	(*296.) 300 28 29 Midland Bk 330 42 16 (*342.) 367 7 26
ios	390 420	30 1½	40 21	56 38	1	10 21	12 23	(*447 j Galaness (*527 j	460 460 500	16 71 32	42 84 52	58 100 67	1 2	47 3 10	50 6 16	R. Royce 160 29 32 - 1 5 - (*184) 180 141, 18 24 6 81, 10 200 5 9 15 19 21 22
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_	600	î 55	28	48	19	38	45	(*267)	260 280 200		1012	28 18	51. 22	z	13 24	130 5½ 9½ 14 6½ 9½ 10½ THF 300 56 64 72 2 6 7½ (1348) 330 34 42 51 7½ 14 16
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	360 390 420	29 -	47 31 18	60 44 31	- - 5	11 23 44	16 27 46	P. & O.	550 650	47	<i>27</i> 73	38 95	45	52 25	50 30	TSB 100 B 12 14 2 3 5 (107) 110 2 5½ 8 8 8½ 9 120 I 2½ 38 18½ 18½ 19
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:	275 300	36 11	46 Z1	53 34	ئر ئر 16	4 9	6 14	Plessey (*271_)	240 240 260	1½ 33 16	11 46 30	17 49 33	23 15	25 41,	27 6 11	Welkcome 420 57 75 88 5 9 12 (*464) 460 30 47 62 15 21 25
	325 530	45 P	13 85	22 79	1	22 7	24 11	Prodential (*194.)	280 160 180	7 36 16	17 41 22	21 45	15 1 15	18 2 6	20 2 7	500 13 27 41 35 42 42 FT-SE BROEX (*2265) 2008 2658 2100 2158 2200 2259 2308 2350
	600 200	1	33 16	50 22	13	25 7½	30 91 ₅	Beral	200	3	9	16	8	ß	14	CALLS Jul 273 223 173 123 74 3- 5½ 1
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9	420 460 140	į	20 6 15	32 60 22		13 42 64	18 44 91 ₂	Option			Sep	Hen	ᆋ	Sep	Nor	July 26 Total Contracts 29,689 Calls 19,954 Pers 9,735
	160	<u> </u>	7	12	17	18	8	ASDA Grp. (*192)	180 200	13	22 13	30 19	_ 14	20 20	12 20	FT-SE ledge Calls 1730 Pets 2866 *Underlying security price. ; Long dated capity under

Mountleigh dips by £17m to £53m

HIGHER INTEREST charges and lower dealing profits prompted a sharp fall in pre-tax profits at Mountleigh, the property trading group, from 270.7m to £53.3m for the year to

the end of April.
However, the market was expecting the decline and shares, which still languish at little over half their 1987 peak,

closed up Ip at 172p.
Operating profits rose £77.7m
to £91.2m but an increase in interest payments from £7m to £37.9m caused the downturn at the pre-tax level. Earnings per share, fully diluted, fell from 18.9p to 12p but the total dividend was raised from 3.75p to

4.75p.

The year was a turbulent period for Mountleigh. Mr Tony Clegg, chairman and chief executive, temporarily stepped down because of ill health, there was a boardroom power struggle, a failed merger with Wembley, the property

and leisure group, and the transfer of large shareholdings

transfer of large shareholdings in the company.

Mr Clegg said that Mountleigh's current strategy involved a shift in emphasis from property trading to development and investment. While this could limit realisable profits in the short term there would be a greater growth in would be a greater growth in the company's asset value.

During the period, diluted net assets per ordinary share increased from 215.6p to 253.3p. The principal factor was the addition to its balance sheet of its Spanish retail interests and the revaluation of these proper-Mr Clegg believes that this premium to the share price is too great and since Christmas

he has built up a 21 per cent stake, including an option to buy 7 per cent from the Venezuelan-based Cisneros organi-

The company itself has been



Tony Clegg: emphasis now on nt and investment

buying its own equity and last year purchased 17m shares, approximately 6 per cent of the fully diluted capital, for an average price of 165p. Galerias Preciados, the

group's Spanish retailing and property operation now accounts for about 40 per cent of the group's total property

Mountleigh plans to reduce its holding in Galerias to about 30 per cent by a flotation in Spain and a sale of stakes to institutional investors. The flotation is expected by early 1991 and Mr Clegg believes that Gal-erias could be valued between £350m and £450m.

Mr Clegg said that the per-formance of the Spanish retail-ing operation had been particularly satisfying. He said that significant restructuring since its acquisition 18 months ago had moved the business from losses to operating profits of about £20m during the period. Below the line there was a £15.5m extraordinary loss on its holdings of shares in Storehouse, for which it made an informal approach in 1987.

US investor lifts DRG stake to 16.6%

MR ROLAND FRANKLIN, a US-based investor, yesterday said he had lifted his stake in DRG, the Sellotape and Basil-don Bond paper and packaging group, by 5.8 per cent to 16.6

per cent.
DRG's shares closed 3p down at 559p yesterday, having risen 22p on Tuesday, when Mr Franklin's vehicle, Pembridge investments, bought the extra 6.34m shares. Pembridge's move followed

clearance from the US Federal Trade Commission allowing Mr

dent inv

St Andrew Trustint

Franklin to add a further 15 per cent of the shares to his holding.

Pembridge also said yesterday that, despite press specula-tion, it had no "current or prospective" association with Mr David Rowland, another investor, with 3 per cent of the

Yesterday, Mr Moger Wool-ley, DRG chief executive, said he had had no contact with Mr Franklin, nor with Mr Row-land. Of Mr Frankin, he said: "I

0.75‡‡ 4.5 6.75

DIVIDENDS ANNOUNCED

Oct 2

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip Issue. †On capital increased by rights and/or acquisition issues. §USM stock. §SUnquoted stock. •Third market. ‡Includes special payment of 0.5p. Flotal of not less than 5.75pforecast. •Irish currency throughout. *Includes special dividend of 10p

Completion has taken place of the sale

in a management buy-out of 81.88% of

the issued share capital of

AGAR SCIENTIFIC LIMITED

World-wide suppliers of

electron-microscope

accessories and materials

Agar Scientific Holdings Limited

The majority shareholders of Agar Scientific

Limited were advised by

PARMENTIER ARTHUR & CO. LIMITED

7 The Waits, St Ives, Huntingdon, Cambs.

Telephone (0480) 65522

Fax (0480) 61221

Parmentier-Arthur specialise in the

valuation of non-quoted shares.

Current Date of payment payment

0.7511 2.94 4.75†

don't know what he's up to, but I can't believe he's friendly. I don't see there is any business we could do He added that if any hostile

bid emerged, DRG would feel confident about defending itself on its strong profits and earnings per share record. Mr Franklin, a veteran of the 1970's banking crisis, is now based in New York and has

had business connections with Sir James Goldsmith.

Mr Rowland is deputy chairman of Inoco, the oil company turned property trader, and chief executive of Gulf Resources and Chemical Corporation, its US exploration

It has been suggested that DRG, which boasts clutch of well-known brand names and also has substantial surplus property, could be attractive either as a break-up or as a European foothold for a big paper and packaging group.

Parrish hindered in plans

PARRISH. independently-quoted stockbroking group, said yesterday that its attempt to raise capital to expand its financial services

Directors of Parrish were unavailable for comment yes-terday but it seems that the statement was an attempt to frustrating discussions with clarify uncertainty which has potential subscribers of capital.

AYERISCHE Hypoth-eken- und Wechsel-Bank (Hypo-Bank), is only

West Germany's seventh biggest bank, with total assets of DM 135bn, or £43.76bn, at end-1988. But its earnings make it

one of the country's most suc-

Partial operating profits before tax, the standard mea-

sure of bank earnings in Germany, amounted to DM 984m last year. That was more than DM 100m ahead of Bayerische

Vereinsbank, its larger and slightly better-known Munich

neighbour. Full operating profits, which are not revealed but include gains from own-ac-

count trading, were probably well above DM 1bn.

Hypo-Bank's main strength, and the reason for its buoyant

results at a time of volatility in

German bank earnings, come largely from its mortgage

banking business, which is

concentrated in economically

Unlike most German banks,

ന്ന

gage banking business through

subsidiaries, both Hypo-Bank

and Bayerische Vereinsbank have been "grandfathered", allowing them to offer mort-gages via the parent company. It is the bank's role in home

finance which partly explains its second forte - securities trading and fund management.

Hypobank is the Germany's biggest issuer of Pfandbriefe, a

form of securitised mortgage obligation, and the bank is also active in the government bond and equities markets.

in Foreign & Colonial Management (FCM) comes as a little bit of a surprise, in view of the fact that most analysts expec-

ted the bank to concentrate on property finance in developing its European expansion strat-

egy.
Last December, Hypo-Bank
took a 5 per cent stake in Richard Ellis, the UK property
group. The two companies
have set up a joint venture,
Richard Ellis Financial Ser-

vices, aimed to concentrate on

commercial property develop-ments in the UK and continen-

Like a number of other German banks, Hypo-Bank is also

known to have been eyeing up UK building societies. After extensive study, that idea appears to have been dropped on the grounds that building

tal Europe.

The decision to buy a stake

which have to conduct mort-

booming Bavaria.

cessful financial institutions.

exchange, the company said that "the existence of a 15 per cent shareholding in Partish, originally owned by Spedley Holdings, the Australian mer-chant bank group currently in the hands of liquidators," was

De La Rue underlines opposition to Crosfield predator

DE LA RUE, the banknote and security printer, yesterday underlined its opposition to the sale of the Crosfield Electronics printing technology subsidiary to Scitex, Cros-field's Israel-based rival, 27 per cent of which is owned by Mr Robert Maxwell's Mirror

Mr Robert maxwell's mirror Group Newspapers.
Crosfield is the subject of a \$235m agreed offer from Du Pont, the US chemicals group, and Fuji Photo Film of Japan, which is opposed by Mr Maxwell and Scitex.
In a letter to shareholders.

In a letter to shareholders, Mr Peter Orchard, De La Rue's chairman, said the group had not received a formal offer from Scitex, which said at the weekend that it could be pre-pared to offer between £255m

and £265m for Crosfield.

He added that De La Rue thought there would be "substantial anti-trust problems" with any sale to Scitex, while a delay to examine such an offer might jeopardise the

original deal. Mr John White, De La Rue's finance director, said yester-day: "Mr Maxwell obviously wants to carry on this debate in public and I think there are one or two items that need to be clarified for shareholders."

The publisher holds some 15 per cent of De La Rue through per cent of De La Rue through other interests, while Scitex has recently picked up about 6 per cent of the British com-pany. A shareholders' meeting to approve the Crosfield sale has been called for a week today.

De La Rue's 1988-89 profits collapsed following problems at Crosfield and Printrak, the company's manufacturer of automated finger-print identi-fication systems which has

At yesterday's annual gen-eral meeting, Mr Orchard said the full extent of De La Rue's recovery from last year's prob-lems would not be seen until the second half of the year. He added that a chief executive to succeed Mr Brian Malpass, who resigned because of ill

Hepworth shares jump as profits increase 33% to over £53m

By Andrew Hill

HEPWORTH's shares rose 14p to an all-time high of 305p yes-terday after the building, home and industrial products group announced pre-tax profits had increased from £40.1m to £53.3m in the six months to June 30.

Mr Sinclair Thomson, Hep-worth's chief executive, said the company had achieved the 33 per cent increase - well ahead of analysts' expectations in spite of a decline in demand for consumer and do-it-yourself building products. That market has been affected by high interest rates and there has also been a reduction in the bullding of

new housing.

Mr Thomson said Hepworth had received a £2m windfall because of a new mandatory accounting treatment of company pension contributions. Full year profits would be enhanced by about \$4m, he said, and the group could con-tinue to enjoy suchbenefits for at least another 10 years.

Hepworth's turnover sed from £278m to £310m in the period. About half the increase was organic growth. with the balance from acquisitions, including Henderson, the door manufacturer which Hep-worth – then Hepworth Ceramic – bought last year. Earnings per share rose from 13.08p to 17.97p. The group declared an interim dividend of 5.15p (4.15p).

The changed economic climate had yet to take its toil on the non-domestic market, said Mr Thomson yesterday. In the meantime Hepworth's refracto-ries division — making heat resistant products for industrial use — increased operating profits by 76 per cent to £12.7m (£7.2m) on turnover of £80.8m

He added: "What is hitting the domestic market will hit the commercial and industrial market in the end: the trick is to be as efficient as you possi-bly can - that is the way to cope with margin erosion when

Mr Thomson said demand for home products was down about 9 per cent on the equiva-lent period, but profits were boosted a third by Henderson's contribution. The division, which makes domestic boilers, garage doors, bathroom and DIY products, increased profits to £10m (£7.5m) on sales of £67.1m (£57.3m).

Building products generated £20.7m (£17.1m) of operating profit from turnover of £88.9m (£84.5m). Minerals and chemicals returned operating profits of \$9.5m (£7.7m) and turned over £55.1m (£48m), while industrial products made £1.9m (£1.2m) on sales of £20.5m

a COMMENT

Hepworth, first of the major building product groups to report interim figures, has set a tough target for others to follow. The results again demon-strated the strength of Hepworth's management team, which succeeded in reducing gearing from 12 per cent at the year-end to about 4 per cent at June 30, despite record capital expenditure. The performance of the refractories business of the refractories business was a particular delight to the City and the pensions windfall an unexpected pleasant surprise. As commercial and industrial markets begin to shiver in the cooler economic climate, however, it will require all Mr Thomson's skill to maintain Henworth's to maintain Hepworth's to maintain Hepworth's momentum. Forecast pre-tax profits of £106m for the full year put the shares on a prospective multiple of about 8.5. There is a danger that disappointing results from rivals might drag down the share price but for the time being they are at least a strong hold. they are at least a strong hold.

Reed in hotel database venture

By Raymond Snoddy

REED INTERNATIONAL, the publishing and information group, is to develop and mar-ket an electronic hotel database in a joint agreement with American Airlines.

The new venture will allow travel agents to call up high quality pictures of thousands of hotels and cruise ships on computer screens to show to

The venture with SABRE, the airline reservations system of American Airlines is the first new deal for the Reed Travel Group. The new company was formed by the merger of ABC, Reed's long-standing travel company and the Travel Information Group, bought by Reed from Mr Rupert Murdoch earlier this

year in a deal worth \$825m. Mr Peter Davis, chief executive of Reed International said terday in a statement: "An intriguing part of the acquisi-tion of TIG was the opportu-nity to develop an electronic product such as this."
Sabre is claimed to be the world's largest private realtime computer network and travel information database with 14,000 travel agencies in more than 40 countries using

its reservation system.

The new database will be supplied on CD-ROMs (compac disc read only memory). If the new product is successful other travel-related products and ser-vices may be added to the data-

YELVERTON: Dividend income

and interest grew to £337,000 (£207,000) and net dealing profits moved back to the black with £37,000 (loss £10,000). With

tax taking £82,000 (£6,000),

earnings came out at 1.28p (losses 0.08p). There is no divi-

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15117

AVON RUBBER: In respect of the recent rights offer, acceptances were received for 3,908,494 shares (93.7 per cent). Following the sale of the rights shares, Brown Shipley no lon-MARYLEBONE ESTATES Company is commencing con-

was to launch its own managed funds, which would com-

Dresdner Bank. Moreover, it has also set up a new subsid-iary, Hypo Capital Manage-ment (HCM) to further its

ambition to become one of Ger-

many's leading banks in the

The third, and most recent

development in its strategy has

been to raise to 75 per cent its stake in Bankhaus Maffel, a

small Munich-based private bank Like a number of dones-tic rivals, Hypo-Bank intends

to use the upmarket private bank to appeal to well-heeled private clients.

Hypo-Bank clearly sees its relationship with FCM develop-

ing two ways. First, the London group will offer an impor-tant listening post in the City and valuable expertise in the

international securities busi-

securities business.

ment those now run with

struction of a new £16m office development in Briset Street and St John's Square, London EC. Planning consent has been granted for a new six storey office building providing a gross area of 36,816 sq.ft. including underground car

parking.
MOLYNEUX ESTATES is to purchase the freehold of the Overthorpe Road Industrial Estate, Oxon, for \$1.5m including costs. Following the plac-ing of shares in Molyneux, Marine and General Mutual 1.38m Molyneux shares (7.6 per cent). The shares were acquired at 55p each.
YELLOWHAMMER is paying

up to £1.7m for Sara Pearson Associates, which incorporates Sara Pearson Associates and the assets of Spa Consultancy. For the 12 months ended April 30 1989, Sara Pearson's fee income was £555,000 and pretax profits were £144,000. The initial consideration of £474,000 and costs will be financed by a

placing of 250,000 new ordinary.

Natios to the Holders of the Outstanding U.S. \$200,000,000 5½ per cent. ranteed Convertible Guaranteed Convertible Subordinated Bonds due 2002

Bell Resources Financial Services N.V.

issued by, and convertible into ordinary shares of

Bell Resources Ltd.

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Ref Resources Ltd

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brest Rate 9.1875% p.s. Interest Period July, 1989 to 16 February, 1990, Interes yebie per US\$600,000 Nos

July 27, 1989, London By Citibank, N.A., (CSSI Dept.), Agent Ba

U.S. \$140,000,000

Notice is hereby given that the Interest Rate for the period from 26th July, 1989 to 26th January, 1990 is 10%%. The Floating Rate Note Interest Amount payable on 26th January, 1990 is U.S. \$520.69

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					Gross	Yield		Ì
High	Low	Company	Price	Change	div (p)	%	P/E	
340	295	Ass. Brit. led. Ordinary	340	0	10.3	3.0	9.2	Į
38	28	Armitage and Rhodes	31	0	· -	-	_	
35	25	BBB Design Group (USM)	35	6	21	5.9	8.5	ı
210	149	Bardon Group (SE)	199xd	+2	2.7	1.4	34.0	
124	105	Bardon Group Cv. Pref. (SE)	123	6	6.7	5.4	-	
123	98	Bray Technologies	97	0	5.9	6.1	8.6	
110	105	Brenchill Cosy. Pref	105	0	11.0	10.5	-	
104	106	Bremhill 84 % New C.C.R.P	104	0	11.0	10.6	-	1
305	285	CCL Group Ordinary	286	+1	14.7	5.1	3.5	1
176	168	CCL Group 11% Coay.Pref	166	0	14.7	8.9		i
210	140	Carbo Pic (SE)	210	0	7.6	3.6	12.4	ı
110	109	Carbo 7.5% Pref (SE)	<u> 220</u>	0	10.3	9.4		4
-	-	DM WSL 033(Magnet)New A Care	7.25	-0.25	-	•		ı
-	-	DMWSL 033(MagnetNew 8 Cm*	4.5	-0.50	-	-	-	ł
130	119	isis Group	129m	0	8.0	6.2	7.4	1
145	58	Jackson Group (SE)	139	+1	3.6	26	16.2	ı
322	26 I	Markthouse NV (ArastSE) ,	285	o o	-	-	-	1
140	98	Robert Jenkins	140xd	6	10.0	7.1	5.1	ı
467	403	Scruttors	46595	0	18.7	4.6	12.4	ı
290	270	Torday & Carilsie	289	0	9.3	3.2	10.1	ı
117	100	Torday & Carlisle Cos Pref	114	Q	10.7	9.4	-	ł
122	92	Trevian Holdings (USM)	101	0	27	27	10.9	1
127	106	Unistrat Europe Conv Pref	125mf	o	9.3	7.4		1
395	356	Veterinary Drug Co. Ltd	390	0	22.0	5.6	9.4	1
370	327	W.5 Yeales	335	G	16.2	4.8	27.9	

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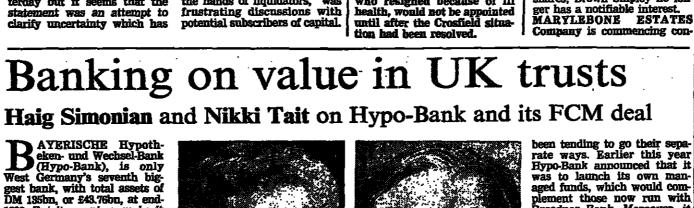
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to increase capital base the caused a fall in the share price

activities were being frustrated by a holding in the group by a company in the process of liq-uidation, writes John Ridding.

over the past week. The share price has fallen from 67p last Friday to 48p yesterday. In a statement to the stock





Wilhelm Pfeiffer (left), member of the managing board of

Hypo-Bank, and Oliver Dawson, chairman of FCM

Hypo-Bank's chief executive, who took over the top seat at the beginning of May last year, will confirm at a press conference in Munich this morning, Hypo-Bank's UK and European ambitions do not end with property finance. Like a number of its conti-

nental counterparts, Hypo-Bank has been looking to buy a London-based international fund manager for some time and the negotiations with F&C alone have been in progress for about a year, according to the two companies yesterday. "We looked at a number of possibili-ties, sounded quite a few out, and eventually decided on this one," said a Hypobank official. The company on which Hypo-Bank has finally alighted one of a dwindling band of

is one of a dwindling band of independent fund management operations in the UK.

It can claim to have launched the world's first investment trust - Foreign & Colonial Investment Trust (F&CIT) - back in 1868, and its current five-strong stable of trusts accounts for about half the £2.85n under management. This makes F&CIT one of the This makes F&CIT one of the largest investment trust man-agers in the UK. The remain-der comes from pension funds, endowment, mutual funds, and

venture capital investments.
Unlike many investment trust stables, FCM has been spared predatory action against its funds. Its £925m flagship trust, the original Foreign & Colonial Investment Trust, has a commendably reli-able performance record. Also there are no significant stakes

societies would probably be unjustifiably expensive, while the growing competition in UK retail banking is likely to depress potential profits.

But as Mr Eberhard Martini, Hyno-Bank's chief execution.

At present, it is the trusts which came the find reason.

At present, it is the trusts which own the fund management company, with F&CIT taking the largest (61 per cent) stake. These stakes will now halve, leaving the trusts with the 50 per cent that does not belong to Hypo-Bank.

Yesterday, London analysts appeared to feel that the price struck with Hypo-Bank was very acceptable, though not

In the year to end-June, FCM made pre-tax profits of £1.23m, so the implied exit multiple seems generous. But Hypo-

Bank is only paying the equivalent of 1.25 per cent of funds under management, which does not. That said, the German bank is not getting full control either, and analysts point out that half of FCM's funds are in the less profitable, although also less volatile, investment

trust area. Quite how the relationship with its new acquisition will develop will partly be revealed by Mr Martini later today. But some of Hypo-Bank's aims are

already clear. Firstly, having gained ade-Firstly, having gained adequate board level representation at FCM, the bank seems
content with its 50 per cent
stake, and says it has no plans
to take full control.

Meanwhile, Hypo-Bank has
not pulled out of its partnership with Dresdner Bank, Germany's second biggest financial institution, in ABD, the US
broker and fund management
business based in Boston and

business based in Boston and New York, in which it has a 25 per cent stake. Indeed the two banks have Foreign Q Colonial

In time, Hypo-Bank may market some of F&CIT's funds to its retail clients, both in Germany, and, increasingly, to the new customers it is gaining elsewhere in Europe. For although Hypo-Bank's Euro-pean ambitions are appreciably more modest than those of big-ger rivals like Deutsche Bank or Dresdner Bank, it has

already made tentative steps into other European markets. The bank now has stakes in two small north Italian banks. More recently, it purchased a 1.7 per cent stake in Banco Popular Espānol, with which it is already setting up new leasing and property finance companies in Spain. Its Spanish involvement throws light on one of Hypo-Bank's lesser known, but arguably most important, assets.
Already rock-solid finan-

cially, its major shareholder is Allianz, Europe's biggest insur-ance group, which has a stake of about 23 per cent. And its supervisory board chairman, Mr Klaus Götte, who is cur-Mr Klaus Götte, who is currently the chief executive of MAN, the big engineering group, happens to be an ex-Allianz board member.

With support like that, any bank looking to build up an international fund management and securities business can probably sleep tight.

can probably sieep tight.

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In July 1989

gamuel

BANK OF CHINA U.S. Dollar Floating Rate Notes due July 1996 - WKN 478 543 -

In accordance with the Conditions of the Notes notice is hereby given that for the interest period July 24, 1886 to January 23, 1880 included (184 days) the Notes will bear interest at the rate of 8% to per annum. The coupon amount per U.S.\$ 10,000 Note U.S.\$ 453,61 and per U.S.\$ 100,000 Note U.S.\$ 4,536,11. The Interest Payment Date will be January 24, 1990.

UK COMPANY NEWS

Mill purchases check David Smith

a - Chartai

The felling

DAVID S SMITH, Britain's largest paper maker, yesterday announced a 7.6 per cent rise in pre-tax profits to £33m, in

the year to end April.

Mr Richard Brewster, chief executive, said the figures had been affected by the acquisi-tion of the Kemsley paper mill in February 1988 and the Hollins paper mill in August 1987. Both had brought in significant turnover - group sales rose by 25.8 per cent to £337.5m but not profits, thus depressing profit margins. The two had cost about £2m off profits, largely in the doubling of net interest payable to £3.2m.

However, Mr Brewster said the year had been one of significant progress.

cant progress. Investment at both Kemsley and Hollins would result in increased capacity, and Mr Brewster said they would "prove, in due course, to be most economical

In the short term, though, he warned that profits growth would be at a slower rate than in earlier years, until the new capacity reached full produc-tion. Work at Kemsley would

disrupt production until spring 1990, while Hollins was now only being held back by quiet market conditions. Mr Brewster had no com

ment to make about the bid speculation which has pushed the shares up in recent months. Yesterday the shares slipped 4p to 350p.

As a mark of confidence the total dividend is being increased by 25 per cent to 8.75p, with earnings per share up 11.2 per cent, helped by a fall in the tax charge from 32 per cent to 29 per cent, at 33.7p. During the year David S Smith enjoyed strong growth in the market for its paper and packaging, such as corrugated case materials, until a slowdown in the final quarter which reflected the easing of consumer spending growth.

Mr Brewster said volumes for corrugated were growing at about 2 per cent currently, against 6 or 7 per cent last year, with higher costs increas-ingly difficult to pass on. He said, the hot weather had



Richard Brewster: results affected by Kemsley purchase

housing market was affecting Hollins' wallpaper making. The current interest in recycled paper was helping the group, Mr Brewster said, because its 600,000 tonnes a year of paper are made largely from waste paper.

During the year £19m was spent on investment and a fur-ther £25m is planned for the

current year. At the year and debt was £35m compared to shareholders funds of £101m. Debt is likely to rise during the current year, Mr Brewster said, to about £50m.

After the rapid growth of ear-lier years, David S Smith is now going through a quieter patch. But investors who can look beyond the current year should like what they see. The company is investing heavily in its core businesses, with every expectation of good returns being earned, while also looking for interesting opportunities in plastic packag-ing, and in Europe. If a pro-spective p/e of about 9.7 based on profits of £35m and a continuing low tax charge — looks on the high side, inves-tors should instead consider that the replacement cost of the group's capacity is far higher than its market capitalisation. This thought has no doubt occurred to the many paper groups anxious to buy capacity in Europe and to the stockmarket rumourmongers.

help lift Kenyon to £2.85m

By John Thornhill

KENYON Securities, which is proposing to merge with fel-low USM-quoted funeral direc-tor, Hodgson Holdings, lifted pre-tax profits by 74.8 per cent to £2.85m in the year to

This result was helped by last year's acquisition of 10 new businesses, although it was scored in the face of last winter's lower than expected death rate.

"it was a very mild winter and we had a very, very poor final quarter. The winter quar-ter is when we expect to be extremely busy and when you realise that most of our costs are fixed costs then this makes things difficult. There were not as many deaths as census predictions or common sense would have suggested," Mr Michael Kenyon, chairman,

Turnover rose 70 per cent to £18.04m (£10.6m). The board is to make a second interim dividend of 4.75p, in lieu of a final dividend, making a total of 6.75p. Earnings per share fell to 10.839 (11.67p - adjusted for last October's rights

The merger with Hodgson Holdings is being implemented by means of a recommended offer for both companies by a-newly-formed company, PHK International. In due course, PHK will apply for a full list-ing on the London Stock Exchange. Pompes Funebres Generale, a French funeral director, is to take a 25 per

Mr Kenyon said he was confident that the future prospects of the group were good and would be enhanced by the

Acquisitions Individual pension sales treble to £86m at Allied Dunbar

By Eric Short, Pensions Correspondent

ALLIED DUNBAR, Britain's largest unit-linked life assurer and a major unit trust group, trebled its single premium indi-vidual pension sales in the first six months of this year from £28m to £86m.

The growth reflected the popularity of rebate only per-sonal pensions used to contract out of the State Earnings Related Pension Scheme. There was a sales boom in these contracts ahead of the

end of the tax year 1988-89, in which Allied Dunbar, with its direct sales force now number-

ing 5,200, was well placed to take advantage of.

This growth more than com-

sated for a 4 per cent drop in annual premium sales of individual pensions from £70m to £67m. Within this figure, personal pension sales climbed per cent from last year's record figure to £48m, but sales of executive pensions declined substantially.
On the life assurance side,

Allied Dunbar reported a onethird growth in sales of its Adaptable Life Plan to 28m and a 6 per cent rise in sales of its mortgage-related Adaptable Endowment Plan to £12 5m nt Plan to £12.5m.

The latter increase reflected the growing acceptance by mortgage lenders of unit-linked endowments to repay mortgages. Allied Dunbar's own mortgage lending dropped nearly 20 per cent from £261m to £211m in the period in line with the market.

Direct unit trust sales dropped from £82m to £76m in contrast with the overall industry pattern of increased sales from last year's depressed fig-

Overall new annual premi-ums were 5 per cent lower at £96m compared with £101m and single premiums up 58 per cent from £192m to £302m. Total funds under management have now reached £7.7bn.

Boots extends

for two weeks

Ward White bid

Budgen to sell Old Bond St confectionery shop

Turnbull security expansion

loan stock.

fectionery business, writes Lisa Wood.

Mr John Fletcher, Budgen's chairman, said discussions were proceeding with more than one possible vendor. He said: "The brand name is good and there has been a high level of interest." of interest."

Charbonnel Et Walker manufactures its own chocolates

TURNBULL Scott, the shipping, engineering, security

and property group, has con-tinued to expand its security

side through the conditional acquisition of London-based

Sitex Security Products, for an

Consideration is being satis-

fied by £5m in cash, a £4m

initial consideration of £10m.

BUDGEN, the supermarket group, is in negotiations to sell its Charbonnel Et Walker constood that the purchase price will be between £1m and £2m. Mr Fletcher said the business did not fit in with Budgen's supermarket operations and the scale of the

business was inappropriate. Last year Mr Fletcher sold the majority of his Barker & Dobson confectionery busi-

issue of Sitex 10 per cent unse-cured loan stock, and a £1m

issue of convertible unsecured

An additional amount of up

to 28m may be payable depend-ing upon Sitex's adjusted prof-its for the years ended March 31 1990 and 1991. At March 31

1989 Sitex had net assets of

By Vanessa Houlder

Boots yesterday extended its £800m cash offer for Ward White, the retailer, by another fortnight, after it had received acceptances for just 0.04 per

cent of ordinary shares. Boots now has 10.69 per cent of its target's ordinary shares and 3.38 per cent of convertible shares, an increase of 0.32 per

Ward White described the level of acceptances as "trivial". It demonstrated that Ward White shareholders had firmly rejected Boots' offer, said Mr Philip Birch, Ward White's chairman.

The offer of 400p in cash or loan notes for the ordinary shares and 137p for the preference shares, has been extended until August 8.

Ward White's share price dropped 1p to 439p. Boots' share price was unchanged at

Wace pays £14.25m for colour printer

WACE GROUP, the pre-press services group, is hitting the acquisition trail once again with the purchase of Burgess, a colour printing company, for up to £14.25m in cash and

Burgess, based in Abingdon, is a colour printer for the greetings card and fine arts

Burgess serves about 100 greetings card publishers in

Dyson lifts

to £2.25m

profits 41%

J&J DYSON, which has

interests in coal-mining, build-ers' merchanting and the man-ufacture of both refractories

and vehicles and trailers, lifted pre-tax profits 41 per cent to 52.25m in the year to March 31.

The increase - from £1.59m

was mainly due to the

t its contribution from

vehicles and trailers operation

255,000 to £448,000 as well as a substantial fall in the amount of interest paid, down from £349,000 to £103,000.

The refractories business made £1.52m (£1.44m) and min-

eral royalties contributed £359,000 (£334,000). However builders' merchanting saw a

.000,e112 at 000,8812 mort qorb

Turnover rose to £50.23m (£49.15m) and,with tax taking £464,000 (£390,000), earnings

advanced to 13.07p (8.81p). There was an extraordinary profit of £2.04m (loss of the UK and estimates that it has a market share of about 10 per cent. It is also involved in data processing and typeset-ting for several Government departments and educational and scientific journal publish-

boosted sales of boxes for soft drinks but the slowdown in the

Mr Peter Vacher, Burgess's managing director, said as a private company wanting to grow higger, Burgess either had to go public or become

Jurys Hotel ahead

Jurys Hotel Group, the Dub-

lin-based hotel operator, lifted taxable profits 12 per cent from

IE2.03m to E2.27m (£1.97m) in the year to April 30. Turnover was ahead from

£17.29m to £19.01m and, after tax down at £396,000 (£417,000),

earnings rose to 8.9p (7.7p). The directors have recommended

raising the final dividend by 0.4p to 2.9p for a total for the

Pre-tax profits at Eve Group, the USM-quoted contracting, plant hire and property devel-

opment company, increased nearly threefold from £2.53m to £7.23m in the year to end-March 1989, comfortably beating the forecast made at the interior stage.

This came from turnover up 44 per cent to £49.47m (£34.39m). After tax of £2.44m

(\$355,000), earnings per share almost trebled to 51p (17.9p).

Mr Roger Ames, chairman, said that the exceptional property development profit, which contributed substantially to

Eve Group nearly

trebles to £7.23m

year of 4.5p (4p).

interim stage.

12% to I£2.27m

part of a public company. It approached Wace about a pos-sible sale and was encouraged by the response it received. "Burgess has been a family business with a strong identity and we were anxious to keep that identity. With Wace there will be little interference from

All Burgess's executive directors will stay with the business and Miss Doreen Bur-

the year's large increase in

pre-tax profits, arose from the sale of a site which had been

He added that he did not

foresee exceptional profits

from property development in the current year, and group profits should return to a more

normal level.

A special dividend of 10p was

paid in March, together with an interim of 2p, and the board is recommending a final divi-dend of 5p (4.5p) making a total for the year of 17p (8p).

Allied Insurance

Brokers acquisition

Allied Insurance Brokers

Group is to acquire Daydell for a maximum consideration equivalent to £768,100 and sat-

isfied by the allotment of 140,000 Allied ordinary shares. Further consideration, to be

calculated on the achievemen of minimum profit targets for the combined life and pensions

operations over each of the three years to June 30 1992 could result in maximum addi-

tional allotments of Allied shares.
Daydell, a newly formed company, has acquired the business of B and G M Pay, life

intended for development

28, Burgess made pre-tax profits of £1m on sales of £12.88m. The initial payment of about £7.5m will consist of 948,047 20p Wace shares and £3.6m in cash. Further performance-related payments of up to £6.75m will

of the founder, will remain as non-executive chairman. Mr John CLegg, Wace's man-

aging director, said: "Burgess is a quality printing business in a niche market and has excellent management. It will be earnings enhancing for In the 14 months to February

> cent stake in PHK. merger with Hodgson.

Excellent Profit Growth in Challenging Conditions

Profit before tax up 33%

Earnings per share up 37%

Interim Dividend up 24%

	SUMMAR	Y OF RESULTS	· -
	Six Months	Six Months	Year Ended
	to June 89	to June 88	31st Dec 1988
	£m	£m	£m
Turnover	310.2	273.1	576.8
Profit before Tax	53.3	40.1	86.3
Profit after Tax	34.7	26.0	56.0
Earnings Per Share	17.97p	13.08p	28.59p
Interim Dividend	5.15p	4.15p	12.05ρ

Extracts from a statement by the Chairman, Professor Roland Smith

- The first half of 1989 has been a challenging but highly successful period for your company.
- Industrial and commercial markets have remained buoyant and have more than compensated for shortfalls in new housing and DIY building products. Against this background the scale of profit improvement represents a considerable achievement.
- Profit improvement is broadly based with all divisions achieving significant increases and in many cases gains in market share.
- Core Henderson companies have been successfully integrated into the Home Products and Industrial Products Divisions, and have made significant contributions to profits. Strategically irrelevant subsidiaries have been sold at advantageous prices.
- We see no reason why the trading performance in the first half of the year should not continue in the second half.

HEPWORTH PLC

The contents of this statement, for which the directors of Hepworth PLC are solely responsible, have been approved for the purpose of Section 57 of the Financial Services Act 1986 by an authorised person.

and pension broker.

Advised & Assisted



(U.K.) Ltd.

In Its Acquisition of:

Samuel Jones & Company Ltd.

June 1989

1,952 1,960 1,940 1,917 1,860 1,636 1,636

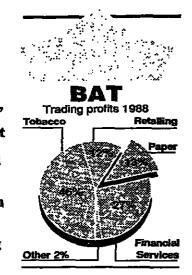
UK ECONOMIC INDICATORS

FINANCIAL-Money supply M0, M1 and M3 (annual percentage change): bank sterling lending to private sector; building societies net inflow; consumer credit;

3,051 4,173 3,162 3,168 1,179 621 1,583 786 819

UK COMPANY NEWS - THE BID FOR BAT

At the heart of the £13bn takeover bid for BAT Industries is the tobacco-based conglomerate's record in managing a wide diversity of subsidiaries, ranging from retailing to insurance. In the first of a series of articles on the performance and prospects for BAT's constituent parts, Maggie Urry in London and Anatole Kaletsky in New York examine its paper manufacturing operations.



WIGGINS TEAPE

A look at the world of papermaking

IN BAT's worldwide scheme of things, paper manufacturing is a relatively small business. In 1988, the company's paper businesses around the world provided 10 per cent of its total revenues and 13 per cent of operating profits, only slightly ahead of the retailing divisions and far behind the tobacco and financial services

groups.

Even in the US, where BAT's Appleton Papers is the world's biggest manufacturer of carbonless papers, as well as the leader in the rapidly growing market for the thermal papers used in facsimile machines, paper accounts for only 14 per cent of the group's turnover and operating profits

ing profits.

But both Appleton in the US and Wiggins Teape, BAT's European paper and pulp business, each provide good illustrations of BAT's stepwise progress into such

BAT's involvement in the paper industry began long before diversification became a fashionable word at corporate headquarters. It had long made cigarette paper for its tobacco businesses and in the early 1960s did a deal with Wiggins Teape, a group with a history reaching back into the 18th century. BAT swapped its cigarette happer interests for a minority

back into the 18th century. BAT swapped its cigarette paper interests for a minority stake in the enlarged company.

In 1970, BAT took full control of Wiggins Teape, which was running into difficulties, and thus became Europe's biggest producer of speciality business papers.

Among Wiggins Teape's most successful products was carbonless copying paper, a relatively new product that was beginning to make rapid inroads into the markets for multi-part business forms. Tradikets for multi-part business forms. Tradi-tionally, such forms had been interleaved with carbon paper to produce the extra copies required. Carbonless paper was

more expensive but also far more convenient for applications ranging from credit card vouchers to airline tickets and business receipts. In 1978, BAT was a natural

ness receipts. In 1978, BAT was a natural buyer when NCR Corporation, the big US computer company, decided to dispose of its paper-manufacturing subsidiary, based in Appleton, Wisconsin, as part of an extensive corporate restructuring.

Appleton's NCR brand paper had a commanding share of the US carbonless market. But it had become something of an unwanted stepchild for NCR as the parent company moved away from its roots as a supplier of cash registers and other business products to more advanced computer ness products to more advanced computer applications. Under BAT's control, both companies have undergone large upheav-als, involving substantial investment and reshaping of their product portfolios, and now occupy powerful positions in their market niches.

A sharper business, focused on its strengths

Pre~tax profit (Emillion)

1981 82 83 84 85 86 87 88

Maggie Urry on the transformation which has taken Wiggins Teape to the top of the European tree

seen by outsiders as a sharply focused paper group, in the first division of European paper makers, if not at the top of the league which moved be subject. league, which would be subject of considerable interest in any carve-up of the BAT empire.

It has been one of BAT's sucs, and if small in the scale of the group, it is a sizeable business in its own field. Such companies are in demand, par-ticularly from rivals afraid of finding themselves outside the European Community when the single market is estab-lished. Analysts suggest it is

worth £1bn or more.
Insiders argue that Wiggins
Teape would not have reached this position without the guiding hand of, and the occasional shove from, BAT. They hall it as an example of how a congiomerate can run seemingly diverse businesses success-

fully.
Mr Martin Broughton, mr Martin Broughton, recently-appointed chairman of Wiggins Teape and a BAT high-flyer in his early 40s, believes that but for BAT's ownership Wiggins Teape might have gone the way of many other UK paper companies which were unable to nies, which were unable to withstand unscathed the pressures on them in the early 1980s when recession combine with a strong pound almost demolished the industry.

BAT has kept Wiggins Teape while the parents of two other leading British paper compa-nies - Reed and Bowater both decided not to regard paper as a long term invest-ment, in each case selling to management buy-outs.

Even so, in the early 1980s Wiggins Teape, like other paper groups, was performing formation thus: "The word tions and "challenge perceived source of pulp. The expansion sion was made to switch all will no poorly. Mr Broughton explains came from the top that they wisdoms," as Mr Broughton of the paper industry is begin-paper production there to car-funds."

that BAT then decided that if it was to stay in the paper industry the attitude that low rates of return were normal would have to change.

Discussions between Wiggins Teape management and BAT's head office concluded with some "challenging finan-cial objectives" being set. "Wiggins Teape did not think they were achieveable and thought BAT was asking too much," Mr Broughton says. But those targets have now been met through a combina-

tion of selling anything which was considered incapable of reaching them and sharpening up the operations which could The company's return on equity has risen from 1 per cent in 1982 to 20 per cent in

One analyst puts the trans-

had to become more efficient. It's not that the Wiggins Teape management did not have good ideas, but it was rather languid in applying them. It's a much sharper business now and has homed in on its strengths."

Mr Broughton, a one time financial man in other parts of the BAT empire, explains how the relationship between Wiggins Teape, based in Basingstoke, and head office works. Wiggins Teape and BAT talk about what can be done and what needs to be done. The Wiggins Teape management puts up most of the ideas and carries out all the implementa-

BAT's role is to set guide-lines and strategic objectives and act as a knowledgeable shareholder, able to ask ques-

puts it. Because the relationship is a long term one, it "encourages the business to think longer term than it would as a quoted company."

Sales (Ebillion)

Wiggins Teape has, for example, been managing a long term switch in raw materials from softwood pulp – made from coniferous trees grown mainly in colder areas such as Scandinavia, Canada and Scotland - to hardwood pulp, which is made from trees such as eucalyptus, grown in warmer climates like South America and the Iberian penin-

Conferous trees take substantially longer to grow - 100 years or more in northerly parts of Scandinavia - than eucalyptus and are therefore generally a more expensive

ning to cause a shortage of raw material in Europe, with even the Swedes now having to import wood.

(%) Return on equity

This switch has been a long term aim dating back to the difficult times in the early part of this decade. "We saw the Scandinavians were the chief suppliers of pulp and our chief competitors in paper products. The opportunity for them to squeeze us out was quite great," Mr Broughton says.

Wiggins Teape had opened a pulp and paper mill in Fort William, in the West Highlands of Scotland in 1966, using local forestry for the pulp. One prod-uct was plain white copier paper, a commodity product where only the lowest cost pro-

ducers could make a living. In 1980 the pulp mill was closed down, and later the decibonless copy paper - a fast-growing market making high

margins.

At the same time, Wiggins
Teape has been investing heavily in eucalyptus pulp pro-duction in Spain and Portugal, and now half its pulp comes from BAT group mills -including the 30 per cent owned Aracruz Celulose in Brazil. There is the potential to go to 100 per cent, Mr Brough-ton says.

Thus Wiggins Teape has smartly tied up its raw mate-rial supplies to obtain lower cost pulp just as the shortage

of fibre worsens.

The first investment in eucalyptus pulp required BAT to put some new equity into Wig-gins Teape, at a time when, Mr Broughton says, had it been a quoted company, raising money on the stock market would have been diffi-

Since 1981 Wiggins Teape has invested £360m and spent £106m on acquisitions. On the other side £170m has been raised through

Aside from £55m of new equity, Wiggins Teape has been largely self-financing, and has cut its debt level from 69 per cent to 19 per cent. Dividends have totalled £117m between 1981 and 1988.

Even so, any decision to spend money, above a £4m ceiling, must be approved by BAT. Mr Broughton says that financial resources are a central

group matter.

But "a good project put forward by the management of any operating group, which is cohesive with its strategy and offers a good rate of return,

At \$287m the acquisition of the largest carbonless copy paper supplier in the US was irresistible

After \$600m rebuild Appleton is a dominant force in the market

By Anatole Kaletsky in New York

"IN EFFECT we had to rebuild and acquiring several new much of the company to save it", says Mr Len Arentsen, the executive vice president of BATUS, BAT's US holding company, describing the task that faced the group when it took over Appleton Papers from NCR in 1978.

For BAT, the opportunity to acquire America's biggest carbonless copy paper supplier at the relatively modest price of \$287m was irresistible, although BAT's management was well aware that Appleton's facilities had fallen into neglect. A great deal of costly new investment would be required to modernise the com-

But this was just the kind of opportunity the holding com-pany, with its abundant surplus cash-flow, relished. "We were familiar with the carbonless business from Wiggins Teape and we had great confi-dence in it. We knew this was a business where new investment could meet all of BAT's criteria for returns on equity and growth," Mr Arentsen

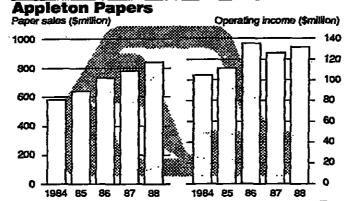
Over the next ten years BATUS invested an additional \$600m on rebuilding all of Appleton's production lines

plants. Appleton's capacity has been increased threefold, and all of its plants converted to the production of high value added coated papers, rather than the mill-grade products which accounted for a significant proportion of Appleton's original output.

Today, 90 per cent of the paper tonnage made by Appleton is carbonless, compared with less than two-thirds when the company belonged to NCR. (Much of the company's paper is still sold under the NCR brand name.) Apart from carbonless grades, Appleton's single most

important product is thermal paper, with a small number of specialised graphic papers making up the rest of its sales, which came to \$844m in 1988. The company does not dis-

close the profitability of its various lines. But analysts believe that whereas carbonless accounted for the great bulk of its \$131m in operating profits last year, the contribu-tion from thermal papers was growing far more quickly. Appleton doubled its sales of thermal papers between 1987 and 1988 and Mr Arentsen notes that the expansion of the



thermal paper market as a result of the proliferation of fax machines continues at an "explosive" rate. Industry analysts generally share his view that fax and other thermal paper applications will assure Appleton's rapid growth for

the foreseeable future.

According to Mr Arthur Diamond of Diamond Research in Ventura California, thermal paper sales in the US will grow almost fivefold from \$225 in 1987 to \$1.05bn in 1990. And Appleton has the capacity to meet almost half of the US

Indeed, some analysts believe that thermal grades will eventually displace carbonless paper as the company's most important products,

because the carbonless market may in the foreseeable future

begin to decline. Carbonless sales volumes grew at an annual rate of about 11 per cent between 1971 and 1988, but much of this demand came from the replacement of carbon-interleaved products, rather than natural growth of the market in busi-

ness forms. As the replacement possibilities are exhausted and electronic data interchange continues to stunt the growth of business forms, the carbon-less market should slow to a 4 to 6 per cent growth rate in the next five years and then stag-nate and decline, according to forecasts made by Mead Corpo-ration. Mead, with a US market share of around 20 per cent ranks second in this business behind Appleton, which controls about 50 per cent.

Mr Arentsen rejects such gloomy projections, pointing out that some people had been predicting the demise of the carbonless business for the past ten years. He does concede, however, that the devel-opment of new products and applications will be essential to maintain Appleton's growth, which has averaged 10 per cent a year since 1984.

It was precisely this analysis, he notes, that led Appleton into the extremely lucrative thermal paper business. Ther-mal paper is a coated product with many technical similarities to carbonless grades. As a result, it was a natural step for Appleton to buy the technology from Japan and then invest heavily to become the

By the end of this year Appleton will have about 45,000 tonnes of the 99,000 tonnes of US thermal paper capacity, according to Mr Arthur Diamond of Diamond Research. While aimost all of the other major manufactur-ers, both in the US and overseas, are Japanese companies or their subsidiaries, Mr Diamond says that Appleton's record of aggressive technological innovation and consistent management, along with its good reputation for product quality, should enable it to hold its commanding market share in the future.

If Appleton came up for sale it would attract plenty of buy-ing interest, not only from within the US paper industry but also perhaps from chemical and electronics groups.

Based on the after tax price-earnings ratios of 11 to 12 enjoyed by other speciality paper companies like Mead and Glatfelter, the bidding might begin at \$1bn or so. But given the company's recent heavy investment programme and its dominant positions in two of the paper industry's most attractive markets it would probably go a good deal higher.

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Republic of Portugal

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FF 700,000,000 Floating Rate Notes due 1995 (second tranche issued on April 26, 1988)

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from July 26, 1989 to October 26, 1989, the Notes will carry an interest rate of 9.2625% per annum.

The interest payable on the relevant interest payment date, October 26, 1989 will be FF 236.71 per Note of FF 10,000 nominal and FF 2,367.08 per Note of FF 100,000 nominal.

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Goldstar Co., Ltd.

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AMS Industries suffers a pre-tax loss of £91,000

THE UNHAPPY stock market career of AMS Industries, Lan-cashire-based designer and manufacturer of studio sound equipment, reached a low point yesterday with the announce-ment it had fallen into loss during the first half, writes Clare Pearson.

The company, which suffered a pre-tax loss of £91,000 against a £263,000 profit last time, is selling the cus-tom-built analogue console side of the business which it said was at the heart of its prob-

The interim dividend is maintained at 0.5p, but directors speaking for 72.6 per cent of the shares are waiving their entitlement. Assuming a 35 per cent tax charge, against an actual 29.8 per cent charge, the loss per share was 0.19p,

against earnings of 0.56p last MS said that provided current levels of turnover in the other ranges were maintained, it anticipated a return to profit-

ability in the second half. Floated in 1985, AMS's profits have declined in each of the last three years and had said four months ago it expected to break even in the period just

reported upon.

The customised side of Calrec Audio Systems, bought in July 1986, is to be sold for about £330,000 to the director currently responsible for it. Mr James Hamilton, finance director, said AMS had made a mistake in trying to combine production of these consoles, manufactured on medium-term contracts, with its own stan-

dardised consoles.

Borland doubles after restructure

Restructuring in August 1988 at Borland International has helped it recover from its slide into losses of \$2.78m in the year to March 31. Pre-tax prof-its in its first quarter to June 30 have more than doubled from \$794,000 to \$2.1m, equivalent to £1,29m.

alent to £1.29m.

The California-based and USM-quoted software manufacturer said that the improved performance marked the third consecutive profitable quarter since the restructure, when staff were cut to reduce overall costs by \$1m a month.

Sales and royalty income in the quarter rose 5 per cent to \$23.03m (\$21.98m), though the cost of sales was up to \$6.28m (\$5.34m).

After a tax provision of \$425,000 (\$300,000), earnings more than trebled to 2.8 cents

SW Wood makes 46% improvement to £2.2m

A 46 per cent improvement in pre-tax profits was announced by SW Wood, the steel trading, aluminium smelting, property development and industrial holdings group, for the year to March 31.

On turnover 35 per cent ahead to £74.52m (£55.35m) the taxable result rose from £1.51m to £2.21m. Earnings worked through at 21.6p (16.8p) per share and a final dividend of 3p (2p) is proposed for a 5p (2p) total.

Aluminium resmelting and procurement operations increased profits, said Mr Robin Matthews, executive chairman, and the investment programme to double the smelting plant capacity at smelting plant capacity at Bo'ness was completed. Benefits from that would come through in the current year.

Lower profits were produced from the international steel trading company in difficult market conditions. Demand from the mills was strong but increased competition lowered margins.
Advantage was taken of the

buoyant conditions in the prop-erty market to realise profits, however, and that division was now well placed to be selective in its investments. Looking ahead, the chairman saw expansion through an active acquisition policy and

active acquisition policy and said that progress was already being made in pursuit of appropriate purchases.

Mr Matthews became chairman on March 31 when a group of investors, headed by himself and his brother Nigel, took a 26.7 per cent holding in the 26.7 per cent holding in the

Apollo Watch tops £400,000

Apollo Watch Products reported a 13 per cent increase in pre-tax profits from £377,000 to £426,000 for the six

months to end-June.

The company also announced that it had purchased Stylecraft, a Montrealbased manufacturer of leather watch straps, for C87.1m (£3.8m), the company's first acquisition since it came to the USM in November 1988.

Turnover for the half was up from £2.5m to £2.9m, reflecting just a slight easing in margins, pre-tax to sales. But chairman Mr William Pollock said that current trading was satisfactory with sales continuing to show strong growth.

Earnings per 3p share amounted to 0.55p (0.52p) after a tax charge of £157,000

UK COMPANY NEWS

Mount Charlotte makes 20% advance to £22.3m

Le SUITE ATOM

MOUNT CHARLOTTE Investments, the hotel operator in which Sir Ron Brierley's IEP which Sir Kon Energy's IER Securities has a 19 per cent stake, increased pre-tax profits by 20 per cent from \$18.56m to \$22.29m in the 28 weeks to July

The company said the rise reflected continuing organic growth as a result of buoyant occupancy levels and strong ent controls.

Mount Charlotte – which now runs 70 hotels with 9,500 bedrooms in the UK, making it the second largest hotel group after Trust House Forte - saw turnover grow by 14 per cent to £68.46m (£60.06m). Mr Robert Peel, chief executive, said occupancy levels had risen by an

average of 8 per cent.
In April, Mount Charlotte bought the five star Ramada Renaissance hotel in Brighton for £30m. The hotel has been renamed and added to the group's Hospitality Inn chain. Mr Peel said the hotel had been making losses before its acquistition but it was now trading profitably.

Another hotel was acquired in June, when Mount Charlotte

This set of regular reformance from Mount Charlotte in strong trading performance from Mount Charlotte ing margins were on the rise and the company looks set to

paid Ladbroke £24.5m for the Charles Dickens hotel in London. This three star hotel has 193 rooms and is located near the company's Park Court

In June, Mount Charlotte issued £100m of 10.75 per cent first mortgage debenture stock which, it claimed, provided long term finance at an acceptable rate.

An interim dividend of 0.46p was declared, which represents an improvement of 15 per cent on the previous 0.4p. Earnings per share, on a fully-taxed basis, worked out at 2.23p (1.88p).

Mr Peel said he had had friendly talks with representa-tives from IEP, but would not welcome it increasing its stake. "It is not motivating for professional hoteliers to have to worry about tittle-tattle con-cerning share ownership," he

• COMMENT This set of results reflected a

ing on to for any takeover action.

improve these still further as its heavy expenditure on refurdishment begins to pay off in increased room rates. Mount Charlotte will also advance as a result of its recent acquisi-tions and some additional benefits may yet emerge from its 12.7 per cent holding in its fel-low hotel group, Norfolk Capital. However, the possible pred-ator may also be possible prey. The somewhat disconcerting presence of Sir Ron Brierley on the shareholder register gives Mount Charlotte's directors some cause for concern, although it seems unlikely that he would mount a full takeover bid himself. But some other admirer might well take a shine to the group's assets and Mount Charlotte's strong presence in London could prove especially tempting. The cur-rent buoyant market in busi-ness and tourist travel boosted by the strengthening dollar — will help push pre-tax profits over \$50m for the year. That gives a prospective p/e of just over 15 — a shade high on fundamentals but worth hanging on to for any takener.

Assertion of a case of mistaken identity

Clare Pearson profiles BBA and outlines its problems in reassuring a distrustful City

THE EUROPEAN car market has stayed strong so far this year, and the upcoming rash of results for British car components companies are bound to show that business has been

BBA Group, the supplier of friction materials, clutches and brake systems, will have enjoyed its share of these boom

Analysts are forecasting that BBA's results next Tuesday will show an increase in pre-tax profits from £27.8m to about £40m for the six months to end-June.

However, to be slotted so easily into the motor components story is just what BBA does not want to happen. Rather, it is concerned that the City has failed to take stock of the rapid progress it has recently made towards achiev-ing its aim of becoming a broadly-based industrial hold-

ing company. Flagged as a landmark in this process was the announcement three months ago that it was buying IGH, a US indus-trial textiles company for a maximum of 239.6m — a move which brings its automotive and non-automotive activities

But much more important in terms of size was last sum-mer's £221m purchase, for a mixture of cash and convertible preference shares, of the Guthrie Corporation, the diversified manufacturing company. BBA is currently capitalised at

BBA is still headquartered modestly in Cleckheaton, West

Yorkshire. But it does indeed look very different from the retiring company - dominated by its two founding families, the Pearsons and the Fentons - that it was during all but the last five years of its 110-

year history.

The man at the centre of the transformation is Mr John White who joined as group managing director in Novem-

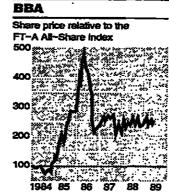
An early pupil of Professor Roland Smith at Manchester Business School, he is a plain-talking northerner with a repu-

taking northerner with a repu-tation for toughness. But if many in the City are currently falling to pay what BRA sees as due attention to the "emerging international conglomerate" story, it is prob-ably because this is the second time in about three years that they have been asked to sit up and pay attention to the company. And the first time, the results were less than satisfac-

ry. UK-based Automotive Products, Mr White's first big acquisition, was purchased early in 1986 for £98.4m and the move was followed a few months later by a one-for-four £68.7m

But shortly after shareholders had stumped up for the rights issue, BBA came out with a surprise warning that its profits were being affected by a rapid decline in UK car parts orders, in particular hit-ting AP's Midlands factory.

BBA's sharp share price slide at the time looked silly in the light of subsequent results. Earnings per share growth, for instance, was 26 per cent in craft market.



1986, 47 per cent in 1987, and 22 per cent in 1988. But the legacy of distrust remained. Now, in order to polish its tarnished image, BBA needs to provide the City with some strongly encouraging figures supporting the wisdom of its more recent acquisitions.

So far, in contrast to the first few months after the purchase of AP, last April's acquisition of Guthrie seems to have been an even better move than BBA

could have expected. Attention focuses on Page Avjet, Guthrie's airport services and aircraft outfitting business which considerably expanded BBA's aviation activities and had initially been seen as the leading candidate for disposal,

However, civil aviation has expanded rapidly and demand in the US for aircraft refurbishment has boomed under the impetus of the ageing fleet and price escalation in the new air-



the transformation

Page Aviet has come to look more and more the jewel in the Guthrie crown.
In a recent development, it

won the maintenance contract for the shuttle between Boston and New York recently acquired by Mr Donald Trump. BBA is also busy expanding its facilities in Florida. The acquisition of IGH, the manufacturer of industrial tex-

tiles, has also been seen as a shrewd move by BBA follow-On profit projections of

£9.4m for the year to end-June. the exit p/e was under 7, and it is expected to contribute significantly to earnings next year. The company is currently planning another big corporate

development with the flotation scheduled for the autumn –
 of its Australasian businesses. These comprise BBA's brake and clutch businesses, the Australasian side of Guthrie, and an industrial plastics manufacturer bought in January this

year.
The flotation, which should value the company at A\$100m (£45.9m), will be of 40 per cent of the shares, and is intended to supply funds for its expansion in Pacific basin.

£20m in cash for BBA, it should do much to relieve the persistent worry among City analysts about the company's level of gearing — which rose to 100 per cent shortly after the Guthrie acquisition.

But a series of disposals have now limited gearing to about 55 per cent, and BBA says it should be down to about 40 per cent, a level with which it feels comfortable, by the year-end.

There is certainly a good deal more going on at BBA than the manufacture of brakes, clutches, and disc pads. But this is the activity with which it is most obviously

This is bound to hold its shares back for the moment as the market looks out for the signs of a European car market

In the longerterm, the share price outlook hinges on BBA gaining recognition as a creditable international conglomer-

> Stockbroker Smith New Court suggested the company was a "fledgling BTR" in a circular this year: next Tuesday's results are likely to be closely scrutinised for some evidence.

Nicholson consolidates on IOM

By Edward Sussman

THE NICHOLSON family plans to consolidate its diversified holdings on the Isle of Man by merging the publicly traded Isle of Man Enterprises, a property company, with two pri-vately held family concerns.

IOME, whose shares have been suspended since July 12, is to acquire Orchard Proper-ites, which owns eight freehold

se- Derby Tat, Hill & Smith, Importat cal Inds, Jacobs (John I), Leading Lai-Lloyds Abbey Life, Roo Estates, Wace,

and the wine seller Winerate Wine Merchants. The Nichol-son family will be paid £14.45m, to be satisfied by the issue of 5.8m new IOME ordinary shares at 250p each. Shares were suspended at 265p. The placing will double the

number of shares in issue. While family control of the restructured company will properties, and Nicholson (Isle of Man) Limited, which operates the food retailer Shoprite at £6m, are to be placed with

investors in order increase liquidity in the market. Mr Deryck Nicholson, chair-

man, forecast the enlarged group will earn pre-tax profits of not less than £2m on revenue of £29m for the year ending October 30, 1989. Yesterday, Isle of Man Enterprises released results for the six months to April 30, 1989 showing a pre-tax profit increase of 44 per cent from £133,900 to £193,271.

Oliver to buy

PUBLIC WORKS LOAN BOARD RATES

BOARD MEETINGS

Frame Express

The Oliver Group, formerly George Oliver (Footwear), is acquiring Frame Express, pic-ture framing business with 16 retail outlets in London for £1.8m satisfied by £1.8m in 'A' non-voting shares and the balance in loan notes. Frame has an annual turnover of about £2.5m.

Video Magic joins the Third Market

rental stores, is joining the Third Market throu

in the Midlands, the north west, East Anglia and the home counties. It manages a

If you're SELLING A COMPANY, HERE'S OUR OFFER.

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COMMODITIES AND AGRICULTURE

Gummer to put the consumer first

By Bridget Bloom, Agriculture Corresponder

MR JOHN Gummer, Britain's new Minister of Agriculture, Fisheries and Food, intends to shift the focus of his depart-ment in an effort to restore the confidence of the consumer and to give a more coherent role to the farmer, both as pro-ducer of food and as "keeper" of the countryside

Mr Gummer, who was appointed on Monday to replace Mr John MacGregor (now Minister of Education), said yesterday that the minis-try's task was to take the con-Farmers catered both for consumers of food and for peo-

ple who enjoyed the country-side. It was the job of the min-istry — and of farmers — to meet the demands of those two groups, Mr Gummer said. Without giving hostages to

fortune - "a new minister obviously looks again at all the issues without necessarily taking immediate decisions" – Mr Gummer also indicated that his new focus would entail reorganisation of the ministry, barely changed since Britain entered the European Commu-

nity 16 years ago.
His concern to put the consumer first comes in the wake of last winter's salmonella-ineggs affair and increasing pub-lic worry about food safety, as well as against the background of rising awareness of environ-

mental and countryside issues. The minister's most immediate task will be to launch today's white paper, presaging new food legislation in the autumn. It was vital that the Government took more comfood safety, whether this meant being able to close sus-

By Peter Bruce in Madrid

AN OFTEN violent dispute

over prices between dairy

farmers and large milk product

plants in Cantabria is threaten-

ing to upset the torpor that

After an informal meeting

traditionally settles over Spain

between farmers and the industry ended in Madrid with-

out agreement on Monday, the

farmers said attempts would be made to widen the conflict to

Last week, dairy farmers

around Santander poured away

1m litres of milk after the pro-cessors had refused to collect

other parts of the country.

in August.



John Gummer: moving the ministry into the 1990s

pect food establishments, stop imports or ensure acceptable mechanisms for food irradia-

tion, he said.
"Clear responsibility" for food and the food industry as the planned bill goes through Parliament is to be given to one of two new junior minis-ters, Mr David Maclean. Mr David Curry, a former Member of the European Parliament, and agricultural expert, is to be minister in charge of production (Baroness Trumping-ton will remain in charge of horticulture, research and development, pesticides and nitrates).

In the rather longer term and beyond these ministerial appointments, Mr Gummer suggested that the ministry would need re-organising to shift it in a direction more appropriate to the 1990s. Its structure was still very much the product of the time when Britain had full control of its farm policy and the Min-istry of Food and the National Farmers' Union between them decided annually on the prices

farmers should receive. "Then the ministry's role -and that of the NFU - was quite clear, but now it's more confused," Mr Gummer said, adding that it was as impor-tant for farmers to have confidence in their role as food pro-ducers and carers for the countryside as it was for con-

sumers to have confidence. Mr Gummer – who was Minister of State for Agriculture until last summer and might thus be presumed to have studied the matter closely did not specify the changes he had in mind. However, he intended they should be "demand led" rather than revo-

Intionary.
On specific issues, Mr Gummer said the ministry would continue to give high priority to the reform of the EC's Common Agricultural Policy, not for its own sake but because a more reasonably structured system would be more accept-able to consumers. It was also necessary to ensure that sup-port continued for farmers in poorer areas of the community. In his wish to see a more coherent policy towards the countryside, Mr Gummer said he saw no need for the sort of conflict which had often marred relations in the past with jobs for people in rural areas and protecting the coun-

tryside for its own sake. He had held discussions with He had held discussions with Mr Chris Patten, the new Environment Minister, on differences in the past between the departments. The only reason these might arise was "habit", Mr Gummer said, adding: "We're not having that."

This weekend, Mr Gummer will play host to Mr Henri Mal.

will play host to Mr Henri Nallet, France's Agricultural Min-ister, "A reasonable man to do business with, whom I have known for years," Apart from wanting to press Mr Nallet, currently President of the EC's Farm Council, on "one or two of the consequentials" of yes-terday's agreement on the sheepmeat regime, Mr Gum-mer hopes to show his French colleague some of the schemes like the environmentally sensi-tive areas, which Britain has introduced for conserving the countryside. "I am very keen to press him on the centrality of looking after the country-side," Mr Gummer said.

|Single EC market for sheepmeat accepted

By David Buchan in Brussels

EC FARM ministers have reached an outline accord to reached an outline accord to create a single Community sheepmeat market by the start of 1993. This would mean uni-form headage payments for breeding ewes throughout the EC and the elimination of the UK's variable premium (defi-

ciency payment) on lamb.

They also agreed to cut New
Zealand lamb imports from the current 245,000 tonnes a year to 205,000 tonnes for a four-year period backdated to January 1, 1989. But they failed to reach a decision on New Zealand butter imports into the UK.

New Zealand diplomats still hoped, however, that EC min-isters would reach a consensus in September on the Commission's proposals which, as for lamb, combine cuts in import

quota and levy.

The Commission has proposed that New Zealand butter imports into the UK, currently 74,500 tonnes a year, would be cut to 64,500 tonnes this year and to 55,000 tonnes in 1992. The special import levy would be cut from 25 per cent of the EC intervention price for salted butter to 15 per cent. The main elements of the

eat accord, which were agreed in the early hours of yesterday and which still have to be formally confirmed and adopted, would end the present system under which the Community is divided into seven regions for purposes of

calculating these payments.
Next year, the seven regions
would become four, and by
1993, one. Two EC-wide rates of ewe payments would be introduced for "heavy" lambs, raised mainly in the north and, at a lower level, for and, at a lower level, for "light" lambs, raised mainly in the south where sheep milk is also produced. Greece and Italy, which, along with the Netherlands, opposed the deal but were outvoted, felt the "light" lamb payments were insufficient.

insufficient.
British officials said that for the UK the disadvantage of losing its special variable premium was compensated by greater flexibility on the ewe premium. Lowland flocks would attract the full payment up to 500 head, while for hill flocks the limit would be 1,000 head; any sheep above those limits would attract half the

regular premium.

• Mr Raymond MacSharry, the EC farm commissioner, said he would wait until September produced firmer evi-dence of this year's harvest before pronouncing on the request by most EC member states for a temporary suspension of the cereals co-responsi-

Galvanising for action at the Red Dog zinc mine

Andrew Fisher, recently in Alaska, reports on how a revived Cominco is dealing with rising demand

UST NORTH of the Arctic Circle, where the bleak and often fog-laden Tundra gives way to the bare slopes of the Brooks Range, the world's largest zinc and lead mine is being developed by Cominco, the Canadian mining company which fell on hard times in the mid-1980s and has since been given a reviving joit since been given a reviving jolt with the arrival of new share-

The Red Dog mine, an aircraft hop away from the drab town of Kotzebue — named after a Prussian seafarer — is a US\$450m project. Twenty years ago, it was just a reddish-stained creek which an alert pilot spotted while flying back home to Kotzebue. Today, says Mr Robert Hallbauer, the chief executive: "It's the most important thing we've got right now. It's a very good orebody, high grade and low cost. It's the largest such mine being developed now."

At a time when zinc consumption is on the rise as car makers, construction companies and other manufacturers make more use of its anti-corrosive properties, the new mine will be in a position to supply Cominco's own smelter in Trail, British Columbia, as well as customers in Europe and the Far East, where demand has grown strongly.

It will also enhance Cominco's earnings, which have already recovered sharply from the losses of 1985 and 1986, totalling C\$213m before extraordinary items last year

after C\$81m the year before. In 1986, Cominco made a C\$152m loss, and it was late that year that the scene was set for the ailing company's recovery. A consortium of Canadian (Teck Corporation), German

(Metaligesellschaft), and Australian (MiM Holdings) companies bought control of Cominco, after which the Vancouver-based company was given a complete financial and given a complete financial and operational overhaul. The link with Metallgesellschaft, which has its chairman, Mr Heinz Schimmelbusch, on the Com-inco board, has also made it more market-oriented. "Cominco was a very conser-

vative, exploration-minded, mining-oriented group," says Mr Klaus Goeckmann, currently spending time away from the Frankfurt company as vice-president for marketing and sales at Cominco. "They were very weak in marketing. We have helped them to change their philosophy. Now, they are more visible in the market and a price leader in North America. Although zinc prices have

dipped recently, they are set to average more this year than in 1988, which saw a sharp rise

COPPER 25,000 lbs; cents/tbs

111.55 112.55 107.20 108.75

112.00 111.80

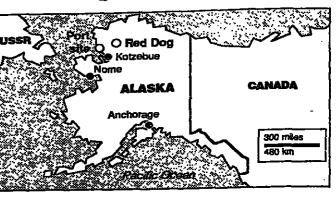
Sep Dec

Close Previous High/Low

115.50

114.25 113.60 112.55

CRUDE OIL (Light) 42,000 US galls S/barrs



from earlier depressed levels. Cominco officials are coy about forecasts, but Mr Hallbauer says that 1989 is "looking good." It depends on the metal prices. "If you look at average prices for 1988, there's a pretty good chance of them being higher this year on average." First half earnings were 80 per cent higher at C\$141m as a result of higher zinc, copper,

and fertiliser prices. Red Dog does not need high prices to return a profit. "It has very low break-even levels." comments Mr Robert Stone, Cominco's vice-president for finance. "A 32 or 33 cent (per lb) zinc price would allow break-even to be reached, even down to repaying bank loans. And 8 cents under that, at around 24 or 25 cents, would be the price needed once financing has been paid off." (This year, zinc has traded between 70 and 95 cents.)

aising the finance was not easy at a time when Cominco's ownership was changing - its previous majority owner was Canadian Pacific - and metal markets were poor. The US\$150m cost of the small seaport and the 52-mile road to the mine was met by the state of Alaska; Cominco, which leases the mine land from the regional native corporation, pays a fee for using the port and road. The mine and the ore treat-

ment mill, cost about US\$300m, excluding \$30m spent on feasi-bility studies and preparatory work: A further \$80m covers working capital. Among the banks providing the develop-ment finance were Union Bank of Switzerland, Deutsche Bank and Kreditanstalt für Wiederaufbau from Germany, and Westpac of Australia.

Mr Stone reckons that once Red Dog is in full production by 1992, it will add at least C\$100m a year to Cominco's earnings at present zinc prices. However, offsetting some of this will be the running down of the Pine Point zinc-lead mine in Canada. In Red Dog's favour is the large orebody of 85m short tons (2,000lb each), giving a life of over 40 years

for the mine, its high grades of 17 per cent zinc and 5 per cent lead, and its easy accessibility like a big egg somebody sat on the surface and sunk in a

These figures compare favourably, for instance, with Cominco's Hellyer mine in Tasmania, which has 18m tons and 13 per cent zinc. The Red Dog mine, adds Mr Stone, will be equivalent to around 5 per cent of the world's zinc consumption. But the net addition will be 2 per cent — half the rise in world demand and last year — when the cleaning of Pine Boint when the closure of Pine Point is taken into account.

On the negative side is the fact that Red Dog is isolated and in a region of harsh winters. The zinc and lead concentrates will be kept in a huge triangular and hulding the triangular-ended building, the largest in Alaska, outside the 90-100 day ice-free summer shipping season. Valuable experience in operating Arctic mines was gained with the Polaris mine on Little Cornwallis Island, north of Canada's

mainland. Another extra cost arises from the partnership with the regional native corporation. which will receive royalties ris-ing from an initial 4.5 per cent of net cash flow to a maximum of 50 per cent after around 30 years. "Most mines couldn't carry that," says Mr Stone. Clearly, Cominco and its share-holders have a lot riding on the

potential of Red Dog.

• An attempt to change the quotation of the London Metal Exchange's copper and lead contracts from pounds sterling to US dollars has failed.

It has been unanimously rejected by the LME directors. Members were told yesterday the matter will not be considered again for another year. Traders against the change

said they could see no obvious point in altering a system which had built copper into the exchange's most successful contract. They were particularly reluctant to give up the opportunity for arbitrage between the LME's copper contract and New York's dollarbased futures market.

it. Factories of large producers, including the French yoghurt group Danone, have been attacked and, in one case, burned. Tanker trucks have

for three days. Earlier this month, as frustration mounted, the farmers poured 110,000 litres of milk into the River Pas, which flows

Just after the dispute began in May, farmers surrounded

and closed a big Nestle plant

LONDON MARKETS

into the Bay of Biscay, killing more than 1m fish in the pro-

The dispute centres on an annual agreement between dairy farmers and the industry, which allows the price paid by processors to fall in the spring and summer, when supplies are high, and to rise again for the autumn and winter.

Last year, everything worked beautifully. The Government established a mechanism whereby producers and factories would make regional price agreements, setting a minimum price of Pta33.60 a litre for the summer and

Pta38.90 for winter. In reality, the Cantabrian factories were paying up to Pta60 a litre and exporting milk into the rest of Europe. The dairy companies themselves were engaged in a fight for distribution routes around the country and paying high prices to farmers to satisfy wholesale outlets.

Delighted farmers - the

Close Previous High/Low

Cantabrian dispute involves about 16,000 small producers invested in new machinery and increased their livestock.

Spanish milk dispute likely to get worse

The two sides failed to agree on 1989 prices and were forced to go to Madrid for arbitration last April. The Government suggested a minimum Pta37 for the summer and Pta42 for winter. Meanwhile, however, powdered milk export business has dried up and the industry has restored some calm to its own fevered ranks. The refusal, nationwide, to budge much from the Pta37 a litre mini-mum is evidence of a new soli-

darity among the processors. Charging that the processors owe them about Pta400m in back pay, the protesting Cantabrian farmers have proposed point," but a milk industry offi-

cial said yesterday that "we just can't pay that." Whether the dispute spreads beyond Cantabria or not, farmers' leaders were warning yesterday that they would step up pressure on fact-

LONDON METAL EXCHANG

Copper, Grade A (£ per tonne)

1570-2 1555-6

Cash 1735-40 3 months 1743-6

Lead (£ per tonne)

Cash 417-9 3 months 409-10

Eckel (5 per tome)

um, 99.7% pointly (\$ per tonne

1733-7 1740-3

ories in the region next week.

A representative of the dairy industry said that he thought the Cantabrian unrest was isolated and that farmers elsewhere in the country appeared to have accepted similar pricing arrangements being used by processors around Santan-der. He said local dairy farmers needed to come to terms "with

the realities of the market."

Thousands of people own small and inefficient dairy holdings along Spain's lush northern coast. For many, the farms are a source of secondary and, often, undeclared income. Government officials in Madrid say the sheer spread and haphazardness of the Cantabrian industry makes smooth negotiating difficult.

High/Low

1746/1737 1780/1738

1745-6 1750-1

1588-60 1582-3

Cantabrian farmers' campaign for higher prices - especially if it succeeds and if the Government continues to refuse to intervene - may well light fires in parts of Spain where farmers are economically stronger and better organised.

WORLD COMMODITIES PRICES

Ring turnover 14,125 tonne

Ring turnover 29,125 tonne

Ring turnover 10,250 tonne

Ring turnover 2,454 tonne

11800-2000 5,610 lobs

30,617 (ots

71,157 lots

9,776 lots

(Prices supplied by Amelgamated Metal Trading)

1755-6

AM Official Kerb close Open Interes

NICKEL PRICES continued to gain esterday until the advance was pared back by prolit-taking near the clo The cash position closed at \$12,850 a tonne, up \$375 on the day and \$800 on the week so far. Dealers attributed the market's strength to Japanese consumer demand and West German merchant buving against a background warehouse stocks of the metal rose by 672 tonnes last week the totalle remained uncomfortably low at 3,270 tonnes. On the London Futures and Options Exchange (Fox) coffee prices fell back again as physical prices came under further pressure in the attermath of the collapse earlier this month of the International Coffee Organisation's export quota system. But the Tuesday morning's 8-year low.

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C a transe unless otherwise stated, p-pence/kg. c-cents/lb. r-Hnggll/kg. y-Oct/Dec. w-Aug. z-Sep. u-Jun/Jul. x-Jul/Aug. t-Aug/Sep. v-Aug/Oct. †Meal Commission average fatstock prices. change from a week ago. \$\text{\$VLondon physical}\$ market SCIF Rotterdam. 4 Bullion market

he UK I

short-tin

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Dec	866	873	877 865
	919	926	928 918
Mer	892	901	902 890
May Jul	901 915	911 926	910 900 925
Sep	930	940	941
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	r Jul 26 10	70.84 (1085	1.707
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Sep	779	785	790 770
Nov Jan	785 806	793 813	798 780 814 799
Mar	628	836	842 826
May	855	865	862 850
Jul	880	877	882 674
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	R (\$ par to	ne)	
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Oct	317.20	314.00	324.00 314.80
Dec	305.00	312.00	305.00
Mar	296.60	292.80	301.00 294.00
May	292.00 289.00	289.00 287.00	295.00 290.60
Aug			Ukana
	Close	Previous	High/Low
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Mar	363 00	359.00	365.50 360.50
May	380.00	356.00	363.00 357.00
Aug	358.50	-	356.50
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828	836	842 826	Cesh	1650		1675-86	1680/1670	166
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305.00 296.60	292.80	301.06 294.00	Feb Apr	150.0 213.0	160.0 222.0	219,0 211.0		Opening
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16.87	17.01		- Tumove	er 272 (13				a month
13732 (10834)			_				12 mont
\$/tonne			GRAIN:	S C/tonne				
Close	Previous	High/Low	Wheat	Close	Previous	High/Low		LONDO
148.75	147.25	147.25 146.00	Sep	106.00	105.30	T06.00 105.4	0	Akaminis
148.75 148.25	147 <u>.25</u> 149 25	147.50 146.00 149.25 147.75	Nov	109.80 113.55	109.05 112.85	109.75 109.2 113.45 113.0	0	Strike p
150.00	150.75	150.75 149.75	Jen Mer	117.00	116.15	117.00 116,6	5	1650
150.50 148.00	151.50	151.25 150.00	May Jun	120.10 122.10	119.50 121.50	120.10 119.5 122.00 121,5		1750
	149.50	149.75 148.00	. Jun	122.10	121.30	182.00 121,0		1850
5677 (64	B1)lots of	100 tonnés		~			;	Copper
-			Barley	103.55	Previous 103.50	High/Low 103.55 103.3	;	2450
RLD WO	XXL market	is more	Sop Nov	107.00	107.25	107.15 107.0	0 ;	2550 2650
ly down i	to floor pric	es now	Jan Mar	110 50 113.25	110.85	110.75 110.8	5 1	2030
		med. Wool week have	May	115.20	113.60 115.55		_	
		ind 40/, more	Turnove	r. Wheat	265 (68). E	Barley 117 (12	1).	LONDON
ything ne	cached last	season. Higher	Turnove	r lots of	100 tonnes			Coffee
	ghtin don:	ot mean xxxx however. In	1		_		7	750
rade is :	said to be p	oor. There are	PIGS (C	ash Settl	oment) p/k	9		900
s on the	machine k	mitting side, with		Close	Previous	High/Low	-	350
		read and further Tops are quoted	Aug	114.5	115.5	113.5		Cocos
ed 600p a	kg for 64s	super, 423p for	Oct	119.5	1195			350
rage and	l 350p tor 5	Os cerded and	Nov	119.5	120.0			100 150
es apply	TOT ANY CHAI	ime order.	Turnove	r 8 (0) kr	b of 3.250	kg		130

n (5 p	er (burue)					Rin	ig turr	lower 1,	375 tonn
month	9716- s 9700-		9660-80 9650-60	9718/9715 9750/9690	9715-7 9705-10	9725-3	G	3,012	lots
nc, Sp	ecial Hig	s Grade (S per torrne)			Alng	turno	ver 13,	950 tonne
esit month	1650- is 1577-		1675-85 1596-8	1680/1670 1598/1576	1669-71 1590-1	1585-9	0	10,56	6 lots
nc (\$ p	per tonne)				Alin	iè piu	over 4,	925 tonne
esh month	1595 8 1526	900 30	1820-30 1545-50	1550/1628	1820-6 1545-7	1530-6		7,781	lots
OTATO	ORS E/lon				LONDON BL				
	Close	Previous			Gold (fine oz			S ednipa	
eb de	130.0 150.0	140.0 180.0	132.0		Close	37312-374	:	20:22	1 ₂ ,
1	213.0	222.0	219.0 211.0		Opening Morning flx	3721 ₇ -373 371,50	- 3	227 k -8 226.912	24
By	232.0	242.0	236.0		Afternoon fix	372.30		226.020	
MOVE	f 467 (60)	D) lots of	40 tonnes.		Day's high Day's low	37434-3753 37134-3713			
MAR	LAH HE	L E/tonne							
	Close	Previous	High/Low		Coline	\$ price		equiv	elent
it ic	140.00 137.50	142.00 140.50	140.00		Mopleleat	383 ½-388 ½		233-236 233-236	
		O)los of 2	O tonnes.		Britannia US Easle	3831 ₂ -3881 ₂ 3831 ₂ -3881 ₂		233-236	
		,			Angel	3814-3864	, 2	231 2-20	
eroi.	T FUTUR	53 S10/ir	idox point		Krugerrand New Sov.	371-374 871 ₂ -881 ₂	3	2517-21 1314-54	<i>4</i> • • • • • • • • • • • • • • • • • • •
	Close	Previous			Old Sov.	87 2 -68 ½		3 ¹ 4-54	
1	1393	1382	1395 1389.		Noble Plat	496.65-506.5	5 3	02.65-3	07.45
9	1434 1540	1404 1515	1430 1415 1545 1525						
f N	1565	1515	1565 1549		Silver Ax	p/kne oz		JS cha d	squiv
1	1597 1388	1576 1379			Spot	316.95		20.90	
	7 272 1134				3 months 6 months	328.25 338.95		32.85 44.05	
I 1) PARIS	212 10-	"			12 months	359,80		66.30	
AHIS	1/tonne								
reat	Closo	Previous	High/Low		LONDON MET	AL EXCUSE	GE TE	ADED	DPTIONS
0	106.00	105.30	T06.00 105.4		Akımintum (90		alis		
¥	109.80	109.05	109.75 109.2	90		······································	Nov	500	Nov
	113.55 117.00	1 12.85 116.15	113.45 113.0 117.00 116,6	5	Strike price \$	117	121	17	33
ry 1	120.10 122.10	1 19.50 121.50	120.10 119.5 122.00 121.5	ig .	1750	55	66	53	75
•	122.10	121.20	162.00 12.10	~	1850	20	31	117	138
riey	Close	Previous	High/Low		Copper (Grad	e A) C	alis	F	uls
P	103.55	103.50			2450	157	153	41 81	100
¥	107.00	107.25	103.55 103.3 107.15 107.0	Õ	2550 2650	97 55	106 71	81 137	150 212
r Ir	110 50 113.25	110.85 113.60	110.75 110.6	5					
y	115.20	115.55			LONDÓN FOX	The same of			
18von	: Wheat a	?65 (66), 1 00 tonnes	Barley 117 (12	· .	Coffee	Sep	Nov	Sep	Nov_
	- . •				750	50	78	22	44
2\$ (Ca	ash Settlo	menty p/k	9		900	25	55	47	71
	Close	Previous	High/Low		850	11	37	83	103
3	114.5	115.5	113.5		Cocos	Sop	Dec	Sap	Doc
r i	1 19.5 7 19.5	119 5 120.0			850	28	65	13 42	47
		of 3,250	ka		900 950	7	42	42	47 74
	- (+) mu			·					

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US MARKETS IN THE METALS, gold edged higher

from local buying, reports Drexel Burnham Lambert, Prices met resistence levels at 37550 basis August and then slipped back. Sympathetic buying from gold helped silver firm slightly. Platinum futures rallied above the 500 level as new longs were seen in the market. Copper prices tell on trade and stop-loss selling. The softs featured higher sugar prices as commission houses were active buyers. Heavy switch trading was noted in the cocoa market. Coffee futures were listless. In the grains, orices were lirm in most markets as scattered short covering helped correct Some oversold conditions. The livestocks had lower belly prices from elected sell-stops. The large amount in storage continues to weigh on the market. Live hogs and cattle had slow days. Cotton prices were again higher as carryover buying from Tuesday supported the market. The energy complex remained weak after sideways action.

)ul	Close	Provious	High/Low	
	374.9	373.7	375.2	375.2
wg	375.0	374.1	376.4	373.2
ер	377.3	375.4	0	0
ct	379.3	378.4	380.9	377.6
)cc	383.5	382.6	385.3	381.6
cb	387.5	386.6	388.5	386.9
pr	391.6	390.7	0	0
מע	395 7	394.8	397.0	394.0
wg_	399.8	338.9	0.	0
LAT	NUM 50 t	roy oz; S/tro		
	Close	Previous	High/Low	
uf	497.4	493.3	494.5	492.5
)ct	501.2	496 6	503.0	495.0
an	503.9	499.6	504.5	500.0
₽r	507.1	503.1	503.5	503.5
u f	510.6	506.6	g	O .
lct	514.1	510.1	0	0
TAE	A 5.000 W	oy oz: cente	rtroy qz.	
	Close	Provious	High/Low	
ul	522.4	520.8	524.5	521.0
wg	523 0	521.5	0	0
icp	527.5	526.0	531.0	524.0
ec	539.9	638.3	543.5	535 5
an	543.1	541.5	0	0 548 5
4ar	561.2	549.6	553.0 0	0
	55B.7	557.1	567.5	567.5
Azy		565.0	501.0 575.0	575.0
lay Ul	586 5	C70 0		
lay	586 5 574.3 585.5	572.8 584.0	D/3.U	0

1909.4 1913 6 2025.5 1887.7

DOW JONES (Base: Dec. 31 1974 = 100) 130.48 130.29 132.52 129.05 129.15 131.00

		agini arion	no Aero	ar Durriga
_	Latosi	Previou	s High/L	.CW
Sep	18 43	18.54	18.53	18.27
Oct Nov	18.26 18.23	18.32 18.23	18.40 18.32	18.19 18.15
æε	18.20	18.16	18.30	18.10
ian	18.20	18.12	18.25	18.11
cb	18.14	18.10	18.23	18.10
Aar \pr	18 13 18.10	18.1 0 18.10	18.21 18.22	18.10 18.07
u. lay	18.20	18.10	18.21	18.14
'n	18.11	18.10	18.11	18.11
ΕĄ	TING OIL	42.000 US q	jails, ceni	s/US gails
_	Latost	Previous		
19	4965 5025	4942	4990	4925
ep ct	510S	5001 5078	5060 5135	4985 5065
w	5175	5150	5200	5065 5150
•	5240	5226	5290	5210
	5255	5236	5270	5230
y	5185 4800	5141 4651	5185	5180
,	4dU)	4031	4800	4800
×		nes;\$/tonne		
_	Close	Previous	High/L	DW .
	1293	1300	1314	1290
	1314	1315	1330	1310
,	1323 1333	1324 1343	1337 1347	1323
	1361	1366	1361	1333 1361
	1353	1355	1353	1353
	1380	1357	B	0
F	EE "C" 3	7,500lbs; ce	nts/lbs	
_	Glose	Previous	High/L	w
_	85.37	84.75	85 90	85.15
	87.13 89.94	87 06	87.90	87.05
	91,91	90.12 92.00	90.85 0	89.90
	96.68	96 10	97.25	91,90 96,50
	99.20	100.00	101.00	100.01
6	R WORL	0 *11* 112,0	200 lbs; c	onts/lbs
_	Closo	Previous	High/Le	
_	14.22	14.09	14.67	14.20
	12.63 13.30	12 50 13.18	12 95 13.59	12.95 13.25
	13.08	12.95	13.59	13.25 13.05
•	12.94	12,79	13 05	0
	12.70	12.56	12.85	0
ř	3N 50,000	; conts/lbs		
_	Close	Previous	High/Lo	w
:	74 98 75.70	74,40 75,28	75.00	74 25
,	76.70 76.35	75.28 75.75	75.97 76.48	75.45 75.60
•	76.70	76.03	76 70	75.69 76 25
	76 40	76.05	76.55	76 20
	68.91	66.90	67.00	66.80
ŧ	GE JUHCE	15,000 lbs:	Cents/lbs	
	Close	Previous	High/Lo	
_	156.85 145.50	156.70	158 50	156.50
	145.50 141.65	144 75 141.05	145 75 142 40	144 45
	141.15	140.30	142 4U	141.90 6
	140.15	139.30	0	0
	140.15 139.15	138 30	ō	8
	140.15			

_	CI	nicag				
_						_
	3011	Close	000 bu min; Previous		_	_
	Aug	681/6	661/0	673/0	661/0	-
-	Sep	612/2 596/6	612/0 597/4	621/0 605/4	610/0	
-	Jan	604/6	605/6	612/4	595/0 608/0	
•	Mar May	613/2 617/0	615/0 618/0	622/0 827/0	612/0 616/4	
	Jul Aug	618/4 603/0	622/0 606/0	630/0	618/4	
			. 60,000 lbs;	O Centralis		_
		Close	Previous			
	Aug	18.89	18.92	19.25	18.88	-
	Sep	19.13 19.33	19.13 19.36	19.44 19.67	19.11 19.33	
	Dec Jan	19.67 19.85	19.64	20.04	19.66	
	Маг	20.25	19.80 20.25	20.18 20.60	19.85 20.25	
	May Jul	20.50 20.75	20.80 20.87	20.75 21.05	20.50 20.75	
	SOYA	BEAN ME	AL 100 tons:			
		Close	Previous	High/Lov		
	Aug Sep	205.3 193.7	204,2 192,7	206.5	204.7	
	Oct	187,5	185.0	195.0 188.0	193.0 185.5	
	Dec Jan	183,6 183,0	182.2 181.7	184.5 184.0	182.5 182.5	
	Mar May	183 <u>.2</u> 182.5	162.0 182.0	184.0	182.5	
	Jul	183.0	182.0	183.7 184.0	182.5 183.0	
	MAIZ		min: cents/	6lb bushel		_
		Close	Previous	High/Lov		_
	Sep Dec	229r4 226r0	228/6 226/0	231/6 229/0	228/4 225/0	_
	Mer May	232/6 237/0	233/0 237/0	235/2	231/2	
	Jul Sep	237/0 230/0	235/4	239/6 239/6	234/6 235/2	
	Doc	224/2	232/g 226/0	230/0 229/0	230/0 234/2	
	Dec	233/4	237/0	233/4	233/0	_
		Close	Previous	High/Low		
	Sop	388/2	386/2	390/8	398/4	
	Dec Mar	400/6 405/0	398/2 401/2	403/0	399/0	
	May	390/0 359/4	384/0 354/4	406/G 390/0	402/0 385/0	
	Sep	363/4	358/4	359/4 0	354/4 D	
	LIVE C		000 lbs; cen	ts/lbs		~
	Aug	72.77	Provious	High/Low		_
	Sup	73.96	72.37 73.90	72.90	72.12 73.75	_
	Dec	75.77 73.90	75.37 73.90	75.85 74.17	75.07	
	Fob Apr	72.67 73.75	72.65 73.90	72.82	73.70 72.45	
	Jun Aug	72.35 70.80	72.45	74.05 72.45	73.65 72.30	
	LIVE H		70.60 0 lb; conts/f	70,80 bs	70.76	_
		Close	Previous	High/Low		_
	Aug Oct	45.92 39.35	45.97	45.12	45.80	-
	Doc	41.20	39 35 41.05	39.45 41.35	38.95 40.90	
	Feb Apr	42 10 39 82	42 10 33 95	42.25 40.20	41.77	
	Jul Jul	45.02 45 65	45.20 45.80	45.25	39.70 45.00	
	Aug	44.72	44. m	0 44.75	45.65 0	
	POAK	BELLIES 4	0.000 Ibs; ço	mbylb	-	-
	Aug	Close 27.10	Provious 27.95	High/Low		-
	Feb	40.52	40.97	28.10 41,20	27.00	-
	Mar May	40.52 41.60	40.55 42.00	41.00 42.20	40,35 40,15	
	Aug	40.82	41.20	41.25	41.15 40.65	
					-	

كلَذَا مِن لِلْصِلَ

LONDON STOCK EXCHANGE

Sluggish trading session for equities

THE DISCLOSURE of better UK trade figures for last month than expected, together with a modest improvement in the pound, did little to excite a London equity market again reduced to near-torpor by a one day transport strike in the UK The FT-SE Index recovered most of an 11 point fall sustained as traders waited for the trade figures, but the market looked very sluggish as it closed half an hour earlier than usual because of the shut down of London commuter

The current account deficit of £1.5bn on UK trade in June was comfortably inside the market's range of forecasts and

t Dealing	Dates
Jul 31	Aug 14
Aug 10	Aug 31
Aug 11	Sep 11
Aug 21	Sep 11
	Jul 31 Ome: Aug 10 Aug 11

buttressed hopes that domestic bank base rates may have peaked at their current 14 per cent level. Equities rallied as the pound edged higher, but turnover was thin. Investment activity was small, with the travelling problems reducing City attendance by market analysts and fund management

of a management buy-out:

although unlikely in the

short-term some felt an mho

could be on the cards if the

Mountleigh share price remained at such a large dis-

count (32 per cent) to its net

staffs, although trading desks were usually fully staffed. Business melted away in early afternoon as the City headed The final reading on the FT-SE Index at 2,264.5 showed a net loss of 4.9 points. The blue chips had mixed fortunes.

the bias slightly against the overseas earning stocks. A fall in ICI ahead of today's interim trading report reflected turn-over of fewer than Im shares. Glaxo was among the leaders to back away in the face of a higher pound. Reuters, the worldwide financial communications group, also slipped as the market digested this

with the firmer pound setting

Seaq trading volume in equi-ties dipped to 332m shares from 357.9m in the previous session. Yesterday's total was boosted by speculative activity in a number of sectors as many of the market's long-running bid favourites came into play again. However, little credence was placed upon yesterday's modest gains, often in even more modest turnover, in Cadbury Schweppes, Lucas Indus-tries and a handful of other

Trading started in both SmithKline Beecham A shares and units, the securities of the new global pharmaceutical group formed by the merger of SmithKline and Beecham; today, SmithK Beecham A will ce Beecham in the FT-SE, the FT Ordinary and the FT-Actuaries share indices.

London's early close muffled its response to Wall Street's opening but UK market traders sounded somewhat nervous ahead of publication today of the latest US Gross National Product statistics. These will be scanned for further indications that the US economy is

slowing down significantly. On the domestic front, however, the UK market now faces a break from economic data until mid-August when the next set of producer prices and retail sales figures are due.

announced yesterday that con-tracts totalling £600m had been awarded for the manufacture

and supply of the initial rolling

A Kitcat & Aitken recom-

mendation to buy for growth potential pushed Mosaic

Investments to 312p, while Parkfield jumped 10 to 422p and Pentland Industries rose 5

to 112p. Speculation continued to cir-

culate that Lucas Industries

will either negotiate some form of European components deal

with Sumitomo Electric of Japan, or attract predatory interest from Ford Motor.

to trade in, said a marketma-ker, and when the price is run-

ning dealers tend to cover their

positions quickly. The shares

a downgrading from BZW and fell to 387p before rallying to

close slightly above the lowest

at 388p, down 6 on balance. Mr

researches the motor sector for

the securities house, has

slashed his estimate of current

vear profits from £35m to only

£15m. The stock presents a

dilemma, says the analyst, the shares being grossly overval-ued but supported by bid

Mr Roland Franklin's Pem-bridge Investments revealed

yesterday the purchase of 6.3m

shares in DRG but the market

was seemingly unimpressed

Williams. Who

Jaguar reacted nervously to

Lucas is not the easie

gained 14 more to 665p.

Keith

FINANCIAL TIMES STOCK INDICES July 20 89.29 (8/2) 83,75 127.4 (9/1/35) 95.21 105.4 50.53 (28/11/47) (3/1/75) (15/3) 1872.9 1892.9 734.7 43.5 (15/2/83) (25/10/71) 154.7 (17/2) (717) 1782.8 (3/1) 2443,4 966.9 (16/7/87) (23/7/84) 2292.3 Ord, Div. Yield Earning Yld %(full) P/E Ratio(Net)(x) 4.24 9.94 72.12 10.09 11,94 9.99 12.06 24,759 1457.08 27,978 SEAQ Bargains(5pm) S.E. ACTIVITY 26,173 26,216 1352,47 28,533 July 25 July 24 30,046 30,335 77.9 74.7 Ordinary Share Index, Hourly Day's High 1885.8 Day's Low 1879.3 1 p.m. 1682.2 Open 1681.4 1881.9 11 a.m. 1880.3 198.3 201.9 2870.2 2760.6 FT-SE. Hourly change: Day's Low 2258.3 Day's High 2265.5 2 p.m. 2262.0 3 p.m. 2264.5

Beecham stock bows out

No silver trumpets sounded yesterday as the share quota-tion of Beecham, one of the t-standing blue chips in the London stock market, faded into oblivion when trading opened in the SmithKline ham (SKB), the new transatlantic group created by the £7bn merger of the two phar-maceutical companies.

SmithKline Beecham A shares opened at 532p, in line with expectations, when trad-ing commenced at 3.30pm, following the merger approval at an egm of SmithKline Beckman stockholders, and ended the day at 538p after turnover of just over 3m; SmithK Beecham units at 2525p also performed much as expected.

However, this does not change the view of Nomura Securities, among others, that the new stock may be highly volnerable to selling from the US, where it has failed to gain entry to the Standard & Poors' 500 list and could therefore be jettisoned by index-linked funds which held both Smith-Kline Beckman and Beecham. The newcomer is joining the FT-SE list but index-linked trading in the UK market is not substantial enough to counter the US pressures. according to London analysts. Such fears were reflected in

of 643p, a surprise gain of 10 as UK market makers hurriedly squared their books before Wall Street started trading in SmithKline Reecham

the final Beecham share price

Mountleigh bought

Talk of a management buy-out and a slightly better than expected set of full-year profits figures put property group Mountleigh in the spotlight. Final earnings of £53.3m, although down nearly 25 per cent on the year, were at the top end of estimates, and Mountleigh shares firmed against the market to close at

172p.
The figures carried few surprises, but some observers were impressed by the contribution to earnings from Galerias Preciados, the Spanish retailing and property opera-tion that now accounts for

around 40 per cent of Moun-tleigh's total property assets. "Clearly the future is all about Galerias," said one analyst, "and Mountleigh has done a good job in turning Galerias around so that it should now be ready for flotation within a counte of years. Analysts were adopting a cautious approach to the talk

Tony Clegg, the chairman, already has 14 per cent of Mountleigh, and if he exercised his option rights to buy a further ? per cent before the expiry deadline this Christmas, then it might indicate he is considering a buy-out, said one analyst. The problem would be the price; an offer of around 2000 would only attract rival bidders, while one nearer 250p could entail potentially crippling borrowing costs.

Plessey alert

Plessey shares extended their recent run, closing a further 2 ahead at a 1989 high point of 271p as the market picked up whispers that the Ministry of Defence has finally given its blessing to a renewe hid for Plessey by the GEC/ Siemens alliance. Electronics specialists now expect the renewed bid to be made within the next few days.

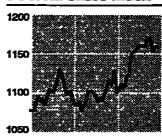
Market observers said yester-day GEC/Siemens would have 21 days to launch another bid for Plessey once the Department of Trade and Industry has rubber-stamped the MOD's

Analysts are now focusing on the likely price at which GEC/Siemens will pitch any new bid. A figure of 275p is thought to be likely, compared with the 225p level GEC/Siemens originally bid for Plessey and the 225p level at which the and the 245p level at which the alliance launched a market raid to raise its joint holding to fust short of 15 per cent. GEC closed 1% lower at

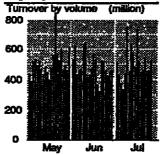
266%p with turnover a res able 3.6m shares. Turnover in Plessey shares came out at 1.8m, a figure that did not include a single trade of 1.8m shares recorded on the Stock Exchange's overnight ticker. An unusual developmen

came in Yale & Valor's agreed takeover of Myson when the former sent Hoare Govett into the market to bid for stock. The broking house acquired a

FT-A All-Share Index



Equity Shares Traded



short 7m shares before the price edged above 221p, the level Hoare was prepared to pay. According to one market source, Yale wanted to buy 8m shares, or nearly 10 per cent of the Myson equity.

The reason for the Yale purchase, its first of Myson shares, was not given. However, rumours of a possible counter offer from an unnamed suitor have been circulating and were responsible yesterday for stim-ulating Myson shares, up 9 at 225p. Yale & Valor also gained ground to close 10 up at 345p. Lloyds Bank eased a couple

of pence to 349p on turnover of 1.6m shares ahead of tomorrow's interim results. Hoare Govett, broker to Lloyds, is ı, and a net interim dividend 9 per cent up at 6p. The Hoare banks team argues "the odds have shortened on further, extra charges for lesser developed country debt at the

Lloyds' associate Lloyds
Abbey Life is also scheduled to report interim numbers on Friday with Hoare analyst Ms

Angela Coad, who rates the stock as undervalued, going for pre-tax profits of £142m and an interim of 4.5p net. County NatWest WoodMac forecasts £150m pre-tax and an interim

of 5p. Among hotel stocks Mount Charlotte eased a penny to 91p after the company reported a 20 per cent rise in half-year profits to £22.3m; the good figures were already in the price, said traders. Ryan Hotels firmed 2 to 620 on talk of Irish buying, while the lack of a follow-through on recent hid speculation left Trusthouse Forte

languishing at 348p. Scottish fashion retailer A Goldberg stood out among qui-etly traded stores with a rise of 15 to 175p. The gains, said dealers, were inspired by talk that Charterhall, the investment company run by the Australian entrepreneur Mr Russell Goward, had either sold its 29.9 per cent stake to a predator, possibly Blacks Leisure, or was preparing to bid itself for Golderg. At the close Charterhall and Blacks were both unchanged, at 22%p and 8%p respectively.

Dixons were busily traded in both the underlying and the traded options on rather wild speculation of a bid from West Germany; the talk was enough to lift the shares 2 to 168p on turnover of 2.3m. Kingfisher remained a firm market as institutional demand helped the price add 4 at 342p.

Lowndes Queensway took another tumble in the wake of Tuesday's severe downgrading from broker James Capel. The shares ended down 3 at 30p, after 29p, and Lowndes has now seen some 20 per cent wiped off its market valuation in just two days.

Ferranti fell 2½ more to 86p

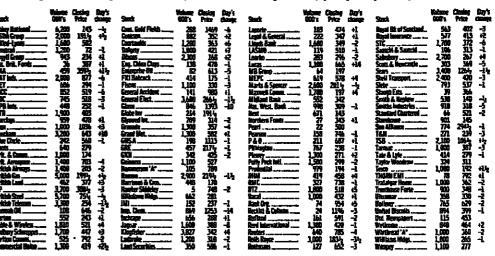
forecasting pre-tax profits of on turnover of 1.1m with the £460m, some 2 per cent up on market still depressed by the last year's comparable figure of recent big turnover in the shares, which indicated that a large shareholder, widely thought to be Mr James Guerin (a former director of International Signal), had sold his Amstrad dipped to 70p

before steadying and closing a net penny off at 72p after County NatWest WoodMac reaffirmed its bearish stance on the stock and said it had lowered its profits forecast for this year and next to £85m. Among food manufacturers bid speculation helped Dalgety add 7 at 421p on turnover of 1m shares while Cadbury

Schweppes added 3 at 447p. A strong two-way pull developed in Vickers, the engineering group rumoured to be facing a bid, possibly from GKN. The buyers eventually had their way and Vickers closed up 4% at 242%p.
Interim profits higher than

expected and some 33 per cent up on last year sent Henworth shares off on a run. More buying developed as analysts

TRADING VOLUME IN MAJOR STOCKS revised their estimates for the full year and the shares ended showing a gain of 14 at 305n. Eurotannel emerged from their recent depression, in spite of sell recommendations, to close 58 dearer at 900p. The Anglo-French consortium



and the shares eased to 559p. Pembridge now owns 16.6 per cent of the Basildon Bond paper and packaging group and in a statement stres has no current or prospective involvement or association with Mr David Rowlands of Gulf Resources.

Expansion hopes drew buyers to WPP, the agency major, and the shares ended 20 up at

669p.
The latest slide in crude oil prices continued to bear eavily on the energy stocks. British Gas was an exception. with the shares managing a minor improvement at 199%p on turnover of 5m with dealers reporting the appearance of a

views of second quarter results. Mr Brendan Wilder at Hoare Govett, labelling BP as "overvalued," expects the second quarter figures to be "good," but he envisages a more troubled crude oil market in the second half." The Hoare analyst expects BP to achieve second quarter historic cost net income of £445m, compared with the £357m achieved during the same period last year, and is going for a quarterly dividend of 3.65p. BZW expect

BP to record £415m. There was no let-up in the endless speculation surrounding Burmah and Calor Gas in spite of the denials from both companies of any impending persistent buyer. corporate deals. The possible implication of Dutch group 3.7m after some cautious present buyer. corporate deals. The possible implication of Dutch group SHV in the stories was said by

sector specialists to have no foundation, yet Calor shares extended their recent strong run to close 5 higher at 425p but turnover in Calor of only 235,000 shares tells me there is no takeover story as of yet. said one analyst. Burmah eased 2 to 646p on turnover of a mediocre 106,000 shares.

Mr Keith Morris of the Kitcat and Aitken oil team advised to "take profits in Calor, the stock appears to be establishing a new relative range since its January-March slump born of the mild winter.

■ Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 23

NEW HIGHS AND LOWS FOR 1989

APPOINTMENTS

NEW HIGHES (1889.

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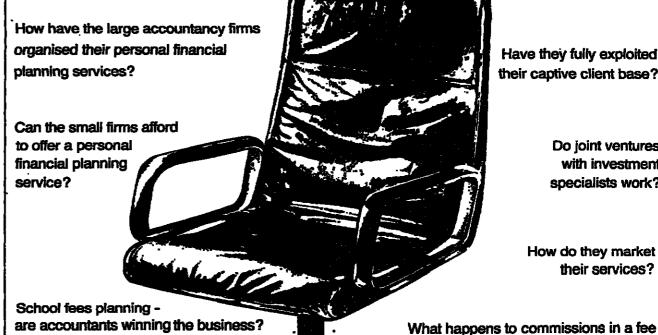
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Restructure at POETS

P&O EUROPEAN
TRANSPORT SERVICES
(POETS) has restructured. Mr
John Strele has been appointed POETS. He was managing director of Butlers. Mr George Ruff relinquishes his role as non-executive chairman, and Mr Richard Bird a non-executive director. Mr Geoff Whitehead, retiring chairman, continues as chairman of the Rhenania Group until December 31. Mr Jim Paton becomes P&O Ferrymasters, Pandoro, and POETS Fleet Management. managing director of P&O Roadtanks and will join the

managing director. Mr Ron Patterson leaves the board of POETS to concentrate on Scotpac (international removals), and Mr David Baister also leaves the board, assisting in Butlers (warehousing) until his retirement in October. Mr Charles Rice is appointed assistant managing director of

Mr Nicholas M. Brown, managing director of the leasing division, and Mr Stanley G. Clarke, regional director, East Anglian dealerships, have been appointed to the board of TRIMOCO.

Mr Ian Fitz-Harris has been appointed commercial director of KELLOCK, factoring subsidiary of the Bank of Scotland.

Mr Ian Wright has been elopment director of SHARPS INDIVIDUAL

■ Dr Barry McKinnon has been appointed a director of VG INSTRUMENTS. He is

managing director of the inorganic division.

deputy managing director, and will be responsible for P&O unit loads business sector

Mr Bryan Haworth becomes

board of POETS. Mr Paton is

appointed a non-executive director of P&OCL following

the retirement of non-executive

directors Mr Alan Hatchett and Mr Geoff Whitehead. Mr

Steele, a transport consultant, was EEC director general for transport, 1981-86.

■ Mr Francis Alexander Scott has joined the board of PROVINCIAL INSURANCE, Kendal He is the only son of the group's president, Mr Peter

The following have been appointed to the board of THE TIMES SUPPLEMENTS: Mr Simon Jenkins, vice chairman; Mr Dennis Styles, general manager, and Mr Peter Stehrenberger, Mr Colin Reader, Mr Gerald B. Hood and Ms Joan M. Jackson, from News International.

UNDERWRITING AGENCIES has appointed Mr T.H. Bayman to the board.

appointed deputy chairman of ENGLISH ESTATES. He will succeed Sir Christ Wates as chairman in ber. The appointment is for three years and is part-time. Mr Pearce is a senior partner with Richard Ellis, and is senior vice president of the Royal Institute of Chartered Surveyors. English Estates operates for DTI in the Assisted Areas of England to provide industrial and commercial premises where

Mr Idris Pearce has been

the private sector is unwilling to take the risk. m Mr Stuart Ashmore has been appointed sales director of BELSTAFF INTERNATIONAL. subsidiary of James Halstead Groun.

■ Mr Alan Price, managing director of Willmott Dixon Construction, and chairman of Willmott Dixon Anglia and Willmott Dixon London, has been appointed executive director co-ordinating sales and marketing.

■ Dr Adrian Noad has been appointed commercial director of MILLICOM (U.K.). He was general manager, advanced natwork services, British

■ Mr Jon Rushton has been appointed a main board director of JOHN LAING. He is group chief quantity surveyor and director of contractual services. He joined the group in 1956.

■ DAVID BUILD, Sevenoaks, has appointed Ms Maggie



MERCANTILE SERVICES, subsidiary of Mercantile Group and a member of Bar-clays Bank Group, is establish-ing a consolidated vehicle rental, distribution and fleet management business consisting of the Dial group, the Cam-den group, and Guy Salmon. Mr John Yardley (above) has been appointed managing director of Mercantile Services. Mr Geoff Faulkner joins the board as an executive director. Mr Stan Buckley and Mr Tom Clark join the board representing the Mercantile Group.

White as sales director. She was sales and marketing director of Regalian Properties.

■ THOMAS COOK has appointed Mr Desmond Harding as corporate affairs

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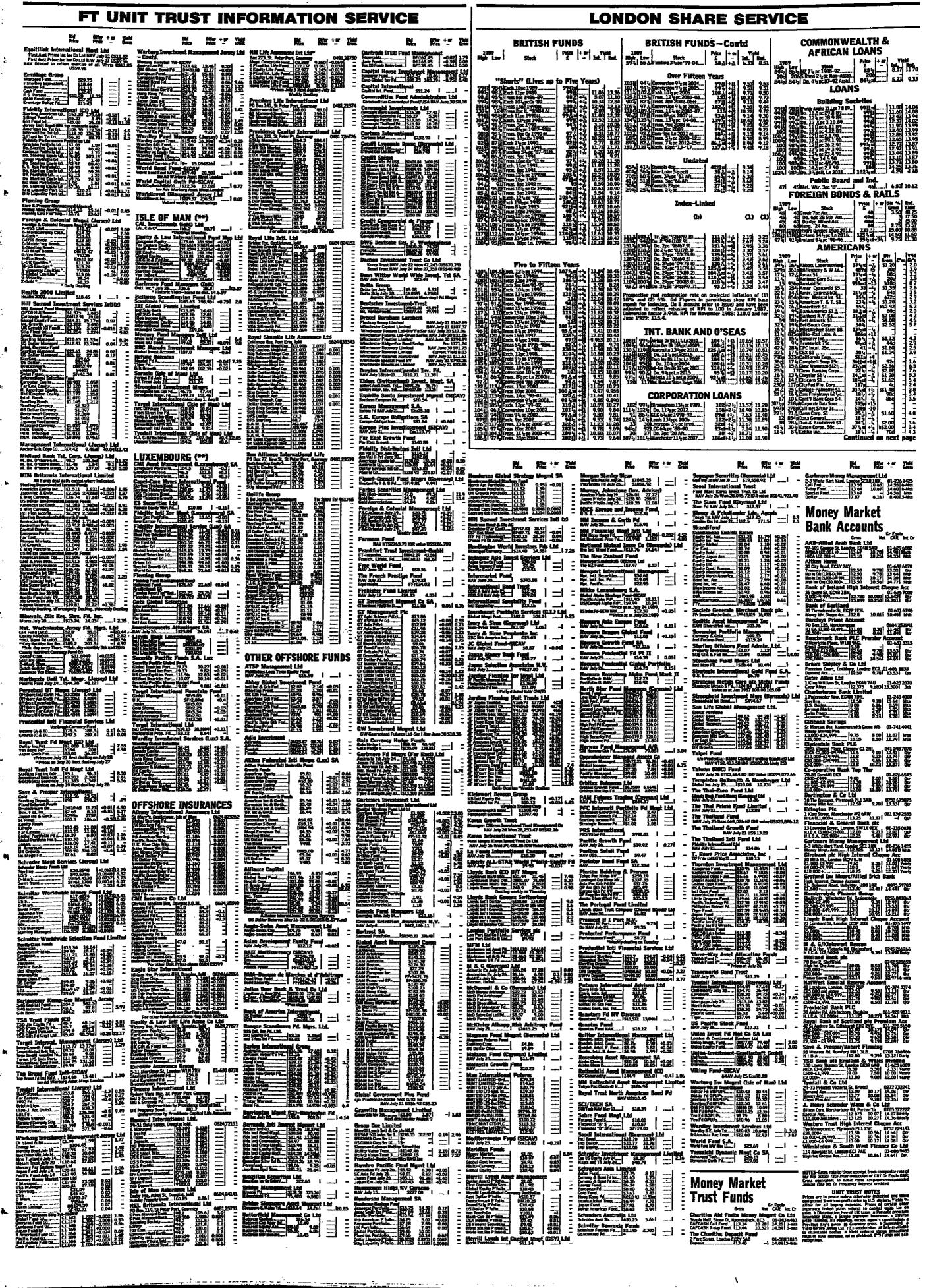
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FINANCIAL TIMES THURSDAY JULY 27 1989



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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound up after trade data

STERLING FINISHED yesterday at its best level since late May on its Bank of England index, boosted by UK trade data for June which turned out to be not quite as bad as many had expected. The June deficit on the current account widened to £1.49bn from £1.32bn in May but this was almost exactly in line with market forecasts and considerlower at 9/4 per cent from 9% per while three-month Euro-dollars slipped to 8%-8% per ably better than some of the gloomier projections. In addition, exports rose to a record £7.83bn although imports were also at a record level. The pound's exchange rate index finished at 93.0, up from 92.4 on

Tuesday. Sterling's firmer tone was helped by a lack of investor confidence in the dollar, yen or D-Mark, and the pound re-asserted its attraction as a high yielding currency, finishing at \$1.6500 from \$1.6265. It was also firmer against the D-Mark at DM3.0925 from DM3.0800 and SFT2.6625 from SFT2.6525. Elsewhere, it finished at FFT10.4725 from FFr10.4550 and Y232.00

from Y231.75 on Tuesday. Despite the pound's overall strength, it falled to hold above resistance at DM3.0950, having briefly broken through this level around lunchtime. The lack of follow-through demand refected the relatively low trading volume in London caused by another strike by most UK

5 IN MEW YORK

				_	_
July 26	La	test		Previous Close	
E Spot 1 months 3 months 12 months	195-	1.6450 0.65pm 1.92pm 7.30pm	1	383 - 1.639 70 - 0.680 98 - 1.930 05 - 6.950	m
Forward premiu	ms and di	scounts ap	ply LO	the US do?	G
STE	RLI	ig #	Ø	ĒΧ	
		, לעל	26	Previous	Ξ
8.30 am 9.00 am 10.00 am 11.00 am 1.00 pm 2.00 pm 3.00 pm 4.00 pm		92: 92: 92: 93: 93: 93:	7	925 925 925 925 925 925 924 924	
CURRENCY RATES					
July.26	Bank Fale %	Special Drawin Rights	9 1	European Currency Unit	一
Sterling #	<u></u>	1.2814		1.49249	_

ed in Learns of SDP.and ECU.per E.

CURRENCY MOVEMENTS

-		
July.26	Bank of England Index	Morgan ^{ao} Guaraety Changes %
Sterling U.S. Dollar U.S. Dollar U.S. Dollar Austrian Schilling Beiglan Frant Danish Krose Dentsche Mark Swise Frant Guilder Frank Lira Lira Ven	93.0 69.7 103.6 106.9 106.2 103.8 113.3 107.7 110.6 99.7 100.0	-18.8 -7.6 -10.4 +9.8 -5.9 -15.7 -16.8 +13.4 -15.3 -16.4 +67.8

OTHER CURRENCIES					
Jaly.25 £	S				
Assiralia	550,00-655,00 1,3260 - 1,3270 1,925 - 1,9875 1,296 - 1,9875 1,296 - 1,2256 1,8050 - 7,8050 77,507 2,505 - 0,24650 2,505 - 0,24650 2,506 - 0,24650 2,506 - 0,24650 1,7075 - 1,7125 3,750 - 3,7510 1,970 - 1,2575 1,1070 - 1,1070 25,70 - 25,75 1,1070 - 1,1070 25,70 - 25,75 1,1070 - 1,1070 1,1070 -				

rail workers. The dollar lost ground as investors remained convinced that US interest rates are on a downwards track, albeit not immediately. The bearish tone was given further substance after the Fed refrained from draining reserves from the money market in New York. Overnight Fed funds were

cent from 9-8%. Much will now depend on the release today of provisional figures for US second quarter Gross National Product. These are expected to show an increase in economic growth of around 1.9 per cent compared with 4.4 per cent in the first

quarter.
The dollar fell to DM1.8740 from DMI.8935 and Y140.55 compared with Y142.55. It was also weaker in terms of the

SFr1.6310 and FFr6.3475 against FFr6.4275. On Bank of England figures, the dollar's exchange rate index fell to 69.7 from 70.3 on Tuesday.

The D-Mark was fixed at a 26-month low against the lira in Milan at L720.70, but the Bank of Italy refrained from intervening in either the D-Mark or dollar, buying only FFr80m at the fixing. Later in London, the D-Mark slipped to 1210 from the D-Mark slipped to L719.85 from Tuesday's close of L720.80 on Tuesday. The D-Mark also lost ground against the yen, finishing at Y75.00 from Y75.26

The French franc was also able to take advantage of the D-Mark's weakness, the latter currency falling to FFr3.3870 from FFr3.3960. Investors took positions in the French franc, encouraged by a firmer tone in short-term French interest rates, and this pushed the D-Mark below support at

EMS EUROPEAN CURRENCY UNIT RATES								
	Ecs cestral rates	Currency amounts against Eco July 26	% change from central rate	% change adjusted for divergence	Divergence limit %			
Selgian Frant Janish Krone Arrish Krone Arrish D-Mark Proto Frant Outch Guilder Tob Pont Asilian Lira panish Praela	42,4582 7,85212 2,05853 6,90403 2,31943 0,768411 1483 58 130,000	43 4535 8.06573 2.07554 7.03402 2.34129 0.776781 1495.65 130.198	+2.34 +2.72 +0.83 +1.88 +0.94 +1.09 +0.81 +0.15	+1.02 +1.40 +0.49 +0.56 -0.38 -0.23 +0.11	±15424 ±1649 ±1.1019 ±1.3719 ±1.5019 ±1.6689 ±4.0615			

POU	ND SPOT-	FORWAR	D AGAIR	IST T	THE POU	ND	
July.26	Day's spread	Close	One mosth	% pa	Three paonths	% pa	
J'S Jarada Jarada Jarada Jetherlands Selgium Jennarik Feland W Germany Fortagai John Jaly John John John John John John John John	64.40 - 65.00 11.97 - 12.04 \(\) 1.1510 - 1.1545 \(\) 3.08 - 1.09 \(\) 2.7.65 - 259.80 \(\) 1/2.70 - 1.94.35 \(\) 1/2.70 - 1.94.35 \(\) 1/2.70 - 1.94.35 \(\) 1/2.70 - 1.94.35 \(\) 1/2.70 - 1.94.35 \(\) 1/2.70 - 1.94.35 \(\) 1/2.70 - 1.94.35 \(\) 2.70 - 2.27 \(\) 2.70 - 2.27 \(\) 2.70 - 2.28 \(\) 2.64 \(\) - 2.66 \(\) 1.4825 - 1.4900	16499 - 16505 1.9510 - 19520 3.484, 3.474, 64.90, 65.00 12.034, 11.540, 3.09, 3.094, 28.75, 259,75, 193.80, 194.10 22.55, 22.264, 11.384, 11.394, 10.584, 10.594, 10.584, 10.594, 21.78, 21.81, 24.78, 21.81, 24.78, 21.81, 24.78, 21.81, 24.78, 21.81, 24.78, 21.81, 24.78, 21.81, 24.78, 21.81, 2654, 2664, 1.4875, 1.4885	0 68-0.45cm 0.29-0.19cm 22-13cm 32-23cm 5-4-3ccm 0.500-45cpm 13-13cpm 13-13cm 4-23cpm 24-23cpm 12-13cpm 12-13cpm 11-13cpm 13-13cp	4.84 1.48 6.89 5.54 7.09 -0.68 1.62 2.80 2.62 9.05 6.76 4.96	2.03-1.99um 0.25-0.72pm 90-34pm 14-13-1pm 12-1-1.10pm 50-142is 20-44is 20-44is 20-45is 20-45is 21-2-12-1pm 3-3-1pm 41-4-1pm 173-1-68pm	5.3 4.5 3.9 6.8 -1.6 2.7 4.7 1.8 6.1 6.5 4.5	
4.95-65.05	Six-mouth forward d	he end of London tra older 3 87-3.82cpm)	12 months 7.05-6.	95q#4			
DOFT		FORWAR	D AGAIR				
	Day's			% .	Three	*	

DULL	AK SPUI-	PUNWAR	id veri	12 I	INE POL	LAK_
July 26	Day's Spread	Clase	One march	4. %	Three months	% p.a.
ikt relaxit anada ketherlands	16335 1 16505 1 4170 1 1424 1 1855 1 1875 2 1130 2 1275 37 25 39 50 7.29 7 7 33 1875 1 1825 157.15 157.70 117.55 118 25 1348 1339 6.881 - 6.39 6.415 - 6.444 160.30 141.65 13.204 13.204 1.6120 1.6205 1.1020 1.1045	1.64% 1.6505 1.425 1.425 1.425 1.425 1.1800 1.1870 2.1130 2.1140 9.30 39.40 7.29\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.27\(\frac{1}{2}\) 1.32\(\frac{1}{2}\) 1.40\(\frac{1}{2}\) 1.40\(\frac{1}{2}\) 1.61\(\frac{1}{2}\) 1.61\(\fra	0.68-0.45cpm 0.08-0.05cpm 0.32-0.35cdts 0.34-0.35cmt 3.00-1.90cpm 0.05-0.23cfm 60-30cdts 3.00-0.05cmt 3.00-0.05cmt 3.00-0.05cmt 1.05-1.30cmt 1.40-1.50cmt 1.40-1.50cmt 1.40-1.50cmt 1.40-1.25cmt 0.25-0.75cmt 0.25-0.75cmt 0.25-0.75cmt 0.25-0.75cmt 0.25-0.75cmt 0.25-0.75cmt 0.25-0.75cmt	4.84 9.46 -3.97 1.89 -0.25 -5.60 -3.15 -2.08 -2.75 4.00 1.74 0.05	283-199m 033-029m 094-101ds 0.94-99pm 0 604-95ds 0.95-090m 0 504-95ds 0.95-090m 255-285ds 1.00-11-70ds 1.704-00ds 0.75-4.8ds 4.55-4.8ds 4.55-4.8ds 4.55-4.8ds 4.55-4.8ds 0.75-0.4ds 4.75-0.4ds 0.75-0.4ds 0.75-0.4ds 0.75-0.4ds	487 113 3.373 0.48 -0.49 -5.69 -5.69 -5.23 -0.29 -2.29 -2.35 1.16 0.34
renium ac	ates taken tomands ti i disconnets apply to t cial franc, 39,35-39.	he US dollar and not	ing.† UK and irela to the individual o	ad are qu priessy. I	oted to US current Belgian rate is for	y. Forward comertible

E	EURO-CURRENCY INTEREST RATES											
July.26	Short term	7 Days notice	One Month	Three Mostlis	Six Months	One Year						
iterling S Boldar an, Dollar J Guilder W. Franc Lesschmark F. Franc Listian Lire J. Fr. (Can.) est J. Krone Listian Sing	13]2-1333 94.9 124-114 7-62 7-7-7-2 62-63 91.9 81-81 81-81 84-81 92-94 92-94	1312-1333 914-9 124-12 7-6-5 7-14-7-14 612-61 914-9 134-124 814-81 814-81 814-81 94-94 94-94	131-137-131-131-131-131-131-131-131-131-	1313-137 1313-137 124-117 74-7 61-619 124-117 81-81 81-81 81-81 81-81 81-81	134-134 84-85 115-114 71-74 65-65 65-65 91-91 84-84 54-85 84-85	132-132 132-132 112-112 76-612 612-						

	EXCHANGE CROSS RATES									
July 26	£	\$	DM	Yen	F Fr.	S Fr.	H Fl.	Lira	C S	B Fr.
£	0.606	1.650 1	3.093 1.875	232.0 140.6	10.47 6345	2.663 1.614	3 488 2.114	2226 1349	1.952 1.183	64.95 39.35
OM	0.323	0.533	13.33	75.01	3.385	0.861	1 128	719.7	0.631	21.00
YEN	4.310	7.112		1000.	45.13	11.48	15.03	9595	8.414	280.0
F Fr.	0.955	1.576	2.954	221.6	10.	2.543	3.331	2126	1.864	62.03
S Fr.	0.376	0.620	1.161	87.12	3.932	1	1.310	835.9	0.733	24.35
H Fl.	0.287	0.473	0,887	66.51	3.002	0 765	1	638 2	0.560	18 62
Ura	0.449	0.741	1,389	104.2	4,704	1 196	1.567	1000.	0.877	18 62
C S	0.512	0.845	1.585	118.9	5.364	1.364	1.787	1140	1	33.27
B Fr.	1.540	2.540	4.762	357.2	16.12	4.100	5.370	3427	3.005	100.

FINANCIAL FUTURES

Sterling prices improve

132 per cent. Long gilt prices were also marked up in brisk trading as over 17,000 lots

changed hands. The September price rose to 96-15 from 95-24.

West German Treasury bonds were also quite active after the Bundesbank allocated

more money than expected at yesterday's sale and repur-

chase tender. The September contract opened at 95.57 from

95.52 and moved up to finish at

FFE SURGOOLLAR GPTIC on poles of 188%

CHICAGO

97-38 97-22 97-11 97-02

US Treasury bond futures and Euro-dollar deposits

improved in quiet trading amid speculation that the US Fed-eral Reserve is encouraging a softer trend in interest rates by

refraining from taking excess

funds out of the system. How-

ever, the rather poor trading volume betrayed the lack of

any real commitment ahead of today's US GNP data.

0ec 1.88 1.52 1.19 0.91 0.68 0.49 0.34

Estumated volume total, Calls 631 Puts 465 Previous day's open int. Calls 12216 Puts 12762

Hub 91.53 91.88 92.14 92.13 92.07 91.88 91.80 91.71

7.50 3 90 7.50 11.50

5.50 3 10

0.13 0.17 0.22 0.29 0.36 0.49

LIFFE BUND FUTURES OFFICAS

SHORT STERLING futures hightlighted the bullish feel in the Liffe market yesterday, encouraged by a fall in cash rates and a stronger pound. The September contract rose to 86.42 from 86.30 on Tuesday and is now back to discounting almost a half point cut in base rates to 13 4 per cent. It remains expensive in relation to cash however, with the three-month interbank rate at

t.	Stalann .		* ~			-
Ł.	Strike Price 93	Calls-sett See 3-33	Dec 3-42	Pats-se Sep 0-03	ttiements Dec 8-28	5
)	94	2-36	2-56	Ď-06	0.42	
•	95 96 97	1-44 0-62	2-13 1-39	0-14 0-32	0-63 1-25	
. 1	97	0-31	1-09	1-01	1.59	
5	98 99	0-13 0-05	· 0-52 0-35	1-47 2-39	2-38 3-21	
	77	U-U 3	6-33	2-37	761	
-	Estimated	volume tot	al Cath	1691 Pat	541.7	眩
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	227,000	ceets per £				_
٠,	Strike	Calls-920			tilements	5 (9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9
- 1	Price 150	Aug 14 60	Sep 14.60	6.00 0.00	Sep 0.07	
-	155	9.60	9.60	0.02	0.36	ġ
٠ĺ	160	440	4.88 2.16	0.32 2.08	1.43 3.71	9
- 1	165 170	1.30 0.17	0.74	5.95	7.29	š
	175	0.01	0.19	10.79	7 29 11 74	ġ
1	180	0.00	0.04	15.78	16.59	9
-		volume tot ay's open isri				Est Pro
ł	LONDO	N (LIF	FE)			Pil
ı		9% WOTED 12ads of 10	9%			<u> </u>
۱ -	See .	Close	High	94.0		

%-15 %-17 %-00 %-07 %-08 %-24 Estimated volume 0 001 Previous day's open Im. 0 000 US TREASURY BONDS 8% \$100,000 3245 of 100%

ted volume 14271, (12605) s day's open let. 40514 (40398)

Est. Vol. (lac. figs. not shows) 3725 (4135) Previous day's open int. 46865 (49110) 93.21 93.32 Estimated volume 1721 (1979) Previous day's open int. 14700 (14649)

POLINID-S (FOREIGN EXCHANGE) 1-mth. 3-mth. 6-mth. 12-mth 1,6434 1,6299 1,6115 1,5800 Disp-STEELDIG So per £ Law 1.6324 1.6130 1.6006 Prev. 1.6262 1.6070 1.5890 1.5730

MONEY MARKETS

Favourable reaction

UK RATES were marked down yesterday as sterling reacted favourably to UK June trade data. Three-month interbank money slipped to 13% 13% per cent from 14-13 per cent, while the 12-month rate was lower at 137-135 per cent from

13 13 13 15.
The Bank of England forecast a shortage of around £850m. Factors affecting the market included bills maturing in official hands and a take-up of Treasury bills, together with repayment of late assistance draining £817m. There was also

UK clearing bank base lending rate 14 per cent from May 24

a rise in the note circulation of £125m. These were partly offset by Exchequer transactions hich added £70m and banks balances brought forward £20m above target. The Bank offered an early round of help in which it bought £520m of bills at 13% per cent for resale to the market on August 1.

The forecast was revised to a shortage of around £1,000m, and the Bank gave additional assistance of £494m. This comprised outright purchases of £200m of eligible bank bills in band 1 and £294m in band 2, all at 13% per cent. A further revision took the forecast to a shortage of around £950m but there was no further assis-

In Frankfurt, the Bundes-

bank accepted bids of DM8.4bn at yesterday's sale and repurchase tender. Applications for the 28-day 6.6 per cent facility totalled DM45.7bn, and those bids accepted were allocated yesterday afternoon. This coin-cided with a maturing facility which drained DM6.8bn from the system. The net injection of DM1.6bn was a surprise as most traders expected the authorities merely to cover the maturing facility. However, disbursements of pension payments on Friday are expected to take up much of any excess iquidity. Today's meeting of the Bundesbank's central council the last before the summer

break - will not be accompanied by a news conference
in Brussels, the Belgian central bank added additional
liquidity to the money market but kept its intervention rates unchanged. A total of BFr25.9bn was injected through a sale and repurchase agreement to coincide with a maturing facility that will drain BFr19bn tomorrow.

In Amsterdam, the Dutch central bank was also active, adding funds to the money market. A fresh special advances tender has been made available at an unchanged rate of 7.1 per cent. A total of between Fl 1bn and Fl 2bn is expected to be allocated to offset further demands on short-term liquidity and also the maturity today of a previous Fl 371m facility.

FT LONDON INTERBANK FIXING

The Firing rates are the arithmetic means counted to the nearest one-aircests, of the bid and offered rates for SiDm quoted by the wayfield to five referreds basic at 11 00 a.m. each working day. The basis are Mational Westimiester Bagis, Basis of Yolyu, Densitche Basis, Banger Mational de Paris and Morgus Guizanty Triss.

	Į	PONE	Y RAT	ES	-	
NEW YORK			Treasur	Bills and	Bonds	-
Lunchtime Prime rate Prime rate Broker loan rate Fed. funds Fed funds at Intervention	. 11 . 104 . 94	One month Two mosth Three mosth Srz month Ook year Two year		8.41 Four 8.27 Five: 8.03 Seren 7.87 10-ye	year	
July.26	Overnight.	One Month	Two Months	Three Months	Sita Montis	Lombard Intervention
Frankfurt Paris Zurich Ameterdam Tokyo Millan Bruccets	685-695 91-91- 68-61-694 51-52- 124-125 9125	6.85-7.00 91-91 71-71 7.02-7 12 51-121 84-81 95-91	685-7.00 94-94 94-94	6.85-7.00 9-91 7-77 7.08-7.18 51/-51/ 124-13 8.1-8.6 91-10	6.85-7.05 9-91 ₈ 10-10 4	7.00 8.75 - - - -

LONDON MONEY RATES										
July.26	Overnight	7 days notice	One Month	Three Months	Six Months	One Year				
terbank Öffer terbank Bid	137	1312	14 13%	14 133 136 138	131	134				
terling CDs scal Authority Deps scal Authority Bonds	1312	131	137 137 137		1311	135				
iscount Mirt Deps impany Deposits inance House Deposits .	14	137	137 137 138 138 148 9.02		1312	131 ₂ 134				
eacury Bills (Buy) ank Bills (Buy)	1 : 1	-	138	136	- !	-:				
ne Trade Bills (Buy) pliar CDS JR Linked Dep Offer		Ξ	9.02 9.02	8.2	127 1315 863 874	8 43 8 /4				
OR Linked Dep Bid U Linked Dep Offer U Linked Dep Bid	-	-	8/4 9/4	11111111111111111111111111111111111111		843 84 94 94				

Treasury Bills (sell), one-morth 1343 per cent; three months 1343 per cent; Treasury Tills; Average tender rate of ene-morth 1343 per cent; Treasury Tills; Average tender rate of discount 13.27a2 pc ECGD Fived Rate Sterling Export Finance. Make up day June 30. 1989, degreed rates for period July 25 1989 to August 25, 1989; Scheme 114 90 pc. Schemes 16 Hills; 15.51 p.c. Reference rate for period June 1 to June 30. 1989, Scheme 114 90 pc. Schemes 16 Hills; 15.51 p.c. Reference rate for period June 1 to June 30. 1989, Scheme 114 90 pc. Schemes 16 Hills; 15.51 pc. Reference rate for period June 1 to June 30. 1989, Scheme 114 90 pc. Schemes 16 Hills; 15.51 pc. Reference rate for period June 1 to June 30. 1989, Scheme 114 90 pc. Schemes 1 de Hills; 15.51 pc. Centre 10.00 pc. Schemes 1 de Hills; 15.51 pc. Centre 10.00 pc. Schemes 1 de Hills; 15.51 pc. Centre 10.00 pc. 10

ABN P Aegon C Aegon P Akold C Akzo C Akzo P Amer C Amer P Amer C Amer P BUKRMAAL DAF N.V. G N.V. G N.V. DSM (15500 6 50 a ---3.60 7 70 -4.30 b 2,70 2,50 3,80 3,80 4 10,56 3,70 143 8 1451 169 52 -22 250 9 TOTAL VOLUME IN CONTRACTS: 56,695 BASE LENDING RATES

EUROPEAN OPTIONS EXCHANGE

FI, 320 FI, 325 FI, 330 FI, 330 FI, 315 FI, 320 FI, 225 FI, 225 FI, 225 FI, 225

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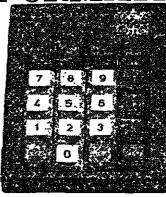
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	Allied Insh Bank	14	Contis & Co 14	PRIVATbanken Limited.
	Henry Anstractor	14	Cyprus Popular Bk 14	Provincial Bank PLC
_	Associates Can Corp	14	Dunbar Bank PLC 14	R Raphael & Soas
	Authority Bank	14	Duncan Laurie 14	Rosburghe G'rantee
•	B & C Merchant Bank	14	Equatorial Bank plc 14	Royal Bk of Scotland
_	Basis of Baroda	14	Eseter Trust Ltd 144	Royal Trust Bank
	Banco Bilbao Vizcaya	14	Financial & Gen. Bank . 14	O Smith & Willingsh Secs
	Bank Hapoalim	14	First National Bank Plc. 15	Standard Chartered
	Bank Credit & Comm	14	Robert Fleming & Co 14	TSB
	Bank of Cypros	14	Robert Frager & Pters . 1412	United Bk of Kewait
	Bank of Ireland	14	Girobant	United Mazrahi Bank
	Bank of India	14	Guirness Mahoo 14	Unity Trust Bank Pic
	Back of Scotland	14	HFC Bank ptc	Western Inici
	Banque Belge Ltd	14	Hambres Bank	Westpac Bank Corp
	Barclays Bank	14	Heritable & Gen Inv Box 14	Whiteaway Laidlaw
	Benchmark Bank PLC	13	● Hill Sampel 514	Yorkshire Bank
	Berliner Bank AG	14	C. Hoare & Co 14	
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🗣 Charterhouse Bank

O Members of British Merchant Banking & Securities Houses Association. Deposit now 5.9% Savenise 8.5% Top Tier-£10,000-instant access 12.8% & Mortgage ture rate. § Demand deposit 9%, Shortgage 13.25% - 15%

FINANCIAL TIMES THURSDAY JULY 27 1989



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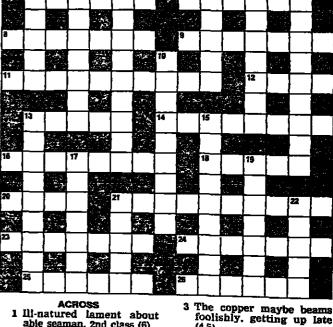
01-681 0215

The Investors Channel.

JOTTER PAD

CROSSWORD

No.6,996 Set by VIXEN



1 Ili-natured lament about able seaman, 2nd class (6) 4 Gamble involving an ani-

mai – a dog (6)
8 Extremely tense Greek character taking an examination 9 Free service given with rent

(7)
11 Settled for a period inside indeed! (10) 12 Remain a supporter (4)
13 Doctrine the heartless "X" backed (5)

14 A suggestion concerning a bodyguard (8)
16 Honours some gunmen? No blessed chance! (8)

18 Get a transformation about right and it will be noted (5) 20 Grass, being so inclined (4)
21 A 19 down is arranged to
reduce the field (10)

23 Dash about in a pound after all the others (7) 24 The underworld boss quietly took his ease just for show

25 Perfumes obtainable for lit-tle money in an ocean-going vessel (6)

26 Run and get changed - it's top priority (6) DOWN
1 Petition the Conservative

leader - go on! (5) Play years on end as a hunter becoming the hunted (7)

Solution to Puzzle No.6,995 Solution to Puzzle No.6,995

SANTIAGO COLUMN
A-USCO FF SO
LEMMINGS AFRICA
TEEMY LYMEREGIS
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AND ARCHIVES SCOFFER
AND ASSISTANTIAL BASIL
NOTES SENTIAL BASIL
NOTES SOLAFFER
OMAIN BOATRACE
OOMAIN BOATRACE
OOMAIN BOATRACE
OOMAIN BOATRACE
OOMAIN BOATRACE

5 A little publicity about

males being better (5)
6 It's top gear for the cattle
man! (7)
7 A confused statement will

result (9)
10 Wrote greatly absorbed (9)
13 Skin-treatment is their busi-

ness (9) 15 This would make anything

appear 18 across (9)

17 To argue may cause offence

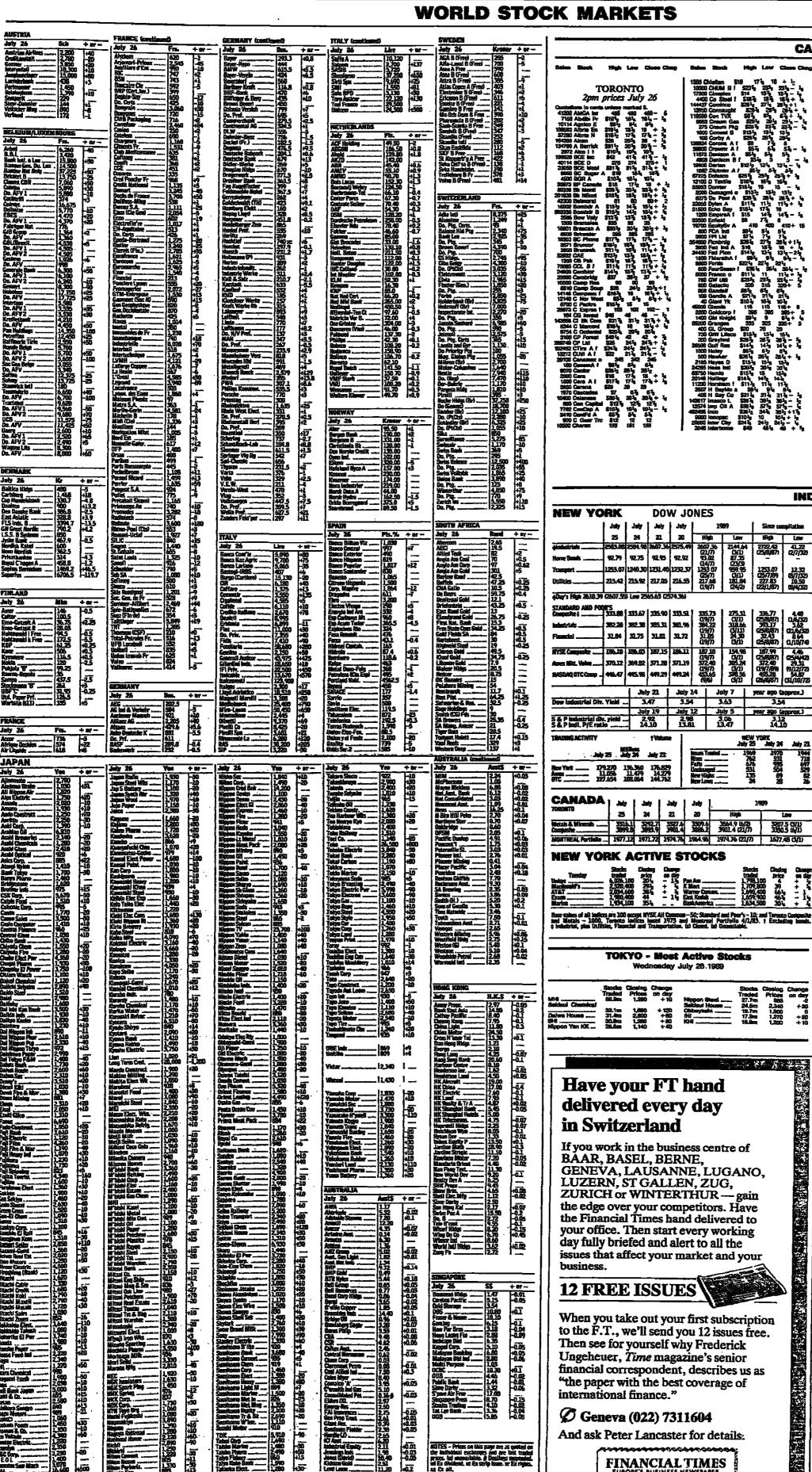
17 To argue may control (7)
19 "Irrecoverably dark, total without all hope of day!" (Milton) (7)
21 Disunited place in Dalmatia

(5)
22 The skinhead and heel are inadequate (5)

MUSSWORD

* i

WORLD STOCK MARKETS



Sales Slock High Low Gloss Chap	Bales Stock High Law Class Chag	Sales Stock High Low Close Ching	Sales Stock High Low Gloss Ching
	1305 Chietan \$18 17 \ 18 + \	14650 lov Gro \$20 k 20 20 - 1s	325 Rayrock f SB1 ₆ S1 ₆ S1 ₆ - 1 ₆
TORONTO	10000 CHIM R 520% 22% 20% 1.	167 leace \$17% 17% 17% + %	10900 Rd Streets S \$31 2 31 2 31 2 - 4
2pm prices July 26	17300 Cineplex \$14 137 137 - 1	11616 tvaco A \$11% 11% 11% + %	66 Rollman A 1 5197 197 197
apin prices sury ac	4400 Co Steel \$184 184 184 + 1 144427 Common \$284 274 284 + 1	28500 Jannock \$19 15 k 10 + 12 1375 Kerr Add \$195 185 1852 + 4	16000 Renisance \$184, 185, 185,
Quotations in cents unless marked \$.	144427 Comitto \$28 1 27 4 28 5 1 1 13950 Communist \$26 4 26 5 26 4 1	1375 Kerr Add \$195 ₃ 181 ₂ t91 ₂ + 1 ₄ 79083 Lebest \$261 ₂ 251 ₄ 25	11950 Repep 1 \$11½ 11¾ 11½+ %
41202 AMCA by 455 450 450 - 6	118500 Con TVX 587, 65, 67, + 1,	79083 Lebert \$26 2 25 25 25 5 12 5 12 5 12 5 12 5 12 5	2612 Rio Algom \$14 s 23 4 24 + 4s
7158 Abelbi Pr \$18 ¹ 2 18 ¹ 4 18 ¹ 4 - ¹ 6 10114 Agnico E \$9 ¹ 2 9 ¹ 4 9 ¹ 5	I 9653 Creum Gas 529¼ 29½ 29½ - ¼	68 Laterce p \$21 a 21 21	3280 Regers B (\$116 2 115 2 116
106583 Albria En. \$194, 184, 19 + 3	275 Crisum Ptg \$23% 23% 23% - %	39307 Laidhew A \$20 4 18 4 20 4 + 4	100 Roman - 811월 11월 - 참
37280 Albita N \$1812 1714 1714 - 14	1000 Conset 8 \$13 ¹ 2 13 ¹ 2 13 ¹ 3 13 ¹ 4 13 ¹ 4 13 ¹ 4 13 ¹ 5 1	559623 Leigher 28 1 \$20 15 15 15 15 15 15 3150 Lear Gr B 525 28 28 28 15 14	3700 Rothmen 362 4 62 2 62 4 7 2
164395 Alcan \$26 25%, 26 + 4	128824 Coross A 1 S0 74 8	3150 Laur Gr 6 55% 5% 8% 15+ % 2230 Lauranhi A 511 10% 11 + %	287802 Royal Best \$45 9 45 4 45 4 + 9
134790 A Barrick \$31 12 30 3 30 3 - 3		4000 Lobian Co. 5145- 145- 145- 4	200 SHL Syst 510% 10% 10% - %
2972 Atco ! 1 \$10 ⁵ 1 10 ⁵ 1	11673 Denison A \$5½ 5½ 5½	3520 Lonvest \$224 225 224 + 4 1000 MDS A \$364 244 244	800 SNC A1 88 73 73
40114 BCE D 275 274 275+ 1	4808 Denison B f \$5 lg 5 5 - lg	1000 MOS A \$2414 2414 2414	49750 64, Gern A f \$21 3, 27 21 3 + 4, 99857 Sesteol \$127, 125, 125, 125, - 4,
23050 BCE Mobil 531 4 31 5 31 4 + 4	19900 Derten \$12 ½ 12 ¼ 12 ¼ - ¼ 1982 Dictmen A I \$5½ 5½ 5½	778 MDS 8 \$23 23 23 77787 Mac Kenzle \$8½ 8½ 8½ 4½	37719 Scarter 400 485 490+ 5
6850 GC Sugar A STO 184, 187, 4500 BGR A \$103, 104, 104	67725 Dolesco \$25% 25% 25% 4 %	130124 Melan H.X. \$13% 13% 13%	1 Scot Pager \$18-1 18-1 18-1
4500 BGR A \$10 ³ 1 10 ¹	12100 D Textile \$165, 165, 165,	12576 Melo HY f \$125 125 125 125 4 70099 Macmilan \$185 175 175	38500 Scotts \$191, 181, 184 - 1
80330 Ek Monti \$337, 337, + 7	35953 Comter \$15 ¹ g 15 15 - ¹ g	12576 Mela HY 5125 125 125 + 14 70009 Macmilan \$185 175 175 23830 Magna A 5125 117 175 - 14	4500 Scotts C \$18 to 18 to 18 to 1
201628 Bk NScot \$185 185 185 + 1	2000 Durmagrei o \$13 ¹ 2 13 ¹ 2 13 ¹ 2 8275 Du Pour A \$28 ² 2 28 ² 4 28 ² 3 + ¹ 4	23630 Megna A F \$124 114 114 114 4 2950 Merkine F \$1752 174 1752 + 1	21420 Seagram \$9172 91 9172 + 7s
42300 Betworn) 81 80 60+ 2	22050 Dylex A 5115 115 115 + 5	1450 Mark Ras 3012 912 912	6933 Sears Can \$14 to 14 to 14 to 14
16002 Bombdr A \$15½ 14½ 15½ + ½ 583335 Bombdr B \$15½ 14½ 15½ + ½	51500 Echo Bay \$184 174 18	1000 Memotec \$10 10 10 + 4	2000 ShawC B 1 \$14 14 14
2506 Bow Valy 573 13 13 13 1 1 1 1 1	1200 EmpireA 1 \$15 14% 14% - 1	89800 Metall M \$11 b 11 11 113 + 12	47370 Shell Can \$44 454 444+ 4
1200 Bramalee \$35 35 35	33500 Enfield \$8 7% 8 19700 EquitySv A 410 400 410+ 15	3800 Melinei Day SSIs Sie Sie - ie	28470 Sherritz \$12 1:7 12 + 4
10901 Brancan A \$30½ 30½ 30½ + ½	800 FCA Ind S94 94 94	3965 Minnova \$18 \ 18 \ 18 \ 18 \ 4 \ 3000 Minnova \$18 \ 3000 Mitel Corp 306 \$85 \$85 - 10	5825 Southern \$34% 34% 34% 4
8500 Britstater 295 285 285	800 FCA had \$84 84 84 3000 FFI Ltd \$74 74 74	5500 Molson A / \$37 36 2 36 4 + 14	9074 Sper Aero (\$121, 125, 121, 13
18303 BC Phone \$17 ² s 17 ² s 17 ² s - ¹ s 3571 Bruncor \$18 ¹ s 18 ² s 18 ² s - ¹ s	354600 Renbrda \$28% 27% 28% + 1%	100 Molson 8 \$37 2 37 2 57 2 + 4	
2050 Brussek S11 k 102 111 + 1	3930 Fed bad A 516 15% 16 + 4 24450 Fed Pion 514% 13% 13% -2%	52760 Moore \$381/2 381/4 381/5 + 1/4 2100 Muscocho 265 265 265	43349 States A 522 12 22 12 22 14 22 14 15 80854 TCC Bev \$11 15 10 16 10 16 16
52502 GAE 513-9 13-9 13-9 4	1800 FMarathA (\$85, 95, 95, 95, 4	2100 Muscocho 265 265 265 36917 Net Bk Cam \$154a 144a 154a 4	81300 Teck B (\$21 % 20 % 21 % + %
1350 CR Park \$19 \(18\) 18\) - \(\) 75055 CCL B ! \$114 115 115 + \(\)	9800 Fortis \$22 \ 22 \ 22 \ 22 \	14500 N Business 105 104 104 - 3	5712 Terre Min 33 30 30 4
2000 Cambior \$144 135 134 4	500 FourSeasn (\$35% 35% 35% 36% - %	1514 NewTel Est \$201 20 201	236045 for Om Bit \$22% 22% 22%+ %
25000 Cambridg \$37 36 2 37 + 12	5000 France o \$11 1 11 11 1 1 1 1 1 1 1 1 1 1 1 1 1	23700 Nome A \$15 \\ 15 15 15 45 4 44 4 4	3000 Tor Sun \$24 24 24 + 4
70000 Casso Res 50 80 90	750 GW Util \$235, 235, 235, - 1, 600 Gatactic \$20 \$15 \$20+ 5	42900 Noranda F \$144a 134a 144a + 4a 173781 Noranda \$234a 23 234a + 4a	64300 Toreter B f \$374; \$71; \$75; - 4; 67300 Total Pet \$291; 281; 291; + 5;
6510 Camp Soup \$25 24 25 2+1 14146 Campann (\$16 1 16 16 1+ 1	958 Gandalf \$65, 65, 65,	11307 Moroen \$284, 265, 265	123337 TrpAlta U \$1514 144 15
14146 Campanin (\$163 15 163 + 1. 12140 C Nor West \$83 84 53 + 1.	100 Gendle A \$21 % 21 % 21 %	11706 Norto A 8 525 24% 24%	78112 TrCan Pt. \$14-5 14-5 14-5
5700 C Pactors \$15 ¹ e 15 15	40 Glant Yk \$10 t 10 t 10 t 45000 Glamia 118 115 118+	20783 NC Olle \$221, 221, 221, + 1, 386821 Nor Tel \$231, 281, 281, + 1,	25022 Triton A \$21 21 21 4 4 104005 Tritons 480 450 475+ 10
29973 C Expres ! 103 102 102 - 1	2200 Goldcorp ! 395 395 395+ 5	2000 Northgal \$5% 6% 6% - %	104005 Trimes 480 480 475+ 10 144950 Trizec A f \$27 4 27 4 27 4 - 4
164 CG sevent \$46 46 46 ~ 첫 143558 CI Bk Com \$31 및 31 및 31 및 1 및 1	1400 Gld Knight 591, 9 91,+ 1	622072 Nove i \$10% 10% 10% - %	1500 UnicecoB 1 405 405 405
E344 C Marconi \$164 18 164 + 4	65200 Granges 335 325 335+ 5	400 Noverco \$12 \(12 \) 12 \(12 \) + \(\)	1702 U Entorise \$10-4 10-5 10-5 - 4
6754 C Occiental \$20%, 20%, 20%	400 GL Group \$20 20 20 730 Griff Lifecto \$15 ³ s 15 ³ s 15 ³ s	700 Nowaco W \$14 ³ s 14 ³ s 14 ³ s 14 ³ s 1100 Nowaco S10 ³ s 10 10 - ³ s	330 Un Corp \$34 331 ₂ 331 ₂
3100 CP Forest \$424, 42 42 + 7	200 Greyfind \$28%, 28%, 28%, - %	1100 Numec \$10 ¹ a 10 10 - 1a 26000 Ocelot 8 f \$12 ¹ a 12 ¹ a 12 ¹ a + 1a	956912 Verity C 300 395 295 5
288749 CF Lin \$25 24% 24% + % \$2352 CTIm A / SAL 244 24% - 4	26596 Gulf Res \$144 144 144 4	9150 Onex f \$151, 151, 151, 151, + 1,	125300 Viceroy R 470 450 460+ 6
182452 CTIme A / \$244 244 244 - 4 18212 CUM A / \$22 214 214 - 4	1000 Hizley \$6 6 6 6 6	3300 Oshawa A f \$29 29 29 29	8100 Videotra f \$19½ 19½ 19½ - 4
39100 Canamax o 245 242 245	500 Hawker \$251, 251, 251, + 1,	77146 PWA Corp \$171, 183, 171, + 1	6200 WIC B \$17 4 16 17 - 4
100 Canaca A f 1865a 65a 65a	2165 Hayes D \$15 \ 15 \ 15 \ 15 \ 26265 Hees Intl \$36 \ 26265 Hees Intl \$36 \ 2626 36 \ 36 \ 2626 36 \ 262	14720 Pourio Al Sali 85 85 - 19 1880 Paracur Salo 84 64 - 14	2250 Water A \$12% 12% 12% - %
9070 Center \$251 ₂ 261 ₂ 261 ₂ 2500 Cent \$18 171 ₄ 18 + 1 ₄	Anne in the Anne Anne	1000 Paracur \$532 84 84 4 4400 PanCan P \$254 274 284 3	1350 Weldwood \$17 17 17 + 4
2500 Cera \$18 17 \ 18 + \ 1500 Cera A \$17 \ 17 \ 17 \ 17 \ 17 \ 1	20148 Hollings \$14% 14% 14%	2108 Pagasus \$124 124 124	5740 Wat Framer \$184 184 184
5850 Cerena \$29 29 29	11200 Horsham f \$11½ 11¼ 15½	200 Pilest A ! \$191 ₈ 191 ₈ 191 ₈	50100 Viccoast E \$10 187 10 + 4
1970 Cascades 37 6% 6%	2507 H BayMan s 59 4 9 4 9 4 495 H Bay Co \$31 4 31 4 31 4 - 4	81394 Pigneer M 1(0 100 110+ 15 200860 Piecer Gro \$17% 17% 17% + 4	680 Westmin \$9% 8% 8%
10400 Calanesa \$30 k 30 k 30 k 4 k	143617 imasco L \$38 k 38 k 38 k - 12	206860 Placer Den \$17%, 17%, 17%, + 4, 21635 Poco Pet \$8 6%, 8%, ~ %	3350 Weston \$421, 42 421,
800 Gen Capital \$124 124 124	12574 Janu Oli A 5584 575 575 - 1	14750 Poer Cor 1 515-2 15-4 15-4 4	51667 Woodwd A 376 316 320 43
7762 ConCap A \$103, 103, 103, 103, 134, 134, 134	1 462498 inen	4800 Pour Fin \$20 k 20 k 20 h + k	550 Xerox Can \$194 194 194 4
900 C Gent Tro \$12 12 12	9000 innegat: \$10 to 10 to 1 to 1 to 20000 inner City \$24 to 24 to	20500 Provigo \$10 2 10 2 10 2 - 10	f-No voting rights or restricted voting
10500 Charass 155 151 155	20600 inner City \$241, 241, 241, - 1, 3046 intertorne \$49 481, 40 + 5	400 Cuebcor A \$173, 173, 173, 173, 180724 Rapper \$83, 84, 84,	rights.
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CANADA

								IND	ICES		-				
NEW YO	RK		DO	N JO	NES	•	-								
	July	Jety	July	July	l 1	989	i Since m	molitation		July	Jefy	July	Jedy		69
	25	24	21	20	Hisb	Low	High	LOW		26	25	24	21	High	Low
éladustrials	2583.08 92.79				2607.36 (21/7) 93.02	2144.64 (3/1) 87.35	2722.42 (25/8/87)	41.22 (2/7/32)	AUSTRALIA All Ordinaries (1/1/80) All Mining (1/1/80)	1617.7 756.0	1606.5 749.9	1607.6 748.8	1603.0 744.7	1617.7 (26/7) 756.0 (26/7)	1412.9 (7/4) 652.6 (7/4)
Transport	1253.07	1240.30		1232.37	04/7) 1253 07	959.95 (VII)	1253.07 025/7/89	12.32	AUSTRIA Credit Akties (30/12/84)	358.22	354.90	351.28	346.56	. 366.67 (21/6)	219.5 (2/1)
Otdities	215.42	215.92	217.05	216.55	225/11 217.68 0.9/11	181.84 (24/2)	227.83 (22/11/87)	(8/7/32) 16.50 (8/4/32)	BELGIUM Brussels SE (1/1/80)	6088.67	6070.04	6068.87	(4)	6158.43 (13/6)	5519.30 (4/1)
								•	DEKMARK Copenhagen SE (3/1/83)	348.55	346.06	346.09	349.88	356.65 (12/7)	275,49 (27/2)
Composite :	333.88 382.26	333.67 382.38	335.90 385.31	333.51	335.73 (19/7) 384.22	275.33 (3/1) 318.66	336.77 (25,8987) 393.17	4.40 (1/4/32) 3.62	FINLAND Ucitas General (1975)	7715	777.8	778L2	779.0	815.6 (18/4)	723.3 (4/L)
Flanardal	31.84	30.75	31.81	31.72	09/7) 31.85 09/7)	(A)1) (A)1) (B/1)	(25/8/87) 32.43 (25/8/87)	(21/6/32) 8 64 (1/10/74)	FRANCE CAC General (31/12/82) Ind. Tendance(36/12/88)	495.4 118.1	495.5 118.3	496.7 118.1	491.8 117.2	496.7 (24/7) 118.3 (25/7)	417.9 (471) 97.5 (27/2)
MYSE Composite Amer Mix. Volum MASDAQ OTC Comp	196.10 370.12 446.47	195.03 369,82 445.98	187,15 371,28 449,29	186.11 371.19 449.24	187.10 09/7 372.40 09/7 453.65	154.98 (3/1) 305.24 (3/1) 376.56	187.99 (25,8,887) 372.40 (1977,89) 455.28	4.46 (25)44(2) 29.31 (9)22(72) 54.87	GERMANY FAZ Aktien (31/12/50) Commerciant (1/12/53) DAX (30/12/87)	645.59 1928.9 1568.52	637.75 1903.9 1555.83	638,40 1906.6 1543,30	638.88 1906.7 1555.40	645.59 (26/7) 1928.9 (26/7) 1568.52 (26/7)	535.78 (27/2) 1595.7 (27/2) 1271.70 (23/2)
		Jul	721	July :	(9/6) 14 J	[(3/1) gly 7	(26/8/87) year ago (80prox.)	HONG KONG Hang Song Bank (31/7/64)	2489.03	2517.02	2482.54	2495.74	3309.64 (15/5)	2093.61 (5/6)
Dow ledustrial Div	Yield _		A7	3.54		3.63	3.5		ITALY			444.1-			
5 & P todastrial dh 5 & P todi, P/E rat	i. yleki lo ,	. 2	y 19 92 10	July 1 2.96 13.8		uly 5 3.06 3.47	year ago (3.1 14.)		JAPAN Hikkei (16/5/49)		664,01 34538.90		677.08 33899.4	683.39 (17/7) 34538.90 (25/7)	577.49 (28/2) 30183.79 (5/1)
TRADUNG ACTIVITY			† Volum	e]			W YORK		Tolgo SE (Topbs) (4/1,168)	2586.13	2584.07	2546.61	2533.06	2586.13 (26/7)	2366.91.66(1)
	25 . Ja	illos: dy 24	July 21:	. ! !	esus Ynales Nises	July 19	40 1977	1944	METHERRANDS CBS TVL Rts. Ges. (End. 1983) CBS All Star (End. 1983)	256.0 199.2	255.4 199.6	255.4 196.8	256.6 199.7	256.6 (21/7) 199.7 (21/7)	208.3 (3/1) 166.7 (1/3)
Amer 1	1.056	35.360 11.479 IB.064	176.82 14.27 144.76		Falts Unckanged Her Highs Her Lous		62 533 76 995 31 504 35 89 24 25	82	HORWAY Osto SE (2/1/83)	663.25	661.50	662.36	662.95	668.90 (14/7)	467.17 (2/1)
			-	<u>l</u> '					STAGAPORE Straits Times Inc. (20/12/66)	1570.35	1371.37	1358.90	1361.91	1371.37 (25/7)	1030.69 (4/1)
CANADA	25) Ja 2	- [21 21	20 	High	1999	Low	SOUTH AFTOCA JSE Gold (28/9/78) JSE Industrial (28/9/78)	1568.04 2677.04	1574.0 2679.0	1572.0 2675.0	1597.0 2680,0	1639.0 (23/3) 2680.0 (21/7)	7467'0 CND 7565'0 (7253)
Metals & Minerals Composite	331 399	9.8 3	93.9	_	3886.2	3564.9 (6)2 3901.4 (21/7	335	7.5 C(1) 0.5 (4)1)	SPAIN Mad 1d SE (30/12/85)	301.74	302.33	302.85	302.59	315.90 (13/6)	268.61 (1/3)
MONTREAL Portfolio	1977.					974.76 (21)	n 1677	.48 G/D	SWEDEN Jacobson & P. (31/12/56)	4419.1	4404.3	4393.6	4386.2	4419.1 (26/7)	3333.9 CVD
NEW YO	Stocks	. Clar	den Ci		UUK:	St	ocis (Rosi	ng Change	SWITZERLAND Swiss Bank Ind. (31/12/58)	766.1	763.2	766.6	763.9	766.6 (24/7)	613.1 GVD
Toesday Unique Maximum's	traded 6,026	100 21 100 2 100 2	0 - + + -		Am	····· 17	ded pric 98,100 4 98,906 30	2 06 037	WORLD M.S. Capital lett. (1/1/70)	60	526.3	522.7	525.1	526-3 CB(77)	487.6 CLN
AT&T Exce Mariot	2034 1,980 1,934	505 34 100 4 100 3	14 + 134 -	1 to East	mer Comans. L Kodaik IsAsperica		90,400 66 59,900 46 34,500 30	1 - l	4 Subject to official reca	lculation	<u> </u>				

Base values of all indices are 100 except Brussels SE and DAX - 1,000 JSE Gold - 255.7 JSE Industrials - 264.3 and Australia, All Ordinary and Milping - 500; (c) Closed, (u) Unavailable.

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FINANCIAL TIMES

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Dow retreats in the wake of poor earnings figures

Wall Street

A COMBINATION of profit-taking after the equity market's recent substantial rally, and concern about some of the dis-appointing earnings announce-ments over the last few days kept stocks on the defensive, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 2.09 lower at 2,580.99 on moderate volume of 106m shares. Other indices were marginally higher

Apparent confirmation that the US Federal Reserve has again eased monetary policy in an attempt to preserve eco-nomic growth gave little help to equities, and undermined the dollar which weakened

sharply in currency markets. For the second day running, the Fed did not drain reserves from the money market in spite of pronounced weakness in the Fed Funds rate. At midsession, Fed Funds were quoted at 9½ per cent, in the middle of what bond economists believe is the Fed target range of between 9 and 9½ per

The lack of positive reaction in the equity market to the easin the equity market to the easing is because another move by the Fed was widely expected. With corporate profits apparently suffering, the equity market may worry that the cautious easing which is taking place will not be enough to prevent a recession.

Equity traders say that there is still a great deal of investor demand, and that the decline in the Dow this week is a healthy correction which will lead to more busing lead to more buying.

The Dow has underper-formed this week, mostly because of selling of blue chips which have made disappoint-ing announcements such as Eastman Kodak, Unisys, Exxon and Chevron. Yesterday it was the turn of technology issues

In focus were computer stocks, with several announcing quarterly results. The sector was undermined, not only by disappointing earnings but also by a forecast from Micro-soft of slower than expected

puter industry next year. Cray Research slumped \$2% to \$41 % after reporting surprisingly weak second quarter earnings. The company said that its earnings for the full year would be significantly

lower than a year ago.

Compaq fell \$1% to \$86 in spite of fully diluted earnings of \$1.95 a share, in line with xpectations. Meanwhile, International

Business Machines fell \$1% to \$111% after news that its new disk-drive products may be delayed until early next year because of technical problems. Apple Computer lost \$% to \$38 in over-the-counter trading after a Federal judge formalised an order which effectively threw out its copyright infringement case against Microsoft and Hewlett-Packard. Airline issues continued to benefit from takeover specula-

tion. UAL, the holding company for United Airlines, rose \$3% to \$187%, AMR, owner of American Airlines, gained \$1% to \$68% and Delta Airlines added \$1% to \$72%. In over-the-counter trading,

Exchange Bancorp jumped \$4 to \$21% after the company agreed in principle to be acquired by the US subsidiary of Algemene Bank of the Netherlands for \$24 a share. Cummins Engine rose \$1% to \$59% on a press report that Industrial Equity (Pacific), owned by Sir Ron Brierley, had

ought a 5.2 per cent stake in the company.
Walt Disney gained \$4% to \$108% on continuing speculation that the company could be a target for Paramount Communications following its unsuccessful bid for Time.

INTEREST in base metal and industrial stocks gave Toronto prices a lift at midday, after a index rose 12.3 to 3,912.1.

SOUTH AFRICA

BARGAIN-HUNTING in blue chips lifted Johannesburg prices out of their early gloom, but no trend emerged as stocks ended mixed to firmer.

Independent Belgian firm faces challenge of banks

Tim Dickson interviews a broker who welcomes regulatory change but feels just a twinge of nostalgia

EATED in his second floor office in the heart of Brussels' commercial district, Mr Patrick de Bellefroid casts a sideways glance across the street towards the imposing head office building of Société Générale de Belgique. "You know," he says, with a still disbelieving smile, "at the height of the takeover battle I am sure that neither Carlo de Benedetti nor Compagnie Financière de Suez knew just how many shares they held in that company. Both sides were genuinely convinced that they had won."

As he speaks, Mr de Belle-

As he speaks, Mr de Belle-froid, a partner in the Brussels stockbroking firm Puissant Baeyens, Poswick et Compag-nie, betrays a hint of the nostalgia felt by those who partici-pated in the hectic threemonth share buying spree last year and who know that they

will probably never experience anything like it again. Forty-five-year-old Mr de Bel-lefroid, however, is no unthinking traditionalist. He acknowledges that the episode was "very damaging" for the wider image of the Belgian bourse, and that "in a market which did not have proper rules, no one really knew what was

- exemplified by the recent transparency law on share stakes exceeding 5 per cent and the newly implemented takeover code - Mr de Bellefroid readily admits that accompanying moves to challenge the stockbrokers' monopoly and allow banks better access to the exchange have competitive

like Puissant Baeyens.

BROKERS' WORLD

apparent new willingness to regulate its financial markets

While welcoming Belgium's

Founded in 1929 and informally ranked third in size after Petercam and DeWaay, Puissant has just merged with Ant-werp-based Delaet, a specialist

implications for Brussels firms

in private client business and one of Belgium's oldest stock-broking operations. Between them, they employ 100 people and boast eight partners. Puissant Baeyens, which

concentrates on the domestic market, ventures abroad mainly for arbitrage deals (notably in the US and France). It is particularly active in the block trading of Belgian shares finding both buyer and seller – and generally engages in market making only when bargains cannot be matched.

"In Brussels, the dealer is often the trader as well," explains Mr de Bellefroid.

"When a client asks one of our "When a client asks one of our people for 10,000 Petrofina, he has to go and find them.

Shares carried on our own books represent less than one tenth of the firm's shareholders' funds and we would nor-mally expect to get rid of a big position in less than two days."

Mr de Bellefroid is partner in charge of the core institutional side as well as the man who carries responsibility for the firm's computers. He begins a typical day at 8.45 am and goes quickly into a morning meeting with his two dealer/traders and two analysts — one specialising in Belgian shares, the other focusing on foreign mar-



kets mainly for private clients. Dealing on the Forward Market through Brussels' new Computer Assisted Trading System (CATS) starts at 11 am and is catching on fast with institutional clients, according

Lunchtimes or afternoons are often taken up with a com-pany visit - "we try to see one per week" - an area where Mr de Bellefroid thinks independent firms like his own can score over the banks. "We to Mr de Bellefroid. But an important volume of business can't compete with them when continues to be transacted on it comes to numbers of analysts, but the difference is that the cash market in the traditional open outcry manner.

their people tend just to go to the presentations. We try to arrange our own meetings and get a feel for the company."
He observes: "Our philosophy is to try to work with a relatively small number of cli-ents, mostly on the phone, and

inform them accurately and quickly as to what is going on.

"There will continue to be a need for independent agency stockbrokers like ourselves, not least because there are a lot of clients around who don't want to be associated with the banks. With our lower staff costs and greater flexibility, we should still be able to provide a better service than the banks. "As for ownership, our first option is to be completely indean outside investor, perhaps a foreign bank, provided the partners continue to be in charge and retain the voting rights. If we have to have a new shareholder, it would ide

same size."
This is the fourth in a weekly series. Articles appeared on brokers in Madrid (July 6), Toronto (July 13) and

ally be one who could bring some special expertise, who

could help us build for the future and not just stay the

West German shares enjoy high noon in lively trade

momentum continued in West Germany, and most other bourses ended higher, writes

FRANKFURT powered ahead to further year's highs, although gains were trimmed in the afternoon by a small bout of profit-taking after the

market had peaked at midday. "The market is in good shape and demand from for-eigners is very good," said an observer. He added that the financial sector continued to set the pace, amid expectations that this would be the best year ever for the banks.

Deutsche Bank rose DM13 to DM679, with DM925m worth of shares traded. Late news that it planned to take over Aus-trian bank Antoni, Hacker was not unexpected and simply marked another step of diversification by the bank into other markets, said an analyst. Speculators pushed Nixdorf

up DM13.80 to a key technical level of DM355 in heavy trade. Car issues remained in favour, with VW particularly strong as it added DM7.50 to DM447.50, after touching DM451. It is still considered to be inexpensive from a price/ earnings point of view. The company plans to form a finan-

cial services division that would improve services to international customers. The DAX index found 12.69 to 1,568.52, its year's high al-though below its day's peak of 1,575.78. The FAZ rose 7.84 to a post-crash high of 645.59. Turn-over was a heavy DM6.35bn.

PARIS edged up but volume remained very low at FFr1.5bn or slightly more, as investors awaited today's US gross domestic product figures.

The OMF 50 index added 1.81 to 506.17 and the CAC 40 was up 0.68 at 1,791.83. The opening CAC General reversed Tuesday's loss to end back at Monday's all-time high of 496.7. Perrier rose FFr59 to FFT1.635, both on expectations that sales would be boosted by the hot weather and on revived takeover speculation. There is talk that the chairman might

sell his 18 per cent stake.

Eurotunnel was very active again and bounced back FFr5.20 to FFr96.10, partly on short-covering, after its heavy falls induced by the group's need for fresh finance.

ZURICH had a better day than on Tuesday in more active trading. The financial sector was strong, with bearers in CS Holding, the holding company for Credit Suisse bank, rising SF195 to SF12,745 and Union Bank bearers up SFr40 at SFr3,890. Bank Leu, however, eased SFr35 to SFr2,925 after saying first-half earnings had exceeded last year's and were above target. An agreement between Switzerland and the European

Community to allow access to each other's insurance markets before 1992 boosted insurers with strong international businesses. Bearers in Swiss Re gained SFr400 to SFr12,500 and Winterthur SFr75 to SFr4,850.

MILAN moved higher in slightly bigger volume. One analyst said shares could rise over the next few days in a technical reaction to the recent spell of weakness, but this was not expected to become a trend. The Comit index gained 6.88, or 1 per cent, to 670.89. An announcement by Prime

Minister Giulio Andreotti that the Government intended to eliminate the primary budget deficit by 1992 was considered more reliable than similar statements by his predecessors, and helped to lift the market. AMSTERDAM came off its highs towards the close and the CBS tendency index ended unchanged at 1916 in moderate

volume worth Fl 680m.

Foods and financials, seen as defensive stocks, were particularly in favour, as investors switched from cyclical shares.

ABN, which is buying Exchange Bancorp of Chicago, rose 60 cents to F1 45.40.
Airline KLM added F1 1 to F1 52.30 following Tuesday's

heginning at 12.30 pm.

forecast of profits equal to or better than last year's. Cable maker NKF Holdings gained a further Fl 14 to Fl 386 after Tuesday's Fl 19 jump on continued speculation of a take-over bid; a Japanese buyer and Nokia of Finland have been mentioned.

MADRID weakened in mod-

erate volume, with construc-tion stocks worst hit and banks holding up. The general index lost 0.57 to 301.74 in moderate volume, and some analysts said it could now fall below the 300 support level.

Construction stocks have performed well and foreigners are now taking profits amid expectations the market will do little for the next month or two, said one analyst.

Ence rose 60 percentage points to 7,160 per cent of par amid news of a 35 per cent rise in first half results.

BRUSSELS gained ground in reaction to changes in corpora-

tion tax agreed on Monday but business was sparse. Raffinerie Tirlemontoise, the sugar refiner, featured once again as bid speculation intensified. The shares rose BFr80 to BFr2,600 in record turnover of 219,500

Societé Générale rose BFr25 to BFr3,100 as 37,700 shares changed hands following the revaluation of its Union Min: 2002500

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ière non-ferrous division. STOCKHOLM recovered from early weakness to achieve another record high in thin trading. The Affärsvärlden General index rose 9.3 to 1.296.2 in turnover worth

ASIA PACIFIC Nikkei edges down as enthusiasm subsides

Tokyo

AN EARLY rise quickly ran out of steam yesterday, and share prices closed slightly lower for the first time in six trading days, writes Michiyo Nakamoto in Tokyo. The Nikkei average climbed

in the morning above Tuesday's record high, but early gains were undermined by profit-taking and hesitation stemming from the sudden surge in prices. The Nikkei average closed down 23.07 at

The day's high was 34,771.21 and the low 34,511.14. In spite of the Nikkei's fall, advances led declines by 554 to 342 and 197 issues closed unchanged. Turnover rose to 1.1bn

shares from the 1bn traded on Tuesday. The Topix index of all listed shares rose 2.06 to 2,586.13 and the ISE/Nikkei 50 index gained 1.62 to 2,057.27 in London trading.

The long-awaited summer rally might be shorter lived than expected, some analysts said. The possible dissolution of the lower house of the Diet

(parliament), for example, would leave uncertainties which could in turn lead to

issues, the theory being that the ruling party will try to win popular support, and counter the advance of the Japan Socialist Party, by working to improve housing conditions.

Sekisui Chemical, whose housing sales account for 50 page and of the support of the lealer support

per cent of total sales, surged Y120 to a record high of Y1,690. It was second most actively traded with 32.1m shares. Daiwa House, Japan's second largest home builder, followed with 81.4m shares and it advanced Y60 to Y2.600. Large capital steels and ship-

buildings attracted attention as expectations grew that interest rates would move lower in the near future. Mitsubishi Heavy Industries majored on its civil aircraft business and its involvement in Japan's space projects, topping the actives list with 86.9m shares traded. It firmed Y10 to an all-time high

technology related to magnetic levitation trains and its devel-opment of leisure businesses, closing up Y80 at Y1,280. future weakness of the yeu. Interest held up in housing

Housing issues and stocks sensitive to interest rate movements gained in Osaka, where the OSE average climbed a hefty 307.58 points to a record high of 33,755.96. Volume leapt up to 120m shares from Tues-day's 93m.

Roundup

THERE WAS a tendency to ease back in Asia Pacific mar-kets yesterday, particularly those which had risen with

Tokyo on Tuesday.
HONG KONG declined moderately in light trading, before the announcement that Great Eagle, as expected, had won last week's carefully-watched land tender with a bid of HK\$2.7bn. The Hang Seng index fell 27.99 points to HK\$651m from Tuesday's HK\$694m

Apart from Great Eagle, an emerging blue chip which rose 2% cents to HK\$2.92%, proper-Sumitomo Heavy Industries 2% cents to HK\$2.92%, properwas bought on the strength of ties posted some of the steepest

losses, with New World Devel opment down 10 cents at HK\$9.20, Hongkong Land off 10 cents at HK\$7.95 and Hang Lung Development declining 7.5 cents to HK\$4.25.

The successful land bid was about 10 per cent below the Government's own expectations, and compared with the HK\$5bn plus that the site might have realised before Peking's Tiananmen Square assacre on June 4.
AUSTRALIA saw a fresh

bout of optimism, which prompted a late buying surge in leading blue chips. The All Ordinaries index put on 11.2 to 1,617.7 as turnover rose to 111m shares valued at A\$223m, from 92m and A\$168m on Tuesday.

Hooker Corp. which had its
banking support withdrawn on
Tuesday, fell 12 cents to 26

cents on turnover of 3.38m shares. After hours, it asked the Supreme Court of New South Wales state to appoint a provisional liquidator. SINGAPORE gains were gradually eroded after the mid-day break. The Straits Times

Industrial index closed 1.02

points lower at 1,370.35.

This announcement appears as a matter of record only.

U.S. \$151,600,000

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RPS Acquisition Corporation

to purchase the outstanding shares of



Provided by Citibank, N.A.

Canadian Imperial Bank of Commerce Group

June 1989

CITICORPO

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS _		TU	esday ju	LY 25 1969			MOND	AY JULY 24	1989	DOLLAR INDEX		
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)
Australia (86)	138,78	+0.2	126.50	122,95	-0.2	4.85	138.51	126.92	123,22	157.12	128.28	147.77
Austria (19)	126.01	+ 1.0	114.86	124,19	+0.4	1.96	124.80	114.35	123.65	127.70	92.84	85.10
Belgium (63)	131.25	+ 1.7	119.64	128.82	+0.0	4.25	129.10	118.29	128.78	137,10	125.58	113.70
Canada (124)	146.44	+0.1	133.49	125.98	+0.1	3.20	146.22	133.99	125.84	146.60	124.67	124.09
Denmark (36)	208.29	+ 0.6	189.86	208.79	+ 0.0	1.50	206.98	189.66	208.81	219,89	165.35	127.11
Finland (26)	140.84	-0.3	128.38	126.03	-0.7	2.16	141.22	129.40	126.94	159.16	125.81	130.65
France (127)	127.07	+ 0.9	115.83	128,12	+0.3	2.96	125.88	115.35	127.76	127,07	112.57	92.19
West Germany (100)	95.50	+0.7	87.05	94.01	-0.1	2.17	94,80	86.87	94.09	95.50	79.56	74.60
Hong Kong (49)	104.82	+ 1.9	95.55	105.05	÷ 1.9	5.11	102.88	94.27	103,11	140.33	86.41	107.64
Ireland (17)	149.52	+ 0.7	136.29	149.52	+0.1	2.81	148.48	136.03	149.36	151.36	125.00	139.56
Italy (97)	89.47	+ 0.7	81.55	91.21	-0.3	2.46	88.88	81.44	91,47	92.08	74.97	71.73
Japan (455)	183.14	+20	166.93	165.02	+1.5	0.48	179.48	164.46	162.52	200.11	164.22	162.32
Malaysia (36)	189.09	+0.5	172.38	195.09	+0.4	2.46	188.20	172.45	194.32	190.26	143.35	151.58
Mexico (13)	268.35	+ 1.3	244.61	748.18	+2.3	0.67	264.98	242.80	731.23	277.40	153.32	180.23
Netherland (43)	126.27	+ 1.2	115.10	123,19	+ 0.4	4.20	124.82	114.37	122.65	126,27	110.63	105,51
New Zealand (21)	67.33	+0.9	61.37	61.80	+ 0.5	6.02	66.75	61.16	61.48	76.02	62.64	79.43
Norway (25)	188.78	-0.1	172.08	178.27	-0.6	1.45	189.02	173.20	179.39	198.39	139.92	123.49
Singapore (26)	167.58	+ 1.0	152.75	151.21	+0.9	1.88	165.94	152.05	149.88	169.33	124.57	130.15
South Africa (60)	146.90	+0.3	133.90	132.69	+0.1	4.06	146.43	134.18	132.55	163.27	115.35	121.52
Spain (43)	151.36	÷ 0.3	137.97	136,57	-0.2	3.77	150.83	138.21	135.78	156,17	143.14	146.36
Sweden (35)	179,31	+ 0.9	163.45	171.88	+ 0.5	2.00	177.68	162.81	171.11	179.31	138.45	117.72
Switzerland (63)	86.83	+ 0.5	79.15	87,80	-0.3	2.18	86.38	79.13	88.07	86.83	67.81	77.89
United Kingdom (311)	152.61	+1.0	139.11	139.11	+0.4	4.22	151.16	138.51	138.51	154.10	133.28	131.55
USA (555)	135.85	+0.0	123.83	135.85	+0.0	3.32	135.84	124.48	135.84	136.69	112.13	108.19
Europe (1005)	126.86	+0.9	115.63	120.68	+0.2	3.42	125.76	115.23	120.44	127.17	112.63	104.90
Nordic (122)	171.14	+0.6	155.99	160.04	+0.1	1.77	170.07	155.84	159.89	174,42	137.95	113.54
Pacific Basin (673)	178.48	+ 2.0	162.69	161.13	+ 1.5	0.71	175.04	160.39	158.78	194.72	160.44	159.57
Euro - Pacific (1678)	157.94	+ 1.6	143.97	144.91	+ 1.1	1.59	155.44	142.43	143.39	164,22	141.56	137.72
North America (679)	136.39	+ 0.0	124.32	135.25	4 O.O	3.31	136,37	124.95	135.23	137,18	112,79	109.04
Europe Ex. UK (694)	110.62	4 Q.8	100.83	109.31	+ 0.Q	2.60	109,73	100.55	109.29	110,62	96.30	88.36
Pacific Ex. Japan (218)	122.77	+ 0.8	111.91	112.58	+ 0.5	4.66	121.82	111.62	112.00	137.65	111.93	126.47
World Ex. US (1875)	157.50	+ 1.5	143.57	144.37	+ 1.0	1.67	155.10	142.12	142.92	162.77	141.49	137.11
World Ex. UK (2119)	148.35	+ 1.0	135.23	141.59	+0.7	2.00	146.81	134.53	140.59	148.35	136.98	125,36
World Ex. So. Af. (2370)	148.73	+1.0	135.57	141,49	+0.7	2.19	147.20	134.88	140.52	148.73	136.67	125.92
World Ex. Japan (1975)	132.49	+0.4	120.77	129,39	+ 0.1	3.41	132.02	120.97	129.25	132.85	114.51	108.44
The World Index (2430)	148.72	+ 1.0	135.56	141,43	+0.7	2.20	147.19	134.87	140.46	148.72	136.68	125.90

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